



ADOPTED BUDGET

FY2011-12

June 14, 2011



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Adopted Budget

FY2011-12

Section A: General Overview

SECTION A – GENERAL OVERVIEW

ADMINISTRATION AND ADDRESSES

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VISION AND MISSION

VISION

A Community of Colleges...Colleges for the Community...working collectively and responsibly to meet the life-long learning needs of our diverse students and communities.

MISSION

The Maricopa Community Colleges provide access to higher education for diverse students and communities. We focus on learning through:

- University Transfer Education
- General Education
- Developmental Education
- Workforce Development
- Student Development Services
- Continuing Education
- Community Education
- Civic Responsibility
- Global Engagement

The Maricopa Community Colleges are committed to:

- **COMMUNITY** – We value all people – our students, our employees, their families and the communities in which they live and work. We value our global community of which we are in integral part.
- **EXCELLENCE** - We value excellence and encourage our internal and external communities to strive for their academic professional and personal best.
- **HONESTY AND INTEGRITY** - We value academic and personal honesty and integrity and believe these elements are essential in our learning environment. We strive to treat each other with respect, civility and fairness.
- **INCLUSIVENESS** - We value inclusiveness and respect for one another. We believe that team work is critical, that each team member is important and we depend on each other to accomplish our mission.
- **INNOVATION** - We value and embrace an innovative and risk-taking approach so that we remain at the forefront of global educational excellence
- **LEARNING** - We value lifelong learning opportunities that respond to the needs of our communities and are accessible, affordable, and of the highest quality. We encourage dialogue and freedom to have an open exchange of ideas for the common good
- **RESPONSIBILITY** - We value responsibility and that we are each accountable for our personal and professional actions. We are responsible for making our learning experiences significant and meaningful.
- **STEWARDSHIP** - We value stewardship and honor the trust placed in us by the community. We are accountable to our communities for the efficient and effective use of resources as we prepare our students for their role as productive world citizens.

EXECUTIVE SUMMARY

The Maricopa Community Colleges (the “District”) is poised to navigate through another year of stretching our resources to serve growing numbers of community members who need us now more than ever. Global and national economies are in a recession, with impacts on the public and private sector as a result of unemployment levels, declines in consumer spending, foreclosures, etc. Near term predictions are that Arizona will continue to experience high unemployment and historically high underemployment as well. Arizona is likely to lag the nation’s recovery and this recovery will take several years. As economists speculate on the prospects of a “jobless” economic recovery, it is clear that a strong educational background will lead to a workplace advantage as Maricopa residents compete for limited numbers of jobs.

While our path ahead is challenging, we move forward with confidence that we are prepared to address these issues. The Maricopa District has strong fiscal systems and controls, extremely experienced and dedicated managers, staff and faculty, and excellent planning and budgeting principles. The three major municipal ratings agencies recently reaffirmed the District's AAA rating – the highest available – for its new and existing bonds. Maricopa is one of a handful of community college districts in the country that have earned AAA ratings from all three rating agencies, Moody's Investor Services, Fitch Ratings and Standard and Poor's ratings Services.

The Maricopa District is one of the largest community college systems in the nation and is the largest public higher education institution in the State; larger even than all three public universities combined. In FY2011-12, the District will continue to build on a long history of services to the community. We are actively engaged in a major district-wide effort to improve student success, decrease costs and improve efficiencies. Currently, the ten colleges and two skill centers that comprise the Maricopa Community Colleges offer thousands of academic and occupational courses. Nine Associate degrees, two Associate in Transfer Partnership (ATP) degrees and twenty-five Academic Certificates (AC) are offered.



GENERAL INFORMATION

- ❖ The Adopted FY11-12 Budget of \$1.4 billion represents decrease of \$206 million (minus 12.7%) compared to FY10-11. This decrease is primarily in the Plant Fund. The Series D General Obligation bonds were issued in May 2011; with funds carrying forward to FY11-12. With the availability of carryforward funds, there is no GO Bond budget in FY11-12. The General Fund increase is related to enrollment increases; the Restricted Fund increase is due to the potential issue of Pell grants.
- ❖ The first parameter for budget development is maintenance of the District's financial stability policy, which requires balances of at least 8% of General Fund revenues. The District has met this requirement each year since the policy was adopted and this budget reflects resources sufficient to meet the policy goal by year-end.
- ❖ The budget is balanced with revenues equaling expenditures and one-time funds approved for use as one-time expenditures.
- ❖ The District's colleges have flexibility to reallocate budgets and to use new allocations to meet high priority needs. In summary, a review of college and District Office strategic and operational plans reveals a rich array of accomplishments in the past and innovative student and community-focused plans for the future.
- ❖ The District's resources have been impacted to some degree by the recession: in particular, the impact has been felt in State aid as the State has grappled with billions of dollars of shortfalls. Reductions in State aid since FY07-8 total \$61.7 million, or 90%. However, since relatively few resources come from the State (\$68.6 million of \$1.4 billion in FY07-8), the impact has been relatively minimal
- ❖ The Governor and Legislature approved in April to cut another \$38.4 million in FY11-12 to bring the State Aid down to \$6.9 million. Overall, the District has weathered this recession much better than our sister local governments and public universities, which have absorbed reductions totaling hundreds of millions of dollars.
- ❖ With the approved cut, State Aid represents approximately \$6.9 million of the \$1.4 billion budget for FY11-12. (less than one-half percent).

Maricopa Community Colleges have lost State Aid funding totaling \$61.7 million since June 2008.

\$13.2 M effective July 2008
(100% capital+
\$2.1 M operational)

\$4.3M effective January
2009

\$5.8M effective July 2009

\$38.4M: Additional cut was
approved in April by the
Legislature and Governor
for FY11-12.

FUND SUMMARY

Each year, the Budget Office puts together projections based on historic activity and economic data. At Maricopa there are two major types of budgets: Operating Budget and Capital Budget.

OPERATING BUDGET

The operating budget consists of the General Fund (Fund 1), Auxiliary Funds (Fund 2) and Restricted Funds (Fund 3).

The [General Fund](#) is the largest and main operating budget for the Maricopa Community Colleges. The General Fund accounts for unrestricted resources that will be expended in the current year for operating purposes such as instruction, public service, academic support, student services, institutional, operation/maintenance of plant, plus scholarships. Primarily property taxes are the main revenue source in the General Fund; tuition and fees represent the second large source of revenues. State Aid is the third major resource; however, given the recession, this has been decreasing steadily over the past few years. Other revenue sources include interest income, commissions and the carry forward of fund balance.



services.

The [Auxiliary Fund](#) includes revenues and expenditures that support a variety of self-supporting activities, including contract training, the Maricopa and Southwest Skill Centers, non-credit instruction, and food services. Revenue sources include student activity fees, tuition from Skill Centers, course fees and other revenues from sales of other auxiliary services.

The [Restricted Fund](#) (Fund 3) accounts for all restricted activity such as grants, student financial aid and Proposition 301--a statewide November 2000 referendum that raised sales taxes for education (community colleges are required to use the funds for workforce development and training). Revenue sources include federal, state and local funds for grants or contracts, Proposition 301 sales tax revenue and federal financial aid funding.



CAPITAL BUDGET



The Plant fund is MCCC's capital budget fund; it includes capital state aid if appropriated, the 2004 General Obligation bonds issued, Revenue bond proceeds and debt services related to those bonds. The major source of funding comes from General Obligation (GO) Bonds, revenue bonds and transfers from the General Fund for capital equipment. State Aid for capital was suspended in FY09-10; we anticipate funding will continue to be suspended through FY11-12.

GENERAL FUND - REVENUES

PROPERTY TAXES:

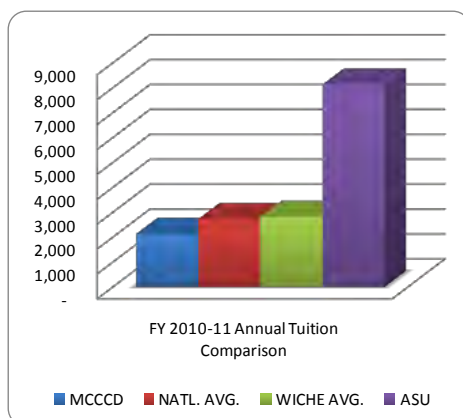
The rate of increase from new property added to the tax rolls is projected to decline dramatically in FY 2012 with slow recovery. As an example, building permits issued by the City of Phoenix, Development Services Department reflect a significant drop in building permits issued through FY 2009. Overall Property tax revenue increases at lower rate compared to prior years as a result of sagging property values. In FY2012, property tax levy increase from new property decreased over 38.0% from \$11.3 million in FY2011 to \$7.0 million in FY2012. This is a large drop compared to the \$19 million from new construction in FY2009.

On February 25, 2011, the Maricopa County Assessor's office issued 1.5 million assessments to owners of real property. For the third year in a row, the County Assessor reported a decline in the median Full Cash Value for single family residences. The 2012 median value for a single-family residence in Maricopa County is \$141,200 down from \$155,300 in 2011. Net Assessed Valuation received from the Maricopa County Assessor last in February 2011, shows overall 19.4% decreased in net primary assessed valuation in Maricopa County.

In addition to the \$7 million in taxes from new construction, \$11.4 million from the 3% annual property tax levy increase was approved by the Governing Board on June 14, 2011.

TUITION AND FEES:

Tuition revenue will increase as more students attend. The additional tuition revenue will support student enrollment growth



at the Maricopa Colleges. Additional potential revenue could be available from a tuition rate increase assumed at the HEPI rate of 0.9% in accordance with the Tuition Pricing Plan tuition setting guideline. A total of \$5 per credit hour rate increase, from \$71 to \$76 per credit hour, was approved for residents. This will be the first increase since FY08-09. The Arizona Constitution mandates the provision of higher education "*as nearly free as possible*" and tuition for Maricopa Community Colleges remains below the national average of public two year institutions. Students attending Maricopa Colleges prior to transferring to a baccalaureate granting institution should expect to pay tuition at about half the rate or less than that of the Arizona public four year institutions.

STATE AID:

For FY2011-12 assumes the State of Arizona will fund the state aid formula at the reduced amount of \$6.9 million, which is \$38.4 million less than budgeted in FY10-11. This amount is unchanged in the next few years assuming that the state will not fund enrollment growth nor restore previous cuts. Much more likely are additional state aid cuts. The potential additional cuts are displayed in the chart on the next page.



Long term State Aid appropriation projections are complicated by the estimated shortfall between state spending and ongoing state tax revenues. The absence of agreement between the Governor and the Legislature with regard to resolving the shortfall make it difficult to engage in accurate long term planning.

REALLOCATION:

Over the past few years, we have relied on the reallocation of internal resources to help compensate for the cuts in State Aid. This reallocation was accomplished by budget cuts to all colleges and divisions in the District Office. We anticipate that additional reallocation is needed for the upcoming years to meet high priority needs.

GENERAL FUND - EXPENDITURES

Additional or incremental resources are allocated to priority needs which are categorized as Mandatory or Discretionary Expenses in FY11-12.

- Mandatory Expenses are necessary expenses that cannot be avoided. These may be externally and/or internally driven. Examples include:

Externally driven: Arizona State Retirement System (ASRS) and State Education Database;

Internally driven: Education & Anniversary step increases, employee tuition waivers, enrollment growth funding; bond operating costs (construction & technology)

- Discretionary Expenses are funded based on resources available and approval from the Governing Board. Examples include: Employee salary adjustments, health benefit increases, strategic initiatives (e.g. student success).

Balancing the budget is going to be very challenging. At the beginning of our budget development process – which began last August with the Financial Advisory Committee – we look at potential resources and needs ten years into the future

If we just look at FY2011-12, one can see that the loss of State Aid presents a sizable challenge. If we did not have to contend with the massive loss of state aid, we would have a different resource picture

The FY2011-12 General Fund Adopted Budget is about \$17 million larger than the FY2010-11 Adopted Budget. As shown in the tables below, proposed incremental resources are offset primarily by mandatory expenditures.

GENERAL FUND – NEW RESOURCES AVAILABLE FOR ALLOCATION

In terms of revenue increases to support the FY11-12 Operating Budget, we are looking at a combination of the following resources: new revenue, budget cuts, increases in both tuition and the property tax levy, plus using our federal stimulus funds on a one-time bases to smooth out what could otherwise be a very disruptive impact to our student instruction and support activities. The summary below shows a total of \$28.58 million additional resources.

General Fund New Resources Available for Allocation

Revenue Increases, incl. carryforward & Stimulus Fund	\$ 28,579,886
Adjustments:	
Fund Balance	(2,740,437)
Uncollected Tax Levy	(401,019)
EGF	(17,770,590)
Std Bad Debt Recovery	(78,990)
Total Adjustments	(20,991,036)
Available Fund for Allocation	\$ 7,588,850
Other Additions/reallocation	
Budget Cut Reserve	8,562,915
New Budget Cut	1,500,000
Total Reallocation	\$ 10,062,915
Total Additional Resources, including reallocations	\$ 17,651,765

GENERAL FUND – BALANCE PROPOSAL

Adopted Additional Resources (in millions)		FY 2012
1. State Aid Cut (Governor)		\$ (38.44)
2. New Property & Misc		8.24
3. Budget Cut Reserve		8.56
4. New Budget Cuts		1.50
5. Revenue Bond Debt Svc Reallocated		2.87
6. Tuition Increase (\$5/cr hr)		12.88
7. Tax Levy Increase - 2%		7.54
8. Tax Levy Increase - 1%		3.81
9. Stimulus Funds Allocated (one-time)		10.68
Total Additional Resources		\$ 17.65

Adopted Additional Expenses (in millions)		FY 2012
Mandatory		
10. ASRS Rate increase		\$ 0.75
11. Bond Operating - Construction		2.83
12. Bond Operating - Technology		1.00
13. Policy Salary Adjustments		0.50
14. Tuition Waivers		0.35
15. State Education Database		0.50
16. Student Financial Aid		1.00
Total Mandatory Expenses		\$ 6.93
Discretionary		
17. FlexBen @26.7% in FY12		5.06
18. Compensation Increases (0.5%)- offset to employee's ASRS incr		1.96
19. Strategic Initiatives (e.g. Student Success)		3.70
Total Mandatory & Discretionary		\$ 17.65

AUXILIARY FUND

The **Auxiliary Fund** includes contract training and other substantially self-supporting activities, such as the skill centers, non-credit instruction, course fees, and food services. Assumes continued growth in non-credit course fee revenues and other auxiliary fund revenues to offset expenditure increases.

RESTRICTED FUND

The **Restricted Fund** accounts for restricted activity such as grants, student financial aid and Proposition 301- a statewide 2000 referendum that raised sales taxes for education related to workforce development and training.

The Adopted Budget assumes continued receipt of Prop 301 revenues from state sales tax that will expire in FY 2020. The economic stimulus funding provided through the “American Recovery and Reinvestment Act” is intended to help stabilize state educational institutions through an economic recession. Funds available for higher education support were allocated at the Governor’s discretion between community colleges and universities. Governor Jan Brewer requested and received \$29 million in both fiscal years 2009 and 2010 for statewide community college support.



For FY 2009, the Maricopa Community Colleges received \$15.1 million of the state allocation and at the Governor’s direction spent all funding in FY2009. Additionally, a second stimulus allocation of \$5.5 million was received in FY 2010 and FY 2011 will bring a much smaller residual allocation of only \$174,000.

The Maricopa Community College District continues to pursue additional federal stimulus funding available through special grants and the Financial Plan will be updated in future years to reflect and additional funds received.

CAPITAL FUND

The **Plant Fund** is MCCC’s capital budget fund; it includes capital state aid, the 2004 GO bonds issued, Revenue bond proceeds and debt services related to those bonds.

STATE AID

The Adopted Budget assumes no Capital State Aid appropriated for FY11-12

BOND PROCEEDS

In 2004, Maricopa County voters overwhelmingly approved \$951 million General Obligation Bond Program. Bonds totaling \$800 million have been issued and the final issuance of \$151 million is planned for FY12-13. Primary use of the bond proceeds supports the construction/purchase of 1.5 million square feet of new building space as well as the renovation of 600,000 square feet of existing space. As of June 30, 2010, approximately 50% of the program has been completed which includes additional building space of 842,000 square feet, the renovation of approximately 200,000 square feet, and the purchase of several land parcels in Maricopa County to meet future growth needs of the District.

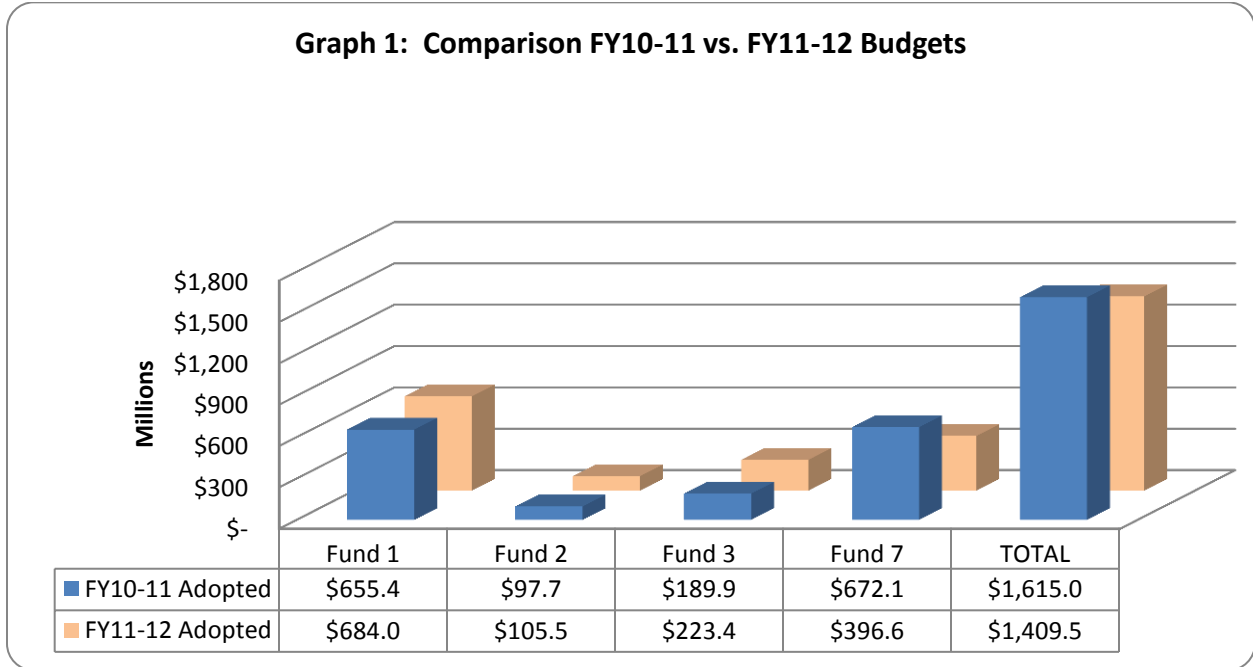
Additionally, funding has been/ will be used to support new technology initiatives, enhance and improve occupational programs, and provide preventative maintenance for existing structures.



Adopted Budget

FY2011-12

Section B: Budget Summaries

SECTION B - BUDGET SUMMARIES
ALL FUND SUMMARY


Fund	Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change	% Total FY10-11	% Total FY11-12
Fund 1	General Operating	\$ 655,398,418	\$ 683,978,304	\$ 28,579,886	4.36%	40.58%	48.52%
Fund 2	Current Auxiliary	97,689,526	105,489,494	7,799,968	7.98%	6.05%	7.48%
Fund 3	Current Restricted	189,874,413	223,429,437	33,555,024	17.67%	11.76%	15.85%
Fund 7	Plant	672,083,234	396,642,548	(275,440,686)	-40.98%	41.61%	28.14%
Total		\$ 1,615,045,591	\$ 1,409,539,783	\$ (205,505,808)	-12.72%	100.0%	100.0%

FY11-12 ADOPTED REVENUE AND EXPENDITURES ALL FUNDS BUDGET SUMMARY

	General Fund	Auxiliary	Restricted	Unexpended	Debt	Total
Revenues	Fund 1	Fund 2	Fund 3	Plant	Service	All Funds
Property Taxes	\$ 389,655,514	\$ -	\$ -	\$ -	\$ 75,935,239	\$ 465,590,753
In Lieu Tax, SRP	6,591,303	-	-	-	\$1,275,611	7,866,914
General Obligation Bonds	-	-	-	256,697,106	-	256,697,106
State Appropriations/Other State	6,891,400	-	7,304,929	-	-	14,196,329
Subtotal Tax Support:	\$ 403,138,217	\$ -	\$ 7,304,929	\$ 256,697,106	\$ 77,210,850	\$ 744,351,102
General Tuition & Fees	\$ 209,589,744	\$ 1,348,016	\$ -	\$ -	\$ -	\$ 210,937,760
Out-of-State Tuition	13,107,990	-	-	-	-	13,107,990
Out-of-District Tuition	331,865	-	-	-	-	331,865
Course Fees	-	14,118,772	-	-	-	14,118,772
Non-Credit/ Special Interest	-	18,648,015	-	-	-	18,648,015
Auxiliary Tuition/Fees	-	17,907,821	-	-	-	17,907,821
Subtotal Tuition/Fees:	\$ 223,029,599	\$ 52,022,624	\$ -	\$ -	\$ -	\$ 275,052,223
Grants & Contracts	\$ -	\$ 2,079,105	\$ 30,734,018	\$ -	\$ -	\$ 32,813,123
Financial Aid	-	-	160,805,355	-	-	160,805,355
Interest Income/Other	5,944,380	15,000	7,500	30,000	-	5,996,880
Food Service/Auxiliary Programs	-	7,195,778	-	-	-	7,195,778
Revenue Bonds	-	-	-	7,471,404	-	7,471,404
Miscellaneous	-	4,364,334	16,525,830	-	-	20,890,164
Subtotal Other Rev	\$ 5,944,380	\$ 13,654,217	\$ 208,072,703	\$ 7,501,404	\$ -	\$ 235,172,704
Fund Balance	\$ 41,185,000	\$ 19,954,548	\$ 7,651,805	\$ 30,000,000	6,465,012	\$ 105,256,365
Stimulus funds (CF)	\$ 10,681,108	-	-	-	-	\$ 10,681,108
Revenue without Transfers	\$ 683,978,304	\$ 85,631,389	\$ 223,029,437	\$ 294,198,510	\$ 83,675,862	\$ 1,370,513,502
Transfers						
Transfers In	-	25,163,121	400,000	17,420,160	1,348,016	44,331,297
Transfers Out	-	(5,305,016)	-	-	-	(5,305,016)
Subtotal Transfers	\$ -	\$ 19,858,105	\$ 400,000	\$ 17,420,160	\$ 1,348,016	\$ 39,026,281
Total Revenue and Transfers	\$ 683,978,304	\$105,489,494	\$ 223,429,437	\$311,618,670	\$ 85,023,878	\$1,409,539,783

	General Fund	Auxiliary	Restricted	Unexpended	Debt	Total
Expenditures by Unit	Fund 1	Fund 2	Fund 3	Plant	Service	All Funds
Phoenix College	\$ 54,795,673	\$ 6,092,928	\$ 21,045,641	\$ 500,000	-	\$ 82,434,242
PC downtown	376,900	68,500	-	-	-	445,400
Glendale College	75,095,035	6,643,074	28,684,766	405,660	-	110,828,535
GCC North	2,551,257	102,254	-	-	-	2,653,511
GateWay College	31,953,533	6,492,554	11,735,437	-	-	50,181,524
Mesa College	87,555,644	16,505,005	35,442,786	500,000	-	140,003,435
Downtown Ed Center	522,320	400,000	-	-	-	922,320
MCC @ Red Mountain	8,067,581	335,000	-	-	-	8,402,581
Scottsdale College	48,177,134	15,475,435	7,340,202	112,500	-	71,105,271
SCC Business Institute	685,145	134,231	-	-	-	819,376
Rio Salado College	62,337,830	18,331,716	35,531,215	500,000	-	116,700,761
South Mountain College	24,941,196	2,179,843	11,038,546	500,000	-	38,659,585
Chandler-Gilbert College	42,628,570	3,835,773	11,038,642	752,000	-	58,254,985
Williams Education Ctr	3,358,957	280,000	-	-	-	3,638,957
Paradise Valley College	36,541,736	5,008,915	10,913,183	500,000	-	52,963,834
Black Mountain Campus	272,731	77,013	-	-	-	349,744
Estrella Mountain College	29,989,825	4,646,696	15,959,964	500,000	-	51,096,485
Skill Centers	-	17,033,002	2,354,292	-	-	19,387,294
District Office	51,501,978	7,152,571	-	30,000	-	58,684,549
District Office Transfers						
EGF,PG,Trnfrs,Contingency	69,623,984	-	-	-	-	69,623,984
Capital Development Prog	-	-	-	256,697,106	-	256,697,106
Carryforward	31,185,000	-	-	30,000,000	6,465,012	67,650,012
Bonds (GO + Revenue)	-	-	-	7,471,404	77,210,850	84,682,254
Interfund Transfers	21,816,275	(5,305,016)	32,344,763	13,150,000	1,348,016	63,354,038
Total Expenditures	\$ 683,978,304	\$105,489,494	\$ 223,429,437	\$311,618,670	\$ 85,023,878	\$1,409,539,783

GENERAL FUND SUMMARIES

REVENUE SUMMARY

GENERAL FUND REVENUE SUMMARY					
Description	FY10-11 Adopted	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change
Tax Supported:					
Maximum Primary Levy w/o Action	\$ 371,276,183	\$ 389,655,514	57.0%	\$ 18,379,331	5.0%
In Lieu Tax (SRP)	5,182,777	6,591,303	1.0%	1,408,526	27.2%
Subtotal Property Tax + SRP	\$ 376,458,960	\$ 396,246,817	57.9%	\$ 19,787,857	5.3%
State Aid Appropriation	45,327,400	6,891,400	1.0%	(38,436,000)	-84.8%
Subtotal Tax Supported	\$ 421,786,360	\$ 403,138,217	58.9%	\$ (18,648,143)	-4.4%
Tuition and Fees:					
General Tuition	170,035,842	203,556,874	29.8%	33,521,032	19.7%
Out-of-State Tuition	13,523,310	13,107,990	1.9%	(415,320)	-3.1%
Out-of-District Tuition	466,852	331,865	0.0%	(134,987)	-28.9%
Other Fees & Charges	5,974,060	6,032,870	0.9%	58,810	1.0%
Subtotal Tuition & Fees	\$ 190,000,064	\$ 223,029,599	32.6%	\$ 33,029,535	17.4%
Interest and Other	5,167,431	5,944,380	0.9%	776,949	15.0%
Total Anticipated Revenue w/o CF	\$ 616,953,855	\$ 632,112,196	92.4%	\$ 15,158,341	2.5%
Fund Balance (Carryforward)	38,444,563	41,185,000	6.0%	2,740,437	7.1%
Stimulus funds CF	-	10,681,108	1.6%	10,681,108	N/A
Total Anticipated Revenue	\$ 655,398,418	\$ 683,978,304	100.0%	\$ 28,579,886	4.4%

EXPENDITURE SUMMARY BY OBJECT

GENERAL FUND EXPENDITURE SUMMARY BY OBJECT					
Description	FY10-11 Adopted	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 342,358,253	\$ 353,840,019	51.7%	\$ 11,481,766	3.4%
Employee Benefits	95,105,434	101,869,854	14.9%	6,764,420	7.1%
Contractual Services	36,956,063	39,281,258	5.7%	2,325,195	6.3%
Supplies & Materials	10,325,276	10,428,004	1.5%	102,728	1.0%
Fixed Charges	8,265,399	8,034,558	1.2%	(230,841)	-2.8%
Comm. & Utilities	16,389,308	18,156,240	2.7%	1,766,932	10.8%
Travel	2,975,907	2,895,387	0.4%	(80,520)	-2.7%
Misc. & Transfers	143,022,778	149,472,984	21.9%	6,450,206	4.5%
Total Expenditure by Object Category	\$ 655,398,418	\$ 683,978,304	100.0%	\$ 28,579,886	4.4%

SIGNIFICANT BUDGET CHANGES FOR FY11-12

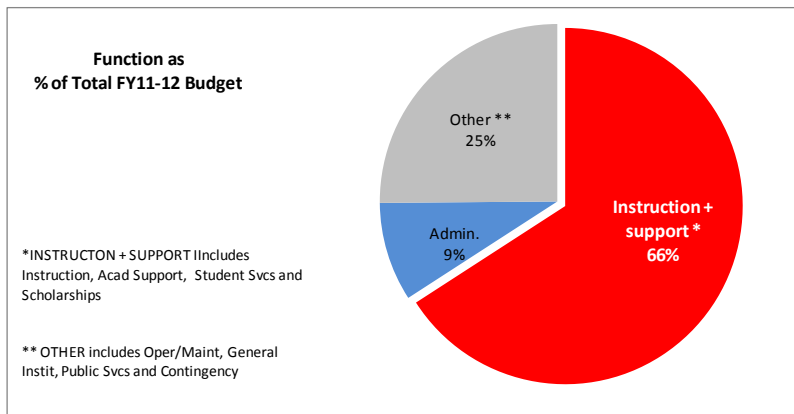
The \$11.5 million increase for Salaries/Wages is due to the 0.5% COLA, the addition of new positions, plus higher budgets for Faculty Overload, Adjunct Faculty, Summer School and Part-time Wages. The Employee Benefits change of \$6.7 million is a result of the AZ Retirement increase to 10.10% and the Governing Board approved \$5 Million for Flex Ben increases. Contractual Services increased \$2.3 million; most of this increase was at Rio Salado. Higher Electricity budgets resulted in the \$1.7 million increase in Communications/Utilities. Miscellaneous & Transfers increased about \$6.5 million due to higher budgets for Enrollment Growth, Strategic Initiatives, student bad debt charges, contingencies and transfers to the Plant Fund.

EXPENDITURE SUMMARY BY FUNCTION

GENERAL FUND EXPENDITURE SUMMARY - by FUNCTION						
Expenditures	FY10-11 Adopted	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change	
Instruction	\$ 284,343,980	\$ 295,729,162	43.2%	\$ 11,385,182	4.0%	
Academic Support	69,658,069	76,443,815	11.2%	6,785,746	9.7%	
Admin.	58,550,286	61,434,815	9.0%	2,884,529	4.9%	
Student Svcs.	56,857,293	58,776,333	8.6%	1,919,040	3.4%	
Operations/Maintenance	42,744,876	45,346,310	6.6%	2,601,434	6.1%	
General Institutional	75,965,906	74,163,869	10.8%	(1,802,037)	-2.4%	
Public Service	2,247,267	2,506,906	0.4%	259,639	11.6%	
Scholarships	18,165,197	19,570,094	2.9%	1,404,897	7.7%	
Contingency	46,865,544	50,007,000	7.3%	3,141,456	6.7%	
Total Expenditure by Function	\$ 655,398,418	\$ 683,978,304	100.0%	\$ 28,579,886	4.4%	

SIGNIFICANT CHANGES FOR FY11-12

- The AZ State Retirement increase from 9.85% to 10.10% affected ALL functional categories with budgeted salaries or wages;
- The 0.5% COLA to partially offset employee's increase for ASRS affected ALL functional categories with budgeted salaries or wages;
- The Flex Benefit average increase from \$8,178 to \$9,260 affected ALL functional categories with budgeted salaries or wages;
- The Instructional increase of \$11.4 million is also due to actual Enrollment Growth realized plus projected future growth;
- Academic Support went up \$6.8 million due to new positions at various colleges, increases in Part-time Wages – primarily at Rio Salado, plus increased capital development operating support;
- Operations/Maintenance increased \$2.6 million for utilities--electricity, water, sewer and garbage;
- The large decrease in General Institutional is due to the reduction of the State Aid Cut Reserves in District-Transfer as a result of the State Aid reduction of \$38 million for FY11-12;
- Scholarships increased about \$1.4 million for student financial aid; plus tuition waivers;
- The increase of \$3.1 million in contingency is the result of revenue reserves, pending final resolution of the Adopted property tax increases.



