



FY16-17 ADOPTED BUDGET WITH ALLOCATIONS

March 22, 2016



MARICOPA
COMMUNITY COLLEGES

A COMMUNITY OF COLLEGES...COLLEGES FOR THE COMMUNITY

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Adopted Budget

FY16-17

Section A: General Overview

SECTION A – GENERAL OVERVIEW

ADMINISTRATION AND ADDRESSES

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Governing Board

Mr. Alfredo Gutierrez President District #5

Mrs. Johanna Haver Secretary District #3

Mr. Doyle W. Burke Member District #1

Mr. Dana Saar Member District #2

Mrs. Jean McGrath Member District #4

Mrs. Tracy Livingston Member At Large

Mr. John Heep Member At Large

Interim Chancellor: Maria Harper-Marinick

Vice Chancellors:

Interim Executive Vice Chancellor and Provost Paul Dale

Vice Chancellor, Business Services Debra Thompson

Vice Chancellor, Human Resources LaCoya Shelton-Johnson

Acting President & CEO MCCCD Foundation Mary O'Connor

Vice Chancellor, Information Technology Edward Kelty

College and Education Center Administration

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VISION AND MISSION

VISION

A Community of Colleges...Colleges for the Community...working collectively and responsibly to meet the life-long learning needs of our diverse students and communities.

MISSION

The Maricopa Community Colleges provide access to higher education for diverse students and communities. We focus on learning through:

- University Transfer Education
- General Education
- Developmental Education
- Workforce Development
- Student Development Services
- Continuing Education
- Community Education
- Civic Responsibility
- Global Engagement

The Maricopa Community Colleges are committed to:

- **COMMUNITY** – We value all people – our students, our employees, their families and the communities in which they live and work. We value our global community of which we are in integral part.
- **EXCELLENCE** - We value excellence and encourage our internal and external communities to strive for their academic professional and personal best.
- **HONESTY AND INTEGRITY** - We value academic and personal honesty and integrity and believe these elements are essential in our learning environment. We strive to treat each other with respect, civility and fairness.
- **INCLUSIVENESS** - We value inclusiveness and respect for one another. We believe that team work is critical, that each team member is important and we depend on each other to accomplish our mission.
- **INNOVATION** - We value and embrace an innovative and risk-taking approach so that we remain at the forefront of global educational excellence
- **LEARNING** - We value lifelong learning opportunities that respond to the needs of our communities and are accessible, affordable, and of the highest quality. We encourage dialogue and freedom to have an open exchange of ideas for the common good
- **RESPONSIBILITY** - We value responsibility and that we are each accountable for our personal and professional actions. We are responsible for making our learning experiences significant and meaningful.
- **STEWARDSHIP** - We value stewardship and honor the trust placed in us by the community. We are accountable to our communities for the efficient and effective use of resources as we prepare our students for their role as productive world citizens.

EXECUTIVE SUMMARY

The Maricopa District is one of the largest community college systems in the nation and is the largest public higher education institution in Arizona; larger even than all three public universities combined. In FY2016-17, the District will continue to build on its long history of services to the community.

Currently, the eleven colleges, and two skill centers that comprising the Maricopa Community Colleges, offer the following: 2,456 Academic courses 6,011 Occupational courses, 933 Occupational programs, 9 Associate degrees and 31 Academic Certificates (AC).

The Maricopa District has strong fiscal systems, controls and excellent planning and budgeting principles. We strive towards the best demonstration of stewardship of resources. Our path ahead is exciting and we move forward with confidence, creativity and innovation. The Seamless Student Experience (SSE) and other Student Success Initiatives, such as One Maricopa Student Success (OMSS) will transform the way in which students interact with our colleges and the District Office and receive services. The District's Governing Board will continue to expect progress in advancing adopted outcomes: University Transfer & General Education, Workforce & Economic Development, Developmental Education, plus Community Development and Civic/Global Engagement.

GENERAL INFORMATION

- ❖ The Adopted FY16-17 Budget of \$1.425 billion represents a decrease of \$ 63.7 million (-4.3%) compared to FY15-16. This includes the adopted \$2 per credit tuition increase. All funds are shown in Section B Budget Summaries.
- ❖ The General Fund budget total for FY16-17 is \$733.66 million, an increase of \$2.6 million (0.36%). Most of this is due to taxes from new construction, with adjustments for declining enrollment, as well as from the added use of Fund Balance for FY16-17.
- ❖ The Auxiliary Fund totals \$145.6 million, a decrease of \$1.75 million, primarily in the two Skill Centers' budgets.
- ❖ The Restricted Fund has a decrease of \$1.9 million primarily due to the anticipated decrease of Student Financial Aid related to declining student enrollments.
- ❖ The Plant Fund has a decrease of about \$63 million; this is expected as we spend down bond proceeds at the end of our 2004 Capital program.
- ❖ The budget is balanced with revenues equaling expenditures and one-time funds approved for use as one-time expenditures.
- ❖ The first parameter for budget development is maintenance of the District's financial stability policy, which requires year-end balances of at least 8% of General Fund revenues. The District has met this requirement each year since the policy was adopted and this budget reflects resources sufficient to meet the policy goal by year-end.
- ❖ The District's colleges have flexibility to reallocate budgets and to use new allocations to meet high priority needs and to accomplish goals to continue to better serve the community.
- ❖ The District's resources have been impacted by the recession. The impact has been felt in State tax support or in State Aid as Arizona has grappled with billions of dollars in revenue shortfalls. The Legislature and Governor approved the 2016 State Budget which included the permanent elimination of 100% of State Aid for Maricopa. Since FY08-09 Maricopa has lost \$68.7 million in State Aid on an annualized basis, plus \$1.4 million given in FY14-15 for STEM Workforce Development.

FUND SUMMARY

Each year, the Budget Office puts together projections based on historic activity and economic data. At Maricopa there are two major types of budgets: Operating Budget and Capital Budget.

OPERATING BUDGET

The operating budget consists of the General Fund (Fund 1), Auxiliary Funds (Fund 2) and Restricted Funds (Fund 3).

The [General Fund](#) is the largest and main operating budget for the Maricopa Community Colleges. The General Fund accounts for unrestricted resources that will be expended in the current year for operating purposes such as instruction, public service, academic support, student services, institutional support, operation/maintenance of plant, plus scholarships. Property taxes are the primary revenue source in the General Fund; tuition and fees represent the second large source of revenues. Other revenue sources include interest income, commissions and the carry-forward of fund balance.



The [Auxiliary Fund](#) includes revenues and expenditures that support a variety of self-supporting activities, including contract training, the Maricopa, Northwest and Southwest Skill Centers, non-credit instruction, and food services. Revenue sources include student activity fees, tuition from the Skill Centers, course fees and other revenues from sales of other auxiliary services.

The [Restricted Fund](#) (Fund 3) accounts for all restricted activity such as grants, student financial aid and Proposition 301. Proposition 301 is a statewide November 2000 referendum that raised sales taxes for education (community colleges are required to use the funds for workforce development and training). Revenue sources include federal, state and local funds for grants or contracts, Proposition 301 sales tax revenue and federal financial aid funding.

CAPITAL BUDGET



The [Plant Fund](#) is MCCC's capital budget fund. The major source of revenue is from the voter approved 2004 General Obligation Bonds Program. Since FY08-9, the State of Arizona has suspended Capital State Aid formula funding, due to its own budget pressures. In FY13-14 formula funding for capital aid was eliminated from state statutes. Consequently, colleges often transfer funding from the General Fund or Auxiliary Funds for capital expenditures.

GENERAL FUND - REVENUES

PROPERTY TAXES:

The amount of additional property taxes from new construction is projected to remain fairly level for two-to-three years with slow recovery thereafter.

Based on the 2016 Maricopa County Assessor’s valuations, property tax levy from new construction property is will increase from \$7.37 million for FY15-16 to \$10.2 million for FY16-17. This is far below the \$18.2 million from new construction received in FY2009.

Effective 2015, the voter-approved Proposition 117, alters the calculation of property tax. For 2015 both the Primary and the Secondary tax rates are calculated based on the same assessment valuation -- the Limited Property valuation (see the Appendix table titled Historic Property Assessment.) Proposition 117 also capped the growth of a property’s limited property value at no more than 5% per year.

TUITION AND FEES:

On February 23, 2016 the Governing Board adopted a \$2 per credit increase in FY16-17 tuition rate and a 50% discount on tuition for students 65 and older. This discount allows students 65 and over to fill out classes the day after enrollment closed for regular students. The annual tuition for a normal 30 credit/year would be \$2,580; this is a 2.4% increase above FY15-16.

The Arizona Constitution mandates the provision of higher education "as nearly free as possible" and tuition for Maricopa Community Colleges remains below the national average of public two-year institutions. Students attending Maricopa Colleges prior to transferring to a baccalaureate granting institution should expect to pay tuition at about 20-25 percent of the Arizona public four-year institutions.

STATE AID:

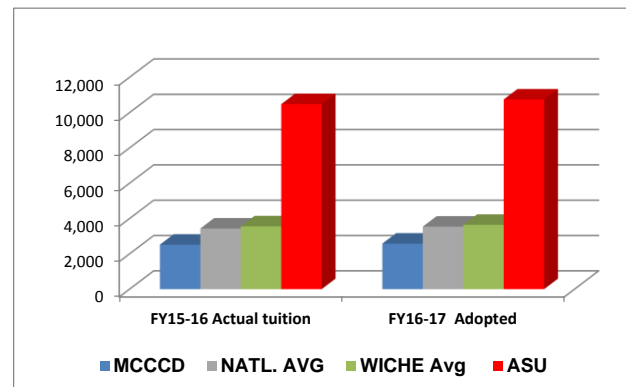
For FY16-17 the State of Arizona is not expected to provide state aid, consistent with the change in state law eliminating this support.

REALLOCATION:

Over the past few years, we have relied on the reallocation of existing resources to help compensate for the cuts in State Aid, and have limited growth in other resources.

Prior to FY13-14, the District reduced operational budgets four times for an annualized total reduction of \$35 million. Funds were used to adapt to revenue losses and to reallocate to other emerging needs.

Since FY08-9, the State of Arizona has suspended Capital State Aid formula funding, due to its own budget pressures. Consequently, colleges often transfer funding from the General Fund or Auxiliary Funds for capital expenditures.



GENERAL FUND – EXPENDITURES

Available resources will be allocated to meet higher priority needs in FY16-17.

GENERAL FUND -- RESOURCES AVAILABLE FOR ALLOCATION\REALLOCATION

With the adoption of a \$2 per credit tuition increase, the Adopted FY16-17 General Fund Budget would provide about \$17.16 million in allocable resources.

The following schedule details on of new resources and expenditure adjustments or reallocations of resources. The last area is the proposed expenditures and budget lines to support new priorities in FY16-17.

FY15-16 to FY16-17 Revenue Changes and Available Resources
(in millions)

Revenue Changes	
New Construction property taxes/SRP in lieu	\$ 9.50
Approved Tuition increase \$2/cr hr	4.83
Fees/Other	(0.17)
Subtotal Revenue Budget changes	\$ 14.16

Expenditure Budget Reductions/Reallocations:

Reallocations to cover new needs:	3.00
Compensated Absences = \$1.0	
Honors/Pres scholarships = \$1.1	
Music/Tuition Waivers = \$0.6	
Bank fees/Unemployment Insurance = \$ 0.3	
Subtotal Exp Budget Red/Reallocations	\$ 3.00
Net Funds Available for Allocation	\$ 17.16

Proposed Uses of Fund:

Employee Manual (Anniv.Educ, Fac PG)	1.00
Oper. Cost for 2004 Bond Pgm - Construction	0.66
Oper. & Maintenance Cost for Tehcnology	0.35
Move Prop 301 Faculty to Gen. Fund (3 Faculty)	0.38
Addtl. Res. Faculty (60/40 ratio, 4 FTE)	0.38
ASRS/Flex increase/Medical Stop Loss	0.56
Salary Adjustments - 2% COLA/Stipends	3.43
Salary Adjustments - Step	9.91
1M/SS/Maricopa Priorities (Ex. Dev Ed. Marketing)	0.50
Total Proposed Allocation	\$ 17.16
Balance	\$ 0.00

AUXILIARY FUND

The Auxiliary Fund includes contract training and other substantially self-supporting activities, such as the skill centers, non-credit instruction, course fees, and food services. The FY16-17 budget for Auxiliary totals \$145.6 million, a decrease of \$1.75 million compared to FY15-16. Section D provides details of all Auxiliary funds.

RESTRICTED FUND

The **Restricted Fund** accounts for restricted activity such as grants, student financial aid and Proposition 301, a statewide 2000 referendum that raised sales taxes for education.

The Adopted FY16-17 Budget shows a decrease of \$1.9 million due to the reduced headcount and corresponding decrease in Student Aid (Pell Grants, Federal Supplemental Educational Opportunity Grant -- FSEOG and Federal Work-Study.)

The Maricopa Community College District continues to pursue additional federal funding available through special grants. Section E provides details of Restricted Funds.

CAPITAL (PLANT) FUND

The **Plant Fund** is MCCCCD's capital budget fund. It includes General Obligation (G.O.) Bond proceeds and carry-forward, Revenue bond proceeds and debt service related on outstanding bonds.

The Plant Fund summary, including Debt Service information, is located in Section B. Section F has Bond and other capital fund information.

BOND PROCEEDS

In 2004, Maricopa County voters overwhelmingly approved \$951 million G.O. Bond Program in support of Maricopa's capital development efforts. All of the \$951 million has been issued. As of December, 2014 about 89% of the program has been expended or encumbered and about \$105 million remains available.

Additionally, funding has been/will be used to support new technology initiatives, enhance and improve occupational programs, and provide major maintenance for existing structures.



Adopted Budget

FY2016–17

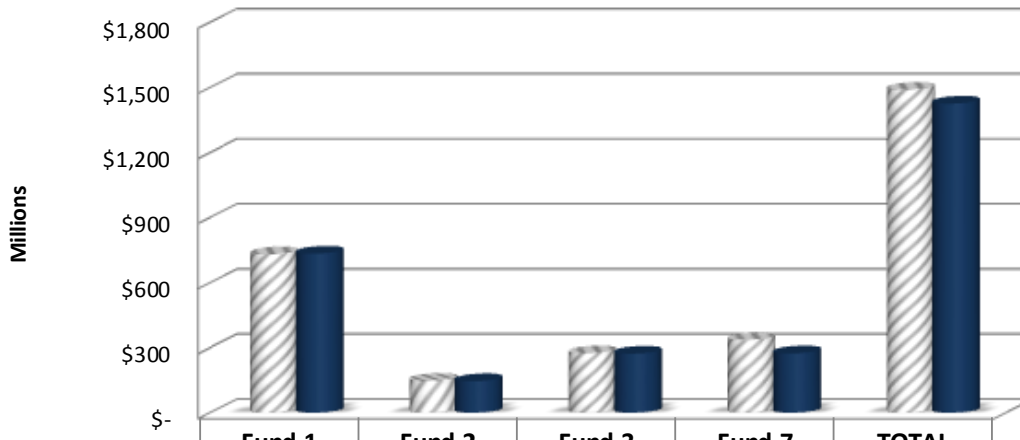
Section B: Budget Summaries



SECTION B - BUDGET SUMMARIES

ALL FUNDS SUMMARY

Fund	Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	% Total FY15-16	% Total FY16-17
Fund 1	General Operating	\$ 731,059,890	\$ 733,655,272	\$ 2,595,382	0.36%	49.08%	51.46%
Fund 2	Current Auxiliary	147,360,247	145,605,399	(1,754,848)	(1.19%)	9.89%	10.21%
Fund 3	Current Restricted	274,420,899	272,524,411	(1,896,488)	(0.69%)	18.42%	19.11%
Fund 7	Plant	336,619,901	273,940,757	(62,679,144)	(18.62%)	22.60%	19.21%
Total		\$ 1,489,460,937	\$ 1,425,725,839	\$ (63,735,098)	(4.28%)	100.0%	100.0%

Graph 1: Comparison FY15-16 vs. FY16-17 Budgets



	Fund 1	Fund 2	Fund 3	Fund 7	TOTAL
 FY15-16 Adopted	\$731.1	\$147.4	\$274.4	\$336.6	\$1,489.5
 FY16-17 Adopted	\$733.7	\$145.6	\$272.5	\$273.9	\$1,425.7

FY16-17 ADOPTED REVENUE AND EXPENDITURES ALL FUNDS BUDGET SUMMARY

Revenues	General Fund Fund 1	Auxiliary Fund 2	Restricted Fund 3	Unexpended Plant	Debt Service	Total All Funds
Property Taxes	\$ 447,212,880	\$ -	\$ -	\$ -	\$ 82,211,035	\$ 529,423,915
In Lieu Tax, SRP	9,092,464	-	-	-	1,671,465	10,763,929
Carryforward G.O. Bond Proceeds	-	-	-	80,000,000	-	80,000,000
State Appropriations/Other State	-	-	9,939,866	-	-	9,939,866
Subtotal Tax Support:	\$ 456,305,344	\$ -	\$ 9,939,866	\$ 80,000,000	\$ 83,882,500	\$ 630,127,710
General Tuition & Fees	\$ 209,775,224	\$ 10,363,827	\$ -	\$ -	\$ -	\$ 220,139,051
Tuition \$2/credit incr	4,885,288	-	-	-	-	4,885,288
Out-of-State Tuition	15,160,346	15,314,861	-	-	-	30,475,207
Out-of-District Tuition	281,790	-	-	-	-	281,790
Course Fees	-	12,615,232	-	-	-	12,615,232
Non-Credit/ Special Interest	-	6,251,171	-	-	-	6,251,171
Subtotal Tuition/Fees:	\$ 230,102,648	\$ 44,545,091	\$ -	\$ -	\$ -	\$ 274,647,739
Grants & Contracts	\$ -	\$ 1,582,950	\$ 34,251,456	\$ -	\$ -	\$ 35,834,406
Financial Aid	-	-	182,306,510	-	-	182,306,510
Interest Income/Other	1,155,000	15,000	25,000	15,000	-	1,210,000
Food Service/Auxiliary Programs	-	3,802,245	-	-	-	3,802,245
Bookstore Operations	1,890,588	-	-	-	-	1,890,588
Miscellaneous	-	8,117,694	27,513,670	-	-	35,631,364
Subtotal Other Rev	\$ 3,045,588	\$ 13,517,889	\$ 244,096,636	\$ 15,000	\$ -	\$ 260,675,113
Fund Balance	\$ 34,201,692	\$ 62,461,080	\$ 18,487,909	\$ 26,151,061	70,692,313	\$ 211,994,055
Fund Bal transfer for Plant	10,000,000	-	-	-	-	10,000,000
Transfers In	-	25,538,339	-	13,199,883	-	38,738,222
Transfers Out	-	(457,000)	-	-	-	(457,000)
Subtotal Fund balance/Transfers	\$ 44,201,692	\$ 87,542,419	\$ 18,487,909	\$ 39,350,944	\$ 70,692,313	\$ 260,275,277
Total Revenue and Transfers	\$ 733,655,272	\$ 145,605,399	\$ 272,524,411	\$ 119,365,944	\$ 154,574,813	\$ 1,425,725,839