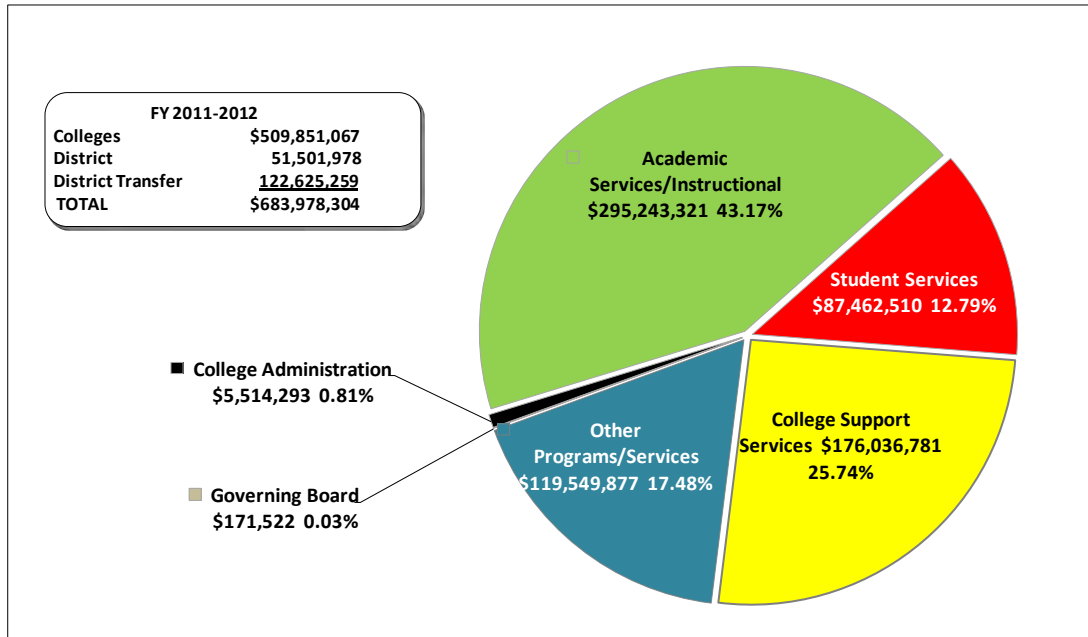
GENERAL FUND EXPENDITURE SUMMARY - by FUNCTION							
FUNCTION	PC Combined	GC Combined	GateWay	MC Combined	SC Combined	Rio Salado	South Mt
Instruction	\$ 26,112,711	\$ 45,251,482	\$ 16,961,707	\$ 51,361,343	\$ 26,942,474	\$ 29,894,791	\$ 10,485,437
Acad Support	5,982,763	8,216,059	2,298,859	9,444,935	4,670,002	12,009,126	4,379,215
Administration	3,044,063	2,286,488	1,324,190	6,015,767	2,243,076	3,385,704	1,754,553
Student Svcs	6,053,827	9,380,176	4,213,532	10,555,742	5,354,048	5,299,968	3,170,405
Oper/Maint	5,671,335	7,642,898	2,483,725	7,262,700	5,947,631	2,269,795	1,649,840
Gen Instit	6,867,869	3,431,219	3,830,698	9,894,532	2,883,507	6,673,039	2,844,542
Public Svcs	143,772	-	-	2,000	8,723	1,670,279	-
Scholarships	1,296,233	1,437,970	840,822	1,608,526	812,818	1,135,128	657,204
Contingency	-	-	-	-	-	-	-
Grand Total	\$ 55,172,573	\$ 77,646,292	\$ 31,953,533	\$ 96,145,545	\$ 48,862,279	\$ 62,337,830	\$ 24,941,196

FUNCTION	CG Combined	PV Combined	Estrella Mt	District	District Trnfr	TOTAL FY11-12	% of Total
Instruction	\$ 22,956,686	\$ 21,368,447	\$ 15,815,307	\$ 30,018	\$ 28,548,759	\$ 295,729,162	43.2%
Acad Support	5,484,269	3,314,423	4,764,130	7,047,804	8,832,230	\$ 76,443,815	11.2%
Administration	2,285,567	1,932,568	1,569,899	35,592,940		\$ 61,434,815	9.0%
Student Svcs	4,422,741	4,228,528	3,396,680	1,450,686	1,250,000	\$ 58,776,333	8.6%
Oper/Maint	4,332,012	3,650,922	2,401,219	1,556,963	477,270	\$ 45,346,310	6.6%
Gen Instit	5,764,463	1,783,216	1,619,995	5,316,792	23,253,997	\$ 74,163,869	10.8%
Public Svcs	175,357	-	-	506,775	-	\$ 2,506,906	0.4%
Scholarships	566,432	536,363	422,595	-	10,256,003	\$ 19,570,094	2.9%
Contingency	-	-	-	-	50,007,000	\$ 50,007,000	7.3%
Grand Total	\$ 45,987,527	\$ 36,814,467	\$ 29,989,825	\$ 51,501,978	\$ 122,625,259	\$ 683,978,304	100.0%

MANAGERIAL FUNCTION VIEW SUMMARY

Budget Summary	Colleges	District	District Transfer	TOTAL
Governing Board	\$ -	\$ 171,522	\$ -	\$ 171,522
College Administration	4,361,730	1,152,563	-	5,514,293
Academic Services/Instructional	281,551,434	6,789,622	6,902,265	295,243,321
Student Services	74,405,821	1,450,686	11,606,003	87,462,510
College Support Services	116,834,075	39,869,303	19,333,403	176,036,781
Other Programs/Services	32,698,007	2,068,282	84,783,588	119,549,877
Total	\$ 509,851,067	\$ 51,501,978	\$ 122,625,259	\$ 683,978,304

Rollup Category	Colleges Budget	District Office Budget	District Transfer Budget	GRAND TOTAL
Governing Board				
Governing Board		\$ 171,522	\$	171,522
Governing Board Total	\$ -	\$ 171,522	\$ -	\$ 171,522
College Administration				
Chancellor's Office		\$ 1,152,563	\$	1,152,563
College Presidents/Administration	4,361,730			4,361,730
College Administration Total	\$ 4,361,730	\$ 1,152,563	\$ -	\$ 5,514,293
Academic Services/Instructional				
VP Academic Affairs	\$ 4,908,047	\$ 632,601	\$	5,540,648
Skill Center Transfer			6,141,985	6,141,985
Library	10,607,181			10,607,181
Instructional/Academic Support Programs/Service	9,012,635	6,127,003	269,000	15,408,638
Academic Instruction	250,689,021	30,018	491,280	251,210,319
Learning Assistance/Tutoring Services	5,044,070			5,044,070
Fac Development Services	1,290,480			1,290,480
Academic Services/Instructional Total	\$ 281,551,434	\$ 6,789,622	\$ 6,902,265	\$ 295,243,321
Student Services				
VP Student Affairs	\$ 3,753,186	\$ 777,786	\$	4,530,972
Enrollment Services	36,145,268	652,900	400,000	37,198,168
Counseling & Guidance	5,995,989			5,995,989
Career Services & Planning	2,049,936			2,049,936
Student Life/Activities/Performance	4,882,538	20,000	-	4,902,538
Disabled Student Resources	3,846,615		-	3,846,615
International Education Activities	2,493,324		100,000	2,593,324
Athletics	4,494,779		850,000	5,344,779
Scholarships	9,314,091		10,256,003	19,570,094
Child Care Center	1,197,889			1,197,889
Fleet-Students	232,206			232,206
Student Services Total	\$ 74,405,821	\$ 1,450,686	\$ 11,606,003	\$ 87,462,510
College Support Services				
VP Admin Services	\$ 4,640,413	\$ 360,328	\$	5,000,741
Business Office	8,842,465	6,224,349	-	15,066,814
General Institutional	12,404,285	1,483,250	3,550,000	17,437,535
Public Safety	7,962,745	842,732	500,000	9,305,477
Institutional Effectiveness/R&D	2,715,774	1,022,033		3,737,807
Maintenance & Operations	45,075,488	1,971,025	83,470	47,129,983
Fleet - Employees	285,399	20,111		305,510
Technology	21,615,410	13,493,423	7,101,810	42,210,643
Planning	865	1,555,305		1,556,170
Bond Projects			7,379,293	7,379,293
Internal Audit		814,267		814,267
Marketing & Public Relations	7,505,482	2,760,476		10,265,958
College Personnel Office (HR)	3,980,395	5,559,794	718,830	10,259,019
Staff Development/Services	1,590,362	1,903,508		3,493,870
Legal	214,992	1,858,702		2,073,694
College Support Services Total	\$ 116,834,075	\$ 39,869,303	\$ 19,333,403	\$ 176,036,781
Other Programs/Services				
Community Partnerships	\$ -	\$ 154,442	\$	154,442
Resource Development & Community Relations	4,248,442	1,863,840		6,112,282
Public Service Programs	395,161			395,161
Salary/Benefits/Adjustments	-		10,009,998	10,009,998
Professional Growth Transfer Funds			5,215,560	5,215,560
Enrollment Growth Funding	14,830,714		9,797,362	24,628,076
Insurance	883,780	50,000	5,553,668	6,487,448
Contingency/Reserves	12,095,191		54,207,000	66,302,191
Miscellaneous	244,719			244,719
Other Programs/Services Total	\$ 32,698,007	\$ 2,068,282	\$ 84,783,588	\$ 119,549,877
GRAND TOTAL	\$ 509,851,067	\$ 51,501,978	\$ 122,625,259	\$ 683,978,304

MANAGERIAL FUNCTION VIEW WITH PERCENTAGE OF TOTAL

BUDGETED POSITION SUMMARY
GENERAL FUND FULL-TIME EQUIVALENT (FTE) SUMMARY

Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	1,446.0	1,459.0	13.0	0.9%
Executive (CEC)	16.0	16.0	-	0.0%
Management (MAT)	931.6	959.1	27.5	3.0%
Support Staff (PSA)	1,456.3	1,411.4	(44.8)	-3.1%
Custodians/Grounds (M&O)	266.3	265.3	(1.0)	-0.4%
Craftsmen/Craftsmen Trainees	60.5	61.5	1.0	1.7%
College Safety	56.4	63.9	7.5	13.3%
Total Budgeted Positions (FTE)	4,233.1	4,236.2	3.1	0.1%

SIGNIFICANT STAFFING CHANGES FOR FY11-12

Five Faculty positions were transferred from the Restricted Fund (Proposition 301) to the General Fund. In addition, eight new faculty positions were added to support higher enrollment. Management (MAT) changes resulted in 27.5 additional FTE's throughout all colleges; some of these were job reclassifications from PSA. The Support (PSA) reduction is primarily from the elimination of pool Enrollment Growth FTE's plus the reclassification of positions to MAT. Several Custodial positions were eliminated at Estrella Mt; however, new positions were added at SCC, South Mt. and Williams, resulting in a net reduction of one M&O FTE. One Painter was added at Chandler-Gilbert in Craft; College Safety officers were added at GCC, GCC North, MCC, SCC and Williams.

These changes result in a Grand Total net increase of 3.1 FTE for FY11-12 compared to FY10-11. Details for ALL Employee groups are shown in Section C by college.

AUXILIARY FUND SUMMARIES
AUXILIARY FUND REVENUE

AUXILIARY FUND REVENUE SUMMARY						
Description	FY10-11 Adopted	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change	
Student Activity Fees	\$ 4,219,458	\$ 1,348,016	1.3%	\$ (2,871,442)	-68.1%	
Intra and Interfund Transfers	21,451	-	0.0%	(21,451)	-100.0%	
Transfer from F1	2,570,366	2,597,085	2.5%	26,719	1.0%	
College Activity Fees / Revenues	\$ 6,811,275	\$ 3,945,101	3.7%	\$ (2,866,174)	-42.1%	
Interest Income	\$ 15,000	\$ 15,000	0.0%	-	0.0%	
Miscellaneous Other Revenues	3,889,887	4,364,334	4.1%	474,447	12.2%	
Tuition/Fees	15,320,396	17,907,821	17.0%	2,587,425	16.9%	
Grants/Donations	1,119,125	2,079,105	2.0%	959,980	85.8%	
Carryforward/Fund Bal. - Auxiliary Programs	17,751,447	19,954,548	18.9%	2,203,101	12.4%	
Sales of Aux. Svcs/ Printshops / Copy Centers	5,675,953	5,632,652	5.3%	(43,301)	-0.8%	
Intra and Interfund Transfers	13,310,309	13,746,846	13.0%	436,537	3.3%	
Trfs from Gen Fund	8,225,634	8,819,190	8.4%	593,556	7.2%	
Other Auxiliary Programs	\$ 65,307,751	\$ 72,519,496	68.7%	\$ 7,211,745	11.0%	
Course Fees	\$ 13,820,854	\$ 14,118,772	13.4%	\$ 297,918	2.2%	
Food Service	1,371,530	1,563,126	1.5%	191,596	14.0%	
Non-Credit / Special Interest	18,354,574	18,648,015	17.7%	293,441	1.6%	
Subtotal Auxiliary Revenue	\$ 105,665,984	\$ 110,794,510	105.0%	\$ 5,128,526	4.9%	
Transfer To Plant Fund (MCC Capital Project)	\$ (500,000)	\$ (500,000)	-0.5%	-	0.0%	
Transfer To Plant Fund (CGCC Capital Project)	(157,000)	(157,000)	-0.1%	-	0.0%	
Transfer To Plant Fund (GCC Capital Project)	(300,000)	(300,000)	-0.3%	-	0.0%	
Transfer To Plant Fund (PVCC Capital Projects)	(300,000)	(500,000)	-0.5%	(200,000)	66.7%	
Transfer To Plant Fund (Rio Salado Capital Projects)	(500,000)	(500,000)	-0.5%	-	0.0%	
Transfer To Plant Fund (Potential Projects)	(2,000,000)	(2,000,000)	-1.9%	-	0.0%	
Transfer To Plant Fund Rev Bond (CGC/SMC PAC & SIS)	(1,344,941)	(1,348,016)	-1.3%	(3,075)	0.2%	
Transfer To Plant Fund Rev Bond (Debt Service Reserve)	(2,874,517)	-	0.0%	2,874,517	-100.0%	
Total Transfers	\$ (7,976,458)	\$ (5,305,016)	-5.0%	\$ 2,671,442	-33.5%	
Total Revenue Less Transfers Out	\$ 97,689,526	\$ 105,489,494	100.0%	\$ 7,799,968	8.0%	

AUXILIARY FUND EXPENDITURES

AUXILIARY FUND EXPENDITURE SUMMARY						
Description	FY10-11 Adopted	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change	
Athletics Program	\$ 2,591,817	\$ 2,597,085	2.5%	\$ 5,268	0.2%	
College Activities-Bond, Scholarships & Transfers	4,219,458	1,348,016	1.3%	(2,871,442)	-68.1%	
Assoc. Students/Clg Activities/Athletics	\$ 6,811,275	\$ 3,945,101	3.7%	\$ (2,866,174)	-42.1%	
Contract Training, Service Maintenance, Other	\$ 20,957,428	\$ 23,798,618	22.6%	\$ 2,841,190	13.6%	
Auxiliary Programs, Partnerships, and Other	17,873,160	19,144,606	18.1%	1,271,446	7.1%	
Scholarships/Awards & Contingency	9,046,880	10,050,721	9.5%	1,003,841	11.1%	
Inter and Intra Fund Transfers	17,430,283	19,525,551	18.5%	2,095,268	12.0%	
Other Auxiliary Programs	\$ 65,307,751	\$ 72,519,496	68.7%	\$ 7,211,745	11.0%	
Course Materials	\$ 13,820,854	\$ 14,118,772	13.4%	\$ 297,918	2.2%	
Food Service	1,371,530	1,563,126	1.5%	191,596	14.0%	
Non-Credit / Special Interest	18,354,574	18,648,015	17.7%	293,441	1.6%	
Subtotal Auxiliary Expenditures	\$ 105,665,984	\$ 110,794,510	105.0%	\$ 5,128,526	4.9%	
Transfer To Plant Fund (MCC Capital Project)	\$ (500,000)	\$ (500,000)	-0.5%	\$ -	0.0%	
Transfer To Plant Fund (CGCC Capital Project)	(157,000)	(157,000)	-0.1%	-	0.0%	
Transfer To Plant Fund (GCC Capital Project)	(300,000)	(300,000)	-0.3%	-	0.0%	
Transfer To Plant Fund (PVCC Capital Projects)	(300,000)	(500,000)	-0.5%	(200,000)	66.7%	
Transfer To Plant Fund (Rio Salado Capital Projects)	(500,000)	(500,000)	-0.5%	-	0.0%	
Transfer To Plant Fund (Potential Projects)	(2,000,000)	(2,000,000)	-1.9%	-	0.0%	
Transfer To Plant Fund Rev Bond (CGC/SMC PAC & SIS)	(1,344,941)	(1,348,016)	-1.3%	(3,075)	0.2%	
Transfer To Plant Fund Rev Bond (Debt Service Reserve)	(2,874,517)	-	0.0%	2,874,517	-100.0%	
Total Transfers From Fund 2 Revenues Above	\$ (7,976,458)	\$ (5,305,016)	-5.0%	\$ 2,671,442	-33.5%	
Total Expenditures Less Transfers	\$ 97,689,526	\$ 105,489,494	100.0%	\$ 7,799,968	8.0%	

AUXILIARY FUND BUDGETED POSITION SUMMARY

AUXILIARY FUND2 FULL-TIME EQUIVALENT (FTE) SUMMARY				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	64.0	70.0	6.0	9.4%
Management (MAT)	134.5	149.0	14.5	10.8%
Support Staff (PSA)	144.2	158.0	13.7	9.5%
Custodians/Grounds (M&O)	6.0	7.0	1.0	16.7%
College Safety	0.7	0.2	(0.5)	-76.9%
Total Budgeted Positions (FTE)	349.4	384.1	34.8	-30.6%

SIGNIFICANT STAFFING CHANGES FOR FY11-12

Six new Instructor (Faculty) positions were added to the Maricopa Skill Center in the Auxiliary Fund 230 to support their anticipated increased enrollment.

Management (MAT) changes resulted in a net addition 14.5 FTE; the majority of these were added at Rio Salado (9.75), the balance at SCC, and the two Skill Centers. Some of the MAT positions added include: Adult Basic Education Lead Teacher, Coordinator Adult Basic Education, Programmer Analyst II, Project Coordinator, Coordinator Instructional Programs, Vocational Trainer, Athletic Specialist, Counselor Disability Resource, and Manager Internships.

Support Staff (PSA) changes resulted in the addition of 13.7 FTE; most of these were also at Rio Salado (12.25). Title of some positions added include: Course Production Specialist II, Financial Aid Technician, Program Advisor, Science Lab Technician, Admission/Registration Service Rep., Admissions Record Clerk, Office Coordinator, Curriculum Technician, Administrative Secretary II/III, and Recruiter.

Rio Salado added Utility Worker (M&O); and Glendale moved a 0.50 FTE Certified Safety Office to the General Fund.

These changes resulted in the Grand Total of 34.8 additional FTE's among all Auxiliary Fund 2 accounts.

RESTRICTED FUND SUMMARIES

RESTRICTED FUND REVENUE SUMMARY

Description	FY10-11 Adopted	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change
Grants and Contracts					
Federal Grants & Contracts	\$ 13,612,698	\$ 12,085,304	5.4%	\$ (1,527,394)	-11.2%
State Grants & Contracts	13,076,333	7,229,825	3.2%	(5,846,508)	-44.7%
Prop. 301 Sales Tax & Interest, Carryforward	13,723,691	14,964,234	6.7%	1,240,543	9.0%
Other/Local Govt. Grants and Contracts	11,863,819	11,418,889	5.1%	(444,930)	-3.8%
Total Grants and Contracts	\$ 52,276,541	\$ 45,698,252	20.5%	\$ (6,578,289)	-12.6%
Student Financial Aid					
Federal Student Aid					
FWS	\$ 2,537,577	\$ 2,209,990	1.0%	\$ (327,587)	-12.9%
FSEOG	2,107,176	2,150,728	1.0%	43,552	2.1%
LEAP	153,655	153,655	0.1%	-	0.0%
Pell Grants	86,948,911	144,199,693	64.5%	57,250,782	65.8%
State Student Aid - LEAP	374,846	374,846	0.2%	-	0.0%
Scholarships	12,601,411	11,716,443	5.2%	(884,968)	-7.0%
Total Student Financial Aid	\$ 104,723,576	\$ 160,805,355	72.0%	\$ 56,081,779	53.6%
Other Restricted Activities/Transfers					
Trf. from Gen. Fund for LEAP Matching	\$ 400,000	\$ 400,000	0.2%	\$ -	0.0%
Miscellaneous, transfers, and Other	32,474,296	16,525,830	7.4%	(15,948,466)	-49.1%
Total Restricted Activities/Transfers	\$ 32,874,296	\$ 16,925,830	7.6%	\$ (15,948,466)	-48.5%
Total Restricted Revenue	\$ 189,874,413	\$ 223,429,437	100.0%	\$ 33,555,024	17.7%

RESTRICTED FUND EXPENDITURE SUMMARY

Description	FY10-11 Adopted	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change
Expenditures by Unit					
Phoenix	\$ 13,109,502	\$ 21,045,641	9.4%	\$ 7,936,139	60.5%
Glendale	17,674,168	28,684,766	12.8%	11,010,598	62.3%
Gateway	9,462,655	11,735,437	5.3%	2,272,782	24.0%
Mesa	25,556,763	35,442,786	15.9%	9,886,023	38.7%
Scottsdale	7,337,057	7,340,202	3.3%	3,145	0.0%
Rio Salado	23,540,069	35,531,215	15.9%	11,991,146	50.9%
South Mountain	9,243,386	11,038,546	4.9%	1,795,160	19.4%
Chandler-Gilbert	15,315,665	11,038,642	4.9%	(4,277,023)	-27.9%
Paradise Valley	6,568,174	10,913,183	4.9%	4,345,009	66.2%
Estrella Mountain	9,328,779	15,959,964	7.1%	6,631,185	71.1%
Skill Centers	1,817,856	2,354,292	1.1%	536,436	29.5%
District Office/District-wide transfers	50,920,339	32,344,763	14.5%	(18,575,576)	-36.5%
Total Restricted Expenditure	\$ 189,874,413	\$ 223,429,437	100.0%	\$ 33,555,024	17.7%

EXPENDITURE SUMMARY BY FUNCTION

RESTRICTED FUND SUMMARY BY FUNCTION						
EXPENDITURES BY FUNCTION	FY10-11 Adopted	% of Total	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 41,457,860	21.8%	\$ 18,488,504	8.3%	\$ (22,969,356)	-55.4%
Public Service	21,355,867	11.2%	19,947,079	8.9%	(1,408,788)	-6.6%
Academic Support	8,286,433	4.4%	5,385,629	2.4%	(2,900,804)	-35.0%
Student Services	101,236,753	53.3%	162,201,903	72.6%	60,965,150	60.2%
Institutional Support	2,436,089	1.3%	4,937,909	2.2%	2,501,820	102.7%
Operation & Maintenance of Plan	500,000	0.3%	23,119	0.0%	(476,881)	-95.4%
Scholarships and Fellowships	14,601,411	7.7%	12,445,295	5.6%	(2,156,116)	-14.8%
Total Expenditures by Function	\$ 189,874,413	100.0%	\$ 223,429,437	100.0%	\$ 33,555,024	17.7%

SIGNIFICANT CHANGES FOR FY11-12

- The \$22.9 million decrease was partially due to an adjustment in forecasting methods. FY10-11 Adopted was based on FY09 Actual Instructional Costs as a % of total Restricted Fund costs. Rapid Pell Grant growth has made development of a new method necessary.
- Over \$500 thousand in salary/benefits of Instruction were reduced because five Faculty positions were moved to the General Fund
- The \$61 million added to Student Services was the anticipated increase for Pell Grants

RESTRICTED FUND BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - Proposition 301 Faculty				
College/District	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Phoenix	2.0	1.0	(1.0)	-50.0%
Glendale/GCCNorth	3.0	3.0	-	0.0%
GateWay	1.0	-	(1.0)	-100.0%
Mesa	7.0	5.0	(2.0)	-28.6%
Scottsdale	3.0	3.0	-	0.0%
Rio Salado	1.0	1.0	-	0.0%
South Mountain	1.0	1.0	-	0.0%
Chandler-Gilbert	5.0	5.0	-	0.0%
Paradise Valley	1.0	1.0	-	0.0%
Estrella Mountain	4.0	3.0	(1.0)	-25.0%
Totals	28.0	23.0	(5.0)	-17.9%

SIGNIFICANT STAFFING CHANGES FOR FY11-12

The only budgeted positions in the Restricted Fund are Faculty positions funded by Proposition 301 resources. There are numerous other positions funded from Restricted Fund grants and contracts, but these are considered to be specially funded, since they are funded with "Soft" or short-term funds. There are not budgeted FTE's. As noted in the General Fund section, five Faculty positions were transferred from Proposition 301 to the General Fund for FY11-12.

PLANT FUND SUMMARIES

PLANT FUND REVENUE SUMMARY

Description	FY10-11 Adopted	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change
State Aid	-	-		-	N/A
Interest Income	\$ 25,000	\$ 30,000	0.0%	5,000	20.0%
College Fund Transfers	3,402,660	4,270,160	1.1%	867,500	25.5%
College Internal Finance Agreements (IFAs)	1,206,822	1,150,000	0.3%	(56,822)	-4.7%
Potential Fund Transfers	12,000,000	12,000,000	3.0%	-	0.0%
Carryforward	61,148,512	30,000,000	7.6%	(31,148,512)	-50.9%
Subtotal General Revenues	\$ 77,782,994	\$ 47,450,160	12.0%	\$ (30,332,834)	-39.0%
Interest Income and Carryforward	\$ 40,617,346	\$ 36,697,106	9.3%	(3,920,240)	-9.7%
2004 G.O. Bond Proceeds	250,000,000	-	0.0%	(250,000,000)	-100.0%
Carryforward	180,000,000	220,000,000	55.5%	40,000,000	22.2%
Subtotal G.O. Bond Proceeds	\$ 470,617,346	\$ 256,697,106	64.7%	\$ (213,920,240)	-45.5%
Potential Revenue Bond Proceeds	\$ 26,400,000	\$ -	0.0%	(26,400,000)	-100.0%
Carryforward - Revenue Bonds Debt Svcs Resrv	2,402,648	7,471,404	1.9%	5,068,756	211.0%
Subtotal Revenue. Bond Proceeds	\$ 28,802,648	\$ 7,471,404	1.9%	\$ (21,331,244)	-74.1%
Secondary Levy & SRP in lieu Tax	\$ 90,660,788	\$ 77,210,850	19.5%	(13,449,938)	-14.8%
Debt Service Carryforward *		\$ 6,465,012			
Trnfr fr Current Aux Fund (Revenue Bonds)	4,219,458	1,348,016	0.3%	(2,871,442)	-68.1%
Subtotal Debt Service	\$ 94,880,246	\$ 85,023,878	21.4%	\$ (16,321,380)	-17.2%
TOTAL PLANT FUND REVENUE	\$ 672,083,234	\$ 396,642,548	100.0%	\$ (275,440,686)	-41.0%

PLANT FUND EXPENDITURE SUMMARY

Description	FY10-11 Adopted	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change
College Capital Purchases/Projects	\$ 3,402,660	\$ 4,270,160	1.1%	867,500	25.5%
Funding for New Initiatives	13,231,822	13,180,000	3.3%	(51,822)	-0.4%
Carryforward	61,148,512	30,000,000	7.6%	(31,148,512)	-50.9%
Subtotal General Expenditures	\$ 77,782,994	\$ 47,450,160	12.0%	\$ (30,332,834)	-39.0%
Carryforward-Capital Development Program	\$ 40,617,346	\$ 36,697,106	9.3%	(3,920,240)	-9.7%
2004 G.O. Bond Proceeds	250,000,000	-	0.0%	(250,000,000)	-100.0%
2004 G.O. Bond Capital Development Program	180,000,000	220,000,000	55.5%	40,000,000	22.2%
Subtotal G.O. Bond Proceeds	\$ 470,617,346	\$ 256,697,106	64.7%	\$ (210,000,000)	-44.6%
Projected Revenue Bond Projects	\$ 26,400,000	\$ -	0.0%	(26,400,000)	-100.0%
Carryforward - Revenue Bonds Debt Svcs Resrv	2,402,648	7,471,404	1.9%	5,068,756	211.0%
Subtotal Revenue. Bond Proceeds	\$ 28,802,648	\$ 7,471,404	1.9%	\$ (21,331,244)	-74.1%
G. O. Bond Debt Service	\$ 90,660,788	\$ 77,210,850	19.5%	(13,449,938)	-14.8%
Revenue Bond Debt Service	1,344,941	1,348,016	0.3%	3,075	0.2%
Debt Service Carryforward *		6,465,012			
Debt Service Reserve	2,874,517	-	0.0%	(2,874,517)	-100.0%
Subtotal Debt Service	\$ 94,880,246	\$ 85,023,878	21.4%	\$ (16,321,380)	-17.2%
TOTAL PLANT FUND EXPENDITURE	\$ 672,083,234	\$ 396,642,548	100.0%	\$ (275,440,686)	-41.0%

* Net Premium Series D - used for Bond Interest payments



Adopted Budget

FY2011-12

Section C: College and District Budgets

SECTION C – COLLEGE AND DISTRICT BUDGETS

PHOENIX COLLEGE (PC)

Phoenix College (PC) is a premier institution of higher education that has been serving the community since 1920. As the flagship college of the Maricopa Community Colleges—the largest community college system in the United States—Phoenix College offers programs for university transfer, career training, and personal development at its main campus in central Phoenix and at a second location, PC Downtown, in the central business district. Under the leadership of college president Dr. Anna Solley, PC serves over 25,000 students annually through nationally-recognized programs in the arts and sciences, business and technology, communication and humanities, dental and medical fields, and legal studies, as well as coursework leading to a university baccalaureate degree. The 50-acre main campus includes state-of-the-art instructional classrooms, a modern library and computer lab, the Eric Fischl Art Gallery, a performing arts theater, a culinary café, a gymnasium and fitness center, premium athletic fields, and a charter high school focusing on teacher preparation. Phoenix College students speak more than 50 languages and represent over 100 countries, reflecting the diverse, multi-cultural central city that Phoenix College serves.

PC BUDGET SUMMARIES

Budget by Object - Phoenix College (PC)				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 31,747,363	\$ 32,782,374	\$ 1,035,011	3.3%
Employee Benefits	8,279,740	8,852,900	573,160	6.9%
Contract Service	2,263,763	2,316,091	52,328	2.3%
Supplies & Materials	692,447	880,451	188,004	27.2%
Fixed Charges	456,850	421,613	(35,237)	-7.7%
Comm & Utilities	2,160,291	2,305,581	145,290	6.7%
Travel	133,104	146,812	13,708	10.3%
Misc & Transfers	5,957,454	7,089,851	1,132,397	19.0%
General Fund Total	\$ 51,691,012	\$ 54,795,673	\$ 3,104,661	6.0%
Auxiliary Fund total	\$ 6,122,171	\$ 6,092,928	\$ (29,243)	-0.5%
Restricted Fund Total	13,109,502	21,045,641	7,936,139	60.5%
Plant Fund Total	535,000	500,000	(35,000)	-6.5%
GRAND TOTAL ALL FUNDS:	\$ 71,457,685	\$ 82,434,242	\$10,976,557	15.4%

SIGNIFICANT BUDGET CHANGES FOR FY11-12

Phoenix College's General Fund budget increased \$3.1 million as a result of the following:

- Enrollment Growth (EGF)—\$837,090 from audited FY09-10 FTSE increases, plus an additional \$1,554,900 for anticipated FTSE increases in FY10-11 and FY11-12;
- \$30,000 for disability allocations;
- \$102,881 for Prop 301 faculty transfer from Restricted to General fund;
- \$47,776 for Faculty Professional Growth, anniversary and education increases;
- <\$55,483> Bad debt allocation reduction;
- \$73,774 transfer position back from PC Downtown and F210 adjustment;
- <\$144,017> college share of \$1.5M budget cut;
- \$65,463 for AZ State Retirement increase to 10.10%;

- \$416,340 for Flex Benefit increase to \$9,260 per Full Time Equivalent (FTE)
- \$175,937 for 0.5% COLA

The Restricted Fund increase is due to the anticipation of higher Student Financial Aid, such as Pell Grants.

PC DOWNTOWN

Phoenix College has a second location "PC Downtown", which is housed in a charming historic building nestled in the heart of the city's business and cultural centers.

Budget by Object - PC Downtown					
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 97,660	\$ 133,162	\$ 35,502	36.4%	
Employee Benefits	34,705	52,842	18,137	52.3%	
Contract Service	215,313	120,599	(94,714)	-44.0%	
Supplies & Materials	2,000	9,665	7,665	383.3%	
Comm & Utilities	60,632	60,632	-	0.0%	
Misc & Transfers	35,059	-	(35,059)	-100.0%	
General Fund Total	\$ 445,369	\$ 376,900	\$ (68,469)	-15.4%	
Auxiliary Fund total	68,500	68,500	-	0.0%	
GRAND TOTAL ALL FUNDS:	\$ 513,869	\$ 445,400	\$ (68,469)	-13.3%	

SIGNIFICANT BUDGET CHANGES FOR FY11-12

PC Downtown's General Fund budget decreased \$68.5 thousand due to the following:

- <\$73,600> transfer position back to main PC campus – correction of earlier move
- \$17 for AZ State Retirement increase to 10.10%;
- \$4,328 for Flex Benefit increase to \$9,260 per Full Time Equivalent (FTE)
- \$786 for 0.5% COLA

PC AND PC DOWNTOWN GENERAL FUND SUMMARIES BY FUNCTION

General Fund FUNCTION - PC + PC Downtown Combined					
Expenditures	FY10-11 Adopted	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 24,652,943	\$ 26,112,711	47.3%	\$ 1,459,768	5.9%
Academic Support	6,420,176	5,982,763	10.8%	(437,413)	-6.8%
Administration	2,360,722	3,044,063	5.5%	683,341	28.9%
Student Services	5,843,070	6,053,827	11.0%	210,757	3.6%
Operations/Maintenance	5,484,713	5,671,335	10.3%	186,622	3.4%
General Institutional	6,078,524	6,867,869	12.4%	789,345	13.0%
Public Service	-	143,772	0.3%	143,772	NA
Scholarships	1,296,233	1,296,233	2.3%	-	0.0%
Total by Function	\$ 52,136,381	\$ 55,172,573	100.0%	\$ 3,036,192	5.8%

General Fund Managerial Function - PC + PC Downtown Combined

Function	Rollup Category	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 384,610	\$ 400,303	\$ 15,693	4.1%
	College Administration Total	\$ 384,610	\$ 400,303	\$ 15,693	4.1%
Academic Services/Instructional					
	VP Academic Affairs	\$ 732,906	\$ 597,393	\$ (135,513)	-18.5%
	Library	1,280,726	1,287,988	7,262	0.6%
	Instructional/Academic Support Program	49,318	-	(49,318)	-100.0%
	Academic Instruction	23,783,903	24,715,349	931,446	3.9%
	Learning Assistance/Tutoring Services	358,969	256,450	(102,519)	-28.6%
	Academic Services/Instructional Total	\$ 26,205,822	\$ 26,857,180	\$ 651,358	2.5%
Student Services					
	VP Student Affairs	\$ 491,747	\$ 1,036,375	\$ 544,628	110.8%
	Enrollment Services	3,498,636	3,134,596	(364,040)	-10.4%
	Counseling & Guidance	883,293	880,967	(2,326)	-0.3%
	Career Services & Planning	188,726	148,196	(40,530)	-21.5%
	Student Life/Activities/Performance	304,191	259,048	(45,143)	-14.8%
	Disabled Student Resources	757,177	797,851	40,674	5.4%
	International Education Activities	305,283	277,623	(27,660)	-9.1%
	Athletics	377,060	462,113	85,053	22.6%
	Scholarships	1,296,233	1,296,233	-	0.0%
	Child Care Center	333,978	333,293	(685)	-0.2%
	Fleet - Students	46,043	12,725	(33,318)	-72.4%
	Student Services Total	\$ 8,482,367	\$ 8,639,020	\$ 156,653	1.8%
College Support Services					
	VP Administrative Services	\$ 347,100	\$ 1,147,223	\$ 800,123	230.5%
	Business Office	672,800	533,620	(139,180)	-20.7%
	General Institutional	1,256,659	1,953,730	697,071	55.5%
	Public Safety	801,324	532,210	(269,114)	-33.6%
	Institutional Effectiveness/R&D	269,348	262,918	(6,430)	-2.4%
	Maintenance & Operations	5,812,221	6,043,286	231,065	4.0%
	Fleet - Employees	-	4,949	4,949	100.0%
	Technology	1,837,114	1,822,721	(14,393)	-0.8%
	Planning	-	865	865	100.0%
	Marketing & Public Relations	20,010	15,390	(4,620)	-23.1%
	College Personnel Office (HR)	372,826	342,353	(30,473)	-8.2%
	Staff Development/Services	785,381	761,437	(23,944)	-3.0%
	Legal	26,885	42,928	16,043	59.7%
	College Support Services Total	\$ 12,201,668	\$ 13,463,630	\$ 1,261,962	10.3%
Other Programs/Services					
	Resource Development & Community Relat	\$ 604,240	\$ 905,306	\$ 301,066	49.8%
	Public Service Programs	-	143,772	143,772	100.0%
	Enrollment Growth Funding	869,040	1,397,362	528,322	60.8%
	Insurance	82,553	-	(82,553)	-100.0%
	Contingency/Reserves	3,306,081	3,366,000	59,919	1.8%
	Other Programs/Services Total	\$ 4,861,914	\$ 5,812,440	\$ 950,526	19.6%
	GRAND TOTAL	\$ 52,136,381	\$ 55,172,573	\$ 3,036,192	5.8%

PC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - PC				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	152.0	152.0	-	0.0%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	54.2	54.7	0.5	0.9%
Support (PSA)	133.2	129.6	(3.6)	-2.7%
Custodians/Grounds (M&O)	30.5	30.5	-	0.0%
Craftmen	7.0	7.0	-	0.0%
College Safety	5.0	5.0	-	0.0%
General Fund Total	382.9	379.8	(3.1)	-0.8%
Auxiliary Fund total	12.0	11.8	(0.2)	-1.8%
Restricted Fund Total	2.0	1.0	(1.0)	-50.0%
GRAND TOTAL ALL FUNDS:	396.9	392.6	(4.3)	-1.1%

SIGNIFICANT STAFFING CHANGES FOR FY11-12

One Business Faculty position was moved from the Restricted Fund (Proposition 301) to the General Fund. However, a vacant Psychology Faculty position was eliminated, resulting in no net change. A new Bursar was added for MAT, but this was offset by the elimination of a vacant 0.50 FTE Mgr Fitness & Wellness position. Several part-time PSA vacant positions were liquidated at Phoenix College, including: Admin Secretary I/II, AV Technician, Computer Lab Technician, HR Analyst, and Property Control Technician. One PSA position was re-allocated to PC Downtown as shown below.

In the Auxiliary Fund the 25% distribution for a Theater Tech Coordinator was moved to the General Fund.

These changes resulted in Grand Total decrease of 4.3 FTE for Phoenix College for FY11-12.

PC DOWNTOWN BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - PC Downtown				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Support (PSA)	1.0	2.0	1.0	100.0%
Custodians/Grounds (M&O)	1.0	1.0	-	0.0%
GRAND TOTAL	2.0	3.0	1.0	50.0%

SIGNIFICANT STAFFING CHANGES FOR FY11-12

An Office Coordinator position was moved from Phoenix College to PC Downtown where the employee currently works.

GLENDALE COMMUNITY COLLEGE (GCC)

Glendale Community College is one of the oldest and largest of the ten Maricopa Community Colleges. GCC serves approximately 32,000 students during an academic year at two campus locations. GCC main campus is located in the heart of historic Glendale, Arizona. GCC North campus is located at the base of Ludden Mountain in northwest Phoenix. GCC also offers classes at multiple sites for the convenience of students including general education classes at the Community @ Surprise.

Nationally recognized for excellence in instruction, GCC continues to keep pace with the growth of the West Valley. More than 460,000 students have completed associate degrees, certification programs, industry-specific training, university transfer programs or credit classes since GCC opened in 1965. GCC employees address the needs of its students with an ultimate focus on *fostering student success*.

GCC BUDGET SUMMARIES

Budget by Object - Glendale Community College (GCC)					
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 48,103,000	\$ 48,643,787	\$ 540,787	1.1%	
Employee Benefits	12,894,978	13,728,306	833,328	6.5%	
Contract Service	1,963,753	1,968,550	4,797	0.2%	
Supplies & Materials	1,404,533	1,466,033	61,500	4.4%	
Fixed Charges	868,097	869,597	1,500	0.2%	
Comm & Utilities	2,127,073	2,127,073	-	0.0%	
Travel	170,191	170,191	-	0.0%	
Misc & Transfers	3,971,039	6,121,498	2,150,459	54.2%	
General Fund Total	\$ 71,502,664	\$ 75,095,035	\$ 3,592,371	5.0%	
Auxiliary Fund total	\$ 6,468,574	\$ 6,643,074	\$ 174,500	2.7%	
Restricted Fund Total	17,674,168	28,684,766	11,010,598	62.3%	
Plant Fund Total	405,660	405,660	-	0.0%	
Grand Total All Funds:	\$ 96,051,066	\$ 110,828,535	\$ 14,777,469	15.4%	

SIGNIFICANT BUDGET CHANGES FOR FY11-12

Glendale College's General Fund budget increased \$3.6 million as a result of the following:

- Enrollment Growth (EGF)—\$821,707 from audited FY09-10 FTSE increases, plus an additional \$1,951,293 for anticipated FTSE increases in FY10-11 and FY11-12;
- \$30,000 for disability allocations;
- \$138,318 for Faculty Professional Growth, anniversary and education increases;
- <\$98,084> Bad debt allocation reduction;
- <\$204,197> college share of \$1.5M budget cut;
- \$101,995 for AZ State Retirement increase to 10.10%;
- <\$86,146> moved to GCC North;
- \$671,205 for Flex Benefit increase to \$9,260 per Full Time Equivalent (FTE)
- \$266,280 for 0.5% COLA

The Restricted Fund increase is due to the anticipation of higher Student Financial Aid, such as Pell Grants.

GCC NORTH

GCC offers classes in various sites throughout the area. GCC North at 57th Avenue and Happy Valley Rd. opened in fall 2000 with 839 students from the northern part of Maricopa County. Financial backing donated by New York Architect Ron Elsensohn allowed for a major expansion of the north campus in the fall of 2008.

Budget by Object - GCC North					
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 1,375,896	\$ 1,450,908	\$ 75,012	5.5%	
Employee Benefits	451,212	503,135	51,923	11.5%	
Contract Service	12,051	24,083	12,032	99.8%	
Supplies & Materials	67,500	67,500	-	0.0%	
Comm & Utilities	423,500	423,500	-	0.0%	
Misc & Transfers	89,544	82,131	(7,413)	-8.3%	
General Fund Total	\$ 2,419,703	\$ 2,551,257	\$ 131,554	5.4%	
Auxiliary Fund total	\$ 101,410	\$ 102,254	\$ 844	0.8%	
Grand Total All Funds:	\$ 2,521,113	\$ 2,653,511	\$ 132,398	5.3%	

SIGNIFICANT BUDGET CHANGES FOR FY11-12

The General Fund budget for GCC North increased \$131.5 thousand due to the following:

- \$86,146 was moved from GCC for operating support;
- \$5,892 for Faculty Professional Growth, anniversary and education increases;
- \$2,510 for AZ State Retirement increase to 10.10%
- \$29,755 for Flex Benefit increase to \$9,260 per Full Time Equivalent (FTE)
- \$7,251 for 0.5% COLA

GCC AND GCC NORTH GENERAL FUND SUMMARIES BY FUNCTION

General Fund FUNCTION - GCC + GCC North Combined					
Expenditures	FY10-11 Adopted	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 42,820,011	\$ 45,251,482	58.3%	\$ 2,431,471	5.7%
Academic Support	7,513,034	8,216,059	10.6%	703,025	9.4%
Administration	2,308,960	2,286,488	2.9%	(22,472)	-1.0%
Student Services	9,172,108	9,380,176	12.1%	208,068	2.3%
Operations/Maintenance	7,442,619	7,642,898	9.8%	200,279	2.7%
General Institutional	3,292,562	3,431,219	4.4%	138,657	4.2%
Scholarships	1,373,073	1,437,970	1.9%	64,897	4.7%
Total by Function	\$ 73,922,367	\$ 77,646,292	100.0%	\$ 3,723,925	5.0%

General Fund Managerial Function - GCC + GCC North Combined					
Function	Rollup Category	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 362,804	\$ 380,735	\$ 17,931	4.9%
	College Administration Total	\$ 362,804	\$ 380,735	\$ 17,931	4.9%
Academic Services/Instructional					
	VP Academic Affairs	\$ 349,930	\$ 319,728	\$ (30,202)	-8.6%
	Library	1,295,196	1,297,208	2,012	0.2%
	Instructional/Academic Support Programs/Services	533,688	741,946	208,258	39.0%
	Academic Instruction	41,335,401	41,828,435	493,034	1.2%
	Learning Assistance/Tutoring Services	891,787	920,798	29,011	3.3%
	Academic Services/Instructional Total	\$44,406,002	\$ 45,108,115	\$ 702,113	1.6%
Student Services					
	VP Student Affairs	\$ 279,038	\$ 282,831	\$ 3,793	1.4%
	Enrollment Services	5,993,749	6,172,426	178,677	3.0%
	Counseling & Guidance	1,039,439	1,040,585	1,146	0.1%
	Career Services & Planning	169,150	172,257	3,107	1.8%
	Student Life/Activities/Performance	963,820	992,287	28,467	3.0%
	Disabled Student Resources	652,986	959,728	306,742	47.0%
	International Education Activities	458,226	466,364	8,138	1.8%
	Athletics	619,835	625,405	5,570	0.9%
	Scholarships	1,373,073	1,437,970	64,897	4.7%
	Fleet - Students	132,376	132,376	-	0.0%
	Student Services Total	\$11,681,692	\$ 12,282,229	\$ 600,537	5.1%
College Support Services					
	VP Administrative Services	\$ 396,551	\$ 244,516	\$ (152,035)	-38.3%
	Business Office	868,341	896,140	27,799	3.2%
	General Institutional	1,262,177	1,164,093	(98,084)	-7.8%
	Public Safety	1,099,675	1,420,769	321,094	29.2%
	Institutional Effectiveness/R&D	566,141	388,016	(178,125)	-31.5%
	Maintenance & Operations	7,442,619	7,642,898	200,279	2.7%
	Technology	2,543,868	2,624,261	80,393	3.2%
	Marketing & Public Relations	687,195	736,230	49,035	7.1%
	College Personnel Office (HR)	462,277	538,331	76,054	16.5%
	Staff Development/Services	263,960	329,385	65,425	24.8%
	College Support Services Total	\$15,592,804	\$ 15,984,639	\$ 391,835	2.5%
Other Programs/Services					
	Resource Development & Community Relations	\$ 203,160	\$ 210,939	\$ 7,779	3.8%
	Enrollment Growth Funding	1,484,610	3,423,047	1,938,437	130.6%
	Insurance	146,461	146,461	-	0.0%
	Contingency/Reserves	44,834	110,127	65,293	145.6%
	Other Programs/Services Total	\$ 1,879,065	\$ 3,890,574	\$2,011,509	107.0%
	Grand Total	\$ 73,922,367	\$ 77,646,292	\$ 3,723,925	5.0%

GCC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - GCC				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	276.0	276.0	-	0.0%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	73.3	75.6	2.3	3.1%
Support (PSA)	200.0	198.7	(1.3)	-0.7%
Custodians/Grounds (M&O)	39.0	39.0	-	0.0%
Craftmen	11.0	11.0	-	0.0%
College Safety	9.5	10.0	0.5	5.3%
General Fund Total	609.8	611.2	1.4	0.2%
Auxiliary Fund total	9.3	8.8	(0.5)	-5.4%
Restricted Fund Total	3.0	3.0	-	0.0%
Grand Total All Funds:	622.1	623.0	0.9	0.1%

SIGNIFICANT STAFFING CHANGES FOR FY11-12

Glendale College added several new MAT positions: one Bursar position was reclassified from PSA, one Supervisor Maintenance position was created, plus increased the Supervisor Interpret Services for the Deaf to full FTE. The PSA reduction was due to the reclassification of a Student Service Specialist to MAT and the reduction of percent time for a Clerk Typist. A 0.5 FTE Safety Officer was moved from Auxiliary to the General Fund. This resulted in a Grand Total net increase of 0.9 FTE for Glendale for FY11-12.

GCC NORTH BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - GCC North				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Management (MAT)	4.5	4.5	-	0.0%
Support (PSA)	13.0	13.0	-	0.0%
Custodians/Grounds (M&O)	6.0	6.0	-	0.0%
Craftmen	1.0	1.0	-	0.0%
College Safety	2.0	3.0	1.0	50.0%
General Fund Total	26.5	27.5	1.0	3.8%
Auxiliary Fund total	0.5	0.5	-	0.0%
Grand Total All Funds:	27.0	28.0	1.0	3.7%

SIGNIFICANT STAFFING CHANGES FOR FY11-12

GCC North added one new Safety Officer for the third shift.

GATEWAY COMMUNITY COLLEGE (GWCC)

Established in 1968, GateWay Community College is in its 43rd year as a comprehensive public institution of higher education providing educational opportunities to over 16,500 students annually including the Maricopa Skill Center and GateWay Early College High School.

GateWay's offerings have grown to include more than 125 degree, certificate and university transfer programs in a wide variety of concentrations including Apprenticeships, Automotive, Business, Environment, Healthcare, Industrial Technology, Information Technology, Liberal Arts, Math and Science.

Striving to continuously provide a high quality of education with support from student service areas, and career training through innovation and state-of-the-art technology, has allowed GateWay to emerge as a leading institution in meeting the needs of students, businesses and industries throughout the community.

GWCC BUDGET SUMMARIES

Budget by Object - GateWay Community College (GWC)				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 19,336,351	\$ 19,544,931	\$ 208,580	1.1%
Employee Benefits	5,342,257	5,715,208	372,951	7.0%
Contract Service	2,742,251	2,804,835	62,584	2.3%
Supplies & Materials	530,485	539,485	9,000	1.7%
Fixed Charges	299,568	299,568	-	0.0%
Comm & Utilities	832,720	832,720	-	0.0%
Travel	108,713	108,713	-	0.0%
Misc & Transfers	2,707,984	2,108,073	(599,911)	-22.2%
General Fund Total	\$ 31,900,329	\$ 31,953,533	\$ 53,204	0.2%
Auxiliary Fund total	\$ 5,775,562	\$ 6,492,554	\$ 716,992	12.4%
Restricted Fund Total	9,462,655	11,735,437	2,272,782	24.0%
GRAND TOTAL ALL FUNDS:	\$ 47,138,546	\$ 50,181,524	\$ 3,042,978	6.5%

SIGNIFICANT BUDGET CHANGES FOR FY11-12

GateWay College's General Fund budget increased \$53 thousand as a result of the following:

- Enrollment Growth (EGF)–\$112,890 from audited FY09-10 FTSE increases, plus <\$564,450> reduction for adjusting FTSE funds provided in FY10-11; no FTSE increases are anticipated above FY09-10;
- \$30,000 for disability allocations;
- \$103,280 for Prop 301 faculty transfer from Restricted to General fund;
- \$56,360 for Faculty Professional Growth, anniversary and education increases;
- <\$33,718> Bad debt allocation reduction
- <\$88,119> college share of \$1.5M budget cut
- \$43,166 for AZ State Retirement increase to 10.10%
- \$283,6495 for Flex Benefit increase to \$9,260 per Full Time Equivalent (FTE)
- \$110,146 for 0.5% COLA

The Restricted Fund increase is due to the anticipation of higher Student Financial Aid, such as Pell Grants.

GWCC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - GWC				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	102.0	103.0	1.0	1.0%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	43.3	49.3	6.0	13.9%
Support (PSA)	84.2	78.2	(6.0)	-7.1%
Custodians/Grounds (M&O)	18.0	18.0	-	0.0%
Craftmen	3.0	3.0	-	0.0%
College Safety	5.0	5.0	-	0.0%
General Fund Total	256.6	257.6	1.0	0.4%
Auxiliary Fund total	3.6	3.6	-	0.0%
Restricted Fund Total	1.0	-	(1.0)	-100.0%
GRAND TOTAL ALL FUNDS:	261.2	261.2	-	-99.6%

SIGNIFICANT STAFFING CHANGES FOR FY11-12

One faculty position was moved from the Restricted Fund in Proposition 301 to the General Fund. In addition six vacant PSA positions were reclassified to MAT to create the following: a Manager College Employee Services, one Manager Web Site and four Senior Network Technicians. This resulted in a Grand Total zero net change for GateWay for FY11-12.

NOTE: The Maricopa Skill Center budget is included with the Auxiliary Funds in Section D.

GWCC GENERAL FUND SUMMARIES BY FUNCTION

General Fund FUNCTION - GateWay Community College (GWC)					
Expenditures	FY10-11 Adopted	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 17,159,729	\$ 16,961,707	53.1%	\$ (198,022)	-1.2%
Academic Support	2,293,897	2,298,859	7.2%	4,962	0.2%
Administration	1,297,724	1,324,190	4.1%	26,466	2.0%
Student Services	4,138,995	4,213,532	13.2%	74,537	1.8%
Operations/Maintenance	2,425,070	2,483,725	7.8%	58,655	2.4%
General Institutional	3,744,092	3,830,698	12.0%	86,606	2.3%
Scholarships	840,822	840,822	2.6%	-	0.0%
Total by Function	\$ 31,900,329	\$ 31,953,533	100.0%	\$ 53,204	0.2%

General Fund Managerial Function - GWC					
Function	Rollup Category	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 359,953	\$ 368,836	\$ 8,883	2.5%
College Administration Total		\$ 359,953	\$ 368,836	\$ 8,883	2.5%
Academic Services/Instructional					
	VP Academic Affairs	\$ 450,481	\$ 420,918	(29,563)	-6.6%
	Library	472,856	482,420	9,564	2.0%
	Instructional/Academic Support Programs/Services	500,713	509,243	8,530	1.7%
	Academic Instruction	16,363,109	16,701,520	338,411	2.1%
	Learning Assistance/Tutoring Services	381,093	388,014	6,921	1.8%
	Faculty Development/Services	274,920	279,921	5,001	1.8%
Academic Services/Instructional Total		\$ 18,443,172	\$ 18,782,036	\$ 338,864	1.8%
Student Services					
	VP Student Affairs	\$ 312,154	\$ 302,969	\$ (9,185)	-2.9%
	Enrollment Services	2,333,854	2,407,368	73,514	3.1%
	Counseling & Guidance	376,376	384,956	8,580	2.3%
	Career Services & Planning	170,893	145,757	(25,136)	-14.7%
	Student Life/Activities/Performance	435,118	411,740	(23,378)	-5.4%
	Disabled Student Resources	162,133	193,823	31,690	19.5%
	International Education Activities	137,267	139,743	2,476	1.8%
	Athletics	333,781	332,113	(1,668)	-0.5%
	Scholarships	840,822	840,822	-	0.0%
	Child Care Center	219,403	226,805	7,402	3.4%
	Fleet - Students	10,000	10,000	-	0.0%
Student Services Total		\$ 5,331,801	\$ 5,396,096	\$ 64,295	1.2%
College Support Services					
	VP Administrative Services	\$ 217,717	\$ 232,813	\$ 15,096	6.9%
	Business Office	437,878	447,006	9,128	2.1%
	General Institutional	874,545	907,622	33,077	3.8%
	Public Safety	454,728	466,715	11,987	2.6%
	Institutional Effectiveness/R&D	137,647	139,649	2,002	1.5%
	Maintenance & Operations	2,425,070	2,483,725	58,655	2.4%
	Technology	1,284,468	1,309,622	25,154	2.0%
	Marketing & Public Relations	745,492	753,248	7,756	1.0%
	College Personnel Office (HR)	80,161	91,134	10,973	13.7%
	Staff Development/Services	2,000	2,000	-	0.0%
College Support Services Total		\$ 6,659,706	\$ 6,833,534	\$ 173,828	2.6%
Other Programs/Services					
	Resource Development & Community Relations	\$ 257,948	\$ 261,715	\$ 3,767	1.5%
	Enrollment Growth Funding	796,620	260,187	(536,433)	-67.3%
	Insurance	51,129	51,129	-	0.0%
Other Programs/Services Total		\$ 1,105,697	\$ 573,031	\$ (532,666)	-48.2%
GRAND TOTAL		\$ 31,900,329	\$ 31,953,533	\$ 53,204	0.2%

MESA COMMUNITY COLLEGE (MCC)

Mesa Community College (MCC) is the largest of the 10 community colleges comprising the Maricopa County Community College District and is one of the largest community colleges in the nation. MCC began in 1963 as a branch of Phoenix College and was granted independent status in 1965.

For more than 45 years, MCC has been the higher educational resource for more than 40,000 students annually. Their nationally recognized student outcomes assessment program testifies to the faculty's commitment to student success. Students can select from more than 180 degree, transfer, career and certificate programs offered in multiple learning formats traditional, online and hybrid. Students find support outside of the classroom through MCC's Ctr. for Service-Learning, Learning Enhancement Center, Veterans and Career Re-Entry, Multi-Cultural and American Indian Services.

To meet the East Valley's diverse needs MCC offers multiple locations: Southern and Dobson, Red Mountain, the Downtown Center, the Phoenix-Mesa Gateway Center, and the Banner Boswell facility. Combined these locations provide outstanding transfer, career and service programs to the East Valley.

MCC BUDGET SUMMARIES

BUDGET BY OBJECT - Mesa Community College (MCC)				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 56,790,855	\$ 57,029,575	\$ 238,720	0.4%
Employee Benefits	14,727,682	15,740,504	1,012,822	6.9%
Contract Service	3,381,562	3,671,666	290,104	8.6%
Supplies & Materials	1,461,309	1,497,284	35,975	2.5%
Fixed Charges	770,292	815,392	45,100	5.9%
Comm & Utilities	1,918,136	1,998,636	80,500	4.2%
Travel	347,642	381,346	33,704	7.3%
Misc & Transfers	4,919,866	6,421,241	1,501,375	30.5%
General Fund Total	\$ 84,317,344	\$ 87,555,644	\$ 3,238,300	3.8%
Auxiliary Fund total	\$ 16,479,515	\$ 16,505,005	\$ 25,490	0.2%
Restricted Fund Total	25,556,763	35,442,786	9,886,023	38.7%
Plant Fund Total	500,000	500,000	-	0.0%
GRAND TOTAL ALL FUNDS:	\$ 126,853,622	\$ 140,003,435	\$ 13,149,813	10.4%

SIGNIFICANT BUDGET CHANGES FOR FY11-12

Mesa College's General Fund budget increased \$3.2 million as a result of the following:

- Enrollment Growth (EGF)—\$854,343 from audited FY09-10 FTSE increases, plus the addition of 777,237 for anticipated FTSE increase in FY10-11 and FY11-12;
- \$30,000 for disability allocations;
- \$96,989 for Prop 301 faculty transfer from Restricted to General fund;
- \$108,084 for Faculty Professional Growth, anniversary and education increases;
- <\$130,173> Bad debt allocation reduction
- \$154,550 for Bond project allocations
- \$421,088 for special transfers from MCC Downtown, Red Mt., other colleges or District Office
- <\$256,806> college share of \$1.5M budget cut
- \$116,893 for AZ State Retirement increase to 10.10%

- \$756,413 for Flex Benefit increase to \$9,260 per Full Time Equivalent (FTE)
- \$309,682 for 0.5% COLA

The Restricted Fund increase is due to the anticipation of higher Student Financial Aid, such as Pell Grants.

RED MOUNTAIN CAMPUS

An Ideal Learning Environment: MCC's Red Mountain campus, eco-friendly and student-focused. Set among 98 acres of Sonoran Desert, the campus serves as an outdoor lab for several disciplines. Curriculum focuses on university transfer programs and recent studies show that students who transfer from MCC to a university setting do so at a sophomore level or higher and earn on average, a 3.09 GPA their first year*. Red Mountain features a One Stop Center which assists students with admissions and academic advisement to transfer services and financial aid. The Red Mountain campus is also home to MCC's distinguished Dental Hygiene program

BUDGET BY OBJECT - Red Mountain				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 5,469,878	\$ 5,504,141	\$ 34,263	0.6%
Employee Benefits	1,587,921	1,693,395	105,474	6.6%
Contract Service	118,743	101,743	(17,000)	-14.3%
Supplies & Materials	277,226	273,226	(4,000)	-1.4%
Fixed Charges	29,000	29,000	-	0.0%
Comm & Utilities	426,132	450,000	23,868	5.6%
Travel	3,500	3,500	-	0.0%
Misc & Transfers	9,568	12,576	3,008	31.4%
General Fund Total	\$ 7,921,968	\$ 8,067,581	\$ 145,613	1.8%
Auxiliary Fund total	\$ 335,000	\$ 335,000	\$ -	0.0%
GRAND TOTAL ALL FUNDS:	\$ 8,256,968	\$ 8,402,581	\$ 145,613	1.8%

SIGNIFICANT BUDGET CHANGES FOR FY11-12

Red Mountain's General Fund budget increased \$145.6 thousand as a result of the following:

- \$101,444 for Prop 301 faculty transfer from Restricted to General fund;
- \$15,090 for Faculty Professional Growth, anniversary and education increases;
- <\$99,218> transferred to MCC Main campus;
- \$11,799-for AZ State Retirement increase to 10.10%;
- \$88,724 for Flex Benefit increase to \$9,260 per Full Time Equivalent (FTE);
- \$27,774 for 0.5% COLA.

MCC DOWNTOWN CAMPUS

The Downtown Center is home to the Center for Community Education and Lifelong Learning.

BUDGET BY OBJECT - MC Downtown				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 150,610	\$ 138,482	\$ (12,128)	-8.1%
Employee Benefits	38,244	38,464	220	0.6%
Contract Service	129,020	129,020	-	0.0%
Supplies & Materials	20,350	20,350	-	0.0%
Fixed Charges	230,000	30,000	(200,000)	-87.0%
Comm & Utilities	80,000	80,000	-	0.0%
Misc & Transfers	79,722	86,004	6,282	7.9%
General Fund Total	\$ 727,946	\$ 522,320	\$ (205,626)	-28.2%
Auxiliary Fund total	\$ 400,000	\$ 400,000	\$ -	0.0%
GRAND TOTAL ALL FUNDS:	\$ 1,127,946	\$ 922,320	\$ (205,626)	-18.2%

MCC Downtown General Fund budget decreased \$205.6 thousand as a result of the following:

- <\$208,524> transferred to MCC Main campus;
- \$218 for AZ State Retirement increase to 10.10%;
- \$2,164 for Flex Benefit increase
- \$516 for 0.5% COLA.

MCC, DOWNTOWN, AND RED MOUNTAIN GENERAL FUND SUMMARIES BY FUNCTION

General Fund FUNCTION - MCC, Downtown & Red Mountain Combined					
Expenditures	FY10-11 Adopted	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 50,961,556	\$ 51,361,343	53.4%	\$ 399,787	0.8%
Academic Support	9,303,395	9,444,935	9.8%	141,540	1.5%
Adminlstration	5,935,960	6,015,767	6.3%	79,807	1.3%
Student Services	10,233,091	10,555,742	11.0%	322,651	3.2%
Operations/Maintenance	6,970,430	7,262,700	7.6%	292,270	4.2%
General Institutional	7,952,300	9,894,532	10.3%	1,942,232	24.4%
Public Service	2,000	2,000	0.0%	-	NA
Scholarships	1,608,526	1,608,526	1.7%	-	0.0%
Total by Function	\$ 92,967,258	\$ 96,145,545	100.0%	\$ 3,178,287	3.4%

General Fund Managerial Function - MCC, Downtown & Red Mountain Combined					
Function	Rollup Category	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 672,098	\$ 690,437	\$ 18,339	2.7%
	College Administration Total	\$ 672,098	\$ 690,437	\$ 18,339	2.7%
Academic Services/Instructional					
	VP Academic Affairs	\$ 669,173	\$ 687,832	\$ 18,659	2.8%
	Library	2,274,319	2,372,274	97,955	4.3%
	Instructional/Academic Support Programs/Se	457,926	500,838	42,912	9.4%
	Academic Instruction	49,627,062	50,274,611	647,549	1.3%
	Learning Assistance/Tutoring Services	1,253,188	1,269,565	16,377	1.3%
	Faculty Development/Services	723,884	733,091	9,207	1.3%
	Academic Services/Instructional Total	\$ 55,005,552	\$ 55,838,211	\$ 832,659	1.5%
Student Services					
	VP Student Affairs	\$ 940,403	601,187	\$ (339,216)	-36.1%
	Enrollment Services	5,459,296	6,601,034	1,141,738	20.9%
	Counseling & Guidance	1,220,799	1,273,320	52,521	4.3%
	Career Services & Planning	634,253	615,763	(18,490)	-2.9%
	Student Life/Activities/Performance	1,800,495	1,137,918	(662,577)	-36.8%
	Disabled Student Resources	690,224	722,166	31,942	4.6%
	International Education Activities	757,265	758,643	1,378	0.2%
	Athletics	792,357	953,979	161,622	20.4%
	Scholarships	1,608,526	1,608,526	-	0.0%
	Child Care Center	427,036	443,823	16,787	3.9%
	Student Services Total	\$ 14,330,654	\$ 14,716,359	\$ 385,705	2.7%
College Support Services					
	VP Administrative Services	\$ 344,406	\$ 337,347	\$ (7,059)	-2.0%
	Business Office	1,921,036	2,015,290	94,254	4.9%
	General Institutional	1,786,517	1,417,738	(368,779)	-20.6%
	Public Safety	1,549,965	1,571,027	21,062	1.4%
	Institutional Effectiveness/R&D	418,354	425,210	6,856	1.6%
	Maintenance & Operations	6,970,430	7,262,700	292,270	4.2%
	Fleet - Employees	192,500	192,500	-	0.0%
	Technology	3,270,760	3,353,828	83,068	2.5%
	Marketing & Public Relations	1,735,991	1,856,988	120,997	7.0%
	College Personnel Office (HR)	826,663	866,833	40,170	4.9%
	Legal	150,497	168,364	17,867	11.9%
	College Support Services Total	\$ 19,167,119	\$ 19,467,825	\$ 300,706	1.6%
Other Programs/Services					
	Resource Development & Community Relator	\$ 127,607	\$ 171,244	\$ 43,637	34.2%
	Public Service Programs	2,000	2,000	-	0.0%
	Enrollment Growth Funding	1,358,940	1,111,178	(247,762)	-18.2%
	Insurance	192,730	192,730	-	0.0%
	Contingency/Reserves	2,110,558	3,955,561	1,845,003	87.4%
	Other Programs/Services Total	\$ 3,791,835	\$ 5,432,713	\$ 1,640,878	43.3%
	GRAND TOTAL	\$ 92,967,258	\$ 96,145,545	\$ 3,178,287	3.4%

MCC BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - MCC				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	308.0	310.0	2.0	0.6%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	91.3	93.3	2.0	2.2%
Support (PSA)	225.1	227.3	2.1	0.9%
Custodians/Grounds (M&O)	42.0	42.0	-	0.0%
Craftmen	12.0	12.0	-	0.0%
College Safety	4.0	7.0	3.0	75.0%
General Fund Total	683.4	692.5	9.1	1.3%
Auxiliary Fund total	30.4	30.4	-	0.0%
Restricted Fund Total	7.0	5.0	(2.0)	-28.6%
GRAND TOTAL ALL FUNDS:	720.7	727.9	7.1	1.0%

SIGNIFICANT STAFFING CHANGES FOR FY11-12

Two faculty positions were moved from Prop 301 Restricted to the General Fund. MCC added a new VP Information Technology position plus a PSA position was reclassified to a MAT Coordinator Enrollment Services. Several PSA positions were increased in percentage to full time, plus a Coordinator Student Athlete Support Services position was created in place of an Auxiliary position. Three new College Safety Officers were added.