Expenditures by Unit	General Fund Fund 1	Auxiliary Fund 2	Restricted Fund 3	Unexpended Plant	Debt Service	Total All Funds
Phoenix College	\$ 59,698,389	\$ 4,608,590	\$ 26,476,279	\$ 875,000	\$ -	\$ 91,658,258
Glendale College	83,584,722	5,364,057	35,200,014	412,660	-	124,561,453
GateWay College	35,770,493	6,627,754	17,786,196	-	-	60,184,443
Mesa College	100,021,617	14,227,971	37,548,781	-	-	151,798,369
Scottsdale College	52,217,981	7,657,154	13,070,582	129,000	-	73,074,717
Rio Salado College	59,784,719	27,520,762	30,714,547	-	-	118,020,028
South Mountain College	27,308,169	5,012,585	11,190,574	403,241	-	43,914,569
Chandler-Gilbert College	52,079,749	3,977,747	14,202,043	879,982	-	71,139,521
Paradise Valley College	39,589,428	2,333,234	9,080,433	-	-	51,003,095
Estrella Mountain College	36,169,780	5,266,277	20,028,238	500,000	-	61,964,295
Maricopa Corporate College	1,228,950	3,792,318	290,773	-	-	5,312,041
Skill Centers	-	16,803,496	1,131,097	-	-	17,934,593
District Office	65,926,932	259,000	30,696,642	10,015,000	-	106,897,574
DISTRICT-WIDE:						
EGF,PG,Reserves,DW Initiatives	66,371,674	42,611,454	6,620,303	-	-	115,603,431
Capital Development Prog	-	-	-	80,000,000	-	80,000,000
Debt Service	-	-	-	-	83,882,500	83,882,500
Fund Balance	34,201,692	-	18,487,909	26,151,061	70,692,313	149,532,975
Fund Bal transfer for Plant	10,000,000	-	-	-	-	10,000,000
Interfund Transfers	9,700,977	(457,000)	-	-	-	9,243,977
Total Expenditures	\$ 733,655,272	\$ 145,605,399	\$ 272,524,411	\$ 119,365,944	\$ 154,574,813	\$ 1,425,725,839

FULL-TIME EQUIVALENT (FTE) SUMMARY

Description	FY16-17 Adopted			
	Fund 1	Fund 2	Fund 3	TOTAL
Residential Faculty	1,454.7	-	20.0	1,474.7
Executive (CEC)	17.0	-	-	17.0
Management (MAT)	1,167.2	195.3	-	1,362.5
Support Staff (PSA)	1,377.9	136.3	0.3	1,514.5
Custodians/Grounds (M&O)	216.4	6.0	1.1	223.5
Craftsmen/Craftsmen Trainees	62.0	-	-	62.0
College Safety	96.2	-	-	96.2
Total Budgeted Positions (FTE)	4,391.4	337.6	21.4	4,750.4

Description	FY15-16 Adopted			
	Fund 1	Fund 2	Fund 3	TOTAL
Residential Faculty	1,459.0	-	23.0	1,482.0
Executive (CEC)	17.0	-	-	17.0
Management (MAT)	1,126.7	198.7	-	1,325.4
Support Staff (PSA)	1,377.7	154.4	-	1,532.1
Custodians/Grounds (M&O)	220.4	8.0	-	228.4
Craftsmen/Craftsmen Trainees	63.0	-	-	63.0
College Safety	94.0	-	-	94.0
Total Budgeted Positions (FTE)	4,357.8	361.1	23.0	4,741.9

Description	Increase/Decrease			
	Fund 1	Fund 2	Fund 3	TOTAL
Residential Faculty	(4.3)	-	(3.0)	(7.3)
Executive (CEC)	-	-	-	-
Management (MAT)	40.5	(3.4)	-	37.1
Support Staff (PSA)	0.2	(18.1)	0.3	(17.6)
Custodians/Grounds (M&O)	(4.0)	(2.0)	1.1	(4.9)
Craftsmen/Craftsmen Trainees	(1.0)	-	-	(1.0)
College Safety	2.2	-	-	2.2
Total Budgeted Positions (FTE)	33.6	(23.5)	(1.6)	8.5

Description	Percent Change			
	Fund 1	Fund 2	Fund 3	TOTAL
Residential Faculty	(0.29%)	NA	(13.0%)	(0.5%)
Executive (CEC)	0.0%	0.0%	0.0%	0.0%
Management (MAT)	3.6%	(1.7%)	0.0%	2.8%
Support Staff (PSA)	0.0%	(11.7%)	0.0%	(1.1%)
Custodians/Grounds (M&O)	(1.8%)	(25.0%)	0.0%	(2.1%)
Craftsmen/Craftsmen Trainees	(1.6%)	0.0%	0.0%	(1.6%)
College Safety	2.3%	NA	0.0%	2.3%
Total Budgeted Positions (FTE)	0.8%	(6.5%)	-7.0%	0.2%

GENERAL FUND SUMMARIES

REVENUE SUMMARY

GENERAL FUND REVENUE SUMMARY					
Description	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
Tax Supported:					
Primary Levy	\$ 437,227,709	\$ 447,212,880	61.0%	\$ 9,985,171	2.3%
In Lieu Tax (SRP)	9,575,128	9,092,464	1.2%	(482,664)	-5.0%
Subtotal Property Tax + SRP	\$ 446,802,837	\$ 456,305,344	62.2%	\$ 9,502,507	2.1%
Tuition and Fees:					
General Tuition	\$ 218,855,940	\$ 205,182,096	28.0%	\$ (13,673,844)	-6.2%
Tuition \$2/credit incr	-	4,885,288		4,885,288	NA
Out-of-State Tuition	15,160,431	15,160,346	2.1%	(85)	0.0%
Out-of-District Tuition	246,215	281,790	0.0%	35,575	14.4%
Other Fees & Charges	4,593,131	4,593,128	0.6%	(3)	0.0%
Subtotal Tuition & Fees	\$ 238,855,717	\$ 230,102,648	31.4%	\$ (8,753,069)	-3.7%
Interest and Other	1,155,000	1,155,000	0.2%	-	0.0%
Bookstore Operations	2,100,654	1,890,588	0.3%	(210,066)	-10.0%
Total Anticipated Revenue w/o CF	\$ 688,914,208	\$ 689,453,580	94.0%	\$ 539,372	0.1%
Budgeted Use of Fund Balance	42,145,682	44,201,692	6.0%	2,056,010	4.9%
Total Anticipated Revenue	\$ 731,059,890	\$ 733,655,272	100.0%	\$ 2,595,382	0.4%

EXPENDITURE SUMMARY BY OBJECT

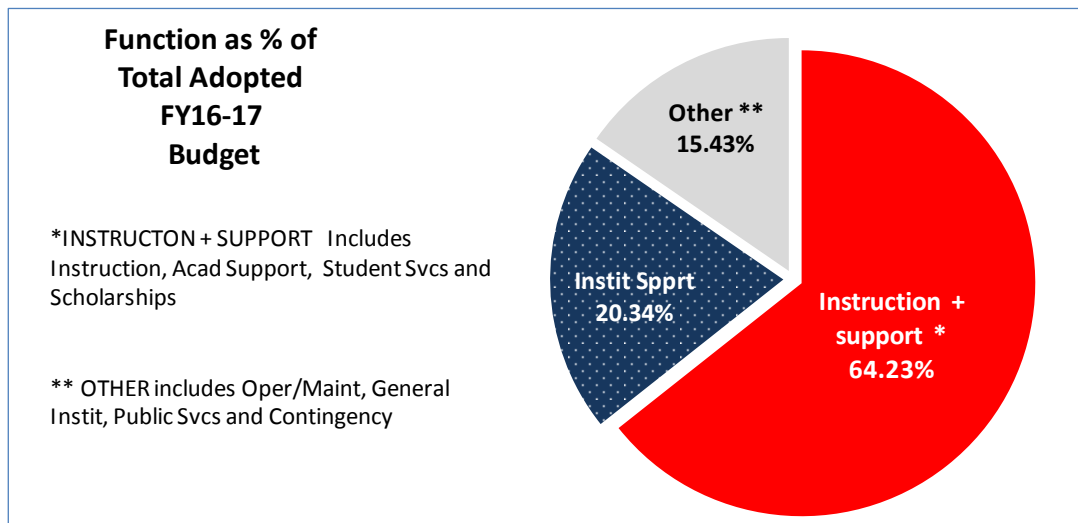
GENERAL FUND EXPENDITURE SUMMARY BY OBJECT					
Description	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 385,228,066	\$ 394,108,349	53.7%	\$ 8,880,283	2.3%
Employee Benefits	115,427,755	117,962,017	16.1%	2,534,262	2.2%
Contractual Services	53,198,365	53,506,445	7.3%	308,080	0.6%
Supplies & Materials	10,547,636	10,064,353	1.4%	(483,283)	-4.6%
Fixed Charges	8,937,991	8,956,580	1.2%	18,589	0.2%
Comm. & Utilities	22,676,063	21,305,705	2.9%	(1,370,358)	-6.0%
Travel	3,306,153	3,328,530	0.5%	22,377	0.7%
Contingency, Scholarships, Misc.	131,737,861	124,423,293	17.0%	(7,314,568)	-5.6%
Total Expenditure by Object Category	\$ 731,059,890	\$ 733,655,272	100.0%	\$ 2,595,382	0.4%

SIGNIFICANT BUDGET CHANGES FOR FY16-17

- **Salaries & Wages:** increased about \$8.9 million due to the approved salary increase allocations (Step increase, 2% for those at stop step, step 24 step equivalent, 1% for those at Step and 2% for Adjunct Faculty.)
- **Employee Benefits:** Increased by \$2.5 million due to the following: the ASRS increase from 11.47% to 11.48%, the Flex Benefit increase from \$10,885 to \$11,000 per Full Time Equivalent (FTE) and benefits related to salary increases to all colleges and the District Office.

- **Contractual Services** – The increase of \$308 thousand was primarily for Professional contracts related to student recruitment, admissions and building maintenance at colleges.
- **Supplies & Materials** – Decreased over \$480 thousand for budget reallocations at various colleges.
- **Fixed Charges:** The increase of over \$18 thousand at various colleges.
- **Communications & Utilities:** Decreased over \$1.37 million – primarily from the Districtwide transfer of an amount previously budgeted for Network Management Services to District Office for use for new Information Technology positions.
- **Travel:** Increase of \$22 thousand due to small increases at various colleges.
- **Contingency, Scholarships, Miscellaneous:** The decrease of over \$7.3 million primarily due to allocations for salary increases to colleges and the District Office.

FY16-17 GENERAL FUND EXPENDITURE SUMMARY - by FUNCTION					
Expenditures	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 308,519,557	\$ 286,652,971	39.1%	\$ (21,866,586)	-7.1%
Academic Support	74,742,776	84,941,442	11.6%	10,198,666	13.6%
Student Services	75,788,073	80,380,321	11.0%	4,592,248	6.1%
Institutional Support	136,709,533	148,853,692	20.3%	12,144,159	8.9%
Operations/Maintenance	63,705,144	60,966,325	8.3%	(2,738,819)	-4.3%
Public Service	3,007,749	2,907,050	0.4%	(100,699)	-3.3%
Scholarships	21,624,874	19,935,277	2.7%	(1,689,597)	-7.8%
Budgeted Use of Fund Balance	42,145,682	44,201,692	6.0%	2,056,010	4.9%
Contingency/uncollected tax	4,816,502	4,816,502	0.7%	-	0.0%
Total Expenditure by Function	\$ 731,059,890	\$ 733,655,272	100.0%	\$ 2,595,382	0.4%



FUNCTION EXPENDITURE FUNDING BY COLLEGE

Adopted Budget FY16-17 --GENERAL FUND EXPENDITURE SUMMARY - by FUNCTION							
FUNCTION	PC Combined	GC Combined	GateWay	MC Combined	SC Combined	Rio Salado	South Mt
Instruction	28,625,261	40,541,924	17,654,471	46,401,083	27,809,737	23,349,671	10,868,097
Acad Support	5,308,075	14,733,623	2,221,185	12,459,788	5,206,108	14,913,243	4,580,982
Student Svcs	7,058,599	11,046,184	5,877,638	13,369,001	6,487,445	6,709,721	3,745,394
Instit. Support	10,079,662	5,083,212	5,362,699	17,631,909	5,203,584	10,429,111	3,751,299
Oper/Maint	7,016,872	10,107,592	3,848,046	8,590,244	6,694,491	2,579,400	3,754,714
Public Svcs	266,366	331,760	-	-	34,904	642,445	-
Scholarships	1,343,554	1,740,427	806,454	1,569,592	781,712	1,161,128	607,683
Contingency	-	-	-	-	-	-	-
Grand Total	\$ 59,698,389	\$ 83,584,722	\$ 35,770,493	\$ 100,021,617	\$ 52,217,981	\$ 59,784,719	\$ 27,308,169

FUNCTION	CG Combined	PV Combined	EM Combined	Corporate			TOTAL FY16-17
				College	District	District Trnfr	
Instruction	25,667,812	22,235,176	17,567,183	-	122,235	25,810,321	\$ 286,652,971
Acad Support	7,199,875	3,265,954	6,436,274	187,010	5,976,368	2,452,957	84,941,442
Student Svcs	5,196,313	5,195,111	4,488,343	-	6,891,802	4,314,770	80,380,321
Instit. Support	6,609,200	3,901,492	3,334,038	697,340	48,800,440	27,969,706	148,853,692
Oper/Maint	6,643,571	4,444,486	3,808,559	344,600	2,696,358	437,392	60,966,325
Public Svcs	191,846	-	-	-	1,439,729	-	2,907,050
Scholarships	571,132	547,209	535,383	-	-	10,271,003	19,935,277
Contingency	-	-	-	-	-	49,018,194	49,018,194
Grand Total	\$ 52,079,749	\$ 39,589,428	\$ 36,169,780	\$ 1,228,950	\$ 65,926,932	\$ 120,274,343	\$ 733,655,272

BUDGETED POSITION SUMMARY
GENERAL FUND FULL-TIME EQUIVALENT (FTE) SUMMARY

Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	1,459.0	1,454.7	(4.3)	-0.3%
Executive (CEC)	17.0	17.0	-	0.0%
Management (MAT)	1,126.7	1,167.2	40.5	3.6%
Support Staff (PSA)	1,377.7	1,377.9	0.2	0.0%
Custodians/Grounds (M&O)	220.4	216.4	(4.0)	-1.8%
Craftsmen/Craftsmen Trainees	63.0	62.0	(1.0)	-1.6%
College Safety	94.0	96.2	2.2	2.3%
Total Budgeted Positions (FTE)	4,357.8	4,391.4	33.6	0.8%

SIGNIFICANT STAFFING (FTE OR FULL-TIME EQUIVALENT) CHANGES FOR FY16-17

- Faculty –positions at several colleges were eliminated due to declining enrollments in various disciplines: 9.3 at Mesa, 2 at Scottsdale and 1 at Estrella Mt (consolidated 2 part-time into 1 full time). However, 3 Prop 301 faculty positions were moved from the Restricted Fund to the General Fund (1 at PC, 1 at Rio and 1 at South Mt.). Also, 4 new faculty positions for the 60/40 ratio were added for allocation to Chandler-Gilbert and to Estrella Mt. These deletions/additions resulted in a net decrease of 4.3 FTE for Faculty.
- MAT –4.1 FTE’s were added at Rio, 6.0 FTE’s at South Mountain, and 30.0 FTE at the District Office (1 at MCTV a reclassification from PSA; 2 in Academic & Student Affairs, 1 in Business Services - transferred from Scottsdale, 22.0 in Information Technology, 2.0 in Human Resources and 2 in General Counsel for security/privacy). Small adjustments at other colleges resulted in the net total of 40.5 extra MAT FTE’s.

- PSA – Total increase of 0.2 FTE’s: +2.5 FTE at Gateway (Admin Asst., Library Asst. Accounting Asst. part-time); + 2.2 FTE at Paradise Valley +2.4 FTE at Estrella (to support increased enrollment); - 2.9 FTE at Phoenix College; - 6.2FTE at South Mountain (reclassified to MAT); - 1.8 FTE at District Office (reclassified to MAT in HR and MCTV); small adjustments at other colleges made up the difference to net the total to 0.2 FTE’s.
- M+O – Total decrease of 3 FTE’s: 3 Groundskeeper positions were removed at Mesa and 2 Custodians at Scottsdale, offset by one Building Maintenance Tech added at Rio, resulting in a net decrease of 4.0 FTE’s
- College Safety – Total increase of 2.2 FTE’s: The District Office increased 3 Communications/Dispatch Center positions to monitor fire alarms at the colleges; GCC deleted 1 position and Paradise Valley increased a position to full time. These changes resulted in the total increase of 2.2 FTE’s for Safety.

These changes result in a Grand Total net increase of 33.6 FTE’s in the General Fund for FY16-17.

AUXILIARY FUND SUMMARIES

AUXILIARY FUND REVENUE SUMMARY

Description	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
Grants/Donations	\$ 1,582,950	\$ 1,582,950	1.1%	\$ -	0.0%
Tuition/Fees					
Regular Tuition	7,792,300	5,638,831	5.3%	(2,153,469)	-27.6%
Out Of State Tuition & Non-resident Distance Learning	15,231,889	15,314,861	10.3%	82,972	0.5%
Course Fees	13,505,005	12,615,232	9.2%	(889,773)	-6.6%
Non Credit	6,356,655	6,251,171	4.3%	(105,484)	-1.7%
Other Fees & Charges	4,695,869	4,724,996	3.2%	29,127	0.6%
Total - Tuition & Fees	\$ 47,581,718	\$ 44,545,091	32.3%	\$ (3,036,627)	\$ (0)
Interest Income	\$ 15,000	15,000	0.0%	\$ -	0.0%
Auxiliary Operations	4,083,658	3,802,245	2.8%	(281,413)	-6.9%
Miscellaneous Other Revenues	6,636,404	8,117,694	4.5%	1,481,290	22.3%
Budgeted Use of Fund Balance	62,018,884	62,461,080	42.1%	442,196	0.7%
Trfs from Gen Fund-For M&C & Skill Centers Support	9,093,443	9,300,977	6.2%	207,534	2.3%
Trfs from Gen Fund-College Reallocations	3,756,241	3,506,319	2.5%	(249,922)	-6.7%
Intra and Interfund Transfers	12,948,949	12,731,043	8.8%	(217,906)	-1.7%
Subtotal Auxiliary Revenue	\$ 147,717,247	\$ 146,062,399	100.2%	\$ (1,654,848)	-1.1%
Transfer To Plant Fund (CGCC Capital Project)	(157,000)	(157,000)	-0.1%	-	0.0%
Transfer To Plant Fund (GCC Capital Project)	(200,000)	(300,000)	-0.1%	(100,000)	50.0%
Total Transfers	\$ (357,000)	\$ (457,000)	-0.2%	\$ (100,000)	28.0%
Total Revenue Less Transfers Out	\$ 147,360,247	\$ 145,605,399	100.0%	\$ (1,754,848)	-1.2%

AUXILIARY FUND EXPENDITURE SUMMARY

Description	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
Other Auxiliary Programs	\$ 118,347,899	\$ 116,679,266	80.3%	\$ (1,668,633)	-1.4%
Course Materials	14,352,653	14,814,603	9.7%	461,950	3.2%
Food Service	1,209,916	1,103,951	0.8%	(105,965)	-8.8%
Non-Credit / Special Interest	13,806,779	13,464,579	9.4%	(342,200)	-2.5%
Subtotal Auxiliary Expenditures	\$ 147,717,247	\$ 146,062,399	100.2%	\$ (1,654,848)	-1.1%
Transfer To Plant Fund (CGCC Capital Project)	(157,000)	(157,000)	-0.1%	-	0.0%
Transfer To Plant Fund (GCC Capital Project)	(200,000)	(300,000)	-0.1%	(100,000)	50.0%
Total Transfers From Fund 2 Revenues Above	\$ (357,000)	\$ (457,000)	-0.2%	\$ (100,000)	28.0%
Total Expenditures Less Transfers	\$ 147,360,247	\$ 145,605,399	100.0%	\$ (1,754,848)	-1.2%

SIGNIFICANT CHANGES FOR AUXILIARY FOR FY16-17

The overall Auxiliary budget decreased over \$1.75 million as a result of:

- A \$1.3 million reduction at Maricopa Skill Center/Northwest Sill Center and a reduction of \$410 thousand at the Southwest Skill Center;
- Glendale Community College increased their transfers to the Plant Fund by \$100,000.