One Athletic Specialist position was eliminated from the Auxiliary fund to create a new PSA position in the General Fund; a new Coordinator Partnership Program was added for Non-Credit courses; this resulted in a net increase of zero for Auxiliary. The Grand Total net increase for Mesa is 7.1 FTE's for FY11-12.

RED MOUNTAIN BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - Red Mt.				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	33.0	33.0	-	0.0%
Management (MAT)	7.5	7.5	-	0.0%
Support (PSA)	28.3	28.3	-	0.0%
Custodians/Grounds (M&O)	9.0	9.0	-	0.0%
Craftmen	2.0	2.0	-	0.0%
College Safety	2.0	2.0	-	0.0%
GRAND TOTAL :	81.8	81.8	-	0.0%

MCC DOWNTOWN BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - MC Downtown				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Management (MAT)	1.0	1.0	-	0.0%
Support (PSA)	1.0	1.0	-	0.0%
GRAND TOTAL	2.0	2.0	-	0.0%

SCOTTSDALE COMMUNITY COLLEGE (SCC)

Scottsdale Community College opened in the fall of 1969 and moved to its present location in the fall of 1970 with an enrollment of 948 students. As the only public community college in the nation to reside on Native American land through a partnership with the Salt River Pima-Maricopa Indian Community, SCC offers students a pristine, natural setting with expansive mountain views and native plant and wildlife.

While the College has traditionally focused on a service area within six miles, increasing numbers of students from outside that area call SCC “their” community college. With a student population that closely mirrors the diversity of SCC's service area, the College also attracts nearly 1,000 students from 100 different countries. On campus walkways, one sees people of all ages and numerous cultural backgrounds – all with an unlimited variety of interests and goals.

SCC BUDGET SUMMARIES

Budget by Object - Scottsdale Community College (SCC)					
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 31,196,932	\$ 31,341,125	\$ 144,193	0.5%	
Employee Benefits	8,383,137	8,883,251	500,114	6.0%	
Contract Service	1,490,845	1,542,833	51,988	3.5%	
Supplies & Materials	1,504,974	1,492,615	(12,359)	-0.8%	
Fixed Charges	494,400	493,525	(875)	-0.2%	
Comm & Utilities	1,048,181	1,277,161	228,980	21.8%	
Travel	122,195	114,795	(7,400)	-6.1%	
Misc & Transfers	3,526,808	3,031,829	(494,979)	-14.0%	
General Fund Total	\$ 47,767,472	\$ 48,177,134	\$ 409,662	0.9%	
Auxiliary Fund total	\$ 14,828,626	\$ 15,475,435	\$ 646,809	4.4%	
Restricted Fund Total	7,337,057	7,340,202	3,145	0.0%	
Plant Fund Total	110,000	112,500	2,500	2.3%	
GRAND TOTAL ALL FUNDS:	\$ 70,043,155	\$ 71,105,271	\$ 1,062,116	1.5%	

SIGNIFICANT BUDGET CHANGES FOR FY11-12

Scottsdale College’s General Fund budget increased \$409.7 thousand as a result of the following:

- Enrollment Growth (EGF – net change of <\$223,650> based on actual enrollment growth realized and projected for FY10-11 and FY11-12.
- \$30,000 to support disability services;
- \$74,994 for Faculty Professional Growth, anniversary and education increases;
- <\$55,475> Bad debt allocation recision of prior distribution from the District;
- \$110,480 operational support for new construction;
- <\$63,756> transfers to other colleges/SCC Business institute;
- <\$133,759> college share of \$1.5M budget cut;
- \$68,039 for AZ State Retirement increase to 10.10%;
- \$427,745 for Flex Benefit increase to \$9,260 per Full Time Equivalent (FTE);
- \$175,044 for 0.5% COLA.

The Auxiliary Fund increased over \$646 thousand due to the addition of new Athletic Specialist positions, the Scottsdale Health Care Program, the Interior Design Study Tours and the Thailand Travel Program.

SCC BUSINESS INSTITUTE

SCC's Business Institute, located in North Scottsdale, serves as a resource to individuals seeking streamlined business courses as well as to local businesses seeking customized training.

Budget by Object - SCC Business Institute				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 302,721	\$ 296,084	\$ (6,637)	-2.2%
Employee Benefits	95,122	99,887	4,765	5.0%
Supplies & Materials	5,629	15,375	9,746	173.1%
Fixed Charges	237,728	237,728	-	0.0%
Comm & Utilities	14,071	36,071	22,000	156.3%
General Fund Total	\$ 655,271	\$ 685,145	\$ 29,874	4.6%
Auxiliary Fund total	\$ 69,527	\$ 134,231	\$ 64,704	93.1%
GRAND TOTAL	\$ 724,798	\$ 819,376	\$ 97,078	13.0%

SCC Business Institute's General Fund budget increased \$29.9 thousand as a result of a

- \$22,000 transfer from Scottsdale's base budget;
- \$749 for the AZ State Retirement increase to 10.10%;
- \$5,410 for Flex Benefit increases;
- \$1,715 for 0.5% COLA.

SCC AND SCC BUSINESS INSTITUTE GENERAL FUND SUMMARIES BY FUNCTION

General Fund FUNCTION - SCC & SCC Business Institute Combined					
Expenditures	FY10-11 Adopted	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 26,859,430	\$ 26,942,474	55.1%	\$ 83,044	0.3%
Academic Support	4,736,478	4,670,002	9.6%	(66,476)	-1.4%
Administration	2,040,680	2,243,076	4.6%	202,396	9.9%
Student Services	5,037,311	5,354,048	11.0%	316,737	6.3%
Operations/Maintenance	5,612,227	5,947,631	12.2%	335,404	6.0%
General Institutional	3,309,099	2,883,507	5.9%	(425,592)	-12.9%
Public Service	14,700	8,723	0.0%	(5,977)	-40.7%
Scholarships	812,818	812,818	1.7%	-	0.0%
Total by Function	\$ 48,422,743	\$ 48,862,279	100.0%	\$ 439,536	0.9%

General Fund Managerial Function - SCC & SCC Business Institute Combined

Function	Rollup Category	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 371,665	\$ 429,064	\$ 57,399	15.4%
College Administration Total		\$ 371,665	\$ 429,064	\$ 57,399	15.4%
Academic Services/Instructional					
	VP Academic Affairs	\$ 356,985	\$ 410,090	\$ 53,105	14.9%
	Library	1,169,223	1,165,585	(3,638)	-0.3%
	Instructional/Academic Support Programs/Services	518,157	435,295	(82,862)	-16.0%
	Academic Instruction	25,676,152	26,106,751	430,599	1.7%
	Learning Assistance/Tutoring Services	479,456	550,780	71,324	14.9%
Academic Services/Instructional Total		\$ 28,199,973	\$ 28,668,501	\$ 468,528	1.7%
Student Services					
	VP Student Affairs	\$ 125,323	\$ 144,422	\$ 19,099	15.2%
	Enrollment Services	3,047,295	2,899,043	(148,252)	-4.9%
	Counseling & Guidance	651,623	781,984	130,361	20.0%
	Career Services & Planning	238,033	247,106	9,073	3.8%
	Student Life/Activities/Performance	458,874	474,749	15,875	3.5%
	Disabled Student Resources	344,430	359,660	15,230	4.4%
	International Education Activities	428,328	437,035	8,707	2.0%
	Athletics	619,067	628,874	9,807	1.6%
	Scholarships	812,818	812,818	-	0.0%
	Fleet - Students	16,500	8,250	(8,250)	-50.0%
Student Services Total		\$ 6,742,291	\$ 6,793,941	\$ 51,650	0.8%
College Support Services					
	VP Administrative Services	\$ 683,346	\$ 748,172	\$ 64,826	9.5%
	Business Office	878,182	922,345	44,163	5.0%
	General Institutional	926,974	754,456	(172,518)	-18.6%
	Public Safety	623,944	637,953	14,009	2.2%
	Institutional Effectiveness/R&D	203,198	206,612	3,414	1.7%
	Maintenance & Operations	5,674,868	6,011,669	336,801	5.9%
	Fleet - Employees	-	8,250	8,250	100.0%
	Technology	2,073,805	1,966,039	(107,766)	-5.2%
	Marketing & Public Relations	356,882	361,714	4,832	1.4%
	College Personnel Office (HR)	146,749	169,679	22,930	15.6%
	Staff Development/Services	39,900	40,633	733	1.8%
College Support Services Total		\$ 11,607,848	\$ 11,827,522	\$ 219,674	1.9%
Other Programs/Services					
	Resource Development & Community Relations	\$ -	\$ 10,000	10,000	100.0%
	Public Service Programs	71,096	74,032	2,936	4.1%
	Enrollment Growth Funding	854,130	498,454	(355,676)	-41.6%
	Insurance	82,427	82,427	-	0.0%
	Contingency/Reserves	493,313	478,338	(14,975)	-3.0%
Other Programs/Services Total		\$ 1,500,966	\$ 1,143,251	\$ (357,715)	-23.8%
GRAND TOTAL		\$ 48,422,743	\$ 48,862,279	\$ 439,536	0.9%

SCC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - SCC				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	165.0	165.0	-	0.0%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	60.9	61.7	0.8	1.2%
Support (PSA)	121.1	117.4	(3.7)	-3.1%
Custodians/Grounds (M&O)	24.0	25.0	1.0	4.2%
Craftmen	9.0	9.0	-	0.0%
College Safety	4.9	5.9	1.0	20.6%
General Fund Total	385.9	384.9	(1.0)	-0.3%
Auxiliary Fund total	35.3	37.8	2.5	7.1%
Restricted Fund Total	3.0	3.0	-	0.0%
GRAND TOTAL ALL FUNDS:	424.2	425.7	1.5	0.4%

SIGNIFICANT STAFFING CHANGES FOR FY11-12

Scottsdale College added a 0.75 FTE Coordinate Wellness Education for MAT; several PSA positions were eliminated in the General Fund. One Custodian position was reclassified to a Maintenance Assistant, one Groundkeeper and one College Safety Officer were added. Three Athletic Specialist positions were added and 0.50 FTE for PSA was reduced in the Auxiliary funds. This resulted in the Grand Total net increase of 1.5 FTE for FY11-12.

SCC BUSINESS INSTITUTE BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - SCC Business Institute				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	2.0	2.0	-	0.0%
Management (MAT)	1.0	1.0	-	0.0%
Support (PSA)	2.0	2.0	-	0.0%
GRAND TOTAL	5.0	5.0	-	0.0%

RIO SALADO COLLEGE (RSC)

Rio Salado College (RSC) is known as "the college within everyone's reach" and represents a new model of higher education. Established in 1978, "it was designed to be the college that provided education to the underserved and unserved geographic areas of Maricopa County". Rio Salado College has never built a traditional campus. Rather, from its administrative headquarters in Tempe, Rio utilizes technology and forges partnerships to deliver educational opportunities to diverse populations throughout Maricopa County and around the world.

Rio Salado has evolved into one of MCCCDC's fastest growing colleges, with a focused mission to create convenient high-quality learning opportunities. The college successfully meets the needs of working adults and other specialized populations who find it challenging to pursue a higher education through traditional means. Rio Salado reaches out to everyone who requires convenience, access, flexibility, and affordability when learning.

The college began offering courses over the Internet in 1996. Since then, Rio has grown into the largest online community college in the nation serving approximately 43,000 students annually. Rio utilizes the latest technologies for online learning, forges partnerships to advance workforce development, and develops educational partnerships to offer a variety of programs and resources to the community. The college takes pride in its national reputation for transforming the world of higher education.

RSC BUDGET SUMMARIES

Budget by Object - Rio Salado College(RSC)					
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 30,599,507	\$ 34,460,979	\$ 3,861,472	12.6%	
Employee Benefits	7,284,181	8,150,266	866,085	11.9%	
Contract Service	9,010,771	10,667,786	1,657,015	18.4%	
Supplies & Materials	978,973	746,563	(232,410)	-23.7%	
Fixed Charges	737,356	699,914	(37,442)	-5.1%	
Comm & Utilities	1,322,385	1,366,296	43,911	3.3%	
Travel	175,063	45,541	(129,522)	-74.0%	
Misc & Transfers	6,285,032	6,200,485	(84,547)	-1.3%	
General Fund Total	\$ 56,393,268	\$ 62,337,830	\$ 5,944,562	10.5%	
Auxiliary Fund total	\$ 16,760,967	\$ 18,331,716	\$ 1,570,749	9.4%	
Restricted Fund Total	23,540,069	35,531,215	11,991,146	50.9%	
Plant Fund Total	500,000	500,000	-	0.0%	
GRAND TOTAL ALL FUNDS:	\$ 97,194,304	\$ 116,700,761	\$ 19,506,457	20.1%	

SIGNIFICANT BUDGET CHANGES FOR FY11-12

Rio Salado College's General Fund budget increased \$5.94 million as a result of the following:

- Enrollment Growth (EGF)—\$338,748 from audited FY09-10 FTSE increase, plus an additional \$5,176,752 for anticipated FTSE increases in FY10-11 and FY11-12;
- \$30,000 for disability allocations;
- \$73,468 for Faculty Professional Growth, anniversary and education increases;
- <\$114,140> Bad debt allocation reduction
- \$17,000 Bond project allocation
- <\$155,776> college share of \$1.5M budget cut

- \$59,405 for AZ State Retirement increase to 10.10%
- \$344,442 for Flex Benefit increase to \$9,260 per Full Time Equivalent (FTE)
- \$174,663 for 0.5% COLA.

The Restricted Fund increase is due to the anticipation of higher Student Financial Aid, such as Pell Grant.

RSC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - RSC					
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change	
Residential Faculty	27.5	27.5	-	0.0%	
Executive (CEC)	1.0	1.0	-	0.0%	
Management (MAT)	129.3	136.0	6.8	5.2%	
Support (PSA)	145.0	140.3	(4.8)	-3.3%	
Custodians/Grounds (M&O)	7.0	7.0	-	0.0%	
College Safety	1.0	1.0	-	0.0%	
General Fund Total	310.8	312.8	2.0	0.6%	
Auxiliary Fund total	100.0	123.0	23.0	23.0%	
Restricted Fund Total	1.0	1.0	-	0.0%	
GRAND TOTAL ALL FUNDS:	411.8	436.8	25.0	6.1%	

SIGNIFICANT STAFFING CHANGES FOR FY11-12

Rio Salado added MAT positions by reallocated 4 FTE PSA positions in Enrollment Growth Funding account for the following new MAT positions in the General Fund: 2 Administrative Assistant II positions, Associate Dean, Financial Aid Assistant, Instructional Designer, Media Buyer, and Project Coordinator. Rio also reclassified a PSA position for one of these new MAT positions. The net change is 2 additional FTE for the General Fund.

In the Auxiliary Funds, Rio added 23 new positions: 9.75 FTE's in MAT, 12.25 FTE's in Support (PSA) and 1 FTE in M&O. Some of the position titles include: Administrative Assistant II, Administrative Secretary II and III, Admission, Reg. & Rec. Service Rep, Adult Basic Education Lead Teacher, Coordinator Adult Basic Education, Coordinator Instructional Programs, Coordinator Veterans Services, Course Production Specialist II, Financial Aid Technician, Office Coordinator II, Program Advisor, Programmer Analyst, Project Coordinator, Science Lab Technician, Student Services Technician and Utility Worker. The Grand Total net increase for Rio Salado is 25.0 FTE's for FY11-12.

RSC GENERAL FUND SUMMARIES BY FUNCTION

General Fund FUNCTION - Rio Salado					
Expenditures	FY10-11 Adopted	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 26,523,866	\$ 29,894,791	48.0%	\$ 3,370,925	12.7%
Academic Support	10,709,016	12,009,126	19.3%	1,300,110	12.1%
AdminIstration	3,201,550	3,385,704	5.4%	184,154	5.8%
Student Services	4,816,914	5,299,968	8.5%	483,054	10.0%
Operations/Maintenance	2,581,985	2,269,795	3.6%	(312,190)	-12.1%
General Institutional	5,877,673	6,673,039	10.7%	795,366	13.5%
Public Service	1,547,136	1,670,279	2.7%	123,143	8.0%
Scholarships	1,135,128	1,135,128	1.8%	-	0.0%
Contingency	-	-	0.0%	-	NA
Total by Function	\$ 56,393,268	\$ 62,337,830	100.0%	\$ 5,944,562	10.5%

General Fund Managerial Function - Rio Salado					
Function	Rollup Category	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 446,040	\$ 527,513	\$ 81,473	18.3%
	College Administration Total	\$ 446,040	\$ 527,513	\$ 81,473	18.3%
Academic Services/Instructional					
	VP Academic Affairs	\$ 1,104,926	\$ 1,062,374	\$ (42,552)	-3.9%
	Library	490,443	498,645	8,202	1.7%
	Instructional/Academic Support Programs/Services	3,981,011	4,366,986	385,975	9.7%
	Academic Instruction	22,190,433	25,952,114	3,761,681	17.0%
	Learning Assistance/Tutoring Services	128,374	382,795	254,421	198.2%
	Academic Services/Instructional Total	\$ 27,895,187	\$ 32,262,914	\$ 4,367,727	15.7%
Student Services					
	VP Student Affairs	\$ 68,879	\$ 24,800	\$ (44,079)	-64.0%
	Enrollment Services	4,723,604	5,673,957	950,353	20.1%
	Student Life/Activities/Performance	290,402	223,950	(66,452)	-22.9%
	Disabled Student Resources	17,231	46,681	29,450	170.9%
	International Education Activities	124,060	136,209	12,149	9.8%
	Scholarships	1,135,128	1,135,128	-	0.0%
	Student Services Total	\$ 6,359,304	\$ 7,240,725	\$ 881,421	13.9%
College Support Services					
	VP Administrative Services	\$ 711,171	\$ 656,853	\$ (54,318)	-7.6%
	Business Office	1,205,903	1,290,641	84,738	7.0%
	General Institutional	1,269,737	1,959,956	690,219	54.4%
	Public Safety	601,267	604,438	3,171	0.5%
	Institutional Effectiveness/R&D	388,048	457,389	69,341	17.9%
	Maintenance & Operations	3,590,411	3,224,205	(366,206)	-10.2%
	Fleet - Employees	46,000	46,000	-	0.0%
	Technology	4,476,412	4,633,216	156,804	3.5%
	Marketing & Public Relations	2,154,883	2,302,659	147,776	6.9%
	College Personnel Office (HR)	1,152,344	1,153,441	1,097	0.1%
	Staff Development/Services	251,922	266,056	14,134	5.6%
	College Support Services Total	\$ 15,848,098	\$ 16,594,854	\$ 746,756	4.7%
Other Programs/Services					
	Resource Development & Community Relations	\$ 1,547,136	\$ 1,670,279	\$ 123,143	8.0%
	Enrollment Growth Funding	4,074,690	3,740,605	(334,085)	-8.2%
	Insurance	179,588	179,588	-	0.0%
	Contingency/Reserves	43,225	121,352	78,127	180.7%
	Other Programs/Services Total	\$ 5,844,639	\$ 5,711,824	\$ (132,815)	-2.3%
	GRAND TOTAL	\$ 56,393,268	\$ 62,337,830	\$ 5,944,562	10.5%

SOUTH MOUNTAIN COMMUNITY COLLEGE (SMCC)

South Mountain Community College (SMCC), which takes its name from nearly South Mountain Park, was created in April 1978 to provide higher education opportunities for the communities in southern Maricopa County. SMCC reflects the diversity of its surrounding communities -- a rich mix of rural, urban, and suburban neighborhoods. South Mountain Community College is a federally-designated Minority and Hispanic Serving Institution.

Nearly 10,000 students attend the college; the main campus is located at on 24th street in Phoenix. Two additional locations are: the Ahwatukee Foothills Center and the Guadalupe Center in Guadalupe, Arizona. SMCC offers an ideal location to take advantage of opportunities in degree and certificate programs, continuing education, and General Interest classes.

SMCC BUDGET SUMMARIES

Budget by Object - South Mountain Community College (SMCC)					
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 14,912,977	\$ 15,459,881	\$ 546,904	3.7%	
Employee Benefits	4,275,993	4,633,103	357,110	8.4%	
Contract Service	901,679	977,254	75,575	8.4%	
Supplies & Materials	500,807	529,051	28,244	5.6%	
Fixed Charges	349,060	348,540	(520)	-0.1%	
Comm & Utilities	762,654	907,654	145,000	19.0%	
Travel	125,130	127,970	2,840	2.3%	
Misc & Transfers	2,163,654	1,957,743	(205,911)	-9.5%	
General Fund Total	\$ 23,991,954	\$ 24,941,196	\$ 949,242	4.0%	
Auxiliary Fund total	\$ 601,418	\$ 2,179,843	\$ 1,578,425	262.5%	
Restricted Fund Total	9,243,386	11,038,546	1,795,160	19.4%	
Plant Fund Total	-	500,000	500,000	NA	
GRAND TOTAL ALL FUNDS:	\$ 33,836,758	\$ 38,659,585	\$ 4,822,827	14.3%	

SIGNIFICANT BUDGET CHANGES FOR FY11-12

South Mountain College's General Fund budget increased \$949 thousand as a result of the following:

- Enrollment Growth (EGF)–\$183,180 from audited FY09-10 FTSE increase, plus an additional \$23,430 for anticipated FTSE increases in FY10-11 and FY11-12;
- \$30,000 for disability allocations;
- \$22,417 for Faculty Professional Growth, anniversary and education increases;
- <\$21,210> Bad debt allocation reduction
- \$516,050 for Bond operating funds for new Library;
- <\$94,834> transfers to other colleges
- <\$66,274> college share of \$1.5M budget cut
- \$30,705 for AZ State Retirement increase to 10.10%
- \$241,652 for Flex Benefit increase to \$9,260 per Full Time Equivalent (FTE)
- \$84,126 for 0.5% COLA.

The Auxiliary Fund increase is due to a new Honeywell Engineering Aid Program and carryforward funds from prior years. The Restricted Fund increase is due to the anticipation of higher Student Financial Aid, such as Pell Grants.

SMCC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - SMCC					
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change	
Residential Faculty	63.0	62.0	(1.0)	-1.6%	
Executive (CEC)	1.0	1.0	-	0.0%	
Management (MAT)	43.6	45.8	2.3	5.2%	
Support (PSA)	81.4	81.9	0.5	0.6%	
Custodians/Grounds (M&O)	18.8	19.8	1.0	5.3%	
Craftmen	3.5	3.5	-	0.0%	
College Safety	5.5	5.5	-	0.0%	
General Fund Total	216.8	219.6	2.8	1.3%	
Auxiliary Fund total	4.0	4.0	-	0.0%	
Restricted Fund Total	1.0	1.0	-	0.0%	
GRAND TOTAL ALL FUNDS:	221.8	224.6	2.8	1.2%	

SIGNIFICANT STAFFING CHANGES FOR FY11-12

South Mountain eliminated one vacant Faculty position. Two MAT positions were added: a Dean of Planning & Research and Systems Administrator II; the Manager Disability Resource was increased to full time. Several new Support (PSA) positions were added for the new Library; however, one PSA position was reclassified to MAT and some pool Enrollment Growth FTE's were eliminated, resulting in a net increase of 0.5 FTE. One new Groundkeeper position was created.

The Grand Total for South Mountain was a net increase of 2.8 FTE's for FY11-12.

SMCC GENERAL FUND SUMMARIES BY FUNCTION

General Fund FUNCTION - South Mountain					
Expenditures	FY10-11 Adopted	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 11,196,432	\$ 10,485,437	42.0%	\$ (710,995)	-6.4%
Academic Support	3,852,066	4,379,215	17.6%	527,149	13.7%
Administration	1,772,311	1,754,553	7.0%	(17,758)	-1.0%
Student Services	3,044,267	3,170,405	12.7%	126,138	4.1%
Operations/Maintenance	1,558,245	1,649,840	6.6%	91,595	5.9%
General Institutional	1,911,429	2,844,542	11.4%	933,113	48.8%
Scholarships	657,204	657,204	2.6%	-	0.0%
Total by Function	\$ 23,991,954	\$ 24,941,196	100.0%	\$ 949,242	4.0%

General Fund Managerial Function - SMCC

Function	Rollup Category	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 368,816	\$ 369,116	\$ 300	0.1%
	College Administration Total	\$ 368,816	\$ 369,116	\$ 300	0.1%
Academic Services/Instructional					
	VP Academic Affairs	\$ 332,006	\$ 301,875	\$ (30,131)	-9.1%
	Library	665,161	886,236	221,075	33.2%
	Instructional/Academic Support Programs/Services	189,534	191,003	1,469	0.8%
	Academic Instruction	10,334,209	10,455,248	121,039	1.2%
	Learning Assistance/Tutoring Services	181,275	184,352	3,077	1.7%
	Faculty Development/Services	167,019	245,723	78,704	47.1%
	Academic Services/Instructional Total	\$ 11,869,204	\$ 12,264,437	\$ 395,233	3.3%
Student Services					
	VP Student Affairs	\$ 223,687	\$ 207,475	\$ (16,212)	-7.2%
	Enrollment Services	2,330,585	2,375,937	45,352	1.9%
	Counseling & Guidance	268,843	275,453	6,610	2.5%
	Career Services & Planning	118,049	123,506	5,457	4.6%
	Student Life/Activities/Performance	218,247	250,324	32,077	14.7%
	Disabled Student Resources	83,967	132,410	48,443	57.7%
	International Education Activities	46,533	46,533	-	0.0%
	Athletics	395,566	413,323	17,757	4.5%
	Scholarships	657,204	657,204	-	0.0%
	Child Care Center	183,411	193,968	10,557	5.8%
	Fleet - Students	12,800	12,800	-	0.0%
	Student Services Total	\$ 4,538,892	\$ 4,688,933	\$ 150,041	3.3%
College Support Services					
	VP Administrative Services	\$ 234,786	\$ 198,839	\$ (35,947)	-15.3%
	Business Office	757,253	805,260	48,007	6.3%
	General Institutional	1,342,370	1,391,373	49,003	3.7%
	Public Safety	520,592	594,702	74,110	14.2%
	Institutional Effectiveness/R&D	212,835	390,479	177,644	83.5%
	Maintenance & Operations	1,558,245	1,649,840	91,595	5.9%
	Technology	753,083	791,576	38,493	5.1%
	Marketing & Public Relations	484,810	523,813	39,003	8.0%
	College Personnel Office (HR)	71,334	99,874	28,540	40.0%
	Staff Development/Services	13,480	13,480	-	0.0%
	Legal	3,700	3,700	-	0.0%
	College Support Services Total	\$ 5,952,488	\$ 6,462,936	\$ 510,448	8.6%
Other Programs/Services					
	Resource Development & Community Relations	\$ 7,349	\$ 7,349	\$ -	0.0%
	Enrollment Growth Funding	909,510	77,476	(832,034)	-91.5%
	Insurance	31,438	31,438	-	0.0%
	Contingency/Reserves	168,813	892,044	723,231	428.4%
	Miscellaneous	145,444	147,467	2,023	1.4%
	Other Programs/Services Total	\$ 1,262,554	\$ 1,155,774	\$ (106,780)	-8.5%
GRAND TOTAL		\$ 23,991,954	\$ 24,941,196	\$ 949,242	4.0%

CHANDLER-GILBERT COMMUNITY COLLEGE (CGCC)

Founded in 1985, Chandler-Gilbert Community College (“CGCC”) is a comprehensive community college in Chandler, Arizona, serving the higher education needs of more than 17,000 students annually at three locations in the Southeast Valley of the Phoenix metropolitan area - the Pecos Campus in Chandler, the Williams Campus in Mesa, and the Sun Lakes Center in Sun Lakes

CGCC offers university transfer, workforce development programs, and continuing education, along with nationally recognized programs in service learning, learning communities, and civic engagement.

CGCC’s service area reflects a diverse multicultural environment and is experiencing burgeoning population growth. The College has built a culture focused on student success, employee collegiality and collaboration, and service to community. Academic freedom and responsibility are recognized as essential to fulfilling the College’s mission of advancing student learning. Recent accomplishments include opening new programs in engineering, teacher education, sustainability and ecological literacy, dietetics and nutrition, law enforcement, fire science, electric utility technology, biotechnology, nursing, while expanding existing programs in aviation, business, computers, humanities, arts and sciences.

CGCC BUDGET SUMMARY

BUDGET BY OBJECT - Chandler-Gilbert Community College (CGCC)				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 24,133,629	\$ 27,499,593	\$ 3,365,964	13.9%
Employee Benefits	6,403,414	7,266,151	862,737	13.5%
Contract Service	1,161,138	1,322,889	161,751	13.9%
Supplies & Materials	890,408	881,043	(9,365)	-1.1%
Fixed Charges	418,024	420,089	2,065	0.5%
Comm & Utilities	994,752	1,069,752	75,000	7.5%
Travel	94,946	95,446	500	0.5%
Misc & Transfers	5,439,573	4,073,607	(1,365,966)	-25.1%
General Fund Total	\$ 39,535,884	\$ 42,628,570	\$ 3,092,686	7.8%
Auxiliary Fund total	\$ 3,832,836	\$ 3,835,773	\$ 2,937	0.1%
Restricted Fund Total	15,315,665	11,038,642	(4,277,023)	-27.9%
Plant Fund Total	752,000	752,000	-	0.0%
GRAND TOTAL ALL FUNDS:	\$ 59,436,385	\$ 58,254,985	\$ (1,181,400)	-2.0%

SIGNIFICANT BUDGET CHANGES FOR FY11-12

Chandler-Gilbert College’s General Fund budget increased \$3.1 million as a result of the following:

- Enrollment Growth (EGF)–\$349,320 from audited FY09-10 FTSE increases, plus an additional \$2,061,840 for anticipated FTSE increases in FY10-11and FY11-12;
- \$30,000 for disability allocations;
- \$72,791 for Faculty Professional Growth, anniversary and education increases;
- <\$53,473> Bad debt allocation reduction
- \$89,801 for special transfers to/from other colleges or District Office
- \$47,753 for AZ State Retirement increase to 10.10%

- \$343,901 for Flex Benefit increase to \$9,260 per Full Time Equivalent (FTE);
- \$150,753 for 0.5% COLA
- See Williams for CGCC's share of budget cut

The Restricted Fund decrease is due to the anticipation of less Student Financial Aid at Chandler-Gilbert.

WILLIAMS CAMPUS (WEC)

The Williams Campus is home to a number of specialized programs, including Aviation, Nursing, Fire Science, Law Enforcement Training, and Electric Utility Technology. CGCC at the Williams Campus partners with ASU Polytechnic for the benefit of students interested in completing their four-year degree in one convenient location.

BUDGET BY OBJECT - Williams				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 1,440,197	\$ 1,627,597	\$ 187,400	13.0%
Employee Benefits	460,335	561,052	100,717	21.9%
Contract Service	272,897	267,462	(5,435)	-2.0%
Supplies & Materials	87,488	87,488	-	0.0%
Fixed Charges	43,054	43,054	-	0.0%
Comm & Utilities	417,079	493,922	76,843	18.4%
Travel	2,300	2,300	-	0.0%
Misc & Transfers	419,795	276,082	(143,713)	-34.2%
General Fund Total	\$ 3,143,145	\$ 3,358,957	\$ 215,812	6.9%
Auxiliary Fund total	\$ 280,000	\$ 280,000	\$ -	0.0%
GRAND TOTAL ALL FUNDS:	\$ 3,423,145	\$ 3,638,957	\$ 215,812	6.3%

The Williams Campus budget increased \$216 thousand as a result of the following:

- \$178,950 for Bond operating funds for Bridget Hall;
- \$9,168 for Faculty Professional Growth, anniversary and education increases;
- \$101,568 transfers from CG and other colleges;
- <\$117,893> for the Chandler-Gilbert share of \$1.5M budget cut;
- \$2,732 for AZ State Retirement increase to 10.10%.
- \$33,001 for Flex Benefit increase to \$9,260 per Full Time Equivalent (FTE);
- \$8,286 for 0.5% COLA

CGCC AND WILLIAMS GENERAL FUND SUMMARIES BY FUNCTION

General Fund FUNCTION - Chandler-Gilbert & Williams Combined					
Expenditures	FY10-11 Adopted	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 21,055,334	\$ 22,956,686	49.9%	\$ 1,901,352	9.0%
Academic Support	4,703,523	5,484,269	11.9%	780,746	16.6%
Adminlstration	2,352,763	2,285,567	5.0%	(67,196)	-2.9%
Student Services	4,202,602	4,422,741	9.6%	220,139	5.2%
Operations/Maintenance	3,978,565	4,332,012	9.4%	353,447	8.9%
General Institutional	5,642,964	5,764,463	12.5%	121,499	2.2%
Public Service	181,846	175,357	0.4%	(6,489)	-3.6%
Scholarships	561,432	566,432	1.2%	5,000	0.9%
Total by Function	\$ 42,679,029	\$ 45,987,527	100.0%	\$ 3,308,498	7.8%

General Fund Managerial Function - Chandler-Gilbert & Williams Combined					
Function	Rollup Category	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 411,352	\$ 389,481	\$ (21,871)	-5.3%
College Administration Total		\$ 411,352	\$ 389,481	\$ (21,871)	-5.3%
Academic Services/Instructional					
	VP Academic Affairs	\$ 273,048	\$ 276,809	\$ 3,761	1.4%
	Library	917,617	983,540	65,923	7.2%
	Instructional/Academic Support Programs/Se	592,872	763,674	170,802	28.8%
	Academic Instruction	18,668,722	21,967,572	3,298,850	17.7%
	Learning Assistance/Tutoring Services	447,060	466,908	19,848	4.4%
	Faculty Development/Services	31,705	31,745	40	0.1%
Academic Services/Instructional Total		\$ 20,931,024	\$ 24,490,248	\$ 3,559,224	17.0%
Student Services					
	VP Student Affairs	\$ 297,650	\$ 301,458	\$ 3,808	1.3%
	Enrollment Services	2,761,404	3,044,226	282,822	10.2%
	Career Services & Planning	311,135	366,081	54,946	17.7%
	Student Life/Activities/Performance	535,701	541,638	5,937	1.1%
	Disabled Student Resources	263,453	296,626	33,173	12.6%
	International Education Activities	126,653	132,782	6,129	4.8%
	Athletics	496,993	503,502	6,509	1.3%
	Scholarships	561,432	566,432	5,000	0.9%
	Fleet - Students	33,146	33,146	-	0.0%
Student Services Total		\$ 5,387,567	\$ 5,785,891	\$ 398,324	7.4%
College Support Services					
	VP Administrative Services	\$ 530,289	\$ 575,842	\$ 45,553	8.6%
	Business Office	804,998	862,550	57,552	7.1%
	General Institutional	1,890,859	1,803,563	(87,296)	-4.6%
	Public Safety	820,914	1,013,082	192,168	23.4%
	Institutional Effectiveness/R&D	234,810	220,558	(14,252)	-6.1%
	Maintenance & Operations	4,367,278	4,738,724	371,446	8.5%
	Technology	2,343,230	2,643,218	299,988	12.8%
	Marketing & Public Relations	325,330	342,474	17,144	5.3%
	College Personnel Office (HR)	280,356	286,878	6,522	2.3%
	Staff Development/Services	4,550	4,550	-	0.0%
College Support Services Total		\$ 11,602,614	\$ 12,491,439	\$ 888,825	7.7%
Other Programs/Services					
	Resource Development & Community Relator	\$ 156,587	\$ 158,638	\$ 2,051	1.3%
	Public Service Programs	172,139	175,357	3,218	1.9%
	Enrollment Growth Funding	2,536,830	1,132,101	(1,404,729)	-55.4%
	Insurance	79,285	79,285	-	0.0%
	Contingency/Reserves	1,355,728	1,237,835	(117,893)	-8.7%
	Miscellaneous	45,903	47,252	1,349	2.9%
Other Programs/Services Total		\$ 4,346,472	\$ 2,830,468	\$ (1,516,004)	-34.9%
GRAND TOTAL		\$ 42,679,029	\$ 45,987,527	\$ 3,308,498	7.8%

CGCC BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE)- CGCC					
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change	
Residential Faculty	118.5	128.5	10.0	8.4%	
Executive (CEC)	1.0	1.0	-	0.0%	
Management (MAT)	49.0	53.0	4.0	8.2%	
Support (PSA)	114.6	105.0	(9.6)	-8.4%	
Custodians/Grounds (M&O)	19.0	19.0	-	0.0%	
Craftmen	1.0	2.0	1.0	100.0%	
College Safety	5.0	5.0	-	0.0%	
General Fund Total	308.1	313.5	5.4	1.8%	
Auxiliary Fund total	2.0	2.0	-	0.0%	
Restricted Fund Total	5.0	5.0	-	0.0%	
GRAND TOTAL ALL FUNDS:	315.1	320.5	5.4	1.7%	

SIGNIFICANT STAFFING CHANGES FOR FY11-12

Chandler-Gilbert added 9 new Faculty positions plus one Faculty position was transferred from another college. New MAT positions include: Dean, Coordinator Veterans Services, Coordinator Property Control and Instructional Technologist. The decrease in Support (PSA) is from the elimination of pool Enrollment Growth FTE's. One new Painter position was added for Craft. The Grand Total net change for Chandler-Gilbert an increase of 5.4 FTE's for FY11-12.

WEC BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - Williams					
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change	
Management (MAT)	5.0	5.0	-	0.0%	
Support (PSA)	11.5	12.5	1.0	8.7%	
Custodians/Grounds (M&O)	7.0	8.0	1.0	14.3%	
Craftmen	2.0	2.0	-	0.0%	
College Safety	1.0	3.0	2.0	200.0%	
GRAND TOTAL ALL FUNDS:	26.5	30.5	4.0	15.1%	

SIGNIFICANT STAFFING CHANGES FOR FY11-12

Williams added a new Learning Associate PSA position plus one Custodian position for M&O. One Safety Officer was transferred from another college plus they added a Certified College Safety Officer.

PARADISE VALLEY COMMUNITY COLLEGE (PVCC)

Paradise Valley Community College (PVCC) is a contemporary, thriving campus with an estimated enrollment of 9,850 for 2011 Spring Semester. These students have access to over 80 Degree and Certification Programs. They also have the opportunity to join over 3,800 students that have successfully completed transfer programs in disciplines such as Business, Science, Elementary Education, and Fine Arts.

PVCC started in 1985 as the Northeast Valley Education Center with classes taught at local schools. Construction began on the current site in 1986. PVCC opened in 1987 consisting of 10 buildings that provided educational opportunities for approximately 4,000 students which was twice the anticipated enrollment. In 1990, PVCC gained independent accreditation and has since grown to 18 buildings. Recent expansions have increased educational space in excess of 100,000 sf. Q Building was opened for the current semester and provides 21 classrooms, half are used for math instruction. It is also the home of "The Center for Teaching and Learning" as well as our Continuing Ed Program. The state-of-the-art Life Sciences Building opened in the Fall 2009 and includes an exterior instructional area as well as outdoor collaboration pods that allows for group discussion and gatherings.

We have recently started the last project supported by the 2004 GO Bond for the Union Hills Campus which is expanding and renovating the Kranitz Student Center. This building is the hub of campus activity outside the classroom and will be designed to encourage students to stay on campus. We fondly refer to these areas as, "sticky spots" where students will have the opportunity to interact with each other, access Wi-Fi, take part in group activities and programs, or simply relax.

PVCC BUDGET SUMMARIES

Budget by Object - Paradise Valley Community College (PVCC)				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 23,326,147	\$ 23,182,061	\$ (144,086)	-0.6%
Employee Benefits	6,119,263	6,363,641	244,378	4.0%
Contract Service	1,077,399	1,127,299	49,900	4.6%
Supplies & Materials	995,064	1,024,343	29,279	2.9%
Fixed Charges	325,053	325,003	(50)	0.0%
Comm & Utilities	915,944	1,782,584	866,640	94.6%
Travel	100,648	103,298	2,650	2.6%
Misc & Transfers	3,660,700	2,633,507	(1,027,193)	-28.1%
General Fund Total	\$ 36,520,218	\$ 36,541,736	\$ 21,518	0.1%
Auxiliary Fund total	\$ 3,891,760	\$ 5,008,915	\$ 1,117,155	28.7%
Restricted Fund Total	6,568,174	10,913,183	4,345,009	66.2%
Plant Fund Total	300,000	500,000	200,000	66.7%
GRAND TOTAL ALL FUNDS:	\$ 47,280,152	\$ 52,963,834	\$ 5,683,682	12.0%

SIGNIFICANT BUDGET CHANGES FOR FY11-12

Paradise Valley College's General Fund budget increased \$21.5 thousand as a result of the following:

- Enrollment Growth (EGF)—\$117,150 from audited FY09-10 FTSE increases, plus a reduction of <\$579,360> for anticipated FTSE decreases in FY10-11 and FY11-12;
- \$30,000 for disability allocations;
- \$54,243 for Faculty Professional Growth, anniversary and education increases;
- \$70,050 for Bond operating funds for the Q-building
- <\$45,554> Bad debt allocation reduction
- <\$5,504> for special transfers to/from other colleges or District Office;

- <\$101,623> for the college share of \$1.5M budget cut
- \$47,093 for AZ State Retirement increase to 10.10%
- \$303,325 for Flex Benefit increase to \$9,260 per Full Time Equivalent (FTE)
- \$131,698 for 0.5% COLA

The Auxiliary Fund increase is due to carryforward funds from prior years for Special Projects.

The Restricted Fund increase is due to the anticipation of higher Student Financial Aid, such as Pell Grants.

BLACK MOUNTAIN CAMPUS

The campus is a partnership among PVCC, Desert Foothills YMCA and the Foothills Community Foundation (FHF). It is designed as a neighborhood-gathering place for all ages to exercise both their minds and bodies. The partnership provides the unique opportunity for the campus to meet all the needs of the northeast valley communities of Care-free, Cave Creek, Anthem, north Phoenix, and north Scottsdale by providing education options, meeting spaces, and recreation facilities in one central location.

PVCC Black Mountain opened in August 2009 and puts higher education within reach of these communities by offering credit and non-credit classes. Other facilities on the campus include the FCF-Holland Community Center, which includes the foundation headquarters, a cafe, and meeting spaces for nonprofit community groups, and a state-of-the-art YMCA that offers health and fitness opportunities, swimming, gym plus programs for all ages

Budget by Object - Black Mt				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 132,196	\$ 144,357	\$ 12,161	9.2%
Employee Benefits	44,519	49,757	5,238	11.8%
Contract Service	33,300	10,917	(22,383)	-67.2%
Fixed Charges	2,700	2,700	-	0.0%
Comm & Utilities	51,100	60,000	8,900	17.4%
Travel	5,000	5,000	-	0.0%
General Fund Total	\$ 268,815	\$ 272,731	\$ 3,916	1.5%
Auxiliary Fund total	\$ 50,150	\$ 77,013	\$ 26,863	53.6%
GRAND TOTAL ALL FUNDS:	\$ 318,965	\$ 349,744	\$ 30,779	9.6%

SIGNIFICANT BUDGET CHANGES FOR FY11-12

Black Mountain's General Fund budget increased \$4 thousand as a result of AZ State Retirement increase to 10.10% the Flex Benefit increase to \$9,260 per Full Time Equivalent (FTE) and the 0.5% COLA.

PVCC AND BLACK MT. GENERAL FUND SUMMARIES BY FUNCTION

General Fund FUNCTION - PVCC + Black Mountain					
Expenditures	FY10-11 Adopted	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 22,662,157	\$ 21,368,447	58.0%	\$ (1,293,710)	-5.7%
Academic Support	3,003,310	3,314,423	9.0%	311,113	10.4%
Adminlstration	1,758,732	1,932,568	5.2%	173,836	9.9%
Student Services	4,395,766	4,228,528	11.5%	(167,238)	-3.8%
Operations/Maintenance	2,601,584	3,650,922	9.9%	1,049,338	40.3%
General Institutional	1,831,121	1,783,216	4.8%	(47,905)	-2.6%
Scholarships	536,363	536,363	1.5%	-	0.0%
Total by Function	\$ 36,789,033	\$ 36,814,467	100.0%	\$ 25,434	0.1%

General Fund Managerial Function - PVCC + Black Mountain					
Function Rollup Category	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change	
College Administration					
College Presidents/Administration	\$ 333,391	\$ 342,154	\$ 8,763	2.6%	
College Administration Total	\$ 333,391	\$ 342,154	\$ 8,763	2.6%	
Academic Services/Instructional					
VP Academic Affairs	\$ 255,619	\$ 260,626	\$ 5,007	2.0%	
Library	870,649	969,812	99,163	11.4%	
Instructional/Academic Support Programs/Service	231,552	235,895	4,343	1.9%	
Academic Instruction	18,611,385	18,838,104	226,719	1.2%	
Learning Assistance/Tutoring Services	453,840	448,621	(5,219)	-1.1%	
Academic Services/Instructional Total	\$ 20,423,045	\$ 20,753,058	\$ 330,013	1.6%	
Student Services					
VP Student Affairs	\$ 456,459	\$ 401,784	\$ (54,675)	-12.0%	
Enrollment Services	1,925,808	1,672,664	(253,144)	-13.1%	
Counseling & Guidance	685,064	787,106	102,042	14.9%	
Career Services & Planning	222,813	227,113	4,300	1.9%	
Student Life/Activities/Performance	392,518	388,066	(4,452)	-1.1%	
Disabled Student Resources	145,057	178,053	32,996	22.7%	
International Education Activities	28,282	55,971	27,689	97.9%	
Athletics	444,102	449,681	5,579	1.3%	
Scholarships	536,363	536,363	-	0.0%	
Fleet - Students	22,909	22,909	-	0.0%	
Student Services Total	\$ 4,859,375	\$ 4,719,710	\$ (139,665)	-2.9%	
College Support Services					
VP Administrative Services	\$ 221,955	\$ 308,878	\$ 86,923	39.2%	
Business Office	541,408	419,189	(122,219)	-22.6%	
General Institutional	906,037	928,500	22,463	2.5%	
Public Safety	602,809	615,513	12,704	2.1%	
Institutional Effectiveness/R&D	238,647	224,943	(13,704)	-5.7%	
Maintenance & Operations	2,601,584	3,617,222	1,015,638	39.0%	
Fleet - Employees	-	33,700	33,700	100.0%	
Technology	2,539,931	2,459,854	(80,077)	-3.2%	
Marketing & Public Relations	355,703	358,921	3,218	0.9%	
College Personnel Office (HR)	148,665	166,418	17,753	11.9%	
Staff Development/Services	160,610	172,821	12,211	7.6%	
College Support Services Total	\$ 8,317,349	\$ 9,305,959	\$ 988,610	11.9%	
Other Programs/Services					
Resource Development & Community Relations	\$ 174,411	\$ 177,687	\$ 3,276	1.9%	
Enrollment Growth Funding	2,500,620	1,224,314	(1,276,306)	-51.0%	
Insurance	67,400	67,400	-	0.0%	
Contingency/Reserves	113,442	224,185	110,743	97.6%	
Other Programs/Services Total	\$ 2,855,873	\$ 1,693,586	\$ (1,162,287)	-40.7%	
GRAND TOTAL	\$ 36,789,033	\$ 36,814,467	\$ 25,434	0.1%	

PVCC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - PVCC				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	119.0	118.0	(1.0)	-0.8%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	46.0	47.5	1.5	3.3%
Support (PSA)	95.3	80.3	(15.0)	-15.7%
Custodians/Grounds (M&O)	20.0	20.0	-	0.0%
Craftmen	2.0	2.0	-	0.0%
College Safety	6.0	6.0	-	0.0%
General Fund Total	289.3	274.8	(14.5)	-5.0%
Auxiliary Fund total	7.8	6.8	(1.0)	-12.9%
Restricted Fund Total	1.0	1.0	-	0.0%
GRAND TOTAL ALL FUNDS:	298.0	282.5	(15.5)	-5.2%

SIGNIFICANT STAFFING CHANGES FOR FY11-12

One Astronomy Faculty position was transferred to another college. The MAT increase is a transfer of the Manager Fiscal Services position from another college, plus 0.50 FTE Director International Education. The Support (PSA) reduction is from the elimination of pool Enrollment Growth FTE's in the General Fund and one PSA position in Auxiliary Funds. The Grand Total net change for Paradise Valley is a decrease of 15.5 FTE's for FY11-12.

BLACK MOUNTAIN BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - Black Mt.				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Management (MAT)	1.0	1.0	-	0.0%
Support (PSA)	1.0	1.0	-	0.0%
College Safety	0.5	0.5	-	0.0%
GRAND TOTAL	2.5	2.5	-	0.0%

ESTRELLA MOUNTAIN COMMUNITY COLLEGE (EMCC)

Estrella Mountain Community College (EMCC) has been serving the West Valley community since 1990 and at the Avondale campus since 1992. The college is located on the northwest corner of Dysart and Thomas Roads. Estrella Mountain College provides educational opportunities and workforce training to the burgeoning western metropolitan Phoenix population of more than 400,000 residents. Located in one of the fastest growing regions of the country, the college's service area population is expected to grow to more than 1.3 million people by 2030.

Since opening in 1992, Estrella Mountain Community College (EMCC) has worked to create a "sense of place" that expresses the historical and cultural values of the surrounding communities, while providing students with meaningful and engaging learning environments. Estrella Mountain enrolls approximately 14,000 students annually in credit, non-credit, and skill center programs. The College is master planned to be a large comprehensive Learning College serving more than 40,000 students at full build out. In addition, the college is the home to the South West Skill Center.

EMCC BUDGET SUMMARY

BUDGET BY OBJECT - Estrella Mountain Community College (EMCC)				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 17,904,683	\$ 18,942,036	\$ 1,037,353	5.8%
Employee Benefits	4,806,549	5,145,296	338,747	7.0%
Contract Service	786,077	742,227	(43,850)	-5.6%
Supplies & Materials	223,514	213,664	(9,850)	-4.4%
Fixed Charges	182,680	185,180	2,500	1.4%
Comm & Utilities	718,627	768,627	50,000	7.0%
Travel	44,678	44,678	-	0.0%
Misc & Transfers	3,506,052	3,948,117	442,065	12.6%
General Fund Total	\$ 28,172,860	\$ 29,989,825	\$ 1,816,965	6.4%
Auxiliary Fund total	\$ 4,562,123	\$ 4,646,696	\$ 84,573	1.9%
Restricted Fund Total	9,328,779	15,959,964	6,631,185	71.1%
Plant Fund Total	300,000	500,000	200,000	66.7%
GRAND TOTAL ALL FUNDS:	\$ 42,363,762	\$ 51,096,485	\$ 8,732,723	20.6%

SIGNIFICANT BUDGET CHANGES FOR FY11-12

Estrella Mountain College's General Fund budget increased \$1.8 million as a result of the following:

- Enrollment Growth (EGF)—\$181,050 from audited FY09-10 FTSE increases, plus an additional \$1,094,820 for anticipated FTSE increases in FY10-11 and FY11-12;
- \$30,000 for disability allocations;
- \$102,953 for Prop 301 faculty transfer from Restricted to General fund;
- \$54,434 for Faculty Professional Growth, anniversary and education increases;
- <\$32,256> Bad debt allocation reduction;
- \$76,443 for special transfers to/from other colleges.
- <\$77,823> for the college share of \$1.5M budget cut
- \$38,358 for AZ State Retirement increase to 10.10%

- \$244,085 for Flex Benefit increase to \$9,260 per Full Time Equivalent (FTE)
- \$104,901 for 0.5% COLA

The Restricted Fund increase is due to the anticipation of higher Student Financial Aid, such as Pell Grants.

Estrella Mountain College Budgeted Position Summary

BUDGETED FULL-TIME EQUIVALENT (FTE) - EMCC					
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change	
Residential Faculty	80.0	82.0	2.0	2.5%	
Executive (CEC)	1.0	1.0	-	0.0%	
Management (MAT)	50.5	48.5	(2.0)	-4.0%	
Support (PSA)	69.6	67.1	(2.5)	-3.6%	
Custodians/Grounds (M&O)	20.0	16.0	(4.0)	-20.0%	
Craftmen	2.0	2.0	-	0.0%	
College Safety	4.0	4.0	-	0.0%	
General Fund Total	227.1	220.6	(6.5)	-2.9%	
Auxiliary Fund total	6.5	6.5	-	0.0%	
Restricted Fund Total	4.0	3.0	(1.0)	-25.0%	
GRAND TOTAL ALL FUNDS:	237.5	230.0	(7.5)	-3.2%	

SIGNIFICANT STAFFING CHANGES FOR FY11-12

Estrella Mountain moved one Faculty from Prop 301 to the General Fund; one Biology Faculty position was transferred from another college. Vacant positions in MAT, Support (PSA) and Custodial were eliminated as part of the budget cut and reallocation of funds. The Grand Total net change for Estrella Mountain is a decrease 7.5 FTE's for FY11-12.

NOTE: The South West Skill Center budget is included with the Auxiliary Funds in Section D.

EMCC GENERAL FUND SUMMARIES BY FUNCTION

General Fund FUNCTION - Estrella Mountain					
Expenditures	FY10-11 Adopted	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 14,707,370	\$ 15,815,307	52.7%	\$ 1,107,937	7.5%
Academic Support	4,227,201	4,764,130	15.9%	536,929	12.7%
Administration	1,514,851	1,569,899	5.2%	55,048	3.6%
Student Services	3,242,037	3,396,680	11.3%	154,643	4.8%
Operations/Maintenance	2,356,703	2,401,219	8.0%	44,516	1.9%
General Institutional	1,687,103	1,619,995	5.4%	(67,108)	-4.0%
Scholarships	437,595	422,595	1.4%	(15,000)	-3.4%
Total by Function	\$ 28,172,860	\$ 29,989,825	100.0%	\$ 1,816,965	6.4%

General Fund Managerial Function - Estrella Mountain					
Function	Rollup Category	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 430,003	\$ 464,091	\$ 34,088	7.9%
	College Administration Total	\$ 430,003	\$ 464,091	\$ 34,088	7.9%
Academic Services/Instructional					
	VP Academic Affairs	\$ 577,633	\$ 570,402	\$ (7,231)	-1.3%
	Library	646,799	663,473	16,674	2.6%
	Instructional/Academic Support Programs/Services	1,275,098	1,267,755	(7,343)	-0.6%
	Academic Instruction	12,381,410	13,849,317	1,467,907	11.9%
	Learning Assistance/Tutoring Services	154,019	175,787	21,768	14.1%
	Academic Services/Instructional Total	\$ 15,034,959	\$ 16,526,734	\$ 1,491,775	9.9%
Student Services					
	VP Student Affairs	\$ 443,316	\$ 449,885	\$ 6,569	1.5%
	Enrollment Services	2,071,248	2,164,017	92,769	4.5%
	Counseling & Guidance	558,198	571,618	13,420	2.4%
	Career Services & Planning	-	4,157	4,157	100.0%
	Student Life/Activities/Performance	195,997	202,818	6,821	3.5%
	Disabled Student Resources	127,924	159,617	31,693	24.8%
	International Education Activities	42,353	42,421	68	0.2%
	Athletics	125,446	125,789	343	0.3%
	Scholarships	437,595	422,595	(15,000)	-3.4%
	Student Services Total	\$ 4,002,077	\$ 4,142,917	\$ 140,840	3.5%
College Support Services					
	VP Administrative Services	\$ 187,191	\$ 189,930	\$ 2,739	1.5%
	Business Office	637,177	650,424	13,247	2.1%
	General Institutional	155,510	123,254	(32,256)	-20.7%
	Public Safety	498,222	506,336	8,114	1.6%
	Maintenance & Operations	2,356,703	2,401,219	44,516	1.9%
	Technology	11,075	11,075	-	0.0%
	Marketing & Public Relations	249,261	254,045	4,784	1.9%
	College Personnel Office (HR)	260,480	265,454	4,974	1.9%
	College Support Services Total	\$ 4,355,619	\$ 4,401,737	\$ 46,118	1.1%
Other Programs/Services					
	Resource Development & Community Relations	\$ 673,035	\$ 675,285	\$ 2,250	0.3%
	Enrollment Growth Funding	2,325,960	1,965,990	(359,970)	-15.5%
	Insurance	53,322	53,322	-	0.0%
	Contingency/Reserves	1,197,885	1,709,749	511,864	42.7%
	Miscellaneous	100,000	50,000	(50,000)	-50.0%
	Other Programs/Services Total	\$ 4,350,202	\$ 4,454,346	\$ 104,144	2.4%
	GRAND TOTAL	\$ 28,172,860	\$ 29,989,825	\$ 1,816,965	6.4%

DISTRICT OFFICE (DO)

The District Office (DO) provides administrative support to the ten colleges and the two skill centers, through the following divisions: Governing Board; Chancellor; Vice Chancellor Academic & Student Affairs; Vice Chancellor Business Services; Vice Chancellor Human Resources; Vice Chancellor Resource Development; Public Affairs, Vice Chancellor Information Technology and General Institutional.

DISTRICT OFFICE BUDGET SUMMARIES

BUDGET BY OBJECT - District Office (DO)				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 29,762,800	\$ 30,066,373	\$ 303,573	1.0%
Employee Benefits	8,592,057	9,198,424	606,367	7.1%
Contract Service	5,167,477	5,257,980	90,503	1.8%
Supplies & Materials	656,438	657,737	1,299	0.2%
Fixed Charges	688,051	756,612	68,561	10.0%
Comm & Utilities	1,143,503	1,143,503	-	0.0%
Travel	394,447	397,447	3,000	0.8%
Misc & Transfers	3,524,425	4,023,902	499,477	14.2%
General Fund Total	\$ 49,929,198	\$ 51,501,978	\$ 1,572,780	3.2%
Auxiliary Fund total	\$ 586,633	\$ 589,026	\$ 2,393	0.4%
Restricted Fund Total	372,126	365,000	(7,126)	-1.9%
Plant Fund Total	238,680,574	172,372,388	(66,308,186)	-27.8%
GRAND TOTAL ALL FUNDS:	\$ 289,568,531	\$ 224,828,392	\$ (64,740,139)	-22.4%

SIGNIFICANT BUDGET CHANGES FOR FY11-12

District Office's General Fund budget increased \$1.57 million as a result of the following:

- \$300,172 for Information Technology Bond project allocations
- \$156,887 for anniversary and education increases;
- \$533,640 for special transfers to/from other colleges/District Transfer reserves
- <\$137,921> for the District Office share of \$1.5M budget cut
- \$74,592-for AZ State Retirement increase to 10.10%
- \$474,489 for Flex Benefit increase to \$9,260 per Full Time Equivalent (FTE);
- \$170,921for 0.5% COLA

The Plant Fund decrease is due to the reduction of carryforward funds and Debt Service.

DISTRICT OFFICE BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - DO					
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change	
Executive (CEC)	6.0	6.0	-	0.0%	
Management (MAT)	270.3	273.8	3.5	1.3%	
Support (PSA)	129.1	126.1	(3.0)	-2.3%	
Custodians/Grounds (M&O)	5.0	5.0	-	0.0%	
College Safety	1.0	1.0	-	0.0%	
General Fund Total	411.3	411.8	0.5	0.1%	
Auxiliary Fund total	3.6	3.6	-	0.0%	
GRAND TOTAL ALL FUNDS:	415.0	415.5	0.5	0.1%	

SIGNIFICANT STAFFING CHANGES FOR FY11-12

District added five new MAT positions: a District Occupational Safety Health Manager in Risk Management, a District Emergency Planner plus an Assistant Chief in Public Safety; an Administrative Assistant II (reclassified from PSA), and one Enterprise Application Admin in Information and Technology. Also, 1.50 vacant positions were dropped as a result of the budget cut, resulting in a net increase of 3.5 FTE in MAT. Two PSA positions were transferred to other colleges plus one was reclassified to MAT. The Grand Total net change for the District Office is an increase of 0.50 FTE for FY11-12.

DISTRICT OFFICE GENERAL FUND SUMMARIES BY FUNCTION

BUDGET BY FUNCTION - District Office (DO)						
Expenditures	FY10-11 Adopted	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change	
Instruction	\$ 30,018	\$ 30,018	0.1%	\$ -	0.0%	
Academic Support	7,116,668	7,047,804	13.7%	(68,864)	-1.0%	
Administration	34,006,033	35,592,940	69.1%	1,586,907	4.7%	
Student Services	1,481,132	1,450,686	2.8%	(30,446)	-2.1%	
Operations/Maintenance	1,262,830	1,556,963	3.0%	294,133	23.3%	
General Institutional	5,530,932	5,316,792	10.3%	(214,140)	-3.9%	
Public Service	501,585	506,775	1.0%	5,190	1.0%	
Total by Function	\$ 49,929,198	\$ 51,501,978	100.0%	\$ 1,572,780	3.2%	

General Fund Managerial Function - DO

Function	Rollup Category	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Governing Board					
	Governing Board	\$ 170,388	\$ 171,522	\$ 1,134	0.7%
	Governing Board Total	\$ 170,388	\$ 171,522	\$ 1,134	0.7%
College Administration					
	Chancellor's Office	\$ 1,028,378	\$ 1,152,563	\$ 124,185	12.1%
	College Administration Total	\$ 1,028,378	\$ 1,152,563	\$ 124,185	12.1%
Academic Services/Instructional					
	VP Academic Affairs	\$ 552,070	\$ 632,601	\$ 80,531	14.6%
	Instructional/Academic Support Programs/Services	6,134,189	6,127,003	(7,186)	-0.1%
	Academic Instruction	30,018	30,018	-	0.0%
	Academic Services/Instructional Total	\$ 6,716,277	\$ 6,789,622	\$ 73,345	1.1%
Student Services					
	VP Student Affairs	\$ 808,232	\$ 777,786	\$ (30,446)	-3.8%
	Enrollment Services	652,900	652,900	-	0.0%
	Student Life/Activities/Performance	20,000	20,000	-	0.0%
	Student Services Total	\$ 1,481,132	\$ 1,450,686	\$ (30,446)	-2.1%
College Support Services					
	VP Administrative Services	\$ 344,142	\$ 360,328	\$ 16,186	4.7%
	Business Office	5,927,740	6,224,349	296,609	5.0%
	General Institutional	1,495,882	1,483,250	(12,632)	-0.8%
	Public Safety	454,006	842,732	388,726	85.6%
	Institutional Effectiveness/R&D	959,336	1,022,033	62,697	6.5%
	Maintenance & Operations	1,958,220	1,971,025	12,805	0.7%
	Fleet - Employees	20,111	20,111	-	0.0%
	Technology	12,954,122	13,493,423	539,301	4.2%
	Planning	1,526,623	1,555,305	28,682	1.9%
	Internal Audit	837,746	814,267	(23,479)	-2.8%
	Marketing & Public Relations	2,867,313	2,760,476	(106,837)	-3.7%
	College Personnel Office (HR)	5,533,360	5,559,794	26,434	0.5%
	Staff Development/Services	1,998,047	1,903,508	(94,539)	-4.7%
	Legal	1,615,008	1,858,702	243,694	15.1%
	College Support Services Total	\$ 38,491,656	\$ 39,869,303	\$ 1,377,647	3.6%
Other Programs/Services					
	Community Partnerships	\$ 154,442	\$ 154,442	\$ -	0.0%
	Resource Development & Community Relations	1,836,925	1,863,840	26,915	1.5%
	Insurance	50,000	50,000	-	0.0%
	Other Programs/Services Total	\$ 2,041,367	\$ 2,068,282	\$ 26,915	1.3%
GRAND TOTAL		\$ 49,929,198	\$ 51,501,978	\$ 1,572,780	3.2%

DISTRICT-WIDE PROGRAMS

District-wide programs budget include accounts that cannot be allocated to specific units. The accounts include district-wide technology software and hardware maintenance, networking, library databases; employee tuition waivers; reserves such as Governing Board Contingency and Uncollected Tax Levy contingency; as well as district-wide programs for Compensated Absences and Employee Professional Growth budgets.

DISTRICT-WIDE BUDGET SUMMARIES

Budget by Object - Districtwide					
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 5,574,851	\$ 5,592,573	\$ 17,722	0.3%	
Employee Benefits	5,284,125	5,194,272	(89,853)	-1.7%	
Contract Service	6,228,024	6,228,024	-	0.0%	
Supplies & Materials	26,131	26,131	-	0.0%	
Fixed Charges	2,133,486	2,057,043	(76,443)	-3.6%	
Comm & Utilities	972,528	972,528	-	0.0%	
Travel	1,148,350	1,148,350	-	0.0%	
Misc & Transfers	96,726,503	101,406,338	4,679,835	4.8%	
General Fund Total	\$ 118,093,998	\$ 122,625,259	\$ 4,531,261	3.8%	
Auxiliary Fund total	\$ 9,434,987	\$ 6,563,545	\$ (2,871,442)	-30.4%	
Restricted Fund Total	50,548,213	31,979,763	(18,568,450)	-36.7%	
Plant Fund Total	430,000,000	220,000,000	(210,000,000)	-48.8%	
GRAND TOTAL ALL FUNDS:	\$ 608,077,198	\$ 381,168,567	\$ (226,908,631)	-37.3%	

SIGNIFICANT BUDGET CHANGES FOR FY11-12

The District-wide budget increased \$4.5 million as a result of the following:

- \$28.5 million of new revenue was added due to the anticipation of taxes from new property, a 3% tax levy increase, SRP in lieu, higher student enrollment, the approved \$5/credit tuition increase plus use of the balance of one-time Federal stimulus funds;
- <\$15.4 million> was allocated to colleges for Enrollment Growth;
- <\$10.1 million> in the State Aid Cut Reserve, including \$1.5 million of budget cuts from Colleges / District, was eliminated based on the approved cut of \$38.4 million for MCCCCD;
- <\$750 thousand> was allocated to Colleges/District for the AZ State Retirement increase to 10.10%;
- <\$1.35 million>. was distributed for Bond Project operations;
- <\$873 thousand> was allocated for Anniversary/Educational awards;
- <\$300 thousand> allocated to Colleges for Disability Resources/interpreter;
- <\$5.06 million> was allocated to Colleges/District for Flex Benefit increase to \$9,260/FTE;
- <\$1.99 million> was allocated for 0.5% COLA to partially offset employee ASRS increases.