AUXILIARY FUND BUDGETED POSITION SUMMARY

AUXILIARY FUND2 FULL-TIME EQUIVALENT (FTE) SUMMARY				
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Management (MAT)	198.7	195.3	(3.4)	-1.7%
Support Staff (PSA)	154.4	136.3	(18.1)	-11.7%
Custodians/Grounds (M&O)	8.0	6.0	(2.0)	-25.0%
Total Budgeted Positions (FTE)	361.1	337.6	(23.5)	-6.5%

SIGNIFICANT CHANGES FOR AUXILIARY FOR FY16-17

The Grand Total for Auxiliary Fund was 337.6 FTE's for FY16-17. These changes resulted in a Grand Total of 23.5 fewer FTE's among all Auxiliary Fund 2 accounts.

- There was a 4.5 FTE reduction at Maricopa Skill Center. Adjustments for salaries and benefits were the result of eliminating budget for several unfilled positions and adjusting the split coding positions with Maricopa Skill Center to more accurately reflect time spent at each campus
- There was a net 5.2 FTE reduction for Northwest Skill Center for FY16-17. Adjustments for salaries and benefits were the result of eliminating budget for several unfilled positions and adjusting the split coding positions with Maricopa Skill Center to more accurately reflect time spent at each campus
- Rio had a net FTE reduction of 15.5 positions (5.7 MAT and 9.8 PSA)
- MCOR added a Web Manager and Graphics Designer II.

RESTRICTED FUND SUMMARIES

RESTRICTED FUND REVENUE SUMMARY

Description	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
Grants and Contracts					
Federal Grants & Contracts	\$ 19,811,848	\$ 15,380,708	5.6%	\$ (4,431,140)	-22.4%
State Grants & Contracts	9,798,006	7,952,311	2.9%	(1,845,695)	-18.8%
Prop. 301 Sales Tax & Interest, Carryforward	20,965,051	28,452,775	10.4%	7,487,724	35.7%
Other/Local Govt. Grants and Contracts	10,242,057	10,915,981	4.0%	673,924	6.6%
Total Grants and Contracts	\$ 60,816,962	\$ 62,701,775	23.0%	\$ 1,884,813	3.1%
Student Financial Aid					
Federal Student Aid					
Federal Work-Study (FWS)	\$ 3,301,514	\$ 2,389,565	0.9%	\$ (911,949)	-27.6%
Federal Supplemental Educational Opportunity Grant (FSEOG)	3,824,698	3,287,560	1.2%	(537,138)	-14.0%
Pell Grants	170,170,640	168,088,668	61.7%	(2,081,972)	-1.2%
State Student Aid - LEAP	400,000	400,000	0.1%	-	0.0%
Trans from Gen Fund for LEAP Matching	400,000	400,000	0.1%	-	0.0%
Scholarships	7,797,446	7,740,717	2.8%	(56,729)	-0.7%
Total Student Financial Aid	\$ 185,894,298	\$ 182,306,510	66.9%	\$ (3,587,788)	-1.9%
Other Restricted Activities					
Admin. Overhead (9710)	\$ 350,560	\$ 368,436	0.1%	\$ 17,876	5.1%
Miscellaneous & Contingent Budget Capacity	27,359,079	27,147,690	10.0%	(211,389)	-0.8%
Total Restricted Activities/Transfers	\$ 27,709,639	\$ 27,516,126	10.1%	\$ (193,513)	-0.7%
Total Restricted Revenue	\$ 274,420,899	\$ 272,524,411	100.0%	\$ (1,896,488)	-0.7%

RESTRICTED FUND EXPENDITURE SUMMARY

Description	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
Expenditures by Unit					
Phoenix	\$ 26,695,710	\$ 26,476,279	9.7%	\$ (219,431)	-0.8%
Glendale	36,548,545	35,200,014	12.9%	(1,348,531)	-3.7%
Gateway	17,272,576	17,786,196	6.5%	513,620	3.0%
Mesa	35,674,512	37,548,781	13.8%	1,874,269	5.3%
Scottsdale	12,453,724	13,070,582	4.8%	616,858	5.0%
Rio Salado	32,427,419	30,714,547	11.3%	(1,712,872)	-5.3%
South Mountain	13,116,790	11,190,574	4.1%	(1,926,216)	-14.7%
Chandler-Gilbert	15,019,771	14,202,043	5.2%	(817,728)	-5.4%
Paradise Valley	10,612,890	9,080,433	3.3%	(1,532,457)	-14.4%
Estrella Mountain	20,801,079	20,028,238	7.3%	(772,841)	-3.7%
Skill Centers	2,046,985	1,131,097	0.4%	(915,888)	-44.7%
District Office	25,084,405	30,696,642	11.3%	5,612,237	22.4%
District-wide	24,884,134	25,108,212	9.2%	224,078	0.9%
Corporate College	1,782,359	290,773	0.1%	(1,491,586)	-83.7%
Total Restricted Expenditure	\$ 274,420,899	\$ 272,524,411	100.0%	\$ (1,896,488)	-0.7%

SIGNIFICANT BUDGET CHANGES FOR FY16-17

The reduction in the FY16-17 Adopted Fund 3 Budget of \$1.9 million is primarily due to a decline in Pell Grant scholarships awarded, as reflected in the trends for the past few years. Total Fund 3 actual expenses peaked at \$248 million in FY11-12, declining to \$210 million in FY14-15. Pell Grants awarded in FY11-12 were \$193 million, and declined to \$154.6 million in FY14-15. Pell Grant projections reflect these trends. About \$25 million is being held in a contingency reserve for possible adverse economic developments.

EXPENDITURE SUMMARY BY FUNCTION

RESTRICTED FUND SUMMARY BY FUNCTION						
Functions	FY15-16 Adopted	% of Total	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 11,158,065	4.1%	\$ 11,216,796	4.1%	\$ 58,731	0.5%
Public Service	27,038,194	9.9%	27,180,512	10.0%	142,318	0.5%
Academic Support	21,969,212	8.0%	22,084,849	8.1%	115,637	0.5%
Student Services	11,756,354	4.3%	11,818,235	4.3%	61,881	0.5%
Institutional Support	4,871,451	1.8%	4,897,092	1.8%	25,641	0.5%
Operation & Maintenance	20,745	0.0%	20,854	0.0%	109	0.5%
Scholarships and Fellowships	186,246,252	67.9%	183,880,772	67.5%	(2,365,480)	-1.3%
Contingency	11,360,626	4.1%	11,425,301	4.2%	64,675	0.6%
Total Expenditures by Function	\$ 274,420,899	100.0%	\$ 272,524,411	100.0%	\$ (1,896,488)	-0.7%

RESTRICTED FUND BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - PROPOSITION 301 FACULTY				
College/District	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Phoenix	1.0	-	(1.0)	-100.0%
Glendale/GCC North	3.0	3.0	-	0.0%
GateWay	-	-	-	N/A
Mesa	5.0	5.0	-	0.0%
Scottsdale	3.0	3.0	-	0.0%
Rio Salado	1.0	-	(1.0)	-100.0%
South Mountain	1.0	-	(1.0)	-100.0%
Chandler-Gilbert	5.0	5.0	-	0.0%
Paradise Valley	1.0	1.0	-	0.0%
Estrella Mountain	3.0	3.0	-	0.0%
Totals	23.0	20.0	(3.0)	-13.0%

Three Prop 301 faculty positions were moved out of the Restricted fund to the General Fund (1 at PC, 1 at Rio and 1 at South Mt.).

PLANT FUND SUMMARIES

PLANT FUND REVENUE SUMMARY					
	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
General Revenue					
Interest Income	\$ 15,000	\$ 15,000	0.0%	-	0.0%
College Fund Transfers	3,099,883	3,199,883	1.2%	100,000	3.2%
Potential Fund Transfers	10,000,000	10,000,000	3.7%	-	0.0%
Use of Fund Balance	26,151,061	26,151,061	9.5%	-	0.0%
Subtotal General Revenues	\$ 39,265,944	\$ 39,365,944	14.4%	\$ 100,000	0.3%
G.O. Bond Program					
Use of Fund Balance- Bond	143,126,000	80,000,000	29.2%	(63,126,000)	-44.1%
Total Unexpended Plant Fund	\$ 182,391,944	\$ 119,365,944	32.9%	\$ (63,026,000)	-34.6%
Debt Service					
Secondary Tax Levy	\$ 80,036,848	\$ 82,211,035	53.2%	2,174,187	2.7%
SRP in lieu Tax	1,752,778	1,671,465	1.1%	(81,313)	-4.6%
Prior Year Debt Service Carryforward	72,438,331	70,692,313	45.7%	(1,746,018)	-2.4%
Total Debt Service	\$ 154,227,957	\$ 154,574,813	100.0%	\$ 346,856	0.2%
TOTAL PLANT FUND REVENUE	\$ 336,619,901	\$ 273,940,757	100.0%	\$ (62,679,144)	-18.6%

PLANT FUND EXPENDITURE SUMMARY					
	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
College Initiatives/General Expenditures					
College Capital Purchases/Projects	\$ 3,099,883	\$ 3,199,883	1.2%	100,000	3.2%
Funding for New Initiatives	10,015,000	10,015,000	3.7%	-	0.0%
Use of Fund Balance	26,151,061	26,151,061	9.5%	-	0.0%
Subtotal General Expenditures- Capitol	\$ 39,265,944	\$ 39,365,944	14.4%	\$ 100,000	0.3%
G.O. Bond Capital Development Program					
2004 G.O. Bond Capital Development Program	143,126,000	80,000,000	29.2%	(63,126,000)	-44.1%
Subtotal G.O. Bond Capital Dev. Program	\$ 143,126,000	\$ 80,000,000	29.2%	\$ (63,126,000)	-44.1%
Total Unexpended Plant Fund	\$ 182,391,944	\$ 119,365,944	43.6%	\$ (63,026,000)	-34.6%
Debt Service					
G. O. Bond Debt Service Current Yr (July 2016)	\$ 72,438,331	\$ 70,692,313	3.7%	(1,746,018)	-2.4%
G. O. Bond Debt Service Current Yr (January/2017)	11,097,313	10,011,250.0	25.8%	(1,086,063)	-9.8%
G.O. Bond Debt Service Future Yr (July,2017)	70,692,313	73,871,250.0	27.0%	3,178,937	4.5%
Subtotal Debt Service	\$ 154,227,957	\$ 154,574,813	\$ 346,856	\$ 346,856	0.2%
TOTAL PLANT FUND EXPENDITURE	\$ 336,619,901	\$ 273,940,757	100.0%	\$ (62,679,144)	-18.6%



Adopted Budget

FY2016-17

Section C: College and District Budgets

SECTION C – COLLEGE AND DISTRICT BUDGETS

PHOENIX COLLEGE (PC)

Phoenix College (PC) is a comprehensive Learning College that has been serving the community since 1920, and is considered the flagship of the Maricopa Community Colleges. Under the leadership of interim college president Chris Haines, PC serves over 20,000 students annually through nationally-recognized programs for university transfer, career training, and personal development. Signature programs include Culinary Studies, Dental, Environmental and Natural Resource Stewardship, Fire Science/Emergency Medical Technology, Interpreter Preparation, Nursing, and Paralegal Studies. The main campus is located in the heart of Central Phoenix, while PC Downtown serves the downtown business district, and the Center for Nursing Excellence and the Center for Excellence in Healthcare Education, both located a short distance from the main campus, prepare students for healthcare careers. Phoenix College students speak more than 50 languages and represent over 100 countries, reflecting the multicultural diversity of the surrounding metropolitan area.

Phoenix College is a recognized leader in the use of innovative approaches to student service, as demonstrated by the college’s Hannelly Enrollment Center, which provides student services in a streamlined and efficient manner within a single location built to optimize the collaborative approach.

PC DOWNTOWN

The College’s satellite campus, PC Downtown, is housed in a restored historic building in the heart of the city’s business and cultural centers. PC Downtown offers convenient access to unique offerings such as the Paralegal Studies program, which incorporates learning experiences in PC’s state-of-the-art electronic courtroom.

CENTER FOR NURSING EXCELLENCE

The Phoenix College Center for Nursing Excellence, located near 3rd Avenue and Clarendon, provides a dynamic learning environment incorporating sophisticated technology and equipment. Features include a realistic hospital setting with nurses’ stations, simulation labs, a large seminar space, and flexible classrooms.

CENTER FOR EXCELLENCE IN HEALTHCARE EDUCATION

The Phoenix College Center for Excellence in Healthcare Education, located at 7th Avenue and Flower, is the new home to the college’s Dental Programs and Health Professions, Fitness, and Wellness Programs. The new facilities offer students an exceptional learning environment that includes a cutting-edge dental clinic, simulation labs, medical science labs, and a massage therapy clinic. The buildings also include seminar spaces, areas for student collaboration, and flexible classrooms.

PHOENIX COLLEGE BUDGET SUMMARIES

Budget by Object - PC + PC Downtown Combined				
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 36,253,037	\$ 36,941,786	\$ 688,749	1.9%
Employee Benefits	10,593,150	10,725,770	132,620	1.3%
Contract Service	2,634,033	2,615,650	(18,383)	-0.7%
Supplies & Materials	987,271	906,454	(80,817)	-8.2%
Fixed Charges	429,330	439,330	10,000	2.3%
Comm & Utilities	2,615,632	2,671,074	55,442	2.1%
Travel	124,169	159,169	35,000	28.2%
Contingency, Scholarships, Misc.	5,129,732	5,239,156	109,424	2.1%
General Fund Total	\$ 58,766,354	\$ 59,698,389	\$ 932,035	1.6%
Auxiliary Fund Total	\$ 5,158,444	\$ 4,608,590	\$ (549,854)	-10.7%
Restricted Fund Total	26,695,710	26,476,164	(219,546)	-0.8%
Plant Fund Total	875,000	875,000	-	0.0%
GRAND TOTAL ALL FUNDS:	\$ 91,495,508	\$ 91,658,143	\$ 162,635	0.2%

SIGNIFICANT BUDGET CHANGES FOR FY16-17

Phoenix College’s General Fund budget increase of \$932,035 is a result of the following:

- \$<477,120> Enrollment Growth adjustment for FY14-15;
- \$1,063 for Computer Maintenance Management Software;
- \$115,733 for Prop 301 Nursing faculty position moved to General Fund;
- \$2,566 for ASRS increase from 11.47% to 11.48%;
- \$45,959 for Flex benefit increase from \$10,885 to \$11,000 per FTE;
- \$74,338 for Faculty Professional Growth, Education and Anniversary increases;
- \$1,169,496 for salary increases (Step increase, 2% at top step, 2% Adjunct Faculty, 1% for Step 25).

The Restricted Fund decrease is due to the anticipation of reduced Student Financial Aid.

PC AND PC DOWNTOWN GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - PC + PC Downtown Combined					
Expenditures	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 28,008,563	\$ 28,625,261	47.9%	\$ 616,698	2.2%
Academic Support	7,394,315	5,308,075	8.9%	(2,086,240)	-28.2%
Student Services	7,041,885	7,058,599	11.8%	16,714	0.2%
Institutional Support	7,692,518	10,079,662	16.9%	2,387,144	31.0%
Operations/Maintenance	7,105,081	7,016,872	11.8%	(88,209)	-1.2%
Public Service	180,438	266,366	0.4%	85,928	47.6%
Scholarships	1,343,554	1,343,554	2.3%	-	0.0%
Total by Function	\$ 58,766,354	\$ 59,698,389	100.0%	\$ 932,035	1.6%

PC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - PC + PC Downtown Combined				
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	152.0	153.0	1.0	0.7%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	75.0	75.3	0.3	0.3%
Support (PSA)	129.5	127.0	(2.5)	-1.9%
Custodians/Grounds (M&O)	25.0	25.0	-	0.0%
Crafts	7.0	7.0	-	0.0%
College Safety	5.0	5.0	-	0.0%
General Fund Total	394.5	393.2	(1.3)	-0.3%
Auxiliary Fund Total	2.3	1.0	(1.3)	-56.5%
Restricted Fund Total	1.0	-	(1.0)	-100.0%
GRAND TOTAL ALL FUNDS:	397.8	394.2	(3.6)	-0.9%

GLENDALE COMMUNITY COLLEGE (GCC)

Glendale Community College is one of the oldest and largest of the eleven Maricopa Community Colleges. GCC serves approximately 29,000 students during an academic year at two campus locations. The GCC main campus is located in the heart of historic Glendale, Arizona. The GCC North campus is located at the base of Ludden Mountain in northwest Phoenix. Students choose from 44 degrees, and 65 certificate programs, and are supported by myriad assistance services such as free tutoring, college prep courses and mentorship programs.

GCC North opened in fall 2000 with 797 students and has grown to nearly 2,700 students in 2014. Thanks to the voter-approved 2004 capital development bond, facilities were expanded in 2008 elevating GCC North to a full-service campus under GCC main.

In 2014, GCC was designated a Veteran Supportive Campus by the Arizona Department of Veterans' Services and was one of only two colleges in the state to receive the distinction, serving more than 1,400 veterans and their families. From student leadership to Green Efforts, anthropology to the Young Life club, activities and more than 60 clubs on campus, student life and experiences are rich at GCC. The surrounding community and students benefit from cultural immersion – without even leaving campus. From dance, theatre and music performances, to permanent art installations on the grounds and in the Library, all are open to enjoy for free or low-cost all year long.

Nationally recognized for excellence in instruction, GCC continues to keep pace with the growth of the West Valley. More than 500,000 students have completed associate degrees, certification programs, industry-specific training, university transfer programs or credit classes since GCC opened in 1965. GCC employees address the needs of its students with an ultimate focus on *fostering student success*.

GCC BUDGET SUMMARIES

Budget by Object - Glendale + GCC North Combined					
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 55,107,464	\$ 56,408,189	\$ 1,300,725	2.4%	
Employee Benefits	16,756,092	17,037,445	281,353	1.7%	
Contract Service	2,221,271	2,270,554	49,283	2.2%	
Supplies & Materials	1,617,950	1,617,914	(36)	0.0%	
Fixed Charges	726,736	726,736	-	0.0%	
Comm & Utilities	2,560,573	2,559,773	(800)	0.0%	
Travel	198,818	202,583	3,765	1.9%	
Contingency, Scholarships, Misc.	3,278,933	2,761,528	(517,405)	-15.8%	
General Fund Total	\$ 82,467,837	\$ 83,584,722	\$ 1,116,885	1.4%	
Auxiliary Fund Total	\$ 5,367,057	\$ 5,364,057	\$ (3,000)	-0.1%	
Restricted Fund Total	36,548,545	35,211,172	(1,337,373)	-3.7%	
Plant Fund Total	312,660	412,660	100,000	32.0%	
Grand Total All Funds:	\$ 124,696,099	\$ 124,572,611	\$ (123,488)	-0.1%	

SIGNIFICANT BUDGET CHANGES FOR FY16-17

Glendale’s General Fund budget increase of \$1,116,885 is a result of the following:

- \$<1,121,510> Enrollment Growth adjustment for FY14-15;
- \$205,990 Bond operating for Automotive Tech Center;
- \$1,063 for Computer Maintenance Management Software;
- \$22,768 Transfer from South Mt for faculty transfer to GCC;
- \$4,183 for ASRS increase from 11.47% to 11.48%;
- \$74,971 for Flex benefit increase from \$10,885 to \$11,000 per FTE;
- \$135,237 for Faculty Professional Growth, Education and Anniversary increases;
- \$1,794,183 for salary increases (Step increase, 2% at top step, 2% Adjunct Faculty, 1% for Step 25).

The Restricted Fund decrease is due to the anticipation of reduced Student Financial Aid.

GCC AND GCC NORTH GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - GCC + GCC North Combined					
Expenditures	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 44,932,940	\$ 40,541,924	48.5%	\$ (4,391,016)	-9.8%
Academic Support	9,414,146	14,733,623	17.6%	5,319,477	56.5%
Student Services	10,636,376	11,046,184	13.2%	409,808	3.9%
Institutional Support	5,233,437	5,083,212	6.1%	(150,225)	-2.9%
Operations/Maintenance	10,022,742	10,107,592	12.1%	84,850	0.8%
Public Service	552,326	331,760	0.4%	(220,566)	-39.9%
Scholarships	1,675,870	1,740,427	2.1%	64,557	3.9%
Total by Function	\$ 82,467,837	\$ 83,584,722	100.0%	\$ 1,116,885	1.4%

GCC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - Glendale + GCC North Combined				
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	278.0	278.0	-	0.0%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	93.6	92.8	(0.8)	-0.9%
Support (PSA)	217.3	217.8	0.5	0.2%
Custodians/Grounds (M&O)	34.0	34.0	-	0.0%
Crafts	11.0	11.0	-	0.0%
College Safety	14.0	13.0	(1.0)	-7.1%
General Fund Total	648.8	647.5	(1.3)	-0.2%
Restricted Fund Total	3.0	3.0	-	0.0%
Grand Total All Funds:	651.8	650.5	(1.3)	-0.2%

GATEWAY COMMUNITY COLLEGE (GWCC)

Established in 1968, GateWay Community College is in its 47th year as a comprehensive public institution of higher education, providing educational opportunities to more than 11,000 students annually (includes skill centers). The college is affiliated with the Maricopa Skill Center, Cutting Edge and GateWay Early College High School, as well as the new Center for Entrepreneurial Innovation.

GateWay’s offerings have grown to include more than 100 degree, certificate and university transfer programs in a wide variety of concentrations including Apprenticeships, Automotive, Business, Environment, Healthcare, Industrial Technology, Information Technology, Liberal Arts, Math and Science.

By continuously providing a high quality of education, with support from student service areas as well as career training through innovation and state-of-the-art technology, GateWay has emerged as a leading institution in meeting the needs of students, businesses and industries throughout the community.

GWCC BUDGET SUMMARY

Budget by Object - GateWay Community College (GWC)				
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 21,762,650	\$ 22,461,335	\$ 698,685	3.2%
Employee Benefits	6,632,663	6,795,856	163,193	2.5%
Contract Service	2,549,379	2,538,714	(10,665)	-0.4%
Supplies & Materials	516,617	522,080	5,463	1.1%
Fixed Charges	266,109	285,984	19,875	7.5%
Comm & Utilities	1,347,720	1,347,720	-	0.0%
Travel	112,505	124,397	11,892	10.6%
Contingency, Scholarships, Misc.	2,102,486	1,694,407	(408,079)	-19.4%
General Fund Total	\$ 35,290,129	\$ 35,770,493	\$ 480,364	1.4%
Auxiliary Fund Total	\$ 6,627,819	\$ 6,627,754	\$ (65)	0.0%
Restricted Fund Total	17,272,576	17,786,196	513,620	3.0%
GRAND TOTAL ALL FUNDS:	\$ 59,190,524	\$ 60,184,443	\$ 993,919	1.7%

SIGNIFICANT BUDGET CHANGES FOR FY16-17

GateWay College’s General Fund budget increase of \$480,364 is a result of the following:

- \$<366,360> Enrollment Growth adjustment for FY14-15;
- \$1,063 for Computer Maintenance Management Software;
- \$1,720 for ASRS increase from 11.47% to 11.48%;
- \$29,050 for Flex benefit increase from \$10,885 to \$11,000 per FTE;
- \$39,690 for Faculty Professional Growth, Education and Anniversary increases;
- \$775,201 for salary increases (Step increase, 2% at top step, 2% Adjunct Faculty, 1% for Step 25).

The Restricted Fund increase is due to the anticipation of additional Student Financial Aid.

NOTE: The Maricopa Skill Center and NorthWest Skill Center budgets are included with the Auxiliary Funds in Section D.

GWCC GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - GateWay Community College (GWC)					
Expenditures	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 17,865,230	\$ 17,654,471	49.4%	\$ (210,759)	-1.2%
Academic Support	2,219,467	2,221,185	6.2%	1,718	0.1%
Student Services	5,116,991	5,877,638	16.4%	760,647	14.9%
General Institutional Support	5,432,903	5,362,699	15.0%	(70,204)	-1.3%
Operations/Maintenance	3,849,084	3,848,046	10.8%	(1,038)	0.0%
Scholarships	806,454	806,454	2.3%	-	0.0%
Total by Function	\$ 35,290,129	\$ 35,770,493	100.0%	\$ 480,364	1.4%

GWCC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - GWC				
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	104.0	104.0	-	0.0%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	54.0	53.9	(0.1)	-0.2%
Support (PSA)	74.3	76.8	2.5	3.4%
Custodians/Grounds (M&O)	9.0	9.0	-	0.0%
Crafts	3.0	2.0	(1.0)	-33.3%
College Safety	6.0	6.0	-	0.0%
General Fund Total	251.3	252.7	1.4	0.6%
Auxiliary Fund Total	0.6	-	(0.6)	-100.0%
GRAND TOTAL ALL FUNDS:	251.9	252.7	0.8	0.3%

MESA COMMUNITY COLLEGE (MCC)

Mesa Community College (MCC) is one of the largest of the 10 community colleges comprising the Maricopa County Community College District and one of the largest community colleges in the nation. MCC began in 1963 as a branch of Phoenix College and was granted independent status in 1965.

For 50 years, MCC has been the higher educational resource for more than 35,000 students who attend annually. Students can select from more than 150 Associate of Applied Science degrees and Certificates of Completion, numerous transfer programs and classes offered in multiple learning formats; traditional classroom, online and hybrid. Students find support outside of the classroom through the Center for Service-Learning, Learning Enhancement Center, Veterans and Career Re-Entry, Multi-Cultural and American Indian Services. MCC's Center for Teaching and Learning further energizes residential and adjunct faculty to excel in the classroom and in professional development.

The College fosters dynamic partnerships with the community that help determine how MCC can best provide a quality workforce to the community we serve. Our Commission on Excellence in Education and membership in the East Valley Partnership enable community input on professional and career programs.

Students pursue their educational goals at two state-of-the art campuses equipped with modern classrooms, wireless technology, research labs and outdoor teaching spaces. Both campuses offer comprehensive transfer degrees, career and technical education, student services, and student clubs and activities. Combined, these locations plus eLearning (Internet-based courses) provide affordable and convenient access to learning opportunities to East Valley residents.

Current year enrollment is estimated to decline 867 FTSE (full-time student equivalent) or 6.6 percent from the prior year. This enrollment decline brings the College's five year enrollment decline to 3,762 FTSE or 23.4 percent from the peak year of FY2010/2011. The College has budgeted \$1.8 million for the estimated funding reduction in FY2016/2017 resulting from the current enrollment drop.

SOUTHERN & DOBSON CAMPUS

Built in 1965, our 145 acre Southern & Dobson Campus, is a focus for education and community involvement. The campus offers Certificate of Completion (CCL) or an Academic Certificate (AC) and two-year degrees in over 150 programs of study. Our 2 year degrees transfer to all public Arizona universities and many private institutions nationwide. The Campus offers comprehensive transfer degrees, career and technical programs, student services, championship athletics, and student clubs and activities.

RED MOUNTAIN CAMPUS

Opened in 2001 our 100 acre Red Mountain campus offers advanced classrooms, wireless technology, outdoor teaching spaces, a library and an intimate college environment set among the Sonoran Desert of Northeast Mesa. Course offerings include a wide range of classes for transfer, occupational preparation, development of basic skills and community education. The campus features a One-Stop Enrollment Center which assists students with admissions, academic advisement, testing, and veteran and financial aid services.

E-LEARNING

MCC eLearning provides courses that use internet technology to enable innovation and quality educational experiences. Our eLearning offerings reflect the College's dedication to enriching and expanding access to higher education. In 2014, the College received approval from The Higher Learning Commission offer 100% of our programs via distance delivery.

MCC BUDGET SUMMARIES BY CAMPUS

BUDGET BY OBJECT - Mesa Community College + Red Mt. + Downtown					
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 64,325,417	\$ 63,355,412	\$ (970,005)	-1.5%	
Employee Benefits	19,124,371	18,868,559	(255,812)	-1.3%	
Contract Service	6,131,339	7,305,544	1,174,205	19.2%	
Supplies & Materials	1,690,922	1,687,295	(3,627)	-0.2%	
Fixed Charges	1,023,526	1,013,690	(9,836)	-1.0%	
Comm & Utilities	2,640,022	2,715,022	75,000	2.8%	
Travel	353,945	353,945	-	0.0%	
Contingency, Scholarships, Misc	4,058,948	4,722,150	663,202	16.3%	
General Fund Total	\$ 99,348,490	\$ 100,021,617	\$ 673,127	0.7%	
Auxiliary Fund Total	\$ 14,123,760	\$ 14,227,971	\$ 104,211	0.7%	
Restricted Fund Total	35,674,512	37,564,628	1,890,116	5.3%	
GRAND TOTAL ALL FUNDS:	\$ 149,146,762	\$ 151,814,216	\$ 2,667,454	1.8%	

SIGNIFICANT BUDGET CHANGES FOR SOUTHERN & DOBSON CAMPUS FOR FY16-17

Mesa College's General Fund budget increase of \$673,127 is a result of the following:

- \$<1,471,610> Enrollment Growth adjustment for FY14-15;
- \$1,063 for Computer Maintenance Management Software;
- \$27,923 transfer funding from Rio Salado to MCC for 50% Groundskeeper position;
- \$4,813 for ASRS increase from 11.47% to 11.48%;
- \$82,966 for Flex benefit increase from \$10,885 to \$11,000 per FTE;
- \$114,638 for Faculty Professional Growth, Education and Anniversary increases;
- \$1,913,334 for salary increases (Step increase, 2% at top step, 2% Adjunct Faculty, 1% for Step 25).

The Restricted Fund increase is due to the anticipation of additional Student Financial Aid.

MCC COMBINED GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - MCC Combined					
Expenditures	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 55,444,606	\$ 46,401,083	46.4%	\$ (9,043,523)	-16.3%
Academic Support	9,523,025	12,459,788	12.5%	2,936,763	30.8%
Student Services	11,733,404	13,369,001	13.4%	1,635,597	13.9%
Institutional Support	10,323,799	17,631,909	17.6%	7,308,110	70.8%
Operations/Maintenance	10,754,064	8,590,244	8.6%	(2,163,820)	-20.1%
Scholarships	1,569,592	1,569,592	1.6%	-	0.0%
Total by Function	\$ 99,348,490	\$ 100,021,617	100.0%	\$ 673,127	0.7%

MCC SOUTHERN & DOBSON CAMPUS BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - Mesa Campus + Red Mt. + Downtown				
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	322.5	313.2	(9.3)	-2.9%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	116.8	115.7	(1.1)	-0.9%
Support (PSA)	219.1	215.7	(3.4)	-1.5%
Custodians/Grounds (M&O)	28.0	25.0	(3.0)	-10.7%
Crafts	14.0	13.0	(1.0)	-7.1%
College Safety	15.0	15.0	-	0.0%
General Fund Total	716.4	698.6	(17.8)	-2.5%
Auxiliary Fund Total	13.3	14.5	1.2	9.0%
Restricted Fund Total	5.0	5.0	-	0.0%
GRAND TOTAL ALL FUNDS:	734.7	718.1	(16.6)	-2.3%

SCOTTSDALE COMMUNITY COLLEGE (SCC)

Scottsdale Community College is student centered, with a focus on active, engaged and intellectually rigorous learning. The college is known for high quality, accessible educational opportunities and innovative teaching, learning and support services. SCC serves approximately 15,000 students a year, offering more than 100 degrees and 60 certificates of completion in diverse occupational areas. SCC is a leader in Developmental Education, Open Education Resources, Undergraduate Research, and Service Learning, all designed to improve and facilitate student success.

Through a partnership with the Salt River Pima-Maricopa Indian Community, SCC is honored to be the only two-year public higher education institution located on Native American Land. The college has a robust Native American Indian support program and is establishing an Indigenous Scholars Institute to better serve our growing Native American student population, and to encourage all students to understand and appreciate the history, contributions and future of our Indigenous peoples.

SCC, for the third consecutive time, is among only 150 community colleges nationally to be eligible for the prestigious Aspen Award for Community College Excellence. SCC also holds the honor of being the winner of the Scottsdale Chamber of Commerce Sterling Award in the Big Business category, has been named a Bellwether Finalist for Community College Innovation, and is the first Arizona Community College to be named a Veteran’s Supportive Campus. In 2015, SmartAsset named SCC the 6th Best Community College in the U.S.

SCC BUDGET SUMMARY

Budget by Object - Scottsdale Community College (SCC)					
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 33,559,895	\$ 33,861,640	301,745	0.9%	
Employee Benefits	10,457,244	10,460,968	3,724	0.0%	
Contract Service	1,730,040	2,230,508	500,468	28.9%	
Supplies & Materials	1,567,135	1,251,415	(315,720)	-20.1%	
Fixed Charges	453,813	453,813	-	0.0%	
Comm & Utilities	1,608,906	1,608,906	-	0.0%	
Travel	59,742	59,742	-	0.0%	
Contingency, Scholarships, Misc.	2,163,673	2,290,989	127,316	5.9%	
General Fund Total	\$ 51,600,448	\$ 52,217,981	\$ 617,533	1.2%	
Auxiliary Fund Total	\$ 7,650,888	\$ 7,657,154	\$ 6,266	0.1%	
Restricted Fund Total	12,453,724	13,079,223	625,499	5.0%	
Plant Fund Total	129,000	129,000	-	0.0%	
GRAND TOTAL ALL FUNDS:	\$ 71,834,060	\$ 73,083,358	\$ 1,249,298	1.7%	

SIGNIFICANT BUDGET CHANGES FOR FY16-17

Scottsdale Community College’s General Fund budget increase of \$617,533 is a result of the following:

- \$<553,800> Enrollment Growth adjustment for FY14-15;
- \$1,063 for Computer Maintenance Management Software;
- \$34,907 transfer from District to SCC for position reassignment;
- \$<110,392> transfer from SCC to District for Sustainability position;
- \$2,626 for ASRS increase from 11.47% to 11.48%;
- \$45,860 for Flex benefit increase from \$10,885 to \$11,000 per FTE;
- \$61,271 for Faculty Professional Growth, Education and Anniversary increases.
- \$1,135,998 for salary increases (Step increase, 2% at top step, 2% Adjunct Faculty, 1% for Step 25).

The Restricted Fund increase is due to the anticipation of more Student Financial Aid.

SCC GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - Scottsdale Community College					
Expenditures	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 27,395,979	\$ 27,809,737	53.3%	\$ 413,758	1.5%
Academic Support	5,088,180	5,206,108	10.0%	117,928	2.3%
Student Services	6,502,379	6,487,445	12.4%	(14,934)	-0.2%
Institutional Support	5,199,812	5,203,584	10.0%	3,772	0.1%
Operations/Maintenance	6,616,599	6,694,491	12.8%	77,892	1.2%
Public Service	15,787	34,904	0.1%	19,117	121.1%
Scholarships	781,712	781,712	1.5%	-	0.0%
Total by Function	\$ 51,600,448	\$ 52,217,981	100.0%	\$ 617,533	1.2%

SCC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - SCC				
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	170.0	168.0	(2.0)	-1.2%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	78.2	76.4	(1.8)	-2.3%
Support (PSA)	109.7	110.0	0.3	0.3%
Custodians/Grounds (M&O)	22.0	20.0	(2.0)	-9.1%
Crafts	7.0	7.0	-	0.0%
College Safety	10.0	10.0	-	0.0%
General Fund Total	397.8	392.4	(5.4)	-1.4%
Auxiliary Fund Total	6.2	6.3	0.1	1.6%
Restricted Fund Total	3.0	4.0	1.0	33.3%
GRAND TOTAL ALL FUNDS:	407.0	402.7	(4.3)	-1.1%

RIO SALADO COLLEGE (RSC)

Rio Salado College is one of eleven colleges in the Maricopa County Community College District and one of the largest online public community colleges in the nation. Located in Tempe, Arizona, the college provides the next step in education for nearly 56,500 students annually, with more than 29,000 taking classes online. Established in 1978, Rio Salado College successfully meets the needs of working adults and other specialized populations who find it challenging to pursue higher education through traditional means. Rio Salado reaches out to students who need access, flexibility, and affordability in innovative learning formats.

Rio Salado College is dedicated to serving local, national, and international communities through: college bridge pathways, community-based learning, corporate and government partnerships, early college initiatives, online learning and university transfer. The college offers several convenient locations throughout Maricopa County. In addition, Rio Salado College has created Educational Empowerment Zones in local communities to offer educational programs and services uniquely tailored to the communities they serve. At Rio Salado College, students can select from more than 100 degree, certificate and transfer programs, and take advantage of comprehensive student support services when and where it is most convenient for them.

Rio Salado operates on behalf of the Maricopa Community Colleges Sun Sounds of Arizona, a radio reading service for those who cannot see, hold or understand print due to a disability, as well as 91.5 KJZZ and 89.5 KBAQ radio stations.

RSC BUDGET SUMMARY

Budget by Object - Rio Salado College(RSC)					
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 34,045,875	\$ 35,655,686	\$ 1,609,811	4.7%	
Employee Benefits	9,575,234	10,075,114	499,880	5.2%	
Contract Service	10,112,171	9,272,272	(839,899)	-8.3%	
Supplies & Materials	516,940	516,003	(937)	-0.2%	
Fixed Charges	351,029	351,029	-	0.0%	
Comm & Utilities	1,388,392	1,388,392	-	0.0%	
Travel	28,747	27,599	(1,148)	-4.0%	
Contingency, Scholarships, Misc.	2,490,163	2,498,624	8,461	0.3%	
General Fund Total	\$ 58,508,551	\$ 59,784,719	\$ 1,276,168	2.2%	
Auxiliary Fund Total	\$ 27,749,900	\$ 27,520,762	\$ (229,138)	-0.8%	
Restricted Fund Total	32,427,419	30,739,209	(1,688,210)	-5.2%	
GRAND TOTAL ALL FUNDS:	\$ 118,685,870	\$ 118,044,690	\$ (641,180)	-0.5%	

SIGNIFICANT BUDGET CHANGES FOR FY16-17

Rio Salado College’s General Fund budget increase of \$1,276,168 is a result of the following:

- \$<216,700> Enrollment Growth adjustment for FY14-15;
- \$1,063 for Computer Maintenance Management Software;
- \$133,303 for Prop 301 Education faculty position moved to the General Fund;
- \$<27,923> transfer funding from Rio to MCC for 50% Groundskeeper position;
- \$2,263 for ASRS increase from 11.47% to 11.48%;
- \$43,575 for Flex benefit increase from \$10,885 to \$11,000 per FTE;
- \$93,800 for Faculty Professional Growth, Education and Anniversary increases;
- \$1,246,787 for salary increases (Step increase, 2% at top step, 2% Adjunct Faculty, 1% for Step 25).

The Restricted Fund decrease is due to the anticipation of reduced Student Financial Aid.

RSC GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - Rio Salado					
Expenditures	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 25,688,002	\$ 23,349,671	39.1%	\$ (2,338,331)	-9.1%
Academic Support	12,863,003	14,913,243	24.9%	2,050,240	15.9%
Student Services	5,901,108	6,709,721	11.2%	808,613	13.7%
Institutional Support	9,834,482	10,429,111	17.4%	594,629	6.0%
Operations/Maintenance	2,380,270	2,579,400	4.3%	199,130	8.4%
Public Service	680,558	642,445	1.1%	(38,113)	-5.6%
Scholarships	1,161,128	1,161,128	1.9%	-	0.0%
Total by Function	\$ 58,508,551	\$ 59,784,719	100.0%	\$ 1,276,168	2.2%

RSC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - RSC				
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	25.0	26.0	1.0	4.0%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	173.9	178.0	4.1	2.4%
Support (PSA)	138.0	145.1	7.1	5.1%
Custodians/Grounds (M&O)	17.4	18.4	1.0	5.7%
Crafts	-	1.0	1.0	NA
College Safety	6.2	6.2	-	0.0%
General Fund Total	361.5	375.7	14.2	
Auxiliary Fund Total	140.7	125.2	(15.5)	-11.0%
Restricted Fund Total	1.0	0.4	(0.6)	-60.0%
GRAND TOTAL ALL FUNDS:	503.2	501.3	(1.9)	-0.4%

SOUTH MOUNTAIN COMMUNITY COLLEGE (SMCC)

South Mountain Community College (SMCC), which takes its name from nearby South Mountain Park, was established in April 1978 to provide higher education opportunities for the communities in southern Maricopa County. SMCC continues to reflect the growing diversity of its surrounding communities - a rich mix of rural, urban, and suburban neighborhoods. With over 68 percent of the student population being a minority status and 46 percent Hispanic, SMCC is a federally-designated Minority- and Hispanic-Serving Institution.