DISTRICT-WIDE SUPPLEMENTS, PROFESSIONAL GROWTH, AND TRANSFERS

General Fund Budget by Major Category - Districtwide					
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change	
Professional Growth *	\$ 5,203,133	\$ 5,215,560	\$ 12,427	0.2%	
Supplements Transfers *	47,497,829	45,789,062	(1,708,767)	-3.6%	
Enrollment Growth Funding	7,331,492	9,797,362	2,465,870	33.6%	
Designated for Carryforward	28,444,563	31,185,000	2,740,437	9.6%	
Designated for Uncollected Tax Levy	7,520,981	7,922,000	401,019	5.3%	
Basic Contingency	900,000	900,000	-	0.0%	
Interfund Transfers:					
Trf. to Aux. Fund (M&C)	5,079,033	5,274,290	195,257	3.8%	
Trf. To Aux. Fund (Skill Centers)	5,716,967	6,141,985	425,018	7.4%	
Trf. To Restricted Fund (LEAP Match)	400,000	400,000	-	0.0%	
Trf. To Plant Fund	10,000,000	10,000,000	-	0.0%	
Subtotal Interfund Transfers	\$ 21,196,000	\$ 21,816,275	\$ 620,275	2.9%	
General Fund Total	\$ 118,093,998	\$ 122,625,259	\$ 4,531,261	3.8%	

*Detailed summaries for Professional Growth and Supplements Transfers are shown below.

PROFESSIONAL GROWTH - Districtwide					
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change	
Instruction					
Faculty Professional Growth	\$ 2,537,398	\$ 2,537,398	\$ -	0.0%	
Subtotal Instruction	\$ 2,537,398	\$ 2,537,398	\$ -	0.0%	
Academic Support					
Professional Growth Part-time Faculty	\$ 132,866	\$ 132,866	\$ -	0.0%	
Adj. Faculty Reassigned Time	43,949	44,141	192	0.4%	
Faculty Association President	78,719	80,296	1,577	2.0%	
Faculty Reassigned Time	79,738	79,815	77	0.1%	
Subtotal Academic Support	\$ 335,272	\$ 337,118	\$ 1,846	0.6%	
Administration					
Professional Growth - Professional Staff	\$ 737,290	\$ 737,290	-	0.0%	
Professional Growth - PSA Pres	57,595	59,028	1,433	2.5%	
Professional Growth - MAT	814,401	814,401	-	0.0%	
Professional Growth - Crafts	88,125	88,125	-	0.0%	
Professional Growth - M&O	89,951	89,951	-	0.0%	
Professional Growth - Safety	36,675	36,675	-	0.0%	
Craft Reassigned Time	8,500	8,500	-	0.0%	
M&O Reassigned Time	11,000	11,000	-	0.0%	
MAT Reassigned Time	106,491	108,274	1,783	1.7%	
Safety Reassigned Time	2,500	2,500	-	0.0%	
Subtotal Administration	\$ 1,952,528	\$ 1,955,744	\$ 3,216	0.2%	
Physical Plant					
M&O/Crafts Apprenticeship Program	\$ 377,935	\$ 385,300	7,365	1.9%	
Subtotal Physical Plant	\$ 377,935	\$ 385,300	\$ 7,365	1.9%	
Total Professional Growth	\$ 5,203,133	\$ 5,215,560	\$ 12,427	0.2%	

The Professional Growth changes shown above are due to the AZ State Retirement increase to 10.10%, the 0.5% COLA to partially offset employee's ASRS increase and the Flex Benefit increase to \$9,260 per FTE.

SUPPLEMENT TRANSFER - Districtwide

Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
3rd Party Short Term Disability - FICA Contribution	\$ 50,000	\$ 50,000	\$ -	0.0%
Anniversaries & Education payments	1,566,910	1,176,988	(389,922)	-24.9%
AZCAS (ATASS)	269,000	269,000	-	0.0%
Bank Charges	200,000	200,000	-	0.0%
Capital Development Operating Costs	4,328,214	7,379,293	3,051,079	70.5%
Compensated Absences	4,050,000	4,050,000	-	0.0%
Computer System Maintenance	5,268,963	5,268,963	-	0.0%
District Tournament Fund	850,000	850,000	-	0.0%
DW Telephone Cost	81,455	81,455	-	0.0%
DW Networking	904,573	904,573	-	0.0%
Flex Benefits-Administration	4,206,444	4,206,444	-	0.0%
Gen. Institutional - Emergency Response	100,000	100,000	-	0.0%
Insurance Supplements	1,373,667	1,297,224	(76,443)	-5.6%
International Education	100,000	100,000	-	0.0%
Library Contract 24/7	62,000	62,000	-	0.0%
Library Database	784,819	784,819	-	0.0%
Life Science, Private Instruction Scholarships, Proj Challenge, W.Wilson, Preventive Maintenance	533,503	533,503	-	0.0%
Revenue Reserve	83,470	83,470	-	0.0%
Colleges & DO Budget Cut Reallocation	1,606,413	4,200,000	2,593,587	161.5%
Safety & Diversity Infusion	8,562,915	-	(8,562,915)	-100.0%
Scholarships (President's,Chancellor's, Honors Fee)	800,000	500,000	(300,000)	-37.5%
Student Bad Debt Recovery	5,677,800	6,677,800	1,000,000	17.6%
Tuition Waivers	2,521,010	3,250,000	728,990	28.9%
Unemployment Insurance	2,694,700	3,044,700	350,000	13.0%
	821,973	718,830	(103,143)	-12.5%
Total Supplement Transfers	\$ 47,497,829	\$ 45,789,062	\$ (1,708,767)	-3.6%

DISTRICT OFFICE TRANSFER GENERAL FUND SUMMARIES BY FUNCTION

BUDGET BY FUNCTION - District Office Transfer					
Expenditures	FY10-11 Adopted	FY11-12 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 25,715,134	\$ 28,548,759	23.3%	\$ 2,833,625	11.0%
Academic Support	5,779,305	8,832,230	7.2%	3,052,925	52.8%
Student Services	1,250,000	1,250,000	1.0%	-	0.0%
Operations/Maintenance	469,905	477,270	0.4%	7,365	1.6%
General Institutional	29,108,107	23,253,997	19.0%	(5,854,110)	-20.1%
Scholarships	8,906,003	10,256,003	8.4%	1,350,000	15.2%
Contingency	46,865,544	50,007,000	40.8%	3,141,456	6.7%
Total by Function	\$ 118,093,998	\$ 122,625,259	100.0%	\$ 4,531,261	3.8%

General Fund Managerial Function - District Office Transfer					
Function	Rollup Category	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Academic Services/Instructional					
	Skill Center Transfer	\$ 5,716,967	\$ 6,141,985	\$ 425,018	7.4%
	Instructional/Academic Support Programs/Services	269,000	269,000	-	0.0%
	Academic Instruction	743,800	491,280	(252,520)	-33.9%
	Academic Services/Instructional Total	\$ 6,729,767	\$ 6,902,265	\$ 172,498	2.6%
Student Services					
	Enrollment Services	\$ 400,000	\$ 400,000	\$ -	0.0%
	International Education Activities	100,000	100,000	-	0.0%
	Athletics	850,000	850,000	-	0.0%
	Scholarships	8,906,003	10,256,003	1,350,000	15.2%
	Student Services Total	\$ 10,256,003	\$ 11,606,003	\$ 1,350,000	13.2%
College Support Services					
	General Institutional	\$ 2,821,010	\$ 3,550,000	\$ 728,990	25.8%
	Public Safety	800,000	500,000	(300,000)	-37.5%
	Maintenance & Operations	83,470	83,470	-	0.0%
	Technology	7,101,810	7,101,810	-	0.0%
	Bond Projects	4,328,214	7,379,293	3,051,079	70.5%
	College Personnel Office (HR)	821,973	718,830	(103,143)	-12.5%
	College Support Services Total	\$ 15,956,477	\$ 19,333,403	\$ 3,376,926	21.2%
Other Programs/Services					
	Salary/Benefits Adjustments	\$ 9,952,143	\$ 10,009,998	\$ 57,855	0.6%
	Professional Growth Transfer Funds	5,203,133	5,215,560	12,427	0.2%
	Enrollment Growth Funding	7,331,492	9,797,362	2,465,870	33.6%
	Insurance	5,630,111	5,553,668	(76,443)	-1.4%
	Contingency/Reserves	57,034,872	54,207,000	(2,827,872)	-5.0%
	Other Programs/Services Total	\$ 85,151,751	\$ 84,783,588	\$ (368,163)	-0.4%
	GRAND TOTAL	\$ 118,093,998	\$ 122,625,259	\$ 4,531,261	3.8%

DISTRICT OFFICE TRANSFER BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - Districtwide				
Description	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Craftmen	5.0	5.0	-	0.0%
GRAND TOTAL ALL FUNDS:	5.0	5.0	-	0.0%



Adopted Budget

FY2011-12

Section D: Current Auxiliary Fund 2

SECTION D – CURRENT AUXILIARY FUND 2

The Current Auxiliary Fund (Fund 2) includes revenues and expenditures that support a variety of student services and activities. These auxiliary enterprises are essentially self-supporting activities financed by fees that cover the cost of goods and services. The Revenue and Expenditure summary for all Auxiliary Funds is shown in Section B (see p 16).

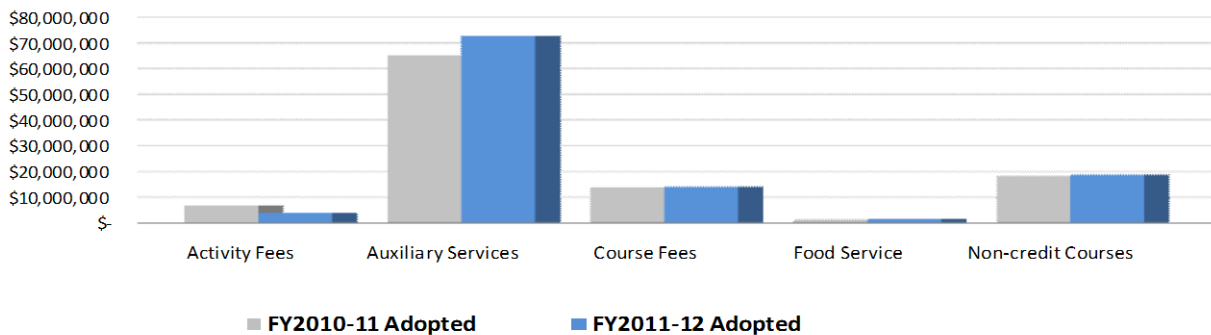
There are five major funds within the Current Auxiliary group:

- Colleges Athletics – includes student activity fees for Athletic Specialist positions and revenue bond debt
- Other Auxiliary – includes Maricopa and Southwest Skill Centers, Rio Salado educational partnerships and contracts with corporations, Distance Learning and other self-funded activities
- Course Fees – includes all revenue and expenditure related to course fees
- Food Service – includes cafeteria operations at Scottsdale, Rio Salado and Estrella Mountain.
- Non-credit – includes revenue and expenditures related to all non-credit courses, such as Lifelong Learning and Continuing Education programs, National Chair Academy, Fitness Centers, Council for Teacher Education, summer camps, culinary seminars, etc.

The revenue for each fund is summarized below comparing FY11-12 Adopted with the FY10-11 Adopted Budget.

	Activity Fees	Auxiliary Services	Course Fees	Food Service	Non-credit Courses	Transfers out	Total
FY2010-11 Adopted	\$ 6,811,275	65,307,751	13,820,854	1,371,530	18,354,574	(7,976,458)	\$ 97,689,526
FY2011-12 Adopted	\$ 3,945,101	72,519,496	14,118,772	1,563,126	18,648,015	(5,305,016)	\$ 105,489,494
Increase (Decrease)	\$ (2,866,174)	7,211,745	297,918	191,596	293,441	2,671,442	\$ 7,799,968
% change	-42.1%	11.0%	2.2%	1259.7%	-128.9%	-33.5%	8.0%

Current Auxiliary Fund 2 Revenue



The following expenditure summary shows the Adopted FY11-12 budget by college, with details for each of the five major Auxiliary funds, plus how FY11-12 compares with the FY10-11 Adopted Budget.

AUXILIARY FUND 2 EXPENDITURE DETAIL - BY COLLEGE									
College / District	FY10-11 Adopted	Athletics /College Activities	Other Auxiliary	Course Fees	Food Service	Non-Credit	FY11-12 Adopted	Increase/ (Decrease)	% Change
Phoenix	\$6,122,171	\$ 477,619	\$ 3,115,247	\$ 948,243	\$ -	\$ 1,551,819	\$ 6,092,928	\$ (29,243)	-0.5%
PC Downtown	68,500	-	60,000	8,500	-	-	68,500	-	0.0%
Glendale	6,468,574	298,513	2,974,284	2,021,110	-	1,349,167	6,643,074	174,500	2.7%
GCC North	101,410	-	37,007	-	-	65,247	102,254	844	0.8%
GateWay	5,775,562	179,107	3,921,360	1,473,569	-	918,518	6,492,554	716,992	12.4%
Maricopa Skill Ctr	10,175,485	-	11,719,323	-	-	-	11,719,323	1,543,838	15.2%
Mesa	16,479,515	656,731	4,621,230	3,005,586	-	8,221,458	16,505,005	25,490	0.2%
Downtown Mesa Ed Ct	400,000	-	400,000	-	-	-	400,000	-	0.0%
Red Mountain	335,000	-	8,000	327,000	-	-	335,000	-	0.0%
Scottsdale	14,828,626	358,214	10,422,490	2,005,248	774,781	1,914,702	15,475,435	646,809	4.4%
SCC Business Institute	69,527	-	-	32,500	-	101,731	134,231	64,704	93.1%
Rio Salado	16,760,967	-	14,953,196	1,452,585	685,061	1,232,010	18,322,852	1,561,885	9.3%
KJZZ Radio Station			8,864				8,864	8,864	100.0%
South Mountain	601,418	238,811	1,635,519	235,431	-	70,082	2,179,843	1,578,425	262.5%
Chandler-Gilbert	3,832,836	119,406	1,886,022	748,500	-	1,081,845	3,835,773	2,937	0.1%
Williams Educ. Ctr.	280,000	-	280,000	-	-	-	280,000	-	0.0%
Paradise Valley	3,891,760	268,684	2,648,492	1,110,000	-	981,739	5,008,915	1,117,155	28.7%
Black Mountain	50,150	-	-	-	-	77,013	77,013	26,863	53.6%
Estrella Mountain	4,562,123	-	3,210,228	750,500	103,284	582,684	4,646,696	84,573	1.9%
Southwest Skill Ctr	4,840,740	-	5,313,679	-	-	-	5,313,679	472,939	9.8%
District Office	586,633	-	589,026	-	-	-	589,026	2,393	0.4%
Dist Wide Programs	9,434,987	1,348,016	4,715,529	-	-	500,000	6,563,545	(2,871,442)	-30.4%
Subtotals	\$ 105,665,984	\$ 3,945,101	\$ 72,519,496	\$ 14,118,772	\$ 1,563,126	\$ 18,648,015	\$ 110,794,510	\$ 5,128,526	4.9%
Transfers out	\$ (7,976,458)	(1,348,016)	(3,882,000)	-	-	(75,000)	(5,305,016)	2,671,442	-33.5%
TOTALS	\$ 97,689,526	\$ 2,597,085	\$ 68,637,496	\$ 14,118,772	\$ 1,563,126	\$ 18,573,015	\$ 105,489,494	\$ 7,799,968	8.0%

ATHLETIC PROGRAM/COLLEGE ACTIVITIES

The Athletic/College Activities (Fund 210) expenditure detail summary for Athletics/College Activities is not shown separately since that fund (F210) only reflects the following:

Colleges: Athletic Specialist positions with salary and benefits. These positions are funded with a transfer of \$2.6 million of regular tuition from the General Fund with the balance from student activity fees.

District-wide: Revenue bond debt service payments for Performing Arts Centers (PACs) and the new Student Information System. The \$1.3 million for this debt service is funded from student fees.

OTHER AUXILIARY

The following Expenditure Detail Auxiliary (fund 230) includes budgeted expenditures by College for Facilities Rental & Other Auxiliary Programs and District-wide Supplements. District-wide supplements are budgeted centrally and later transferred to the colleges.

Maricopa Skill Center and the Southwest Skill Center are included in this summary, but are shown in greater detail on the pages that follow.

EXPENDITURE DETAIL FOR OTHER AUXILIARY PROGRAMS				
College / District	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Phoenix	\$ 3,115,063	\$ 3,115,247	\$ 184	0.0%
City Colleges	60,000	60,000	-	0.0%
Glendale	2,778,257	2,974,284	196,027	7.1%
GCC North	37,002	37,007	5	0.0%
GateWay	3,565,106	3,921,360	356,254	10.0%
Maricopa Skill Ctr	10,175,485	11,719,323	1,543,838	15.2%
Mesa	4,588,539	4,621,230	32,691	0.7%
Downtown Mesa Ed Center	400,000	400,000	-	0.0%
Red Mountain	8,000	8,000	-	0.0%
Scottsdale	9,834,383	10,422,490	588,107	6.0%
Rio Salado	13,822,334	14,953,196	1,130,862	8.2%
KJZZ	8,864	8,864	-	0.0%
South Mountain	51,000	1,635,519	1,584,519	3106.9%
Chandler-Gilbert	1,886,013	1,886,022	9	0.0%
Williams Campus	280,000	280,000	-	0.0%
Paradise Valley	1,510,361	2,648,492	1,138,131	75.4%
Estrella Mountain	3,044,442	3,210,228	165,786	5.4%
Southwest Skill Ctr	4,840,740	5,313,679	472,939	9.8%
District Office	586,633	589,026	2,393	0.4%
Subtotal Colleges	\$ 60,592,222	\$ 67,803,967	\$ 7,211,745	11.9%
District Programs / Transfers:				
Compensated Absences	\$ 300,000	\$ 300,000	\$ -	0.0%
DSSC Printshop / Copy Center	152,543	152,543	-	0.0%
Think Tank - Excel & Mariserve	55,000	55,000	-	0.0%
Women's Leadership Group Council	6,300	6,300	-	0.0%
Other Transfers/Revenue Reserve	3,053,217	3,053,217	-	0.0%
Carryforward	1,148,469	1,148,469	-	0.0%
Subtotal Programs / Transfers	\$ 4,715,529	\$ 4,715,529	\$ -	0.0%
TOTAL	\$ 65,307,751	\$ 72,519,496	\$ 7,211,745	11.0%

MARICOPA SKILL CENTER

Maricopa Skill Center (MSC), a division of GateWay Community College, is the Valley's leading workforce development center since 1962. Through competency based hands-on training, MSC graduates possess the industry-identified skills necessary to obtain employment and economic independence. MSC offers a variety of short-term certificate training programs for careers in business and technology, cosmetology, health care, trades that are developed and reviewed by Valley employers and their outstanding employees. Built on a tradition of community, MSC takes pride in serving the people and businesses of the Valley with affordable job training that ensures prosperity in our community today and in the future.

MARICOPA SKILL CENTER BUDGET SUMMARIES

REVENUE AND EXPENDITURE SUMMARY - MARICOPA SKILL CENTER				
REVENUES	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Tuition	\$ 4,530,993	\$ 5,469,500	\$ 938,507	20.7%
Training Materials / Lab Fee/Course Fees	1,150,863	1,693,381	542,518	47.1%
Registration Fee	13,875	40,000	26,125	188.3%
Sales of Auxiliary Enterprises	221,475	125,000	(96,475)	-43.6%
Rental Income and Other	261,233	263,930	2,697	1.0%
Transfers From MCCC General Fund	3,997,046	4,127,512	130,466	3.3%
Total Anticipated Revenue	\$ 10,175,485	\$ 11,719,323	\$ 1,543,838	15.2%
EXPENDITURES	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 4,702,505	\$ 4,930,511	\$ 228,006	4.8%
Employee Benefits	1,579,133	1,872,300	293,167	18.6%
Contract Service	537,466	452,814	(84,652)	-15.8%
Supplies & Materials	1,584,992	2,017,825	432,833	27.3%
Fixed Charges	54,776	53,916	(860)	-1.6%
Comm & Utilities	340,633	340,633	-	0.0%
Travel	45,000	45,000	-	0.0%
Misc & Transfers	1,330,980	2,006,324	675,344	50.7%
Total Expenditures	\$ 10,175,485	\$ 11,719,323	\$ 1,543,838	15.2%
ENROLLMENT / TUITION				
Number of Days in Session	243	243	-	0.0%
Hourly Tuition Rate (Except Nursing)	\$ 4.60	\$ 5.00	\$ 0.40	8.7%
Hourly Tuition Rate (Nursing Program)	\$ 5.60	\$ 6.00	\$ 0.40	7.1%

SIGNIFICANT BUDGET CHANGES FOR FY11-12

Maricopa Skill Center's budget increased \$1.54 million as a result of the following: 1) \$1.48 million in additional tuition and fees due the rate increase plus potentially higher enrollment; 2) <\$96,475> a reduction of sales revenue from meat cutting /other programs planned for closure due to economic conditions; 3) \$130,466 transfer from the General Fund includes: a) \$11,190 for AZ State Retirement increase to 10.10%; b) \$112,528 for Flex Benefit increase; c) \$26,723 for 0.5% COLA; d) <\$8,934> Bad debt allocation; e) <\$11,041> FY11-12 MSC share of \$1.5 Million budget cut.

EXPENDITURES BY FUNCTION	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Instruction	\$ 4,727,906	\$ 5,474,796	\$ 746,890	15.8%
Academic Support	2,989,344	3,479,195	489,851	16.4%
Student Services	762,157	945,541	183,384	24.1%
Administration	919,655	1,073,468	153,813	16.7%
Operation and Maintenance of Plant	776,423	746,323	(30,100)	-3.9%
Total Expenditures	\$ 10,175,485	\$ 11,719,323	\$ 1,543,838	15.2%

SOUTHWEST SKILL CENTER

The South West Skill Center (SWSC) at Estrella Mountain Community College serves the growing community of the West Valley with short-term, hands-on training that prepares you for current and future job opportunities by utilizing the most up-to-date technology taught by industry professionals. South West Skill Center, originally under Maricopa Skill Center, became a division of Estrella Mountain Community College in 2000 and has provided more than 4,000 students with quality training for immediate job entry into practical nursing, allied health and the distribution and logistics industry. The Skill Center offers the following programs: Practical Nurse; Emergency Medical Tech; Nursing Assistant; Medical Assistant; Cardiovascular Pulmonary Resuscitation (CPR); Phlebotomy; Medical Billing & Coding; Distribution Logistics Technician; and Spanish Medical Interpreter. Estrella Mountain provides educational opportunities, workforce training and community education programs for southwest Maricopa County.

SOUTHWEST SKILL CENTER BUDGET SUMMARIES

REVENUE AND EXPENDITURE SUMMARY - SOUTHWEST SKILL CENTER				
REVENUES	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Tuition	\$ 1,881,207	\$ 2,083,531	\$ 202,324	10.8%
Training Materials / Lab Fee	320,854	347,460	26,606	8.3%
Registration Fee	14,070	14,070	-	0.0%
Graduation	14,070	39,070	25,000	177.7%
Rentals/Misc	8,000	8,000	-	0.0%
Testing & Transcript	4,550	4,550	-	0.0%
Carryforward	878,068	802,525	(75,543)	-8.6%
Transfers From General Fund 1	1,719,921	2,014,473	294,552	17.1%
Total Anticipated Revenue	\$ 4,840,740	\$ 5,313,679	\$ 472,939	9.8%
EXPENDITURES	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 2,719,112	\$ 2,844,463	\$ 125,351	4.6%
Employee Benefits	772,398	856,304	83,906	10.9%
Contract Service	345,880	403,880	58,000	16.8%
Supplies & Materials	291,200	294,700	\$ 3,500	1.2%
Fixed Charges	2,450	5,050	2,600	106.1%
Comm & Utilities	184,500	184,500	-	0.0%
Travel	21,950	23,950	\$ 2,000	9.1%
Equipment, Misc & Transfers	503,250	700,832	197,582	39.3%
Total Expenditures	\$ 4,840,740	\$ 5,313,679	\$ 472,939	9.8%
ENROLLMENT / TUITION				
Number of Days in Session	243	243	-	0.0%
Hourly Tuition Rate (Except Nursing)	\$ 4.60	\$ 5.00	\$ 0.40	8.7%
Hourly Tuition Rate (Nursing Program)	\$ 5.60	\$ 6.00	\$ 0.40	7.1%

SWSC SIGNIFICANT CHANGES FOR FY11-12

Southwest Skill Center's budget increased \$473 thousand as a result of the following: 1) \$254 thousand increase in tuition and fees due the rate increase plus potentially higher enrollment; 2) <\$75,543> reduction in carry forward; and 3) \$294,552 from General Fund: a) Enrollment Growth:\$100,110 for audited FY10 FTSE increases, b) \$136,320 for projected FTSE increases in FY11and FY12; c) \$5,646 for AZ State Retirement increase to 10.1%; d)\$44,903 for Flex Benefit increase; e) \$13,824 for 0.5% COLA; f) <\$1,500> Bad debt allocation; g) <\$4,751> FY12 share of \$1.5 M budget cut.

BY FUNCTION:	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Instruction	\$ 3,875,706	\$ 4,109,834	\$ 234,128	6.0%
Academic Support	104,000	120,000	16,000	15.4%
Student Services	10,000	10,000	-	0.0%
Administration	305,682	444,902	139,220	45.5%
Operation and Maintenance of Plant	380,000	380,000	-	0.0%
Auxiliary Enterprises	165,352	248,943	83,591	50.6%
Total Expenditures	\$ 4,840,740	\$ 5,313,679	\$ 472,939	9.8%

COURSE FEES

The following Expenditure detail includes projected potential expenditures by College for Course Fees.

EXPENDITURE DETAIL - COURSE FEES					
College	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change	
Phoenix	\$ 947,889	\$ 948,243	\$ 354	0.0%	
City Colleges	8,500	8,500	-	0.0%	
Glendale	2,052,752	2,021,110	(31,642)	-1.5%	
GateWay	1,389,008	1,473,569	84,561	6.1%	
Mesa	3,002,634	3,005,586	2,952	0.1%	
Red Mountain Campus	327,000	327,000	-	0.0%	
Scottsdale	1,831,747	2,005,248	173,501	9.5%	
SCC Business Institute	32,500	32,500	-	0.0%	
Rio Salado	1,327,863	1,452,585	124,722	9.4%	
South Mountain	241,781	235,431	(6,350)	-2.6%	
Chandler-Gilbert	748,500	748,500	-	0.0%	
Paradise Valley	1,074,680	1,110,000	35,320	3.3%	
Estrella Mountain	836,000	750,500	(85,500)	-10.2%	
TOTAL	\$ 13,820,854	\$ 14,118,772	\$ 297,918	14.0%	

FOOD SERVICE

The following Expenditure Detail includes budgeted expenditures by College for Food Service.

EXPENDITURE DETAIL - FOOD SERVICE					
College	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change	
Scottsdale	\$ 766,898	\$ 774,781	\$ 7,883	1.0%	
Rio Salado	501,348	685,061	183,713	36.6%	
Estrella Mountain	103,284	103,284	-	0.0%	
TOTAL	\$ 1,371,530	\$ 1,563,126	\$ 191,596	14.0%	

NON-CREDIT

The Expenditure Detail on the following page includes budgeted expenditures by College for Non-credit/Special Interest Programs. Fees for each class are determined by the amount necessary to cover all associated costs. If sufficient revenues are not generated, the class will not be offered or expenditures will be reduced accordingly.

EXPENDITURE DETAIL - NON-CREDIT/SPECIAL PROGRAMS				
College	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Phoenix	\$ 1,593,139	\$ 1,551,819	\$ (41,320)	-2.6%
Glendale	1,346,372	1,349,167	2,795	0.2%
GCC North	64,408	65,247	839	1.3%
GateWay	646,733	918,518	271,785	42.0%
Mesa	8,189,476	8,221,458	31,982	0.4%
Scottsdale	2,046,164	1,914,702	(131,462)	-6.4%
SCC Business Institute	37,027	101,731	64,704	174.7%
Rio Salado	1,100,558	1,232,010	131,452	11.9%
South Mountain	75,682	70,082	(5,600)	-7.4%
Chandler-Gilbert	1,081,845	1,081,845	-	0.0%
Paradise Valley	1,044,623	981,739	(62,884)	-6.0%
Black Mountain Campus	50,150	77,013	26,863	53.6%
Estrella Mountain	578,397	582,684	4,287	0.7%
District-Wide	500,000	500,000	-	0.0%
TOTAL	\$ 18,354,574	\$ 18,648,015	\$ 293,441	1.6%

AUXILIARY FUND 2 BUDGETED POSITIONS

The following summary compares budgeted positions by college/district and by employee group for all Fund 2 FTE's.

AUXILIARY FUND2 FULL-TIME EQUIVALENT (FTE) SUMMARY - BY COLLEGE														
College/District	FY10-11 Adopted					FY11-12 Adopted					Incr/ (Decr)			
	Res Fac	MAT	PSA	M&O	Safety	TOTAL	Res Fac	MAT	PSA	M&O		Safety	TOTAL	
Phoenix		10.5	1.6			12.0		10.5	1.3			11.8	-0.3	
Glendale/GCCNorth		6.5	2.8		0.5	9.8		6.5	2.8		0.0	9.3	-0.5	
GateWay		3.0	0.6			3.6		3.0	0.6			3.6	0.0	
Maricopa Skill Ctr	46.0	15.0	27.8	5.0		93.8	52.0	16.0	30.8	5.0		103.8	10.0	
Mesa		16.4	14.0			30.4		16.4	14.0			30.4	0.0	
Scottsdale		17.0	17.2	1.0	0.2	35.3		20.0	16.7	1.0	0.2	37.8	2.5	
Rio Salado		35.3	64.8			100.0		45.0	77.0	1.0		123.0	23.0	
South Mountain		4.0				4.0		4.0				4.0	0.0	
Chandler-Gilbert		2.0				2.0		2.0				2.0	0.0	
Paradise Valley		5.5	2.3			7.8		5.5	1.3			6.8	-1.0	
Estrella Mountain		4.0	2.5			6.5		4.0	2.5			6.5	0.0	
Southwest SkillCtr	18.0	11.8	11.0			40.8	18.0	12.5	11.2			41.7	1.0	
District Office		3.6				3.6		3.7				3.7	0.0	
Totals		64.0	134.5	144.3	6.0	0.7	349.4	70.0	149.0	158.0	7.0	0.2	384.1	34.8



Adopted Budget

FY2011-12

Section E: Restricted Fund 3

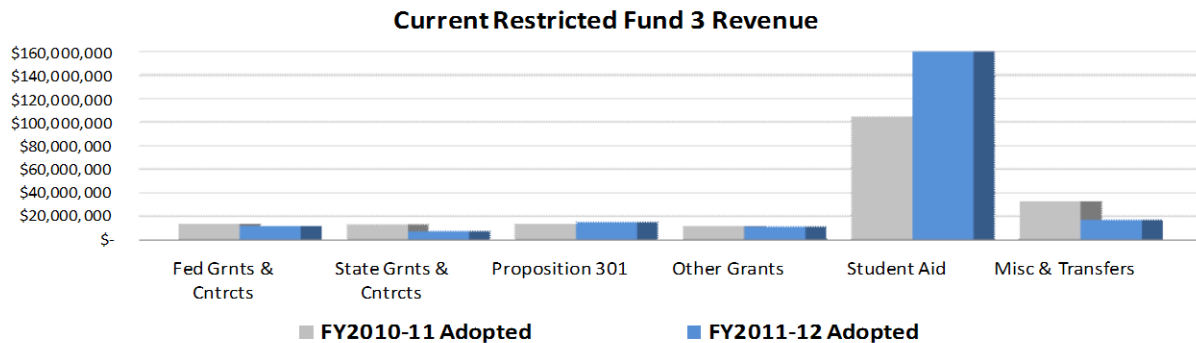
SECTION E – RESTRICTED FUND 3

Revenues that are restricted in use are budgeted in the Current Restricted Fund (Fund 3). The Restricted Fund budget reflects potential financial aid awards, grants, contracts and Proposition 301 sales tax revenues (for workforce development and training). The Revenue and Expenditure summary for Fund 3 is shown in Section B.

REVENUE BUDGET

The chart below compares the FY11-12 Adopted Budget with the FY10-11 Adopted Budget by revenue source.