Over 6,000 students attend the college annually. The main campus is located on 24th street, just north of Baseline Road in Phoenix. The college operates two offsite centers in Guadalupe and Laveen, which provides the community several options to pursue opportunities in degree and certificate programs, continuing education, and general interest classes.

In recent years, SMCC has recommitted itself to its core values of collaboration, community, excellence, integrity and well-being. Simultaneously, the institution has also worked to be responsive to the changing needs of the community and labor market by offering more technology-related certificates, a development and networking hub for local entrepreneurs, a community center for civic engagement activities, as well as strategic scheduling options for easier degree completion and university transfer. The past year, SMCC has embarked upon collaboration with the Gila River Indian Community to offer a variety of courses and certificates that serve their unique community needs in the areas of education, healthcare and workforce development.

SMCC BUDGET SUMMARY

Budget by Object - South Mountain Community College (SMCC)				
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 16,959,606	\$ 17,442,219	\$ 482,613	2.8%
Employee Benefits	5,367,710	5,490,892	123,182	2.3%
Contract Service	1,005,983	939,167	(66,816)	-6.6%
Supplies & Materials	629,416	510,352	(119,064)	-18.9%
Fixed Charges	256,187	256,187	-	0.0%
Comm & Utilities	937,529	937,529	-	0.0%
Travel	140,571	124,689	(15,882)	-11.3%
Contingency, Scholarships, Misc.	1,588,109	1,607,134	19,025	1.2%
General Fund Total	\$ 26,885,111	\$ 27,308,169	\$ 423,058	1.6%
Auxiliary Fund Total	\$ 5,012,610	\$ 5,012,585	\$ (25)	0.0%
Restricted Fund Total	13,116,790	11,190,459	(1,926,331)	-14.7%
Plant Fund Total	403,241	403,241	-	0.0%
GRAND TOTAL ALL FUNDS:	\$ 45,417,752	\$ 43,914,454	\$ (1,503,298)	-3.3%

SIGNIFICANT BUDGET CHANGES FOR FY16-17

South Mountain Community College’s General Fund budget increase of \$423,058 is a result of the following:

- \$<347,190> Enrollment Growth adjustment for FY14-15;
- \$1,349 for ASRS increase from 11.47% to 11.48%;
- \$128,919 for Prop 301 Computer Information faculty position moved to the General Fund;
- \$<22,768> Move to GCC for Faculty position transfer;
- \$24,610 for Flex benefit increase from \$10,885 to \$11,000 per FTE;
- \$24,132 for Faculty Professional Growth, Education and Anniversary increases;
- \$614,006 for salary increases (Step increase, 2% at top step, 2% Adjunct Faculty, 1% for Step 25).

The Restricted Fund decrease is due to the anticipation of reduced Student Financial Aid.

SMCC GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - South Mountain					
Expenditures	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 10,719,453	\$ 10,868,097	39.8%	\$ 148,644	1.4%
Academic Support	4,295,267	4,580,982	16.8%	285,715	6.7%
Student Services	3,757,641	3,745,394	13.7%	(12,247)	-0.3%
Institutional Support	3,822,681	3,751,299	13.7%	(71,382)	-1.9%
Operations/Maintenance	3,682,386	3,754,714	13.7%	72,328	2.0%
Scholarships	607,683	607,683	2.2%	-	0.0%
Total by Function	\$ 26,885,111	\$ 27,308,169	100.0%	\$ 423,058	1.6%

SMCC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - SMCC				
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	65.0	66.0	1.0	1.5%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	53.0	59.0	6.0	11.3%
Support (PSA)	68.8	62.6	(6.2)	-9.1%
Custodians/Grounds (M&O)	18.0	18.0	-	0.0%
Crafts	4.0	4.0	-	0.0%
College Safety	5.0	5.0	-	0.0%
General Fund Total	214.8	215.6	0.8	0.4%
Restricted Fund Total	1.0	-	(1.0)	-100.0%
GRAND TOTAL ALL FUNDS:	215.8	215.6	(0.2)	-0.1%

CHANDLER-GILBERT COMMUNITY COLLEGE (CGCC)

Founded in 1985, CGCC is a comprehensive community college in Chandler, Arizona, serving the higher education needs of our residents at four locations in the Southeast Valley of the Phoenix metropolitan area - the Pecos Campus in Chandler, the Williams Campus in Mesa, the Sun Lakes Center in Sun Lakes and the Communiversity at Queen Creek. CGCC currently serves more than 19,000 students annually and has been cited by *Community College Week* as the fastest growing large (> 10,000 students) community college in America.

CGCC offers degrees and certificates in a variety of fields, university transfer, workforce development programs, and dual enrollment, along with nationally recognized programs in service learning, learning communities, and civic engagement. The Sun Lakes Center serves the needs of mature adults through non-credit computer literacy and personal enrichment classes.

CGCC’s service area reflects a diverse multicultural environment and is experiencing burgeoning population growth. The College has built a culture focused on student success, employee collegiality, collaboration, and service to community. Academic freedom and responsibility are recognized as essential to fulfilling the College’s mission of advancing student learning.

WILLIAMS CAMPUS (WEC)

The Chandler-Gilbert Community College Williams Campus, located in the heart of the Southeast Valley near the Phoenix-Mesa Gateway Airport, is a fully comprehensive campus offering associate degrees, certificates, and university transfer courses. In addition to offering a wide array of general studies and university transfer courses, the Williams Campus is home to a number of specialized programs, including Aviation, Nursing, EMT, Mortuary Science, Law Enforcement Training, and Electric Utility Technology. CGCC at the Williams Campus, partners with ASU Polytechnic for the benefit of students interested in completing their four-year degree in one convenient location.

CGCC BUDGET SUMMARIES

BUDGET BY OBJECT - Chandler-Gilbert & Williams Combined				
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 33,034,325	\$ 34,008,857	\$ 974,532	3.0%
Employee Benefits	9,633,524	9,867,116	233,592	2.4%
Contract Service	2,281,721	2,281,721	-	0.0%
Supplies & Materials	1,079,763	1,080,826	1,063	0.1%
Fixed Charges	432,303	432,303	-	0.0%
Comm & Utilities	1,835,174	1,835,174	-	0.0%
Travel	103,796	103,796	-	0.0%
Contingency, Scholarships, Misc.	2,362,555	2,469,956	107,401	4.5%
General Fund Total	\$ 50,763,161	\$ 52,079,749	\$ 1,316,588	2.6%
Auxiliary Fund Total	\$ 3,977,799	\$ 3,977,747	\$ (52)	0.0%
Restricted Fund Total	15,019,771	14,213,517	(806,254)	-5.4%
Plant Fund Total	879,982	879,982	-	0.0%
GRAND TOTAL ALL FUNDS:	\$ 70,640,713	\$ 71,150,995	\$ 510,282	0.7%

SIGNIFICANT BUDGET CHANGES FOR FY16-17

Chandler-Gilbert College’s General Fund budget increase of \$1,316,588 is a result of the following:

- \$<89,460> Enrollment Growth adjustment for FY14-15;
- \$1,063 for Computer Maintenance Management Software;
- \$2,309 for ASRS increase from 11.47% to 11.48%;
- \$42,059 for Flex benefit increase from \$10,885 to \$11,000 per FTE;
- \$66,020 for Faculty Professional Growth, Education and Anniversary increases;
- \$190,414 for 2 new Faculty positions in support of 60/40 ratio;
- \$1,104,183 for salary increases (Step increase, 2% at top step, 2% Adjunct Faculty, 1% for Step 25).

The Restricted Fund decrease is due to the anticipation of reduced Student Financial Aid.

CGCC AND WILLIAMS GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - Chandler-Gilbert & Williams Combined					
Expenditures	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 25,514,066	\$ 25,667,812	49.3%	\$ 153,746	0.6%
Academic Support	6,350,721	7,199,875	13.8%	849,154	13.4%
Student Services	5,023,217	5,196,313	10.0%	173,096	3.4%
Institutional Support	6,555,982	6,609,200	12.7%	53,218	0.8%
Operations/Maintenance	6,559,600	6,643,571	12.8%	83,971	1.3%
Public Service	188,443	191,846	0.4%	3,403	1.8%
Scholarships	571,132	571,132	1.1%	-	0.0%
Total by Function	\$ 50,763,161	\$ 52,079,749	100.0%	\$ 1,316,588	2.6%

CGCC BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE)- Chandler-Gilbert & Williams Combined				
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	134.5	136.5	2.0	1.5%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	66.8	65.8	(1.0)	-1.5%
Support (PSA)	113.4	114.3	0.9	0.8%
Custodians/Grounds (M&O)	32.0	32.0	-	0.0%
Crafts	5.0	5.0	-	0.0%
College Safety	10.0	10.0	-	0.0%
General Fund Total	362.7	364.6	1.9	0.5%
Restricted Fund Total	5.0	5.0	-	0.0%
GRAND TOTAL ALL FUNDS:	367.7	369.6	1.9	0.5%

PARADISE VALLEY COMMUNITY COLLEGE (PVCC)

Paradise Valley Community College (PVCC) is a contemporary, thriving campus with an estimated enrollment of over 13,000. Students have access to over 80 Degree and Certificate of Completion Programs. Each year, approximately 4,500 students successfully complete transfer programs to one of the three state universities in disciplines such as Business, Science, Elementary Education, and Fine Arts. Additionally, students can earn a bachelor's degree on site through the presence of Northern Arizona University and University of Arizona. PVCC also has strong workforce development programs with significant student success and outreach into the community. Signature programs include Early Childhood Education, Fire Sciences, Paramedicine, Nursing and Dietetic Tech. Based on the principles of a learning-centered college, PVCC's dedication to learning, equity in student outcomes, and student persistence and completion has earned recognition by the Aspen Institute as one of only 150 Colleges nationwide nominated in 2013, 2015 and 2017 for the prestigious Aspen Prize.

PVCC started in 1985 as the Northeast Valley Education Center with classes taught at local schools. Construction began on the Union Hills site in 1986 and opened in 1987 consisting of ten buildings that provided educational opportunities for approximately 4,000 students, twice the anticipated enrollment. In 1990, PVCC gained independent accreditation. Most recently, in 2015, PVCC received reaffirmation of its accreditation for ten years.

Recent expansions have increased educational space in excess of 100,000 square feet, mainly providing classrooms dedicated to math and sciences as well as workforce development instruction. We have included indoor and outdoor collaboration spaces which facilitate group discussion and gatherings all designed with an eye to encourage students to stay on campus, take part in group activities and programs, or simply relax, all of which enhance their opportunities for Student Success. Recognizing the importance of state of the art facilities for some programs, PVCC has medical simulation laboratories and practice clinical labs for the Nursing, EMT and Paramedic programs.

BLACK MOUNTAIN CAMPUS

The PVCC at Black Mountain campus is a partnership of PVCC, Desert Foothills YMCA and the Foothills Community Foundation (FCF). It is designed as a neighborhood-gathering place for all ages to exercise both their minds and bodies. The partnership provides the unique opportunity for the campus to meet all the needs of the northeast valley communities of Carefree, Cave Creek, Anthem, north Phoenix, and north Scottsdale by providing education options, meeting spaces, and recreation facilities in one central location.

PVCC at Black Mountain opened in August 2009 and puts higher education within reach of these north valley communities. Aquilla Hall, the last PVCC project supported by the 2004 GO Bond, opened in January 2016, adding 20,000 sq. ft. to the site, tripling its size. Aquilla Hall is an integrated learning building and includes multi-purpose classrooms, science labs, science classroom, and computer labs extending the range and number of college credit classes offered. In addition to classrooms the building contains faculty offices, tutoring center, student study and collaboration areas, an astronomy deck, and an outdoor amphitheater. Other facilities at the site include the FCF-Holland Community Center, which includes the foundation headquarters, a cafe, and meeting spaces for nonprofit community groups, and a state-of-the-art YMCA that offers health and fitness opportunities, swimming, and gym plus programs for all ages.

PVCC BUDGET SUMMARIES

Budget by Object - Paradise Valley + Black Mountain Combined					
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 25,500,238	\$ 26,239,200	\$ 738,962	2.9%	
Employee Benefits	7,401,781	7,597,313	195,532	2.6%	
Contract Service	1,440,316	1,437,316	(3,000)	-0.2%	
Supplies & Materials	988,131	989,323	1,192	0.1%	
Fixed Charges	279,957	279,957	-	0.0%	
Comm & Utilities	1,660,584	1,660,584	-	0.0%	
Travel	120,358	120,358	-	0.0%	
Contingency, Scholarships, Misc.	1,516,275	1,265,377	(250,898)	-16.5%	
General Fund Total	\$ 38,907,640	\$ 39,589,428	\$ 681,788	1.8%	
Auxiliary Fund Total	\$ 2,256,786	\$ 2,333,234	\$ 76,448	3.4%	
Restricted Fund Total	10,612,890	9,084,153	(1,528,737)	-14.4%	
GRAND TOTAL ALL FUNDS:	\$ 51,777,316	\$ 51,006,815	\$ (770,501)	-1.5%	

SIGNIFICANT BUDGET CHANGES FOR FY16-17

Paradise Valley College's General Fund budget increase of \$681,788 is a result of the following:

- \$<483,510> Enrollment Growth adjustment for FY14-15;
- \$1,063 for Computer Maintenance Management Software;
- \$231,150 Bond operating for Black Mt Aquila Hall;
- \$1,828 for ASRS increase from 11.47% to 11.48%;
- \$31,509 for Flex benefit increase from \$10,885 to \$11,000 per FTE;
- \$47,584 for Faculty Professional Growth, Education and Anniversary increases;
- \$852,164 for salary increases (Step increase, 2% at top step, 2% Adjunct Faculty, 1% for Step 25).

The Restricted Fund decrease is due to the anticipation of reduced Student Financial Aid.

PVCC AND BLACK MT. GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - PVCC + Black Mountain Combined					
Expenditures	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 21,729,153	\$ 22,235,176	56.2%	\$ 506,023	2.3%
Academic Support	3,136,422	3,265,954	8.2%	129,532	4.1%
Student Services	4,935,594	5,195,111	13.1%	259,517	5.3%
Institutional Support	4,187,718	3,901,492	9.9%	(286,226)	-6.8%
Operations/Maintenance	4,371,544	4,444,486	11.2%	72,942	1.7%
Scholarships	547,209	547,209	1.4%	-	0.0%
Total by Function	\$ 38,907,640	\$ 39,589,428	100.0%	\$ 681,788	1.8%

PVCC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - Paradise Valley + Black Mountain Combined					
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Residential Faculty	119.0	119.0	-	0.0%	
Executive (CEC)	1.0	1.0	-	0.0%	
Management (MAT)	53.8	55.8	2.0	3.7%	
Support (PSA)	76.6	76.8	0.2	0.2%	
Custodians/Grounds (M&O)	13.0	13.0	-	0.0%	
Crafts	2.0	2.0	-	0.0%	
College Safety	6.8	7.0	0.3	3.7%	
General Fund Total	272.1	274.5	2.4	0.9%	
Restricted Fund Total	1.0	1.0	-	0.0%	
GRAND TOTAL ALL FUNDS:	273.1	275.5	2.4	0.9%	

ESTRELLA MOUNTAIN COMMUNITY COLLEGE (EMCC)

Estrella Mountain Community College (EMCC) has been serving the West Valley community since 1990 and at the Avondale campus since 1992. The college is located on the northwest corner of Dysart and Thomas Roads. Estrella Mountain provides educational opportunities and workforce training to the burgeoning western metropolitan Phoenix population of more than 400,000 residents. Located in one of the fastest growing regions of the country, the college’s service area population is expected to grow to more than 1.3 million people by 2030.

Since opening in 1992, Estrella Mountain Community College (EMCC) has worked to create a “sense of place” that expresses the historical and cultural values of the surrounding communities, while providing students with meaningful and engaging learning environments. Estrella Mountain enrolls over 18,000 students annually in credit, non-credit, and skill center programs. The College is master planned to be a large comprehensive Learning College and is home to the SouthWest Skill Center (see Section D).

EMCC BUCKEYE CAMPUS

Opening in 2011 and adjacent to Buckeye Union High School, the Estrella Mountain Buckeye Educational Center provides academic, job training and community education courses to the Town of Buckeye and its surrounding communities, including Gila Bend, Harquahala Valley, Palo Verde, Rainbow Valley and Tonopah. The center furthers the College’s long-term strategic plans by enhancing Estrella Mountain’s presence in its service region. The Center provides course offerings for traditional and non-traditional age students, which range from college credit, degree-seeking pathways, short-term job training programs, and non-credit community education classes.

EMCC BUDGET SUMMARIES

BUDGET BY OBJECT - Estrella Mountain + Buckeye Combined				
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 23,217,054	\$ 24,025,092	\$ 808,038	3.5%
Employee Benefits	6,805,950	7,045,636	239,686	3.5%
Contract Service	655,232	515,004	(140,228)	-21.4%
Supplies & Materials	218,215	212,014	(6,201)	-2.8%
Fixed Charges	136,511	135,061	(1,450)	-1.1%
Comm & Utilities	945,787	945,787	-	0.0%
Travel	37,347	41,097	3,750	10.0%
Contingency, Scholarships, Misc.	2,701,012	3,250,089	549,077	20.3%
General Fund Total	\$ 34,717,108	\$ 36,169,780	\$ 1,452,672	4.2%
Auxiliary Fund Total	\$ 5,106,035	\$ 5,266,277	\$ 160,242	3.1%
Restricted Fund Total	20,801,079	20,039,397	(761,682)	-3.7%
Plant Fund Total	500,000	500,000	-	0.0%
GRAND TOTAL ALL FUNDS:	\$ 61,124,222	\$ 61,975,454	\$ 851,232	1.4%

SIGNIFICANT BUDGET CHANGES FOR FY16-17

Estrella Mountain College’s General Fund increase of \$1,452,672 is a result of the following:

- \$408,960 Enrollment Growth adjustment for FY14-15;
- \$61,143 from Districtwide for EMCC Energy Center position;
- \$1,674 for ASRS increase from 11.47% to 11.48%;
- \$29,725 for Flex benefit increase from \$10,885 to \$11,000 per FTE;
- \$15,141 for Faculty Professional Growth, Education and Anniversary increases;
- \$190,415 for 2 new Faculty positions in support of 60/40 ratio;
- \$745,614 for salary increases (Step increase, 2% at top step, 2% Adjunct Faculty, 1% for Step 25).

The Restricted Fund decrease is due to the anticipation of reduced Student Financial Aid.