	Fed Grnts & Cntrcts	State Grnts & Cntrcts	Proposition 301	Other Grants	Student Aid	Misc & Transfers	Total
FY2010-11 Adopted	\$ 13,612,698	13,076,333	13,723,691	11,863,819	104,723,576	32,874,296	\$ 189,874,413
FY2011-12 Adopted	\$ 12,085,304	7,229,825	14,964,234	11,418,889	160,805,355	16,925,830	\$ 223,429,437
Increase (Decrease)	(1,527,394)	(5,846,508)	1,240,543	(444,930)	56,081,779	(15,948,466)	\$ 33,555,024
% change	-11.2%	-44.7%	9.0%	-3.8%	53.6%	-48.5%	17.7%



STUDENT FINANCIAL AID: Without these funds, many students would be unable or more limited in their ability to attend college. The single largest source of financial aid is Pell Grants from the Federal government. The higher projected federal financial aid is based on the increased maximum Pell Grant amount and increased utilization.

GRANTS AND CONTRACTS: The Maricopa Community Colleges receive numerous grants and contracts that advance teaching and learning, and the district's commitment to public service, including:

- Carl Perkins Grant funds
- ABE/GED/ESOL Grants from the Department of Education
- National Science Foundation
- Small Business Administration Grants for business training and counseling
- The Gateway Early College High School and the Teacher Prep Charter High School
- Title V Grant
- ASSETS Grants from Corporation for National and Community Service
- State and Private Grants for Nursing Programs
- First Things First funds from the Arizona Early Childhood and Health Development Board

EXPENDITURE BUDGET BY COLLEGE

The Fund 3 Expenditure Detail Summary by College/Unit is shown on the next page in two sections. Projections for Restricted budgets are estimates only, based on: 1) carryover of existing grants & contracts; 2) historic allocations for financial aid; and 3) potential grants and contracts which may be awarded.

Expenditure Category	Phoenix College	Glendale College	GateWay College	Mesa College	Scottsdale College	Rio Salado College	South Mt. College
Grants & Contracts							
Federal Grants & Contracts	\$ 515,174	\$ 420,941	\$ 908,747	\$ 1,135,092	\$ 641,875	\$ 2,609,640	\$ 700,000
State Grants & Contracts	415,255	253,376	425,925	458,468	315,777	1,799,843	30,000
Charter Schools	553,031	-	1,842,147	-	-	-	-
Prop. 301: Faculty Workforce Initiatives	107,043	335,036	-	565,799	335,193	121,056	116,933
Other Grants & Contracts	164,585	599,004	669,219	691,120	94,207	7,974,886	350,000
Total Grants & Contracts	\$ 1,755,088	\$ 1,608,357	\$ 3,846,038	\$ 2,850,479	\$ 1,387,052	\$ 12,505,425	\$ 1,196,933
Student Financial Aid							
FWS - Federal	\$ 557,749	\$ 348,029	\$ 143,157	\$ 522,924	\$ 134,448	\$ -	\$ 75,219
FWS - Inst. Matching (25%)	185,916	116,010	47,719	174,308	44,816	-	25,073
Pell Grants	16,492,115	24,320,722	6,634,073	28,886,461	4,499,917	21,316,928	8,695,860
FSEOG - Federal	259,017	541,559	100,841	443,437	136,576	116,933	83,729
FSEOG - Inst. Matching (25%)	86,339	180,520	-	147,812	45,525	38,978	-
Admin. Overhead (9710)	59,406	65,946	16,000	73,035	21,808	12,333	9,040
LEAP - Federal	16,295	21,838	10,137	28,603	12,917	16,562	8,445
LEAP - State	39,832	53,381	24,778	69,919	31,577	40,484	19,889
LEAP - District Matching	34,400	46,102	21,399	60,385	27,271	34,964	17,177
Scholarships	1,676,590	1,419,975	916,520	2,179,389	983,235	1,434,745	890,385
Subtotal Student Financial Aid	\$ 19,407,659	\$ 27,114,080	\$ 7,914,623	\$ 32,586,273	\$ 5,938,090	\$ 23,011,925	\$ 9,824,818
Less FWS Inst. Matching	(185,916)	(116,010)	(47,719)	(174,308)	(44,816)	-	(25,073)
Less SEOG Inst. Matching	(86,339)	(180,520)	-	(147,812)	(45,525)	(38,978)	-
Total Student Financial Aid	\$ 19,135,404	\$ 26,817,551	\$ 7,866,904	\$ 32,264,153	\$ 5,847,749	\$ 22,972,947	\$ 9,799,745
Other Restricted Activity	\$ 155,149	\$ 258,858	\$ 22,495	\$ 328,154	\$ 105,401	\$ 52,843	\$ 41,868
Total Restricted Fund	\$ 21,045,641	\$ 28,684,766	\$ 11,735,437	\$ 35,442,786	\$ 7,340,202	\$ 35,531,215	\$ 11,038,546

Expenditure Category	Chandler Gilbert College	Paradise Valley College	Estrella Mt. College	Maricopa Skill Center	Soutwest Skill Center	Office/ District Wide	Grand Total
Grants & Contracts							
Federal Grants & Contracts	\$ 292,693	\$ 197,861	\$ 745,280	\$ 18	\$ 29,347	\$ 3,888,636	\$ 12,085,304
State Grants & Contracts	175,039	234,617	231,556	117,578	81,530	295,683	4,834,647
Charter Schools	-	-	-	-	-	-	2,395,178
Prop. 301: Faculty	600,765	112,613	340,607	-	-	-	2,635,045
Workforce Initiatives	-	-	-	-	-	12,354,074	12,354,074
Other Grants & Contracts	77,554	21,056	47,158	-	-	730,100	11,418,889
Total Grants & Contracts	\$ 1,146,051	\$ 566,147	\$ 1,364,601	\$ 117,596	\$ 110,877	\$ 17,268,493	\$ 45,723,137
Student Financial Aid							
FWS - Federal	\$ 146,668	\$ 119,381	\$ 157,167	\$ -	\$ 5,249	\$ -	2,209,990
FWS - Inst. Matching (25%)	36,667	59,800	52,389	-	1,750	-	744,447
Pell Grants*	8,456,226	9,536,442	13,500,000	1,286,469	574,480	-	144,199,693
FSEOG - Federal	133,336	124,411	186,047	24,844	-	-	2,150,728
FSEOG - Inst. Matching (25%)	33,334	40,980	62,016	6,211	-	-	641,714
Admin. Overhead (9710)	20,621	20,420	25,876	1,617	-	-	326,101
LEAP - Federal	11,292	11,124	10,538	5,904	-	-	153,655
LEAP - State	27,602	27,191	25,760	14,432	-	-	374,846
LEAP - District Matching	23,838	23,483	22,247	12,464	-	76,270	400,000
Scholarships	994,907	434,065	586,273	166,534	33,826	-	11,716,443
Subtotal Student Financial Aid	\$ 9,884,491	\$ 10,397,296	\$ 14,628,313	\$ 1,518,475	\$ 615,304	\$ 76,270	\$ 162,917,617
Less FWS Inst. Matching	(36,667)	(59,800)	(52,389)	-	(1,750)	-	(744,447)
Less SEOG Inst. Matching	(33,334)	(40,980)	(62,016)	(6,211)	-	-	(641,714)
Total Student Financial Aid	\$ 9,814,490	\$ 10,296,516	\$ 14,513,908	\$ 1,512,264	\$ 613,555	\$ 76,270	\$ 161,531,456
Other Restricted Activity	\$ 78,100	\$ 50,520	\$ 81,455	\$ -	\$ -	\$ 15,000,000	\$ 16,174,843
Total Restricted Fund	\$ 11,038,642	\$ 10,913,183	\$ 15,959,964	\$ 1,629,860	\$ 724,432	\$ 32,344,763	\$ 223,429,437

PROPOSITION 301

Proposition 301 is a statewide November 2000 referendum that raised sales taxes for education; community colleges are required to use the funds for workforce development and training. The Maricopa Community colleges anticipate receiving \$7.2 million in Proposition 301 sales tax revenues and a \$1.0 million capital allocation for FY11-12 to expand upon the current base of occupational courses and programs plus many workforce development initiatives.

The capital allocation is given to a single different community college campus every year on a rotating basis. Maricopa received \$1 million in FY04-05, in FY07-8 and FY09-10. An additional \$1 million will be received in FY10-11 and FY11-12 for a total of \$5 million.

REVENUE AND EXPENDITURE SUMMARY - PROPOSITION 301

REVENUES	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Prop 301 Sales Tax Revenue	\$ 5,889,200	\$ 6,304,929	\$ 415,729	7.1%
Prop 301 Capital Distribution	1,000,000	1,000,000	-	0.0%
Interest Income	6,000	7,500	1,500	25.0%
Fund Balance Carryforward Estimate	6,828,491	7,651,805	823,314	12.1%
Total Revenues	\$ 13,723,691	\$ 14,964,234	\$ 1,240,543	9.04%

EXPENDITURES	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change
Quality Instruction	\$ 3,099,492	\$ 2,635,045	\$ (464,447)	-15.0%
Small Business Development Ctr.	315,000	315,000	-	0.0%
GPEC Dues	42,000	50,000	8,000	19.0%
College Workforce Initiatives	1,928,474	1,928,474	-	0.0%
Reserve	510,234	1,383,910	873,676	171.2%
Capital Distribution	1,000,000	1,000,000	-	0.0%
Carryforward Estimate	6,828,491	7,651,805	823,314	12.1%
Total Expenditures	\$ 13,723,691	\$ 14,964,234	\$ 1,240,543	9.04%

TEACHER PREP HIGH SCHOOL

REVENUE AND EXPENDITURE SUMMARY - TEACHER PREP CHARTER HIGH SCHOOL					
REVENUES	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change	
State Grants and Contracts	\$ 449,994	\$ 553,031	\$ 103,037	22.9%	
Total Revenues	\$ 449,994	\$ 553,031	\$ 103,037	22.9%	
EXPENDITURES					
Personal Services	\$ 281,570	\$ 314,373	\$ 32,803	11.6%	
Employee Benefits	78,056	73,178	(4,878)	-6.2%	
Purchase Services	41,838	81,572	39,734	95.0%	
Supplies and Materials	23,539	55,589	32,050	136.2%	
Transportation	20,000	20,919	919	4.6%	
Miscellaneous & Transfers	4,990	7,400	2,410	48.3%	
Total Expenditures	\$ 449,994	\$ 553,031	\$ 103,037	22.9%	

GATEWAY COMMUNITY HIGH SCHOOL

REVENUE AND EXPENDITURE SUMMARY - GATEWAY COMMUNITY HIGH SCHOOL					
REVENUES	FY10-11 Adopted	FY11-12 Adopted	Increase/ (Decrease)	% Change	
State Grants and Contracts	\$ 1,338,763	\$ 1,842,147	\$ 503,384	37.6%	
Total Revenues	\$ 1,338,763	\$ 1,842,147	\$ 503,384	37.6%	
EXPENDITURES					
Personal Services	\$688,686	\$960,633	\$ 271,947	39.5%	
Employee Benefits	211,913	328,962	117,049	55.2%	
Contract Services	215,849	274,836	58,987	27.3%	
Supplies and Materials	106,954	147,624	40,670	38.0%	
Transportation	29,500	30,000	500	1.7%	
Miscellaneous & Transfers	85,861	100,092	14,231	16.6%	
Total Expenditures	\$1,338,763	\$1,842,147	\$ 503,384	37.6%	



Adopted Budget

FY2011-12

Section F: Plant Fund 7

SECTION F – PLANT FUND 7

The Plant fund (Fund 7) is MCCCDC's capital budget fund; it includes capital state aid if appropriated, the 2004 General Obligation bonds issued, Revenue bond proceeds and debt services related to those bonds. The major source of funding comes from General Obligation (GO) Bonds, revenue bonds and transfers from the General Fund for capital equipment.

STATE AID

State Aid for capital was suspended in FY09-10; we anticipate funding will continue to be suspended through FY11-12. The Adopted Budget assumes that no Capital State Aid will be appropriated for FY11-12.

BOND PROCEEDS

In 2004, Maricopa County voters overwhelmingly approved \$951 million General Obligation Bond Program. Bonds totaling \$650 million have been issued (Series A, B and C). The timing of future bond issuances is subject to cash flow needs; however, there is a planned issuance of \$150 million in FY10-11. The final issuance of \$151 million is planned for FY 2013.

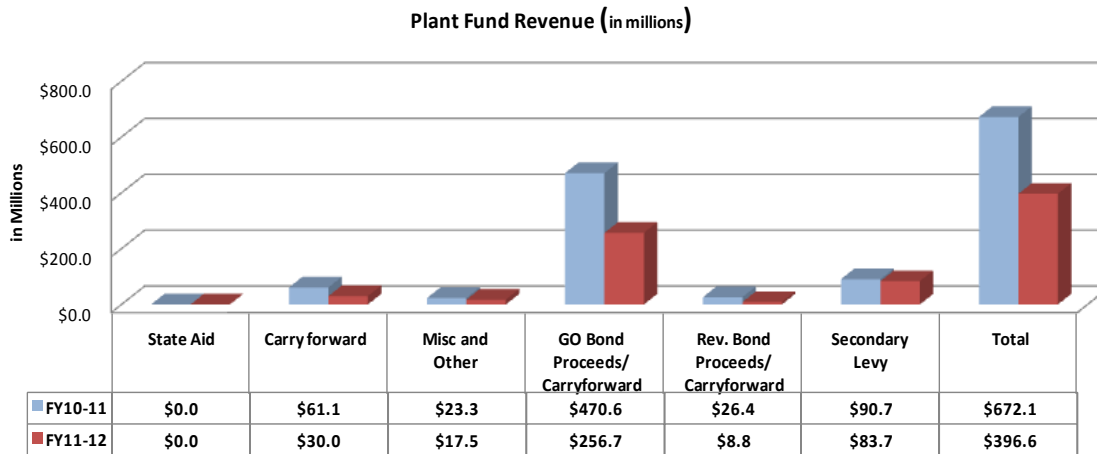
Table 1 below identifies the planned uses of Bond funds by Bond issuance. Primary use of the bond proceeds supports the construction/purchase of 1.5 million square feet of new building space as well as the renovation of 600,000 square feet of existing space. As of June 30, 2010, approximately 50% of the program has been completed which includes additional building space of 842,000 square feet, the renovation of approximately 200,000 square feet, and the purchase of several land parcels in Maricopa County to meet future growth needs of the District. Additionally, funding has been/ will be used to support new technology initiatives, enhance and improve occupational programs, and provide preventative maintenance for existing structures.

Table 1
**2004 G.O. Bond Program
Current and Projected Amounts by Program, Projects, and Series**

Categories of Expense	Series A-C	Series D	Series E	TOTAL
Construction	478,489,532	79,771,560	31,022,273	589,283,365
Regulatory and Compliance Programs	10,241,907	5,000,000	4,958,093	20,200,000
Security & Specialty Programs	24,853,781	500,000	500,000	25,853,781
Construction Projects	\$ 513,585,220	\$ 85,271,560	\$ 36,480,367	\$ 635,337,146
Land Acquisition	19,000,000	-	-	19,000,000
Maintenance and Improvement Projects	29,590,416	15,376,356	26,805,082	71,771,854
Technology	53,954,705	32,517,400	63,527,895	150,000,000
Occupational Equipment	34,139,660	16,834,684	24,275,656	75,250,000
Total	\$ 650,270,000	\$ 150,000,000	\$ 151,088,999	\$ 951,359,000

PLANT FUND SUMMARY

The Revenue and Expenditure summary for the Plant Fund is shown in Section B. The revenue for each major funding source is shown in the chart below, comparing FY11-12 Adopted with the FY10-11 Adopted Budget.



PLANT FUND EQUIPMENT ALLOCATION SUMMARY

A portion of the 2004 GO Bond Proceeds is allocated to colleges for specific programs:

- ❖ Information Technology Allocation to Colleges (ITAC) is based on schedules provided by the colleges;
- ❖ Occupational Education (OCC ED) allocations to colleges include funding for occupational-related equipment.

In the past, colleges also received a pro-rata share of the State-Aid Equipment Allocation; however, these funds were suspended since FY09-10. As noted earlier, we assume that there will be no Capital State Aid for FY11-12.

A summary of College Allocations for these specific Bond programs is shown below.

FY2011-12 ADOPTED ALLOCATIONS TO COLLEGES							
College	2004 GO BOND ITAC ALLOCATION			2004 GO BOND OCC-ED ALLOCATION			FY2011-12
	FY2011 Adopted	FY2012 Adopted	PERCENT CHANGE	FY2011 Adopted	FY2012 Adopted	PERCENT CHANGE	Adopted TOTAL
Phoenix	\$ 332,000	\$ -	-100.0%	\$ 1,211,568	\$ -	-100.0%	\$ -
Glendale	750,000	750,000	0.0%	1,486,555	-	-100.0%	750,000
GateWay	265,812	-	-100.0%	1,911,720	-	-100.0%	-
Maricopa Skill Ctr *	-	-	0.0%	-	-	0.0%	-
Mesa	773,807	773,806	0.0%	1,876,205	-	-100.0%	773,806
Scottsdale	1,481,968	1,616,744	9.1%	1,042,111	-	-100.0%	1,616,744
Rio Salado	1,255,000	1,255,000	0.0%	525,000	525,000	0.0%	1,780,000
South Mountain	1,820,000	1,820,000	0.0%	444,444	-	-100.0%	1,820,000
Chandler-Gilbert	988,800	988,800	0.0%	720,446	-	-100.0%	988,800
Williams Campus	275,700	275,800	0.0%	-	-	0.0%	275,800
Paradise Valley	-	-	0.0%	691,020	-	-100.0%	-
Estrella Mountain	928,045	928,045	0.0%	615,931	-	-100.0%	928,045
Southwest Skill Ctr *	-	-	0.0%	-	-	0.0%	-
District Office	-	-	0.0%	-	-	0.0%	-
TOTAL	\$ 8,871,132	\$ 8,408,195	-5.2%	\$ 10,525,000	\$ 525,000	-95%	\$ 8,933,195

* Maricopa and Southwest Skill Centers are included under Gateway and Estrella Mountain respectively.

CAPITAL EQUIPMENT REQUESTS

The following College summaries represent potential purchases of capital equipment over \$20,000 during FY2011-12.

COLLEGE SUMMARY		FUND SOURCE SUMMARY	
College	Total Cost	Source	Total Cost
Glendale Community College	\$385,000	2004 GO Bond (College Mngd Tech)	\$700,000
GateWay Community College	185,192	2004 GO Bond (DO Tech/ITAC)	79,000
Mesa Community College	505,000	2004 GO Bond (Occ Ed Equipment)	289,126
Scottsdale Community College	70,000	Fund 2	120,000
Rio Salado College	50,000	Fund 3	20,000
South Mountain Comm. College	49,000	Life without State Aid	25,000
Chandler/Gilbert Comm. College	67,000	State Aid (Fund 710)	148,068
Paradise Valley Comm. College	40,002		
Estrella Mountain Comm College	30,000		
GRAND TOTAL	\$1,381,194	GRAND TOTAL	\$1,381,194

College	Fund Source	Equipment Description	Unit Cost	#	Total Cost
GCC	2004 GO Bond (College Mngd Tech)	V-Brick Centralized Video Distribution Services	\$130,000	1	\$130,000
	2004 GO Bond (College Mngd Tech)	ALERTUS College Wide emergency warning system	150,000	1	150,000
	Fund 3	Simulated Medication Dispensing System	20,000	1	20,000
	State Aid (Fund 710)	Farm Tractor	35,000	1	35,000
	State Aid (Fund 710)	Low Monument Wall for GCC North	50,000	1	50,000
GCC SUBTOTAL					\$385,000
GWC	2004 GO Bond (Occ Ed Equipment)	PACS (Picture Archiving & Communication System)	25,500	1	25,500
	2004 GO Bond (Occ Ed Equipment)	Forklift for Automotive Instruction	24,661	1	24,661
	2004 GO Bond (Occ Ed Equipment)	Drager Evita Infinity Ventilator	27,475	1	27,475
	2004 GO Bond (Occ Ed Equipment)	Puritan Bennett 840 Ventilator	24,200	1	24,200
	2004 GO Bond (Occ Ed Equipment)	Maquet Critical Care SERVO I Ventilator	38,800	1	38,800
	2004 GO Bond (Occ Ed Equipment)	Diagnostic Ultrasound System	21,490	1	21,490
	State Aid (Fund 710)	2005 Genie Lift Z30 (30'-30' reach)	23,066	1	23,066
GWC SUBTOTAL					\$ 185,192
MCC	2004 GO Bond (College Mngd Tech)	Backup Server/Software	50,000	1	50,000
	2004 GO Bond (College Mngd Tech)	XRaid Replacement: Storage Server	20,000	1	20,000
	2004 GO Bond (College Mngd Tech)	Xsigo I/O Director	120,000	1	120,000
	2004 GO Bond (College Mngd Tech)	Cisco's Wireless Control System (WCS)	30,000	1	30,000
	2004 GO Bond (College Mngd Tech)	APC Power Generator for Data Center	200,000	1	200,000
	2004 GO Bond (Occ Ed Equipment)	Fire Truck	60,000	1	60,000
	Life without State Aid	Mower	25,000	1	25,000
MCC SUBTOTAL					\$ 505,000
SCC	Fund 2	Industrial Parking Lot Sweeper	38,000	1	38,000
	Fund 2	Replacement Vehicle - Hybrid Automobile	32,000	1	32,000
SCC SUBTOTAL					\$ 70,000
RSC	Fund 2	MOTOR VEHCLES	25,000	2	50,000
RSC SUBTOTAL					\$ 50,000
SMC	2004 GO Bond (DO Tech/ITAC)	AIR-CT5508-100-5508 SERIES WLS CTRL	22,000	1	22,000
	2004 GO Bond (DO Tech/ITAC)	Gamatronic UPS(Power+): RM100-40kVA/32kW/Da	27,000	1	27,000
SMC SUBTOTAL					\$ 49,000
CGC	2004 GO Bond (Occ Ed Equipment)	Human Simulator:Wireless Human Simulator	67,000	1	67,000
CGC SUBTOTAL					\$ 67,000
PVC	State Aid (Fund 710)	Metal Storage Building	40,002	1	40,002
PVC SUBTOTAL					\$ 40,002
EMC	2004 GO Bond (DO Tech/ITAC)	Network Switch	30,000	1	30,000
EMC SUBTOTAL					\$ 30,000
GRAND TOTAL					\$1,381,194

Capital Equipment Requests are not submitted for items that are included in construction or ITAC projects.



Adopted Budget

FY2011-12

Section G: Legal Budget

SECTION G – LEGAL BUDGET
SCHEDULE A: SUMMARY OF BUDGET DATA
**Maricopa County Community College District
Budget For Fiscal Year 2011-12
Summary of Budget Data**

	Adopted Budget 2010-11	Adopted Budget 2011-12	Increase/(Decrease) From Budget 2010-11 To Budget 2011-12	
			Amount	%
I. CURRENT GENERAL AND PLANT FUNDS				
A. Expenditures				
Current General Fund	\$ 655,398,418	\$ 683,978,304	\$ 28,579,886	4.4%
Unexpended Plant Fund	577,202,988	311,618,670	(265,584,318)	-46.0%
Retirement of Indebtedness Plant	94,880,246	85,023,878	(9,856,368)	-10.4%
TOTAL	\$ 1,327,481,652	\$ 1,080,620,852	\$ (246,860,800)	-18.6%
B. Expenditures Per FTSE:				
Current General Fund	\$7,711 /FTSE	\$7,366 /FTSE	(\$344)	-4.5%
Unexpended Plant Fund	\$6,791 /FTSE	\$3,356 /FTSE	(\$3,434)	-50.6%
II. EXPENDITURE LIMITATIONS				
		FISCAL YEAR 2010-11	\$ 447,008,838	
		FISCAL YEAR 2011-12	\$ 492,299,679	
III AMOUNT RECEIVED FROM PRIMARY PROPERTY TAXES IN FISCAL YEAR 2010-11 IN EXCESS OF THE MAXIMUM ALLOWABLE AMOUNT AS CALCULATED PURSUANT TO A.R.S. § 42-17051.				
			\$ -	
IV MAXIMUM ALLOWABLE PRIMARY PROPERTY TAX LEVY FOR FY 2011-12 PURSUANT TO A.R.S. § 42-17051.				
			\$401,819,017	
V. SUMMARY OF PRIMARY AND SECONDARY PROPERTY TAX LEVIES AND RATES				
A. Amount Levied				
Primary Tax Levy	\$ 371,276,183	\$ 389,655,514	\$ 18,379,331	5.0%
SRP In Lieu of Primary Tax Levy	5,182,777	6,591,303	1,408,526	27.2%
Secondary Tax Levy	89,482,591	75,935,239	(13,547,352)	-15.1%
SRP In Lieu of Secondary Tax Lev	1,178,197	1,275,611	97,414	8.3%
TOTAL PROPERTY TAX LEVY	\$ 467,119,748	\$ 473,457,667	\$ 6,337,919	1.4%
B. Rates Per \$100 Net Assessed Valuation				
Primary Levy Rate	\$ 0.7926	\$ 1.0123	\$ 0.2197	27.7%
Secondary Levy Rate	0.1802	0.1959	0.0157	8.7%
TOTAL PROPERTY TAX RATE	\$ 0.9728	\$ 1.2082	\$ 0.2354	24.2%

SCHEDULE B: CURRENT GENERAL FUND --REVENUES AND OTHER ADDITIONS

Maricopa County Community College District Budget For Fiscal Year 2011-12 Current General Fund - Revenues and Other Additions					
REVENUES AND OTHER ADDITIONS BY SOURCE	Estimated	Adopted	Adopted	Increase/(Decrease)	
	Actual 2010-11	Budget 2010-11	Budget 2011-12	From Budget 2010-11 To Budget 2011-12	
				Amount	%
PROPERTY TAXES					
Primary Tax Levy	\$ 363,755,202	\$ 371,276,183	\$389,655,514	\$ 18,379,331	5.0%
Subtotal	\$ 363,755,202	\$ 371,276,183	\$ 389,655,514	\$ 18,379,331	5.0%
STATE APPROPRIATIONS					
Maintenance Support	\$ 45,327,400	\$ 45,327,400	\$ 6,891,400	\$ (38,436,000)	-84.8%
Subtotal	\$ 45,327,400	\$ 45,327,400	\$ 6,891,400	\$ (38,436,000)	-84.8%
TUITION, REGISTRATION, AND STUDENT FEES					
General Tuition	\$ 177,578,111	\$ 170,035,842	\$ 203,556,874	\$ 33,521,032	19.7%
Out-Of-District Tuition	352,342	466,852	331,865	(134,987)	-28.9%
Out-Of-State Tuition	14,894,296	13,523,310	13,107,990	(415,320)	-3.1%
Student Fees	5,985,792	5,974,060	6,032,870	58,810.00	1.0%
Subtotal	\$ 198,810,541	\$ 190,000,064	\$ 223,029,599	\$ 33,029,535	17.4%
OTHER SOURCES					
Investment Income	\$ 501,099	\$ 500,000	\$ 500,000	\$ -	0.0%
Other - Miscellaneous Fees and Charges	6,018,701	4,667,431	5,444,380	776,949	16.6%
- In-Lieu Tax (SRP)	5,277,182	5,182,777	\$6,591,303	1,408,526	27.2%
Subtotal	\$ 11,796,982	\$ 10,350,208	\$ 12,535,683	\$ 2,185,475	21.1%
Total Revenues and Other Additions	\$ 619,690,125	\$ 616,953,855	\$ 632,112,196	\$ 15,158,341	2.5%
UNRESTRICTED GENERAL FUND BALANCE					
AT JULY 1, APPLIED TO BUDGET	\$ 38,444,563	\$ 38,444,563	\$ 51,866,108	\$ 13,421,545	34.9%
TOTAL AMOUNT AVAILABLE FOR EXPENDITURES	\$ 658,134,688	\$ 655,398,418	\$ 683,978,304	\$ 28,579,886	4.4%

Maricopa County Community College District Budget For Fiscal Year 2011-12 Current General Fund - Revenues and Other Additions	
Unrestricted General Fund Balance at July 1, 2011	\$ 160,395,038
Less: Governing Board Designations:	
Bond Operating Costs	(7,500,000)
Financial Stability Policy at 8% as of 6/30/11	(49,575,210)
Financial Stability FY10-11	(993,766)
Financial Stability FY12-13 to FY13-14	(12,818,426)
Total Governing Board Designations	\$ (70,887,402)
Add: Amounts Not Expected to be Expended in the Budget Year:	(37,641,528)
Unrestricted General Fund Balance at July 1, 2011, Applied to Budget	\$ 51,866,108

SCHEDULE C: PLANT FUNDS – REVENUES AND OTHER ADDITIONS

Maricopa County Community College District Budget For Fiscal Year 2011-12 Plant Funds - Revenues and Other Additions					
	Estimated Actual 2010-11	Adopted Budget 2010-11	Adopted Budget 2011-12	Increase/(Decrease) From Budget 2010-11 To Budget 2011-12	
				Amount	%
UNEXPENDED PLANT FUND					
State Appropriations	\$ -	\$ -	\$ -	\$ -	--
Investment Income	36,280,924	40,642,346	36,727,106	(3,915,240)	-9.6%
Proceeds from Sale of Bonds		276,400,000	0	(276,400,000)	--
Other Revenues and Additions	288,258,000	244,757,982	258,621,404	13,863,422	5.7%
	\$ 324,538,924	\$ 561,800,328	\$ 295,348,510	\$ (266,451,818)	-47.4%
TRANSFERS IN/(OUT)					
Transfer In - Potential Capital Needs - General Fund & Auxiliary Fund	\$ 2,301,489	\$ 3,402,660	\$ 4,270,160	\$ 867,500	25.5%
Transfer In - Current General fund	10,000,000	10,000,000	10,000,000	-	0.0%
Transfer In - Current Auxiliary Fund	2,000,000	2,000,000	2,000,000	-	0.0%
TOTAL AMOUNT AVAILABLE FOR EXPENDITURES: UNEXPENDED PLANT FUND					
	\$ 338,840,413	\$ 577,202,988	\$ 311,618,670	\$ (265,584,318)	-46.0%
RETIREMENT OF INDEBTEDNESS PLANT FUND					
Sources for payment of principal/interest on General Obligation bonds					
Secondary Tax Levy & Salt River Project In Lieu of Secondary Tax Levy	90,660,788	90,660,788	77,210,850	(13,449,938)	-14.8%
SOURCES FOR G.O. BOND PAYMENT	\$ 90,660,788	\$ 90,660,788	\$ 77,210,850	\$ (13,449,938)	-14.8%
FUND BALANCE at July 1 RESTRICTED G.O. BOND Interest payment			\$ 6,465,012	6,465,012	--
TOTAL AMOUNT AVAILABLE FOR RETIREMENT OF GENERAL OBLIGATION BONDS	\$ 90,660,788	\$ 90,660,788	\$ 83,675,862	\$ (6,984,926)	-7.7%
RESTRICTED FOR RETIREMENT OF REVENUE BONDS			\$ -	\$ -	--
TRANSFERS IN/(OUT)					
Transfers In - Current Auxiliary Fund - Revenue Bond	\$ 1,344,941	\$ 1,344,941	\$ 1,348,016	\$ 3,075	0.2%
Transfers In- Curent Auxiliary Fund- Contingent Revenue Bond	2,874,517	2,874,517	0	(2,874,517)	--
TOTAL AMOUNT AVAILABLE FOR RETIREMENT OF REVENUE BONDS	\$ 4,219,458	\$ 4,219,458	\$ 1,348,016	\$ (2,871,442)	-68.1%
TOTAL AMOUNT AVAILABLE FOR EXPENDITURES - RETIREMENT OF INDEBTEDNESS PLANT FUND					
	\$ 94,880,246	\$ 94,880,246	\$ 85,023,878	\$ (9,856,368)	-10.4%