EMCC AND BUCKEYE GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - Estrella Mountain + Buckeye Combined					
Expenditures	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 16,904,156	\$ 17,567,183	48.6%	\$ 663,027	3.9%
Academic Support	6,090,684	6,436,274	17.8%	345,590	5.7%
Student Services	4,291,243	4,488,343	12.4%	197,100	4.6%
Institutional Support	3,140,504	3,334,038	9.2%	193,534	6.2%
Operations/Maintenance	3,755,138	3,808,559	10.5%	53,421	1.4%
Scholarships	535,383	535,383	1.5%	-	0.0%
Total by Function	\$ 34,717,108	\$ 36,169,780	100.0%	\$ 1,452,672	4.2%

EMCC BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - Estrella Mountain + Buckeye Combined				
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	89.0	90.0	1.0	1.1%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	53.8	55.8	2.0	3.7%
Support (PSA)	86.4	87.9	1.4	1.7%
Custodians/Grounds (M&O)	17.0	17.0	-	0.0%
Crafts	4.0	4.0	-	0.0%
College Safety	4.0	4.0	-	0.0%
General Fund Total	255.2	259.6	4.5	1.7%
Auxiliary Fund Total	5.5	5.5	-	0.0%
Restricted Fund Total	3.0	3.0	-	0.0%
GRAND TOTAL ALL FUNDS:	263.7	268.1	4.5	1.7%

MARICOPA CORPORATE COLLEGE

The newest of the Maricopa Community Colleges, the Maricopa Corporate College (MCOR) was established to play a major role in providing customized technical training to local employers in a manner that is both rapid and strategic. In order to address a skills gap between needed and available trained employees, the Maricopa Corporate College will quickly develop and implement training solutions for new and existing Arizona businesses based on specifically identified needs. The Maricopa Corporate College will provide consultative services to businesses and continuing education to professionals as well as oversee Maricopa District entrepreneurial activities and initiatives such as the Center for Entrepreneurial Innovation (CEI) on the GateWay Community College campus. The Maricopa Corporate College functions independently of the 10 Maricopa Colleges and three skill centers while drawing on their faculty and facility resources when appropriate.

MARICOPA CORPORATE COLLEGE BUDGET SUMMARY

BUDGET BY OBJECT - Maricopa Corporate College					
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 683,150	\$ 701,535	\$ 18,385	2.7%	
Employee Benefits	177,291	179,798	2,507	1.4%	
Contract Service	2,000	1,755	(245)	-12.3%	
Contingency, Scholarships, Misc.	344,600	345,862	1,262	0.4%	
General Fund Total	\$ 1,207,041	\$ 1,228,950	\$ 21,909	1.8%	
Auxiliary Fund Total	\$ 3,347,257	\$ 3,792,318	\$ 445,061	13.3%	
Restricted Fund Total	-	290,773	290,773	NA	
GRAND TOTAL ALL FUNDS:	\$ 4,554,298	\$ 5,312,041	\$ 757,743	16.6%	

SIGNIFICANT CHANGES FOR FY16-17

The Corporate College's General Fund increased by \$21,919 as a result of the following: \$66 for the ASRS rate from 11.47% to 11.48%, \$575 for Flex benefit increase from \$10,885 to \$11,000 per position and \$21,268 for salary increases.

The Auxiliary fund increased by about \$450,000 due to additional support funding for programs.

The Restricted Fund increased due to potential grant funding for FY16-17.

MARICOPA CORPORATE COLLEGE GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - Maricopa Corporate College					
Expenditures	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
Academic Support	179,861	187,010	15.2%	7,149	4.0%
Institutional Support	682,580	697,340	56.7%	14,760	2.2%
Operations/Maintenance	344,600	344,600	28.0%	-	0.0%
Total by Function	\$ 1,207,041	\$ 1,228,950	100.0%	\$ 21,909	1.8%

MARICOPA CORPORATE COLLEGE BUDGETED POSITIONS

BUDGETED FULL-TIME EQUIVALENT (FTE) - Maricopa Corporate College					
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Executive (CEC)	1.0	1.0	-	0.0%	
Management (MAT)	3.0	3.0	-	0.0%	
Support (PSA)	1.0	1.0	-	0.0%	
General Fund Total	5.0	5.0	-	0.0%	
Auxiliary Fund total	27.0	29.0	2.0	7.4%	
GRAND TOTAL ALL FUNDS:	32.0	34.0	2.0	6.3%	

DISTRICT OFFICE (DO)

The District Office (DO) provides administrative support to the ten colleges, the Maricopa Corporate College and the three skill centers, through the following divisions: Governing Board; Chancellor; Academic & Student Affairs; Business Services; Human Resources; Resource Development; Public Affairs; Information Technology; and General Institutional.

DISTRICT OFFICE BUDGET SUMMARIES

BUDGET BY OBJECT - District Office (DO)				
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 35,241,168	\$ 38,425,881	\$ 3,184,713	9.0%
Employee Benefits	11,911,581	12,922,675	1,011,094	8.5%
Contract Service	7,181,953	6,895,313	(286,640)	-4.0%
Supplies & Materials	635,455	616,702	(18,753)	-3.0%
Fixed Charges	840,787	840,787	-	0.0%
Comm & Utilities	1,163,216	1,163,216	-	0.0%
Travel	877,805	862,805	(15,000)	-1.7%
Contingency, Scholarships, Misc.	4,841,338	4,199,553	(641,785)	-13.3%
General Fund Total	\$ 62,693,303	\$ 65,926,932	\$ 3,233,629	5.2%
Auxiliary Fund Total	\$ 259,000	\$ 259,000	\$ -	0.0%
Restricted Fund Total	568,000	568,000	-	0.0%
Plant Fund Total	190,394,018	190,740,874	346,856	0.2%
GRAND TOTAL ALL FUNDS:	\$ 253,914,321	\$ 257,494,806	\$ 3,580,485	1.4%

SIGNIFICANT BUDGET CHANGES FOR FY16-17

District Office’s General Fund budget increase of \$3,233,629 is a result of the following:

- \$<8,504> to colleges for Computer Maintenance Management Software;
- \$<34,907> transfer from District to SCC for reassignment position;
- \$110,392 transfer from Scottsdale to District for Sustainability position;
- \$1,500,000 reallocation from Districtwide for additional positions in Information Technology;
- \$196,466 reallocation from Districtwide for District position adjustments
- \$3,568 for ASRS increase from 11.47% to 11.48%;
- \$57,442 for Flex benefit increase from \$10,885 to \$11,000 per FTE;
- \$96,506 for Education and Anniversary increases;
- \$1,312,666 for salary increases (Step increase, 2% at top step, 2% Adjunct Faculty, 1% for Step 25).

The Plant Fund change is due to the increase of GO Bond Debt Service for FY16-17.

DISTRICT OFFICE GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - District Office (DO)					
Expenditures	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 28,528	\$ 122,235	0.2%	\$ 93,707	328.5%
Academic Support	5,893,726	5,976,368	9.1%	82,642	1.4%
Student Services	6,587,619	6,891,802	10.5%	304,183	4.6%
Institutional Support	44,951,540	48,800,440	74.0%	3,848,900	8.6%
Operations/Maintenance	3,841,693	2,696,358	4.1%	(1,145,335)	-29.8%
Public Service	1,390,197	1,439,729	2.2%	49,532	3.6%
Total by Function	\$ 62,693,303	\$ 65,926,932	100.0%	\$ 3,233,629	5.2%

DISTRICT OFFICE BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - DO				
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Executive (CEC)	6.0	6.0	-	0.0%
Management (MAT)	305.0	335.0	30.0	9.8%
Support (PSA)	143.8	142.0	(1.8)	-1.3%
Custodians/Grounds (M&O)	5.0	5.0	-	0.0%
Crafts	1.0	1.0	-	0.0%
College Safety	12.0	15.0	3.0	25.0%
General Fund Total	472.8	504.0	31.2	6.6%
Auxiliary Fund Total	-	-	-	NA
GRAND TOTAL ALL FUNDS:	472.8	504.0	31.2	6.6%

SIGNIFICANT STAFFING CHANGES FOR FY16-17

Thirty new MAT positions were created: 1 MAT Production Supervisor at MCTV; 2 in the General Counsel’s Office -- security/privacy positions, 2 in Academic Affairs Student Success, 1 in Business Services (transfer from SCC) 2 in Human Resources (1 reclassification of a PSA position) plus 22 in Information Technology. Three new PSA positions were created in Student Success of Academic Affairs, offset by several PSA reclassifications to MAT positions, resulting in a net decrease of 1.8 FTE for PSA. In addition, 3 new Public Safety positions were added in the Communications/Dispatch Center to monitor fire alarms at the colleges. The Grand Total is an increase of 31.2 FTEs for FY16-17 for the District Office.

DISTRICT-WIDE PROGRAMS

The budget for District-wide programs includes accounts that cannot be allocated to specific units. The accounts include district-wide technology software and hardware maintenance, networking, library databases; employee tuition waivers; reserves such as Governing Board Contingency and Uncollected Tax Levy contingency; as well as district-wide programs for Compensated Absences and Employee Professional Growth.

DISTRICT-WIDE BUDGET SUMMARIES

Budget by Object - Districtwide					
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 5,538,187	\$ 4,581,517	\$ (956,670)	-17.3%	
Employee Benefits	991,164	894,875	(96,289)	-9.7%	
Contract Service	15,252,927	15,202,927	(50,000)	-0.3%	
Supplies & Materials	99,821	153,975	54,154	54.3%	
Fixed Charges	3,741,703	3,741,703	-	0.0%	
Comm & Utilities	3,972,528	2,472,528	(1,500,000)	-37.8%	
Travel	1,148,350	1,148,350	-	0.0%	
Contingency, Scholarships, Misc.	99,160,037	92,078,468	(7,081,569)	-7.1%	
General Fund Total	\$ 129,904,717	\$ 120,274,343	\$ (9,630,374)	-7.4%	
Auxiliary Fund Total	\$ 42,800,158	\$ 42,487,914	\$ (312,244)	-0.7%	
Restricted Fund Total	51,182,898	55,150,423	3,967,525	7.8%	
Plant Fund Total	143,126,000	80,000,000	(63,126,000)	-44.1%	
GRAND TOTAL ALL FUNDS:	\$ 367,013,773	\$ 297,912,680	\$ (69,101,093)	-18.8%	

SIGNIFICANT BUDGET CHANGES FOR FY16-17

The District-wide budget decrease of \$9,630,374 is a result of the following:

- \$9.5 million estimate tax increase from new construction/SRP;
- <\$13.7> million estimate from tuition decrease from lower enrollment
- \$4.9 million estimate from \$2 per credit increase (approved by the Governing Board Feb 23, 2016)
- \$<0.2> million estimate reduction in Bookstore revenue
- \$1.9 million increase of Fund balance
- \$4.7 million increase from Enrollment Growth for FY14-15 from college adjustments
- <0.5> million Bond Operating to GCC and to Black Mt.
- <\$1.5> million reallocated to District for Information Technology positions
- <\$0.77> million reallocated to colleges/District for Faculty Professional Growth, Education and Anniversary increases
- <\$0.55> million reallocated to college and District for ASRS and Flex Benefit increases;
- <\$0.38> million reallocated to Chandler-Gilbert and Estrella Mt for new Faculty positions for the 60/40 ratio;
- <13.01> million reallocated to colleges and District for approved salary increases.

The Restricted Fund increase is due to the anticipation of more Student Financial Aid.

The Plant Fund decrease is due to less carry forward funding for General Obligation Bond projects.

DISTRICT-WIDE GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - District Wide					
Expenditures	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 34,288,881	\$ 25,810,321	21.5%	\$ (8,478,560)	-24.7%
Academic Support	2,293,959	2,452,957	2.0%	158,998	6.9%
Student Services	4,260,616	4,314,770	3.6%	54,154	1.3%
Institutional Support	29,651,577	27,969,706	23.3%	(1,681,871)	-5.7%
Operations/Maintenance	422,343	437,392	0.4%	15,049	3.6%
Scholarships	12,025,157	10,271,003	8.5%	(1,754,154)	-14.6%
Contingency	46,962,184	49,018,194	40.8%	2,056,010	4.4%
Total by Function	\$ 129,904,717	\$ 120,274,343	100.0%	\$ (9,630,374)	-7.4%

DISTRICT-WIDE BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - Districtwide				
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	-	1.0	1.0	NA
Management (MAT)	-	1.0	1.0	NA
Support (PSA)	-	1.0	1.0	NA
Crafts	5.0	5.0	-	0.0%
General Fund Total	5.0	8.0	3.0	60.0%
GRAND TOTAL ALL FUNDS:	5.0	8.0	3.0	60.0%

SIGNIFICANT STAFFING CHANGES FOR FY16-17

Four new Faculty positions to help improve the 60/40 ratio were created and allocated to Chandler-Gilbert and to Estrella Mt. Procedural changes in the adoption of the new budget system required creation of three FTE positions (1 Faculty, 1 MAT and 1 PSA) to accompany funds used to pay release time for employee group presidents.

DISTRICT-WIDE TRANSFERS, PROFESSIONAL GROWTH, AND SUPPLEMENTS

General Fund Budget by Major Category - Districtwide				
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Professional Growth *	\$ 4,945,305	\$ 4,960,919	\$ 15,614	0.3%
Supplement **	45,612,190	42,476,719	(3,135,471)	-6.9%
Enrollment Growth Funding	22,891,595	14,117,534	(8,774,061)	-38.3%
Budgeted Use of Fund Balance	32,145,682	34,201,692	2,056,010	6.4%
Designated for Uncollected Tax Levy	3,916,502	3,916,502	-	0.0%
Basic Contingency	900,000	900,000	-	0.0%
Interfund Transfers:				
Trf. to Aux. Fund (M&C)	2,213,078	2,213,078	-	0.0%
Trf. To Aux. Fund (Skill Centers)	6,880,365	7,087,899	207,534	3.0%
Trf. To Restricted Fund (LEAP Match)	400,000	400,000	-	0.0%
Fund Bal Trf. To Plant Fund	10,000,000	10,000,000	-	0.0%
Subtotal Interfund Transfers	\$ 19,493,443	\$ 19,700,977	\$ 207,534	1.1%
General Fund Total	\$ 129,904,717	\$ 120,274,343	\$ (9,630,374)	-7.4%

*Detailed information for Professional Growth and ** Districtwide Supplements are shown on the next page.

PROFESSIONAL GROWTH - Districtwide					
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Instruction					
Faculty Professional Growth	\$ 1,937,398	\$ 1,937,398	\$ -	0.0%	
Subtotal Instruction	\$ 1,937,398	\$ 1,937,398	\$ -	0.0%	
Academic Support					
Professional Growth Part-time Faculty	\$ 179,012	\$ 179,219	\$ 207	0.1%	
Faculty Association President/Reassign Time	167,051	167,169	118	0.1%	
Subtotal Academic Support	\$ 346,063	\$ 346,388	\$ 325	0.1%	
Administration					
Professional Growth/Pres PSA	\$ 825,911	\$ 826,027	116	0.0%	
Professional Growth/Reassign - MAT	1,171,774	1,171,898	124	0.0%	
Professional Growth/Reassign - Crafts	96,625	96,625	-	0.0%	
Professional Growth/Reassign - M&O	102,454	102,454	-	0.0%	
M&O/Crafts Apprenticeship Program	413,843.0	428,892	15,049	3.6%	
Professional Growth/Reassign - Safety	51,237	51,237	-	0.0%	
Subtotal Administration	\$ 2,661,844	\$ 2,677,133	\$ 15,289	0.6%	
Total Professional Growth	\$ 4,945,305	\$ 4,960,919	\$ 15,614	0.32%	

The Professional Growth changes shown above are due to the ASRS and Flex Benefit increases.

Districtwide- Supplement					
Dept Name	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Music Performance	\$ 415,000	\$ 315,000	(100,000)	-24.1%	
American Indian Programs	356,875	356,875	-	0.0%	
Financial Aid, Loans & Scholarships	7,609,003	6,609,003	(1,000,000)	-13.1%	
Employee Benefits	-	6,594,700	6,594,700	NA	
Facilities Proj Mgmt	912,010	1,070,683	158,673	17.4%	
IT Infrastructure	12,103,675	10,653,675	(1,450,000)	-12.0%	
Technology Support	1,778,802	1,778,802	-	0.0%	
Application/Web Development	5,801,378	5,901,378	100,000	1.7%	
Honors	687,300	587,300	(100,000)	-14.5%	
International Education	100,000	100,000	-	0.0%	
Tournaments	850,000	850,000	-	0.0%	
General Institutional	13,361,423	5,198,159	(8,163,264)	-61.1%	
New Faculty (60/40) (allocated to colleges)	-	-	-	NA	
Revenue Reserves (pending budget allocation)	-	824,420	824,420	NA	
Insurance Claims	1,636,724	1,636,724	-	0.0%	
TOTAL	\$ 45,612,190	\$ 42,476,719	\$ (3,135,471)	-6.9%	



Adopted Budget

FY2016-17

Section D: Current Auxiliary Fund 2

SECTION D – CURRENT AUXILIARY FUND 2

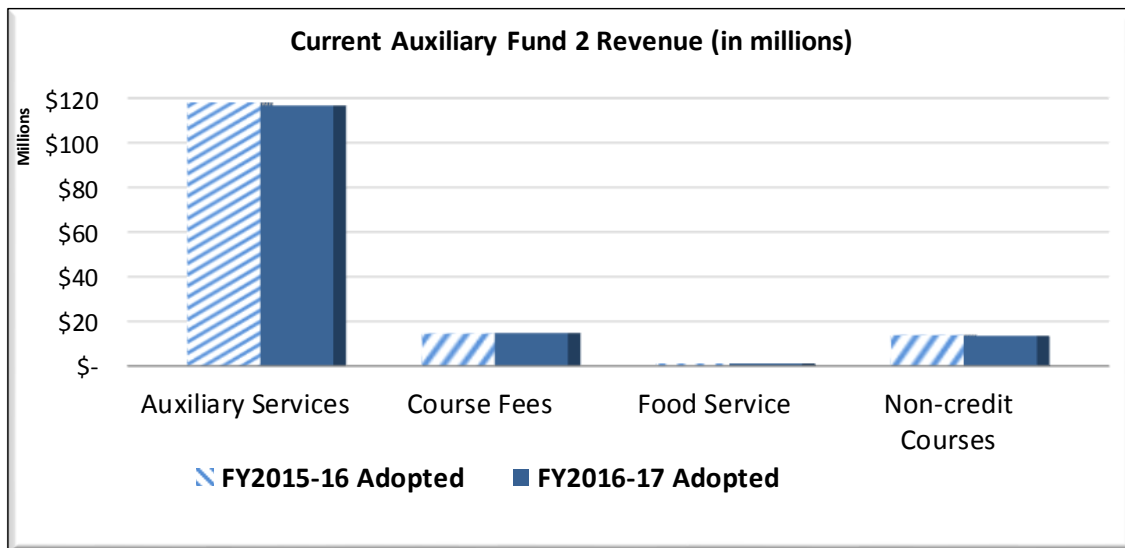
The Current Auxiliary Fund (Fund 2) includes revenues and expenditures that support a variety of student services and activities. These auxiliary enterprises are essentially self-supporting activities financed by fees that cover the cost of goods and services. The Revenue and Expenditure summary for all Auxiliary Funds is shown in Section B.

There are now four major funds within the Current Auxiliary group, since the Activity Fees for College Athletics is incorporated under the General Fund.:

- Other Auxiliary – includes Maricopa and Southwest Skill Centers, Rio Salado educational partnerships and contracts with corporations, Distance Learning and other self-funded activities
- Course Fees – includes all revenue and expenditures related to course fees
- Food Service – includes cafeteria operations at Scottsdale (outside management contract), Rio Salado and Estrella Mountain.
- Non-credit –includes revenue and expenditures related to all non-credit courses, such as Lifelong Learning and Continuing Education programs, National Chair Academy, Fitness Centers, Council for Teacher Education, summer camps, culinary seminars, etc.

The revenue for each fund is summarized below comparing FY16-17 Adopted with the FY15-16 Adopted Budget.

	Auxiliary Services	Course Fees	Food Service	Non-credit Courses	Transfers out	Total
FY2015-16 Adopted	118,066,806	14,538,746	1,209,916	13,901,779	(357,000)	\$ 147,360,247
FY2016-17 Adopted	116,679,266	14,814,603	1,103,951	13,464,579	(457,000)	\$ 145,605,399
Increase (Decrease)	(1,387,540)	275,857	(105,965)	(437,200)	(100,000)	\$ (1,754,848)
% change	-1.2%	1.9%	-8.8%	-3.1%	28.0%	-1.2%



The following expenditure summary shows the Adopted FY16-17 budget by college, with details for each of the major Auxiliary funds, plus how the FY16-17 budget compares with the FY15-16 Adopted Budget.

AUXILIARY FUND 2 EXPENDITURE DETAIL - BY COLLEGE								
College / District	FY15-16 Adopted	Other Auxiliary	Course Fees	Food Service	Non-Credit	FY16-17 Adopted	Increase/ (Decrease)	% Change
Phoenix	\$ 5,089,944	\$ 2,081,846	\$ 1,223,406		\$ 1,234,838	\$ 4,540,090	\$ (549,854)	-10.8%
PC Downtown	68,500	60,000	8,500			68,500	-	0.0%
Glendale	5,330,055	2,783,930	1,711,785		831,340	5,327,055	(3,000)	-0.1%
GCC North	37,002	37,002				37,002	-	0.0%
GateWay	6,627,819	4,232,520	1,510,758		884,476	6,627,754	(65)	0.0%
Maricopa Skill Ctr	11,499,732	10,210,213			324,020	10,534,233	(965,499)	-8.4%
Northwest Skill Ctr	2,928,764	2,909,867				2,909,867	(18,897)	-0.6%
Mesa	12,996,917	4,945,500	3,645,879		3,722,462	12,313,841	(683,076)	-5.3%
Downtown Mesa Ed Ctr	663,683	-			1,450,970	1,450,970	787,287	118.6%
Red Mountain	463,160	29,883	433,277			463,160	-	0.0%
Scottsdale	7,650,888	5,095,071	1,744,016	65,000	753,067	7,657,154	6,266	0.1%
Rio Salado	27,749,900	24,803,182	1,214,696	965,667	537,217	27,520,762	(229,138)	-0.8%
South Mountain	5,012,610	3,634,975	690,610		687,000	5,012,585	(25)	0.0%
Chandler-Gilbert	3,697,799	1,865,973	748,490		1,083,284	3,697,747	(52)	0.0%
Williams Educ. Ctr.	280,000	280,000				280,000	-	0.0%
Paradise Valley	2,179,773	684,857	1,134,368		436,996	2,256,221	76,448	3.5%
Black Mountain	77,013	-			77,013	77,013	-	0.0%
Estrella Mountain	5,106,035	3,627,279	748,818	73,284	816,896	5,266,277	160,242	3.1%
Southwest Skill Ctr	3,851,238	3,359,396				3,359,396	(491,842)	-12.8%
District Office	259,000	259,000				259,000	-	0.0%
Dist Wide Programs	42,800,158	41,986,454			625,000	42,611,454	(188,704)	-0.4%
MCOR	3,347,257	3,792,318				3,792,318	445,061	13.3%
Subtotals	\$ 147,717,247	\$ 116,679,266	\$ 14,814,603	\$ 1,103,951	\$ 13,464,579	\$ 146,062,399	\$ (1,654,848)	-1.1%
Transfers out	(357,000)	(457,000)				(457,000)	(100,000)	28.0%
TOTALs	\$ 147,360,247	\$ 116,222,266	\$ 14,814,603	\$ 1,103,951	\$ 13,464,579	\$ 145,605,399	\$ (1,754,848)	-1.2%

SIGNIFICANT BUDGET CHANGES FOR FY16-17

- \$1.75 million of reductions in the auxiliary services fund offset by a \$100 thousand increase at Glendale CC increase in transfers out to the plant fund.
- This \$1.75 million reduction was a combination of a \$984 thousand reduction at Maricopa Skill center, Northwest Skill Center, \$229 thousand at Southwest Skill Center and \$683 thousand at Mesa. A \$550 thousand decrease at Phoenix College was offset by a \$445 thousand increase at Maricopa Corporate College and a \$160 thousand increase at Estrella Mountain.

OTHER AUXILIARY

The following Expenditure Detail Auxiliary (fund 230) includes budgeted expenditures by College for Facilities Rental & Other Auxiliary Programs and District-wide Supplements. District-wide supplements are budgeted centrally and later transferred to the colleges. Maricopa Skill Center, Northwest Skill Center and the Southwest Skill Center are included in this summary, but are shown in greater detail on the pages that follow.

EXPENDITURE DETAIL FOR OTHER AUXILIARY PROGRAMS				
College / District	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Phoenix	\$ 2,081,866	\$ 2,081,846	\$ (20)	0.0%
PC Downtown	60,000	60,000	-	0.0%
Glendale	2,783,930	2,783,930	-	0.0%
GCC North	37,002	37,002	-	0.0%
GateWay	4,232,585	4,232,520	(65)	0.0%
Maricopa Skill Ctr	11,175,712	10,210,213	(965,499)	-8.6%
Northwest Skill Ctr	2,928,764	2,909,867	(18,897)	-0.6%
Mesa	4,551,235	4,945,500	394,265	8.7%
Downtown Mesa Ed Center	450,724	-	(450,724)	-100.0%
Red Mountain	29,883	29,883	-	0.0%
Scottsdale	5,095,071	5,095,071	-	0.0%
Rio Salado	24,914,489	24,803,182	(111,307)	-0.4%
South Mountain	3,635,000	3,634,975	(25)	0.0%
Chandler-Gilbert	1,865,978	1,865,973	(5)	0.0%
Williams Campus	280,000	280,000	-	0.0%
Paradise Valley	684,964	684,857	(107)	0.0%
Estrella Mountain	3,626,950	3,627,279	329	0.0%
Southwest Skill Ctr	3,851,238	3,359,396	(491,842)	-12.8%
District Office	259,000	259,000	-	0.0%
MCOR	3,347,257	3,792,318	445,061	13.3%
Subtotal Colleges	\$ 75,891,648	\$ 74,692,812	\$ (1,198,836)	-1.6%
District Programs / Transfers:				
Compensated Absences	\$ 300,000	\$ 300,000	\$ -	0.0%
DSSC Printshop / Copy Center	153,643	153,643	-	0.0%
Think Tank - Excel & Mariserve	55,000	55,000	-	0.0%
Women's Leadership Group Council	6,300	6,300	-	0.0%
DW Initiatives, IT Capital Needs, IT Security	41,660,215	41,471,511	(188,704)	-0.5%
Subtotal Programs / Transfers	\$ 42,175,158	\$ 41,986,454	\$ (188,704)	-0.4%
TOTAL	\$ 118,066,806	\$ 116,679,266	\$ (1,387,540)	-1.2%

MARICOPA SKILL CENTER

Maricopa Skill Center (MSC), a division of GateWay Community College, has been the Valley's leading workforce development center since 1962. Through competency based hands-on training, MSC graduates possess the industry-identified skills necessary to obtain employment and economic independence. MSC offers a variety of short-term certificate training programs for careers in business and technology, cosmetology, health care, and trades that are developed and evaluated by Valley employers. The Maricopa Skill Center takes pride in serving the community with effective and affordable job training.

MARICOPA SKILL CENTER BUDGET SUMMARIES

REVENUE AND EXPENDITURE SUMMARY - MARICOPA SKILL CENTER					
REVENUES	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Tuition	\$ 4,292,000	\$ 3,477,775	\$ (814,225)	-19.0%	
Training Materials / Lab Fee/Course Fees	1,195,000	784,150	(410,850)	-34.4%	
Registration Fee	20,000	13,290	(6,710)	-33.6%	
Sales of Auxiliary Enterprises	149,500	104,800	(44,700)	-29.9%	
Rental Income and Other	263,733	332,997	69,264	26.3%	
Carryforward	268,901	268,901	-	0.0%	
Transfers From MCCCCD General Fund	4,986,578	5,228,300	241,722	4.8%	
Total Anticipated Revenue	\$ 11,175,712	\$ 10,210,213	\$ (965,499)	-8.6%	
EXPENDITURES	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 5,725,232	\$ 5,513,194	\$ (212,038)	-3.7%	
Employee Benefits	2,257,575	2,187,398	(70,177)	-3.1%	
Contract Service	675,460	634,560	(40,900)	-6.1%	
Supplies & Materials	1,940,539	1,140,013	(800,526)	-41.3%	
Fixed Charges	180,753	201,353	20,600	11.4%	
Comm & Utilities	324,262	324,262	-	0.0%	
Travel	45,000	7,700	(37,300)	-82.9%	
Misc & Transfers	26,891	201,733	174,842	650.2%	
Total Expenditures	\$ 11,175,712	\$ 10,210,213	\$ (965,499)	-8.6%	
ENROLLMENT / TUITION					
Number of Days in Session	243	243	-	0.0%	
Hourly Tuition Rate (Except Nursing)	\$ 5.00	\$ 5.00	-	0.0%	
Hourly Tuition Rate (Nursing Program)	\$ 6.00	\$ 6.00	-	0.0%	

SIGNIFICANT BUDGET CHANGES FOR FY16-17

Budget decreased to more accurately reflect anticipated revenue based on current enrollment trends. Adjustments for salaries and benefits were the result of eliminating budget for several positions and split coding several positions among GateWay sites to more accurately reflect the shared support for all four campuses.

MARICOPA SKILL CENTER BY FUNCTION					
EXPENDITURES BY FUNCTION	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Instruction	\$ 5,909,683	\$ 5,158,965	\$ (750,718)	-12.7%	
Academic Support	2,213,412	1,876,516	(336,896)	-15.2%	
Student Services	1,225,021	1,170,591	(54,430)	-4.4%	
Administration	963,719	1,117,996	154,277	16.0%	
Operation and Maintenance of Plant	863,877	886,145	22,268	2.6%	
Total Expenditures	\$ 11,175,712	\$ 10,210,213	\$ (965,499)	-8.6%	

Budgeted Full-Time Equivalent (FTE) - MARICOPA SKILL CENTER				
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Management (MAT)	69.4	67.7	(1.7)	-2.4%
Support (PSA)	34.0	31.2	(2.8)	-8.2%
Custodians/Grounds (M&O)	5.0	5.0	-	0.0%
Maricopa Skill Center Total	108.4	103.9	(4.5)	-4.2%

SIGNIFICANT STAFFING CHANGES FOR MARICOPA SKILL CENTER FY16-17

The Grand Total was a net 4.5 FTE reduction for Maricopa Skill Center for FY16-17. Adjustments for salaries and benefits were the result of eliminating budget for several positions and split coding several positions among GateWay sites to more accurately reflect the shared support for all four campuses.

MARICOPA SKILL CENTER – NORTHWEST

Starting July 2013, MSC expanded programs and services at its new Northwest Campus in an effort to meet the diverse needs of the Northwest Valley. Building on its current success, MSC's Northwest Campus will offer similar programs including but not limited to Aesthetician, Cosmetologist and Health Care certificates.

NORTHWEST SKILL CENTER BUDGET SUMMARIES

REVENUE AND EXPENDITURE SUMMARY - NORTHWEST SKILL CENTER					
REVENUES	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Tuition	\$ 2,174,650	\$ 1,150,900	\$ (1,023,750)	-47.1%	
Training Materials / Lab Fee/Course Fees	675,000	173,300	(501,700)	-74.3%	
Sales of Auxiliary Enterprises	75,000	28,700	(46,300)	-61.7%	
Transfers From MCCCCD General Fund	4,114	47,872	43,758	1063.6%	
Carryforward	-	1,509,095	1,509,095	N/A	
Total Anticipated Revenue	\$ 2,928,764	\$ 2,909,867	\$ (18,897)	-0.6%	
EXPENDITURES	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 1,359,813	\$ 1,240,423	\$ (119,390)	-8.8%	
Employee Benefits	579,236	496,338	(82,898)	-14.3%	
Contract Service	154,300	122,613	(31,687)	-20.5%	
Supplies & Materials	351,715	223,050	(128,665)	-36.6%	
Fixed Charges	345,000	441,000	96,000	27.8%	
Comm & Utilities	123,500	66,000	(57,500)	-46.6%	
Travel	15,000	1,000	(14,000)	-93.3%	
Misc & Transfers	200	319,443	319,243	159621.5%	
Total Expenditures	\$ 2,928,764	\$ 2,909,867	\$ (18,897)	-0.6%	
ENROLLMENT / TUITION					
Number of Days in Session	243	243	-	0.0%	
Hourly Tuition Rate (Except Nursing)	\$ 5.00	\$ 5.00	\$ -	0.0%	
Hourly Tuition Rate (Nursing Program)	\$ 6.00	\$ 6.00	\$ -	0.0%	

SIGNIFICANT BUDGET CHANGES FOR FY16-17

Tuition decreased to more accurately reflect anticipated revenue based on current enrollment trends. Additional transfer revenue was budgeted for spending authority as we realign programs to better utilize space at NW. Adjustments for salaries and benefits were the result of eliminating budget for several unfilled positions and adjusting the split coding positions with Maricopa Skill Center to more accurately reflect time spent at each campus.

NORTHWEST SKILL CENTER BY FUNCTION					
EXPENDITURES BY FUNCTION	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Instruction	\$ 1,296,543	\$ 1,436,243	\$ 139,700	10.8%	
Academic Support	292,584	43,899	(248,685)	-85.0%	
Student Services	290,234	232,517	(57,717)	-19.9%	
Administration	401,428	638,895	237,467	59.2%	
Operation and Maintenance of Plant	647,975	558,313	(89,662)	-13.8%	
Total Expenditures	\$ 2,928,764	\$ 2,909,867	\$ (18,897)	-0.6%	

Budgeted Full-Time Equivalent (FTE) - NORTHWEST SKILL CENTER					
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Management (MAT)	19.3	20.1	0.8	4.1%	
Support (PSA)	8.0	4.0	(4.0)	-50.0%	
Custodians/Grounds (M&O)	2.0	-	(2.0)	-100.0%	
Northwest Skill Center Total	29.3	24.1	(5.2)	-17.7%	

SIGNIFICANT STAFFING CHANGES FOR FY16-17

The Grand Total was a net 5.2 FTE reduction for Northwest Skill Center for FY16-17. Adjustments for salaries and benefits were the result of eliminating budget for several unfilled positions and adjusting the split coding positions with Maricopa Skill Center to more accurately reflect time spent at each campus.

SOUTHWEST SKILL CENTER

The SouthWest Skill Center (SWSC) at Estrella Mountain Community College serves the growing community of the West Valley with short-term, hands-on training that prepares students for current and future job opportunities by utilizing the most up-to-date technology, taught by industry professionals. The SouthWest Skill Center has provided more than 4,000 students with quality training for immediate job entry into healthcare and industry. The Skill Center offers the following programs in Nursing: Allied Health: Medical Assistant; Phlebotomy; and Medical Billing & Coding Programs; in Emergency Medicine: Emergency Medical Technician Program; and the Spanish Medical Interpreter Program.

SOUTHWEST SKILL CENTER BUDGET SUMMARIES

REVENUE AND EXPENDITURE SUMMARY - SOUTHWEST SKILL CENTER				
REVENUES	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Tuition	\$ 1,322,650	\$ 1,010,156	\$ (312,494)	-23.6%
Training Materials / Lab Fee	224,470	120,728	(103,742)	-46.2%
Registration Fee	8,080	7,095	(985)	-12.2%
Graduation	8,830	7,505	(1,325)	-15.0%
Rentals/Misc	9,000	-	(9,000)	-100.0%
Testing & Transcript	6,500	6,000	(500)	-7.7%
Carryforward	382,035	396,185	14,150	3.7%
Transfers From General Fund 1	1,889,673	1,811,727	(77,946)	-4.1%
Total Anticipated Revenue	\$ 3,851,238	\$ 3,359,396	\$ (491,842)	-12.8%
EXPENDITURES	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 2,041,536	\$ 1,910,647	\$ (130,889)	-6.4%
Employee Benefits	639,979	641,140	1,161	0.2%
Contract Service	217,068	189,068	(28,000)	-12.9%
Supplies & Materials	246,900	180,800	(66,100)	-26.8%
Fixed Charges	11,500	500	(11,000)	-95.7%
Comm & Utilities	106,000	106,000	-	0.0%
Travel	21,510	19,000	(2,510)	-11.7%
Equipment, Misc & Transfers	566,745	312,241	(254,504)	-44.9%
Total Expenditures	\$ 3,851,238	\$ 3,359,396	\$ (491,842)	-12.8%
ENROLLMENT / TUITION				
Number of Days in Session	243	243	-	0.0%
Hourly Tuition Rate (Except Nursing) \$	5.00	\$ 5.00	-	0.0%
Hourly Tuition Rate (Nursing Program) \$	6.00	\$ 6.00	-	0.0%

SIGNIFICANT BUDGET CHANGES FOR FY16-17

Southwest Skill Center's Budget has decreased \$491 thousand for FY16-17 versus the FY15-16 Adopted Budget reflecting lower enrollment projections.

BY FUNCTION:	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Instruction	\$ 3,501,179	\$ 2,580,116	\$ (921,063)	-26.3%
Academic Support	102,191	92,500	(9,691)	-9.5%
Student Services	10,000	459,094	449,094	4490.9%
Administration	31,868	9,686	(22,182)	-69.6%
Operation and Maintenance of Plant	206,000	218,000	12,000	5.8%
Total Expenditures	\$ 3,851,238	\$ 3,359,396	\$ (491,842)	-12.8%

Budgeted Full-Time Equivalent (FTE) - SOUTHWEST SKILL CENTER				
Description	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change
Management (MAT)	22.8	24.0	1.2	5.3%
Support (PSA)	5.1	4.1	(1.0)	-19.6%
Southwest Skill Ctr Total	27.9	28.1	0.2	0.7%

SIGNIFICANT STAFFING CHANGES FOR FY16-17

These changes resulted in a grand total decrease of 0.2 FTE for the Southwest Skill Center (SWSC).

COURSE FEES

The following Expenditure detail includes projected potential expenditures by College for Course Fees.

EXPENDITURE DETAIL - COURSE FEES					
College	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Phoenix	\$ 1,238,076	\$ 1,223,406	\$ (14,670)	-1.2%	
PC Downtown	8,500	8,500	-	0.0%	
Glendale	1,711,785	1,711,785	-	0.0%	
GateWay	1,510,758	1,510,758	-	0.0%	
Mesa	3,645,879	3,645,879	-	0.0%	
Red Mountain Campus	433,277	433,277	-	0.0%	
Scottsdale	1,736,653	1,744,016	7,363	0.4%	
Rio Salado	1,161,399	1,214,696	53,297	4.6%	
South Mountain	690,610	690,610	-	0.0%	
Chandler-Gilbert	748,500	748,490	(10)	0.0%	
Paradise Valley	1,057,809	1,134,368	76,559	7.2%	
Estrella Mountain	595,500	748,818	153,318	25.7%	
TOTAL	\$ 14,538,746	\$ 14,814,603	\$ 275,857	1.9%	

The Rio budget increase of \$53 thousand reflects the development of new course programs in Energy Technology and Nano-technology.

FOOD SERVICE

The following Expenditure Detail includes budgeted expenditures by College for Food Service. Rio Salado is projecting a 9.9% decline in sales for FY16-17.

EXPENDITURE DETAIL - FOOD SERVICE					
College	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Scottsdale	\$ 65,000	\$ 65,000	\$ -	0.0%	
Rio Salado	1,071,632	965,667	(105,965)	-9.9%	
Estrella Mountain	73,284	73,284	-	0.0%	
TOTAL	\$ 1,209,916	\$ 1,103,951	\$ (105,965)	-8.8%	

NON-CREDIT

The Expenditure Detail on the following page includes budgeted expenditures by College for Non-credit/Special Interest Programs. Fees for each class are determined by the amount necessary to cover all associated costs. If sufficient revenues are not generated, the class will not be offered or expenditures will be reduced accordingly.