SCHEDULE D: CURRENT GENERAL & PLANT FUNDS- EXPENDITURES/OTHER DEDUCTIONS

Maricopa County Community College District Budget for Fiscal Year 2011-12 Current General Fund and Plant Funds - Expenditures and Other Deductions						
CURRENT GENERAL FUND	Estimated Actual 2010-11	Adopted Budget 2010-11	Adopted Budget 2011-12	Increase/(Decrease) From Budget 2010-11 To Budget 2011-12		
				Amount	%	
Instruction	\$ 296,428,945	\$ 284,343,980	\$ 295,729,162	\$ 11,385,182	4.0%	
Public Service	2,596,654	2,247,267	2,506,906	259,639	11.6%	
Academic Support	66,792,951	69,658,069	76,443,815	6,785,746	9.7%	
Student Services	61,407,706	56,857,293	58,776,333	1,919,040	3.4%	
Institutional Support	114,750,130	134,516,192	135,598,684	1,082,492	0.8%	
Operation and Maintenance of Plant	47,609,886	42,744,876	45,346,310	2,601,434	6.1%	
Scholarships	17,574,823	18,165,197	19,570,094	1,404,897	7.7%	
Contingency	-	46,865,544	50,007,000	3,141,456	6.7%	
TOTAL EXPENDITURES AND OTHER DEDUCTIONS of CURRENT GENERAL	\$ 607,161,094	\$ 655,398,418	\$ 683,978,304	\$ 28,579,886	4.4%	
PLANT FUNDS:						
UNEXPENDED PLANT FUND						
Land	\$ 5,643,816	\$ -	\$ -	\$ -	--	
Buildings	20,000,000	90,000,000	30,000,000	(60,000,000)	-66.7%	
Improvements Other Than Buildings	15,000,000	20,307,512	15,000,000	(5,307,512)	-26.1%	
Equipment	9,000,000	12,000,000	12,525,000	525,000	4.4%	
Library Books	1,500,000	4,000,000	4,000,000	-	0.0%	
Construction in Progress	20,000,000	395,790,257	219,373,830	(176,416,427)	-44.6%	
Contingency	0	55,000,000	30,614,621	(24,385,379)	-44.3%	
Retirement of Indebtedness - Capital Leases & Installment Purchases	21,165	90,903	90,903	-	0.0%	
Interest on Indebtedness - Capital Leases & Installment Purchases	4,896	14,316	14,316	-	0.0%	
TOTAL EXPENDITURES AND OTHER DEDUCTIONS OF RETIREMENT of UNEXPENDED PLANT FUND	\$ 71,169,877	\$ 577,202,988	\$ 311,618,670	\$ (265,584,318)	-46.0%	
RETIREMENT OF INDEBTEDNESS PLANT FUND						
Retirement of Indebtedness - G. O. Bonds	\$ 53,255,000	\$ 66,680,000	\$ 56,255,000	\$ (10,425,000)	-15.6%	
Interest on Indebtedness - G. O. Bonds	20,955,850	23,980,788	20,955,850	(3,024,938)	-12.6%	
Interest on Indebtedness - Net Premium			6,465,012	6,465,012	--	
Retirement of Indebtedness - Revenue Bon	830,000	795,000	830,000	35,000	4.4%	
Interest on Indebtedness - Revenue Bonds	518,016	549,941	518,016	(31,925)	-5.8%	
Interest on Indebtedness - Other Long-Terr	2,871,442	2,874,517	0	(2,874,517)	--	
TOTAL EXPENDITURES AND OTHER DEDUCTIONS OF RETIREMENT OF INDEBTEDNESS PLANT FUND	\$ 78,430,308	\$ 94,880,246	\$ 85,023,878	\$ (9,856,368)	-10.4%	
FUND 7 TOTAL	\$ 149,600,185	\$ 672,083,234	\$ 396,642,548	\$ (275,440,686)	-41.0%	

SCHEDULE E: CURRENT AUXILIARY FUND – REVENUES/OTHER ADDITIONS

Maricopa County Community College District Budget For Fiscal Year 2011-12 Current Auxiliary Fund - Revenues and Other Additions					
REVENUES AND OTHER ADDITIONS BY SOURCE	Estimated Actual 2010-11	Adopted Budget 2010-11	Adopted Budget 2011-12	Increase/(Decrease)	
				From Budget 2010-11 To Budget 2011-12 Amount	%
TUITION, REGISTRATION, AND STUDENT FEES					
General Tuition (Non-credit/Special Interest)	\$ 8,089,084	\$ 18,330,143	\$ 18,648,015	\$ 317,872	1.7%
Out-of-State Tuition	\$ 7,049,374	6,321,000	7,090,000	769,000	12.2%
Student Fees	22,803,233	27,036,940	26,284,609	(752,331)	-2.8%
Subtotal	\$ 37,941,691	\$ 51,688,083	\$ 52,022,624	\$ 334,541	0.6%
SALES AND SERVICES					
Food Service Sales	\$ 998,088	\$ 1,369,095	\$ 1,563,126	\$ 194,031	14.2%
Intercollegiate Athletics	246,653	214,500	249,500	35,000	16.3%
Other Sales And Services	8,775,349	9,432,605	10,022,027	589,422	6.2%
Subtotal	\$ 10,020,090	\$ 11,016,200	\$ 11,834,653	\$ 818,453	7.4%
OTHER REVENUES AND ADDITIONS					
Investment Income	\$ -	\$ 15,000	\$ 15,000	\$ -	0.0%
Other					
Cash Balance Carryforward	22,036,420	15,869,230	19,954,548	4,085,318	25.7%
Grants/Donations	2,304,055	1,119,125	2,079,105	959,980	85.8%
Miscellaneous Other Revenues	-	-	-	-	--
Subtotal	\$ 24,340,475	\$ 17,003,355	\$ 22,048,653	\$ 5,045,298	29.7%
Total Revenues And Other Additions	\$ 72,302,256	\$ 79,707,638	\$ 85,905,930	\$ 6,198,292	7.8%
TRANSFERS IN/(OUT)					
Transfer In - Current General Fund & Auxiliary Programs	\$ 10,796,000	\$ 10,796,000	\$ 11,088,628	\$ 292,628	2.7%
Transfer Out - Plant Fund	(4,219,458)	(4,219,458)	(3,348,016)	871,442	-20.7%
Principal And Interest - to Debt Service Fund	(1,757,000)	(1,757,000)	(1,957,000)	(200,000)	11.4%
Miscellaneous Inter and Intra Fund Transfers	13,162,346	13,162,346	13,799,952	637,606	4.8%
TOTAL AMOUNT AVAILABLE FOR EXPENDITURES	\$ 90,284,144	\$ 97,689,526	\$ 105,489,494	\$ 7,799,968	8.0%

SCHEDULE F: CURRENT RESTRICTED FUND – REVENUES/OTHER ADDITIONS

Maricopa County Community College District Budget For Fiscal Year 2011-12 Current Restricted Fund - Revenues and Other Additions					
REVENUES AND OTHER ADDITIONS BY SOURCE	Estimated	Adopted	Adopted	Increase/(Decrease)	
	Actual 2010-11	Budget 2010-11	Budget 2011-12	From Budget 2010-11 To Budget 2011-12 Amount	%
GIFTS, GRANTS, AND CONTRACTS					
Federal Grants And Contracts	\$ 188,000,000	\$ 105,360,017	\$ 160,799,370	\$ 55,439,353	52.6%
State Grants And Contracts	2,800,000	11,287,576	11,418,889	131,313	1.2%
Local Grants And Contracts	3,700,000	374,846	374,846	-	0.0%
Private Gifts, Grants And Contracts	13,563,000	24,465,230	11,716,443	(12,748,787)	-52.1%
Subtotal	\$ 208,063,000	\$ 141,487,669	\$ 184,309,548	\$ 42,821,879	30.3%
OTHER REVENUES AND ADDITIONS					
Investment Income (State Shared Sales Tax , LGIP, Other)	\$ 24,000	\$ 6,000	\$ 7,500	\$ 1,500	25.0%
Other:					
State Shared Sales Tax (Prop 301)	5,101,000	5,889,200	6,304,929	415,729	7.1%
State Shared Sales Tax (Prop 301) Capital Distribution	1,000,000	1,000,000	1,000,000	-	0.0%
State Shared Sales Tax Carryforward (estimated)	1,160,000	6,828,491	7,651,805	823,314	12.1%
Miscellaneous and Other Restricted Activities	153,000	33,863,053	23,755,655	(10,107,398)	-29.8%
Subtotal	\$ 7,438,000	\$ 47,586,744	\$ 38,719,889	\$ (8,866,855)	-18.6%
Total Revenues And Other Additions	\$ 215,501,000	\$ 189,074,413	\$ 223,029,437	\$ 33,955,024	18.0%
RESTRICTED FUND BALANCE AT JULY 1	\$ 19,522,295	\$ -	\$ -	\$ -	--
TRANSFERS IN/(OUT)					
Mandatory Transfers For:					
Transfer In - Current Auxiliary Fund - LEAP Match	337,600	400,000	400,000	-	0.0%
Transfer In - Current Aux. Fund - SEOG,SBDC Match	594,000			-	--
TOTAL AMOUNT AVAILABLE FOR EXPENDITURES	\$ 235,954,895	\$ 189,474,413	\$ 223,429,437	\$ 33,955,024	17.9%

SCHEDULE G: AUXILIARY & RESTRICTED FUNDS – EXPENDITURES/OTHER DEDUCTIONS

Maricopa County Community College District Budget For Fiscal Year 2011-12 Current Auxiliary Enterprises and Current Restricted Funds Expenditures and Other Deductions					
	Estimated Actual 2010-11	Adopted Budget 2010-11	Adopted Budget 2011-12	Increase/(Decrease)	
				From Budget 2010-11 To Budget 2011-12 Amount	%
CURRENT AUXILIARY ENTERPRISES FUND					
Food Services	\$ 1,044,689	\$ 1,369,095	\$ 1,563,126	\$ 194,031	14.2%
Intercollegiate Athletics	1,653,083	2,578,532	2,597,085	18,553	0.7%
Course Fees	8,632,592	13,818,086	14,118,772	300,686	2.2%
Non-Credit / Special Interest	7,007,935	18,255,143	18,573,015	317,872	1.7%
Other Auxiliary Enterprises	25,658,486	61,668,670	68,637,496	6,968,826	11.3%
DEDUCTIONS OF CURRENT AUXILIARY ENTERPRISES FUND					
	\$ 43,996,785	\$ 97,689,526	\$ 105,489,494	\$ 7,799,968	8.0%
CURRENT RESTRICTED FUND					
Instruction	\$ 20,097,564	\$ 41,457,860	\$ 18,488,504	\$(22,969,356)	-55.4%
Public Service	20,723,572	21,355,867	19,947,079	(1,408,788)	-6.6%
Academic Support	5,925,496	8,286,433	5,385,629	(2,900,805)	-35.0%
Student Services	175,345,952	101,236,753	162,201,903	60,965,150	60.2%
Institutional Support (Administration)	2,769,476	2,436,089	4,937,909	2,501,820	102.7%
Operation And Maintenance of Plant	127,367	500,000	23,119	(476,881)	-95.4%
Scholarships	16,805,468	14,601,411	12,445,295	(2,156,116)	-14.8%
TOTAL EXPENDITURES AND OTHER DEDUCTIONS OF CURRENT RESTRICTED FUND					
	\$ 241,794,895	\$ 189,874,413	\$ 223,429,437	\$ 33,555,024	17.7%

SCHEDULE I: EXPENDITURE LIMITATION REPORT WORKSHEET

Maricopa County Community College District Annual Budgeted Expenditure Limitation Report Worksheet Fiscal Year Ending June 30, 2012						
	Current Funds			Plant Funds		Total
	General Oper.	Auxiliary Enter.	Restricted	Unexpended	Ret. of Debt	
A. Total Budgeted Expenditures	\$ 705,849,396	\$ 99,323,418	\$ 223,029,437	\$ 292,356,654	\$ 85,023,878	\$ 1,405,582,783
Transfers	\$ (21,871,092)	\$ 6,166,076	\$ 400,000	\$ 19,262,016	\$ -	\$ 3,957,000
A. Net Total Expenditures	\$ 683,978,304	\$ 105,489,494	\$ 223,429,437	\$ 311,618,670	\$ 85,023,878	\$ 1,409,539,783
B. Less Exclusions Claimed:						
Bond Proceeds				\$ 220,000,000		\$ 220,000,000
Debt Service Requirements on Bonded Indebtedness					\$ 85,023,878	\$ 85,023,878
Proceeds From Other Long-Term Obligations				\$ 7,471,404		\$ 7,471,404
Dividends, Interest And Gains on Sale of Securities	\$ 500,000	\$ 15,000	\$ 7,500	\$ 36,727,106		\$ 37,249,606
Grants And Aid From Federal Gov't			\$ 160,799,370			\$ 160,799,370
Grants, Aid, Contributions or Gifts From Private Agency, Organization or Individual Except Those Amounts Received in Lieu of Taxes			\$ 29,146,104			\$ 29,146,104
Interfund Transfers	\$ -	\$ 25,163,121	\$ 400,000	\$ 17,420,160		\$ 42,983,281
Tuition And Fees	\$ 223,029,599	\$ 50,674,608				\$ 273,704,207
Refunds, Reimbursements, Recoveries	\$ 600,000					\$ 600,000
Monies Received A.R.S. 15-1472			\$ 7,304,929			\$ 7,304,929
Prior Years Carry-Forward	\$ 7,900,000	\$ 7,900,500	\$ 7,651,805	\$ 30,000,000		\$ 53,452,305
Total Exclusions Claimed	\$ 232,029,599	\$ 83,753,229	\$ 205,309,708	\$ 311,618,670	\$ 85,023,878	\$ 917,735,084
C. Budgeted Exp. Subject to Limitation	\$ 451,948,705	\$ 21,736,265	\$ 18,119,729	\$ -	\$ -	\$ 491,804,699
D. Expenditure Limitation Fiscal Year 2011-12						\$ 492,299,679
Unused (Overcommitted) Legal Limit						\$ 494,980



Adopted Budget

FY2011-12

Section H: Appendix

SECTION H - APPENDIX
STUDENT ENROLLMENT
Historic Student Enrollment

Headcount	ACTUAL					PROJECTED
	FISCAL 2006-07	FISCAL 2007-08	FISCAL 2008-09	FISCAL 2009-10	FISCAL 2010-11	FISCAL 2011-12
Phoenix	20,275	18,709	18,874	20,247	21,392	22,534
Glendale	30,767	29,936	29,840	32,378	32,962	34,722
GateWay	15,633	14,350	13,549	14,159	13,266	13,974
Mesa	41,594	39,860	39,605	41,759	41,836	44,070
Scottsdale	17,866	17,618	17,343	17,492	17,702	18,647
Rio Salado	48,761	49,806	50,784	52,634	57,746	60,829
South Mountain	7,212	7,799	8,905	9,490	10,186	10,730
Chandler-Gilbert	14,033	15,101	15,696	16,388	17,938	18,896
Paradise Valley	14,006	14,159	14,633	15,673	16,046	16,903
Estrella Mountain	9,938	10,026	10,551	11,636	12,612	13,285
Subtotal	220,085	217,364	219,780	231,856	241,686	254,591
Maricopa Skill Center	1,125	1,001	1,237	1,512	1,477	1,556
Southwest Skill Center	690	526	860	959	819	863
ABE/GED/ESL	12,624	10,243	9,223	9,113	11,264	11,865
Subtotal	14,439	11,770	11,320	11,584	13,560	14,284
Total Headcount	234,524	229,134	231,100	243,440	255,246	268,875

Full-Time Student Equivalent (FTSE)	ACTUAL					PROJECTED
	FISCAL 2006-07	FISCAL 2007-08	FISCAL 2008-09	FISCAL 2009-10	FISCAL 2010-11	FISCAL 2011-12
Phoenix	6,253	5,848	5,911	6,821	7,576	8,320
Glendale	10,248	10,023	10,428	11,959	12,777	14,032
GateWay	3,805	3,677	3,661	3,823	3,897	4,280
Mesa	14,432	13,653	13,792	15,501	16,097	17,678
Scottsdale	5,926	5,949	5,896	6,312	6,397	7,025
Rio Salado	12,127	12,230	11,937	12,220	14,378	15,791
South Mountain	2,052	2,086	2,251	2,746	2,954	3,244
Chandler-Gilbert	4,803	5,326	5,677	6,465	7,206	7,914
Paradise Valley	4,451	4,368	4,826	5,505	5,715	6,276
Estrella Mountain	3,045	3,087	3,416	4,184	4,739	5,205
Subtotal	67,141	66,247	67,795	75,536	81,736	89,766
Maricopa Skill Center	495	425	907	1,081	1,064	1,169
Southwest Skill Center	232	204	402	449	407	447
ABE/GED/ESL	1,692	1,179	995	1,083	1,337	1,468
Subtotal	2,420	1,808	2,304	2,613	2,808	3,084
Total FTSE	69,561	68,055	70,099	78,149	84,544	92,850

* Headcount reflects credit courses only.

HISTORIC TUITION & FEES

The tables and chart below show Maricopa's tuition in comparison with the Public 2-yr National Average and Western state institutions. Locally Maricopa is a bargain compared to Arizona State University, where the tuition exceeds \$8,000 per year. Even with the approved \$5.00 per credit hour increase for FY11-12, Maricopa's tuition is well below the projected average for 2-yr institutions nationally and among Western states.

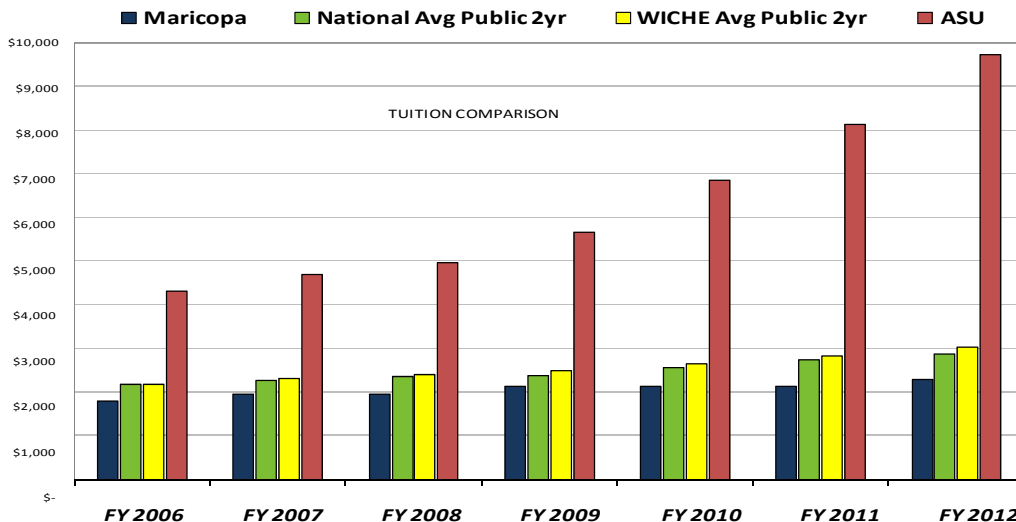
MCCCD Historic Tuition & Fees

Fiscal Year	Per Credit Hour			Annual		
	Current Unrestricted Fund 1	Current Auxiliary Fund 2	Combined Total	Annual Cost	Increase/Decrease Dollars	Percent
FY 2001-02	\$30.50	\$12.50	43.00	\$1,290	\$60	4.88%
FY 2002-03	\$33.50	\$12.50	46.00	\$1,380	\$90	6.98%
FY 2003-04	\$38.50	\$12.50	51.00	\$1,530	\$150	10.87%
FY 2004-05	\$53.50	\$1.50	55.00	\$1,650	\$120	7.84%
FY 2005-06	\$58.50	\$1.50	\$60.00	\$1,800	\$150	9.1%
FY 2006-07	\$63.50	\$1.50	\$65.00	\$1,950	\$150	8.3%
FY 2007-08	\$63.50	\$1.50	\$65.00	\$1,950	\$0	0.0%
FY 2008-09	\$69.00	\$2.00	\$71.00	\$2,130	\$180	9.2%
FY 2009-10	\$69.00	\$2.00	\$71.00	\$2,130	\$0	0.0%
FY 2010-11	\$69.00	\$2.00	\$71.00	\$2,130	\$0	0.0%
FY 2011-12	\$74.00	\$2.00	\$76.00	\$2,280	\$150	7.0%

Local, National, and WICHE Comparisons

Fiscal Year	MARICOPA DISTRICT		NATL. AVG. PUBLIC 2YR INST.		WICHE AVG. PUBLIC 2YR INST.		AZ STATE UNIVERSITY	
	Annual Cost	Percent Change	Annual Cost	Percent Change	Annual Cost	Percent Change	Annual Cost	Percent Change
FY 2001-02	\$1,290	4.88%	\$1,380	3.53%	\$1,507	5.09%	\$2,486	6.06%
FY 2002-03	\$1,380	6.98%	\$1,483	7.46%	\$1,623	7.70%	\$2,583	3.90%
FY 2003-04	\$1,530	10.87%	\$1,702	14.77%	\$1,840	13.37%	\$3,593	39.10%
FY 2004-05	\$1,650	7.84%	\$1,847	8.52%	\$2,005	8.97%	\$3,973	10.58%
FY 2005-06	\$1,800	9.1%	\$2,182	18.1%	\$2,177	8.6%	\$4,311	8.5%
FY 2006-07	\$1,950	8.3%	\$2,266	3.8%	\$2,300	5.6%	\$4,686	8.7%
FY 2007-08	\$1,950	0.0%	\$2,361	4.2%	\$2,395	4.1%	\$4,969	6.0%
FY 2008-09	\$2,130	9.2%	\$2,372	0.5%	\$2,488	3.9%	\$5,659	13.9%
FY 2009-10	\$2,130	0.0%	\$2,558	7.8%	\$2,648	6.4%	\$6,840	20.9%
FY 2010-11	\$2,130	0.0%	\$2,713	6.1%	\$2,834	7.0%	\$8,128	18.8%
FY 2011-12	\$2,280	7.0%	\$2,877	6.1%	\$3,033	7.0%	\$9,716	19.5%

NOTE: FY11-12: Tuition for ASU is based on the Az. Board of Regents approval on April 7, 2011; the National and WICHE averages are projected based on the prior year's percentage. Sources for past years include: National Average from "Trends in College Pricing", College Board; WICHE (Western Interstate Commission for Higher Education) and ASU from "Tuition and Fees in Public Higher Education in the West".



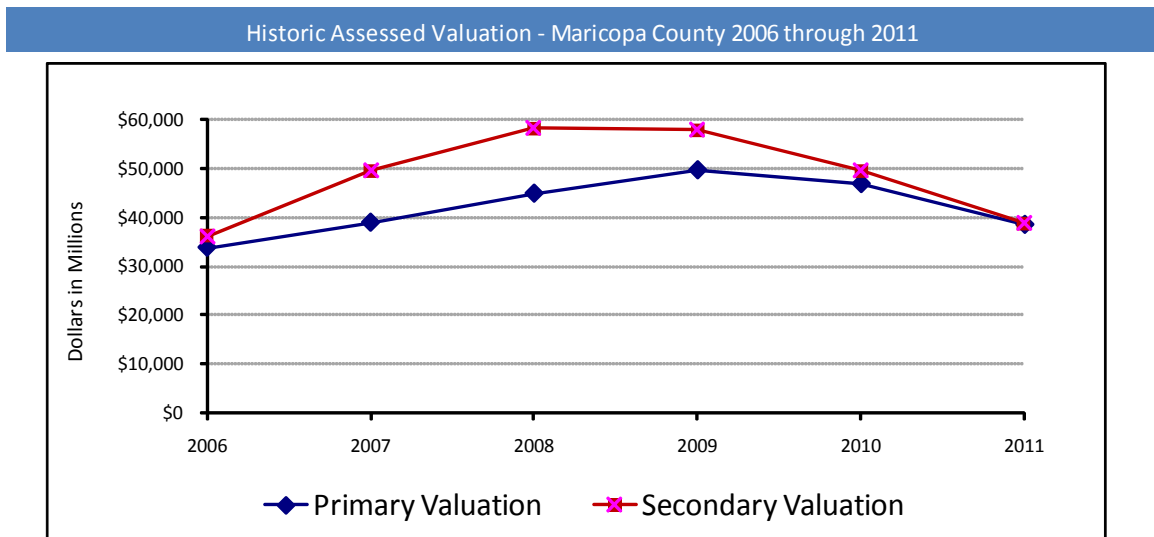
PROPERTY TAX

Property taxes represent a major source of support for the general operations and capital needs of the Maricopa Community Colleges. The following illustrates the property tax that owners of homes with varying assessed valuations may expect to pay in FY 2011-12, based on a potential 3% tax levy rate increase.

FY11-12 ADOPTED PROPERTY TAXES FOR VARIOUS HOME VALUES							
Approx. Value for Taxes	\$50,000	\$100,000	\$150,000	\$200,000	\$250,000	\$300,000	
Assessment Ratio @ 10%	\$5,000	\$10,000	\$15,000	\$20,000	\$25,000	\$30,000	
FY 11-12 Adopted Tax	Rate per \$100						
Primary Tax	\$1.0123	\$50.62	\$101.23	\$151.85	\$202.46	\$253.08	\$303.69
Secondary Tax	\$0.1959	\$9.80	\$19.59	\$29.39	\$39.18	\$48.98	\$58.77
Combined Tax	\$1.2082	\$60.41	\$120.82	\$181.23	\$241.64	\$302.05	\$362.46

HISTORIC PROPERTY ASSESSMENT

The chart and table below show the history of assessed valuation of property in Maricopa County. This valuation is a factor in determining the primary and secondary tax levies of the Maricopa Community Colleges. The net assessment values have been declining for the past two years due to the economy. The Net Assessments from the Maricopa County Assessor show significant decreases in both the Primary and Secondary Valuations for 2011.

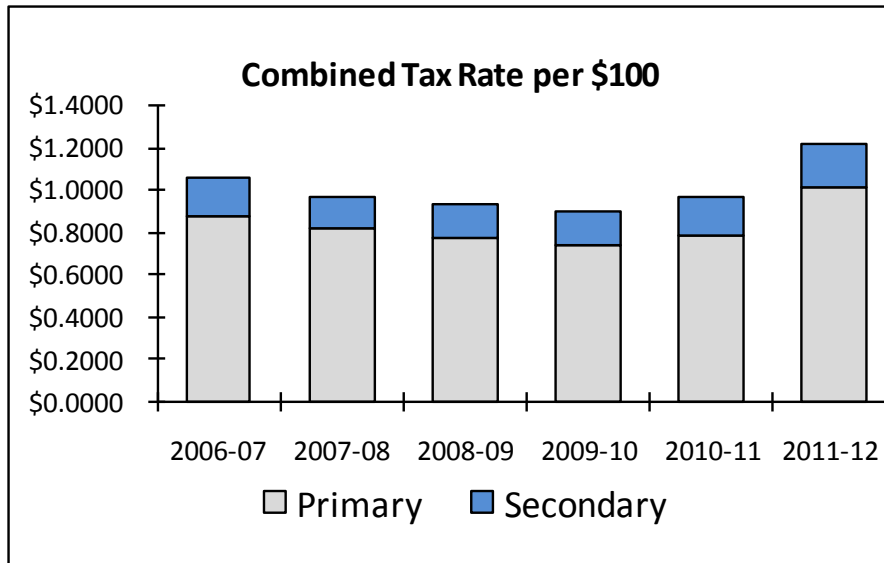


Tax Yr	PRIMARY			SECONDARY		
	Assessed Valuation	Increase / (Decrease) Amount	Percent	Assessed Valuation	Increase / (Decrease) Amount	Percent
2006	\$ 33,807,465,267	\$ 2,797,180,562	9.0%	\$ 36,294,693,601	\$ 3,097,475,203	9.3%
2007	38,930,267,550	5,122,802,283	15.2%	49,534,573,831	13,239,880,230	36.5%
2008	44,881,602,698	5,951,335,148	15.3%	58,303,635,287	8,769,061,456	17.7%
2009	49,679,450,134	4,797,847,436	10.7%	57,984,051,718	(319,583,569)	-0.5%
2010	46,842,818,990	(2,836,631,144)	-5.7%	49,662,543,618	(8,321,508,100)	-14.4%
2011	38,492,098,635	(8,350,720,355)	-17.8%	38,760,296,714	(10,902,246,904)	-22.0%

HISTORIC PROPERTY TAX RATES

The chart and table below provide historic information on the primary and secondary property tax rates for the Maricopa Community Colleges. It should be noted that rate increases the past two years in both Primary and Secondary are as result of Lower Net Assessed Valuation in Maricopa County (see prior page). The Primary Tax Rate includes the Adopted property tax increase of **3%**.

MCCCD Property Tax Rates per \$100 of Assessed Valuation			
Fiscal Year	Primary	Secondary	Total
2006-07	\$0.8815	\$0.1831	\$1.0646
2007-08	\$0.8246	\$0.1514	\$0.9760
2008-09	\$0.7752	\$0.1634	\$0.9386
2009-10	\$0.7246	\$0.1598	\$0.8844
2010-11	\$0.7926	\$0.1802	\$0.9728
2011-12	\$1.0123	\$0.1959	\$1.2082





Adopted Budget

FY2011-12

Section I: Glossary

SECTION I - GLOSSARY**Academic Support**

A functional category of expenditures reflective of support services for instructional programs and academic functions such as funding for learning centers, libraries, and honor programs.

Administration

This is a functional category of expenditures to identify cost related to management, business and human resources operations, and planning of the organization. Examples include: office of the president, fiscal operations, human resources offices, information technology staff and legal services.

College Activities

College Activities is an Auxiliary Fund (Fund 2) division. It includes the activity fee portion of the per credit hour charge to students, other student fees, and the use of Fund 2 fund balances for one-time capital and operational projects. Funds are used for a variety of activities including athletic programs, scholarships, student insurance, counseling, business office operations, drama and music, intramurals and the repayment of revenue bond debt (see section D for detail). It is the District's practice to dedicate all student activity fee revenues resulting from enrollment growth to the Enrollment Growth Funding program; the funds, therefore, are budgeted as a transfer from Current Auxiliary (Fund 2) to the General Fund (Fund 1).

Communications and Utilities

All costs related to telephone, postage, electricity, water, sewer, etc. are charged to communications and utilities object code.

Contractual Services

Expenditures such as funding for professional services, advertising, marketing, etc. are budgeted in the contractual services object code series. Additionally, the cost of teaching services and course development for concurrent enrollment as well as employer-sponsored programs may be charged to this object code.

Course Fees

Course fees are budgeted in the Auxiliary Fund. They cover the cost of materials for credit courses that rely on special equipment or supplementary materials

Employee Benefits

These object codes account for the employee paid costs of employee health insurance, District retirement contributions, social security and Medicare, life insurance, worker's compensation, etc.

Enrollment Growth Funding

A formula based funding allocation based on full time student equivalent (FTSE) growth. Effective FY2010-11 Budget, funding were distributed to the colleges based on estimated FTSE growth at the rate of \$2,130 per FTSE.

Expenditure Limitation

This is a provision of the State Constitution and Arizona Revised Statutes that limits the expenditure of local tax revenues (e.g. primary property taxes and State Aid). The limitation is set by the Economic Estimates Commission (EEC) by applying growth in enrollment (FTSE) and inflation over a base budget year.

Fixed Charges

Expenditures for facilities rentals, etc. are budgeted in fixed charges object code.

Food Service

This Auxiliary Fund division includes revenues and expenditures from directly operated food service operations.

Full-time Student Equivalents (FTSE)

A calculated estimate of enrollment, based on credit hours divided by 30 (the number of credits in a year that is considered to be full-time). In the case of Skill Center or ABE/GED students, clock hours are used and divided by 640.

Functional Categories

To ensure comparability and standardization in the presentation of financial information, all colleges and units are required to budget and account for the expenditure of funds by functional categories

Headcount

The number of students enrolled in classes. Headcount may be duplicated or unduplicated.

Institutional Support

A functional expense category that includes expenses for the day-to-day operational and general administrative support of the institution such as safety, security, insurance, software licensing and computer repair, mail and copy services, etc.

Instruction

This is a functional category of expenditures accounting for instructional activities. An example is salaries and wages of faculty and supplies and other department chairs.

Misc. & Transfers:

The miscellaneous and transfers object code includes reserve, holding and transfers accounts. Examples are: a contingency for taxes that are budgeted but not collected; a basic contingency for unexpected needs as prioritized by the Governing Board; allocations for the Enrollment Growth Funding program reserved to help fund additional courses for increased student enrollment; funds for incremental costs from capital development facilities; a funding supplement for the retirement programs, a reserve for insurance costs and college carryforward.

Non Credit/Special Interest Courses

These are fees that support the costs of these course offerings. This is an Auxiliary Fund division.

Object codes

Expenditures are budgeted and accounted for by object code categories to detail the use of funds. Revenues also are budgeted in object codes to distinguish different types of resources

Other Auxiliary Programs

The activities of this Auxiliary Fund division are supported by several sources including interest on cash balances, bookstore commissions and facility rentals. Expenditures are for such purposes as scholarships, rental costs, faculty training (Lodestar), campus security training, and revenue bond repayment costs.

Physical Plant

A functional category of expenditures allocated for the operation and maintenance of the physical plant, such as utility costs and staff responsible for the maintenance of buildings and grounds for all units.

Public Services

A functional category of expenditures that account for non-instructional services of benefit to the community; examples include public lectures, and community service programs.

Salaries and Wages

Compensation provided to all regular Governing Board approved faculty and staff, and also temporary staff is recorded in salaries and wages object codes.

State Aid

The State of Arizona provides financial support to community college districts based on formulas that are set in statute. These formulas largely are based on enrollment levels. The formulas use the most recent audited full-time student equivalents; hence state aid is provided for enrollment growth that occurred two years before the fiscal year under development.

Student Services

A functional category of expenditures reflective of support services provided to students, such as counseling, testing, admissions, student financial aid, and career development.

Supplies & Materials

The cost of classroom and office supplies and materials, software, audiovisual aids, etc. is budgeted in supplies and materials object code.

Tax Levy Limit

This is a provision of the Arizona State Constitution and statute that limits growth in taxes on existing property.

Travel

Travel related object codes include mileage, in and out of state travel, registration, hotels, airfare, etc.

*The FY2011-12 Adopted Budget is prepared by the
Financial Planning & Budget Office
2411 W. 14th Street Tempe, AZ 85281-6942*



<http://www.maricopa.edu/business/budget/>