EXPENDITURE DETAIL - NON-CREDIT/SPECIAL PROGRAMS					
College	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Phoenix	\$ 1,770,002	\$ 1,234,838	\$ (535,164)	-30.2%	
Glendale	834,340	831,340	(3,000)	-0.4%	
GCC North	-	-	-	N/A	
GateWay	884,476	884,476	-	0.0%	
Maricopa Skill Center	324,020	324,020	-	0.0%	
Mesa	3,753,081	3,722,462	(30,619)	-0.8%	
Downtown Mesa Ed Ctr	1,259,681	1,450,970	191,289	15.2%	
Scottsdale	754,164	753,067	(1,097)	-0.1%	
SCC Business Institute	-	-	-	N/A	
Rio Salado	602,380	537,217	(65,163)	-10.8%	
South Mountain	687,000	687,000	-	0.0%	
Chandler-Gilbert	1,083,321	1,083,284	(37)	0.0%	
Paradise Valley	437,000	436,996	(4)	0.0%	
Black Mountain Campus	77,013	77,013	-	0.0%	
Estrella Mountain	810,301	816,896	6,595	0.8%	
District-Wide	625,000	625,000	-	0.0%	
TOTAL	\$ 13,901,779	\$ 13,464,579	\$ (437,200)	-3.1%	

- The Mesa increase of \$161 thousand reflects growth in the Chair Academy.
- The Rio decrease of \$65 thousand reflects a slight decline across-the-board in participation in Non-credit programs.

AUXILIARY FUND 2 BUDGETED POSITIONS

The following summary compares budgeted positions by college/district and by employee group for all Fund 2 FTE's.

AUXILIARY FUND2 FULL-TIME EQUIVALENT (FTE) SUMMARY - BY COLLEGE											
College/District	FY15-16 Adopted					FY16-17 Adopted					Incr/ (Decr)
	MAT	PSA	M&O	Safety	TOTAL	MAT	PSA	M&O	Safety	TOTAL	
Phoenix	1.0	1.3			2.3		1.0			1.0	(1.3)
Glendale/GCCNorth					0.0					0.0	0.0
GateWay		0.6			0.6					0.0	(0.6)
Maricopa Skill Ctr	69.4	34.0	5.0		108.4	67.7	31.2	5.0		103.9	(4.5)
Northwest Skill Ctr	19.3	8.0	2.0		29.3	20.1	4.0	0.0		24.1	(5.2)
Mesa	6.0	7.3			13.3	7.0	7.5			14.5	1.2
Scottsdale	2.0	4.1			6.1	2.0	4.3			6.3	0.2
Rio Salado	57.2	82.5	1.0		140.7	51.5	72.8	1.0		125.3	(15.5)
South Mountain					0.0					0.0	0.0
Chandler-Gilbert					0.0					0.0	0.0
Paradise Valley					0.0					0.0	0.0
Estrella Mountain	3.0	2.5			5.5	3.0	2.5			5.5	(0.0)
Southwest Skill Ctr	22.8	5.1			27.9	24.0	4.1	0.0		28.1	0.2
District Office					0.0					0.0	0.0
MCOR	18.0	9.0			27.0	20.0	9.0			29.0	2.0
Totals	198.7	154.4	8.0	0.0	361.1	195.3	136.3	6.0	0.0	337.6	(23.5)

The Grand Total for Auxiliary Fund was 337.6 FTE's for FY16-17.

These changes resulted in a Grand Total of 23.5 fewer FTE's among all Auxiliary Fund 2 accounts.

- There was a 4.5 FTE reduction for Maricopa Skill Center for FY16-17. Adjustments for salaries and benefits were the result of eliminating budget for several unfilled positions and adjusting the split coding positions with Maricopa Skill Center to more accurately reflect time spent at each campus
- There was a net 5.2 FTE reduction for Northwest Skill Center for FY16-17. Adjustments for salaries and benefits were the result of eliminating budget for several unfilled positions and adjusting the split coding positions with Maricopa Skill Center to more accurately reflect time spent at each campus
- Rio Salado had a net FTE reduction of 15.5 positions (5.7 MAT and 9.8 PSA).
- MCOR added a Web Manager (MAT) and a Graphic Designer II (PSA).



Adopted Budget

FY2016-17

Section E: Restricted Fund 3

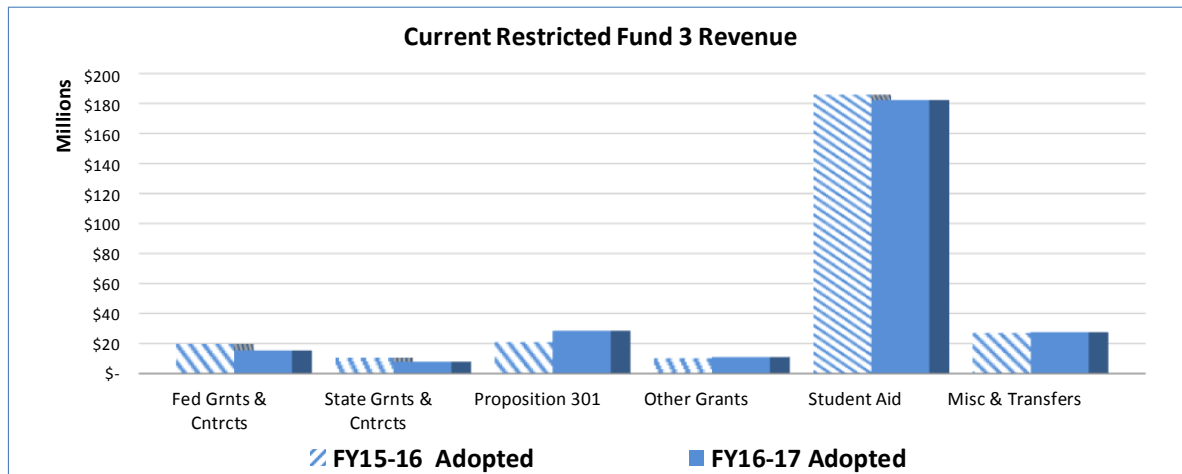
SECTION E – RESTRICTED FUND 3

Revenues that are restricted in use are budgeted in the Current Restricted Fund (Fund 3). The Restricted Fund budget reflects potential financial aid awards, grants, contracts and Proposition 301 sales tax revenues (for workforce development and training).

REVENUE BUDGET

The chart below compares the FY16-17 Adopted Budget with the FY15-16 Adopted Budget by revenue source.

	Fed Grnts & Cntrcts	State Grnts & Cntrcts	Proposition 301	Other Grants	Student Aid	Misc & Transfers	Total
FY15-16 Adopted	\$ 19,811,848	10,498,006	20,965,051	10,242,057	185,894,298	27,009,639	\$ 274,420,899
FY16-17 Adopted	\$ 15,380,708	7,952,311	28,452,775	10,915,981	182,306,510	27,516,126	\$ 272,524,411
Increase (Decrease)	(4,431,140)	(2,545,695)	7,487,724	673,924	(3,587,788)	506,487	\$ (1,896,488)
% change	-22.4%	-24.2%	35.7%	6.6%	-1.9%	1.9%	-0.7%



STUDENT FINANCIAL AID: Without these funds, many students would be unable or more limited in their ability to attend college. The single largest source of financial aid is Pell Grants from the Federal government. The higher projected federal financial aid is based on the increased maximum Pell Grant amount and increased utilization.

GRANTS AND CONTRACTS: The Maricopa Community Colleges receive numerous grants and contracts that advance teaching and learning, and the district’s commitment to public service, including:

- Carl Perkins Grant funds
- ABE/GED/ESOL Grants from the Department of Education
- National Science Foundation
- Small Business Administration Grants for business training and counseling
- The Gateway Early College High School and the Teacher Prep Charter High School
- Title V Grant
- ASSETS Grants from Corporation for National and Community Service
- State and Private Grants for Nursing Programs
- First Things First funds from the Arizona Early Childhood and Health Development Board

EXPENDITURE BUDGET BY COLLEGE

The FY16-17 Fund 3 Expenditure Detail Summary by College/Unit is shown on the next page in three sections. Projections for Restricted budgets are estimates only, based on: 1) carryover of existing grants & contracts; 2) historic allocations for financial aid; and 3) potential grants and contracts that may be awarded.

FY16-17 EXPENDITURES BY COLLEGE

RESTRICTED FUND BUDGET DETAIL BY COLLEGE					
Expenditure Category	Phoenix College	Glendale College	GateWay College	Mesa College	Scottsdale College
Grants & Contracts					
Federal Grants & Contracts	\$ 376,636	\$ 155,069	\$ 932,367	\$ 1,581,084	\$ 2,225,303
State Grants & Contracts	174,966	61,061	257,381	554,577	218,399
Charter Schools	796,686	-	2,098,993	-	-
Prop. 301: Faculty	-	340,975	-	654,299	323,717
Workforce Initiatives	-	-	-	-	-
Other Grants & Contracts	297,161	23,131	547,365	188,666	541,670
Total Grants & Contracts	\$ 1,645,449	\$ 580,236	\$ 3,836,106	\$ 2,978,626	\$ 3,309,089
Student Financial Aid					
FWS - Federal	\$ 477,821	\$ 222,524	\$ 200,000	\$ 591,196	\$ 156,374
FWS - Inst. Matching (25%)	159,274	74,175	50,000	197,065	52,125
Pell Grants	22,601,163	32,088,301	12,500,000	30,740,832	8,473,480
FSEOG - Federal	347,961	745,407	190,000	821,527	210,947
FSEOG - Inst. Matching (25%)	115,987	248,469	47,500	273,842	70,316
LEAP - Federal	-	-	-	-	-
LEAP - State	42,244	53,663	23,000	62,858	26,384
LEAP - District Matching	42,244	53,663	23,000	62,858	26,384
Scholarships	1,048,079	1,066,399	950,000	1,610,776	706,232
Subtotal Student Financial Aid	\$ 24,834,773	\$ 34,552,601	\$ 13,983,500	\$ 34,360,954	\$ 9,722,242
Less FWS Inst. Matching	(159,274)	(74,175)	(50,000)	(197,065)	(52,125)
Less SEOG Inst. Matching	(115,987)	(248,469)	(47,500)	(273,842)	(70,316)
Total Student Financial Aid	\$ 24,559,512	\$ 34,229,957	\$ 13,886,000	\$ 33,890,047	\$ 9,599,801
Admin. Overhead (9710)	55,052	64,529	17,000	94,183	24,488
Other Restricted Activity	216,151	336,450	47,090	601,772	145,845
Total Restricted Fund	\$ 26,476,164	\$ 35,211,172	\$ 17,786,196	\$ 37,564,628	\$ 13,079,223

FY16-17 EXPENDITURES BY COLLEGE

RESTRICTED FUND BUDGET DETAIL BY COLLEGE					
Expenditure Category	Rio Salado College	South Mt. College	Chandler Gilbert College	Paradise Valley College	Estrella Mt. College
Grants & Contracts					
Federal Grants & Contracts	\$ 3,212,248	\$ 354,101	\$ 689,547	\$ 56,000	\$ 1,817,187
State Grants & Contracts	1,390,548	221,539	385,449	265,350	445,097
Charter Schools	-	-	-	-	-
Prop. 301: Faculty	-	-	665,492	128,044	350,455
Workforce Initiatives	-	-	-	-	-
Other Grants & Contracts	8,726,280	5,430	36,808	6,717	3,568
Total Grants & Contracts	\$ 13,329,076	\$ 581,070	\$ 1,777,296	\$ 456,111	\$ 2,616,307
Student Financial Aid					
FWS - Federal	\$ 24,784	\$ 151,050	\$ 150,196	\$ 140,000	\$ 275,620
FWS - Inst. Matching (25%)	8,261	50,350	50,065	46,667	91,874
Pell Grants	16,674,122	9,303,473	11,245,136	7,800,000	16,279,993
FSEOG - Federal	167,294	126,064	180,981	165,000	270,022
FSEOG - Inst. Matching (25%)	55,764	42,021	60,327	55,000	90,007
LEAP - Federal	-	-	-	-	-
LEAP - State	55,780	22,756	31,454	25,079	31,630
LEAP - District Matching	55,780	22,756	31,454	25,079	31,630
Scholarships	264,148	806,317	605,450	324,771	351,213
Subtotal Student Financial Aid	\$ 17,305,933	\$ 10,524,787	\$ 12,355,063	\$ 8,581,596	\$ 17,421,989
Less FWS Inst. Matching	(8,261)	(50,350)	(50,065)	(46,667)	(91,874)
Less SEOG Inst. Matching	(55,764)	(42,021)	(60,327)	(55,000)	(90,007)
Total Student Financial Aid	\$ 17,241,908	\$ 10,432,416	\$ 12,244,671	\$ 8,479,929	\$ 17,240,108
Admin. Overhead (9710)	12,805	18,474	22,078	20,333	36,376
Other Restricted Activity	155,420	158,614	169,472	127,780	146,606
Total Restricted Fund	\$ 30,739,209	\$ 11,190,574	\$ 14,213,517	\$ 9,084,153	\$ 20,039,397

FY16-17 EXPENDITURES BY COLLEGE

RESTRICTED FUND BUDGET DETAIL BY COLLEGE					
Expenditure Category	Maricopa Skill Center	Southwest Skill Center	District Office/ District Wide	Corporate College	Grand Total
Grants & Contracts					
Federal Grants & Contracts	\$ 422,064	\$ 41,964	\$ 3,504,599	\$ 12,539	\$ 15,380,708
State Grants & Contracts	88,179	30,644	687,664	278,234	5,059,088
Charter Schools	-	-	-	-	2,895,679
Prop. 301: Faculty	-	-	-	-	2,462,982
Workforce Initiatives	-	-	25,989,793	-	25,989,793
Other Grants & Contracts	16,497	75,967	446,721	-	10,915,981
Total Grants & Contracts	\$ 526,740	\$ 148,575	\$ 30,628,777	\$ 290,773	\$ 62,704,231
Student Financial Aid					
FWS - Federal	\$ -	\$ -	\$ -	\$ -	\$ 2,389,565
FWS - Inst. Matching (25%)	-	-	-	-	779,856
Pell Grants	-	382,168	-	-	168,088,668
FSEOG - Federal	-	62,357	-	-	3,287,560
FSEOG - Inst. Matching (25%)	-	-	-	-	1,059,233
LEAP - Federal	-	-	-	-	-
LEAP - State	-	-	25,152	-	400,000
LEAP - District Matching	-	-	25,152	-	400,000
Scholarships	-	7,332	-	-	7,740,717
Subtotal Student Financial Aid	\$ -	\$ 451,857	\$ 50,304	\$ -	\$ 184,145,599
Less FWS Inst. Matching	-	-	-	-	(779,856)
Less SEOG Inst. Matching	-	-	-	-	(1,059,233)
Total Student Financial Aid	\$ -	\$ 451,857	\$ 50,304	\$ -	\$ 182,306,510
Admin. Overhead (9710)	-	3,118	-	-	368,436
Other Restricted Activity	807	-	25,039,227	-	27,145,234
Total Restricted Fund	\$ 527,547	\$ 603,550	\$ 55,718,308	\$ 290,773	\$ 272,524,411

SIGNIFICANT BUDGET CHANGES FOR FY16-17

The reduction in the FY16-17 Adopted Fund 3 Budget of \$1.9 million is primarily due to the estimated decline in Pell Grant scholarships awarded, as reflected in the trends for the past few years. Total Fund 3 actual expenses peaked at \$248 million in FY11-12, declining to \$210 million in FY14-15. Pell Grants awarded in FY11-12 were \$193 million, and declined to \$154.6 million in FY14-15. Pell Grant projections reflect these trends. About \$25 million is being held in a contingency reserve for possible economic developments.

PROPOSITION 301

Proposition 301 is a statewide November 2000 referendum that raised sales taxes for education. Community colleges are required to use the funds for workforce development and training. The Department of Revenue started collecting an additional 0.6% sales tax beginning June 1, 2001. The money is first to be used to pay the annual debt service on outstanding School Facilities Revenue Bonds. Three percent of the remaining money is allocated to the Community College Districts based on the latest available Audited FTSE figures.

The legislature also established a 13 year capital distribution in which an annual \$1 million was given to a single different community college campus on a rotating basis. Maricopa received \$1 million in FY04-05, in FY07-8 and FY09-10, FY10-11 and FY11-12 for a total of \$5 million. The end of this distribution in FY13-14 also helps Maricopa which has 61% of statewide audited FTSE. This has improved Maricopa’s FY15 share of collections by about \$606K.

The Maricopa Community Colleges anticipate receiving \$ 9.9 million in Proposition 301 sales tax revenues to support workforce development initiatives. This increase reflects the end the capital distribution and a trend of improving sales tax collections. Carryforward has increased with improved collections and lower major project expenditures and will help provide resources for Life Without the Bond.

The Quality Instruction line of \$2.4 million represents the costs of 20 faculty. Three million dollars has been allocated to College Workforce Initiatives at individual colleges in areas such as aerospace and aviation, bioscience and biotechnology, business and financial services, health care, teacher education, public safety and homeland security, career pipeline development, apprenticeships/internships and retraining, response to local workforce needs and sustainability and green technologies. \$1 million is reserved for special project development such as the GateWay Incubator or Maricopa Corporate College. Significant fund balance is in reserve to address capital shortages or rapid response to workforce needs.

REVENUE AND EXPENDITURE SUMMARY - PROPOSITION 301					
REVENUES	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Prop 301 Sales Tax Revenue	\$ 9,579,425	\$ 9,939,866	\$ 360,441	3.8%	
Interest Income	25,000	25,000	-	0.0%	
Fund Balance Carryforward Estimate	11,360,626	18,487,909	7,127,283	62.7%	
Total Revenues	\$ 20,965,051	\$ 28,452,775	\$ 7,487,724	35.72%	
EXPENDITURES	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
Quality Instruction	\$ 2,885,511	\$ 2,462,982	\$ (422,529)	-14.6%	
Small Business Development Ctr.	315,000	315,000	-	0.0%	
GPEC Dues	42,000	50,000	8,000	19.0%	
College Workforce Initiatives	3,000,000	3,000,000	-	0.0%	
Workforce Development Initiatives	211,000	212,100	1,100	0.5%	
Special Projects	1,000,000	1,000,000	-	0.0%	
Reserve	2,150,914	2,924,784	773,870	36.0%	
Carryforward	11,360,626	18,487,909	7,127,283	62.7%	
Total Expenditures	\$ 20,965,051	\$ 28,452,775	\$ 7,487,724	35.72%	

PHOENIX COLLEGE PREPARATORY ACADEMY

REVENUE AND EXPENDITURE SUMMARY - PHOENIX COLLEGE PREPARATORY ACADEMY					
REVENUES	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
State Grants and Contracts	\$ 720,816	\$ 796,686	\$ 75,870	10.5%	
Total Revenues	\$ 720,816	\$ 796,686	\$ 75,870	10.5%	
EXPENDITURES					
Personal Services	\$ 351,881	\$ 460,174	\$ 108,293	30.8%	
Employee Benefits	125,476	163,376	37,900	30.2%	
Purchase Services	52,920	79,429	26,509	50.1%	
Supplies and Materials	52,500	14,957	(37,543)	-71.5%	
Transportation	24,000	35,000	11,000	45.8%	
Miscellaneous & Transfers	114,039	43,750	(70,289)	-61.6%	
Total Expenditures	\$ 720,816	\$ 796,686	\$ 75,870	10.5%	

GATEWAY EARLY COLLEGE HIGH SCHOOL

REVENUE AND EXPENDITURE SUMMARY - GATEWAY EARLY COLLEGE HIGH SCHOOL *					
REVENUES	FY15-16 Adopted	FY16-17 Adopted	Increase/ (Decrease)	% Change	
State Grants and Contracts**	\$ 2,116,516	\$ 2,098,993	\$ (17,523)	-0.8%	
Total Revenues ***	\$ 2,116,516	\$ 2,098,993	\$ (17,523)	-0.8%	
EXPENDITURES					
Personal Services	\$1,135,016	\$1,194,583	\$ 59,567	5.2%	
Employee Benefits	367,054	376,038	8,984	2.4%	
Contract Services	158,950	238,167	79,217	49.8%	
Supplies and Materials	52,138	64,188	12,050	23.1%	
Transportation	50,000	55,000	5,000	10.0%	
Miscellaneous & Transfers	353,358	171,017	(182,341)	-51.6%	
Total Expenditures	\$2,116,516	\$2,098,993	\$ (17,523)	-0.8%	



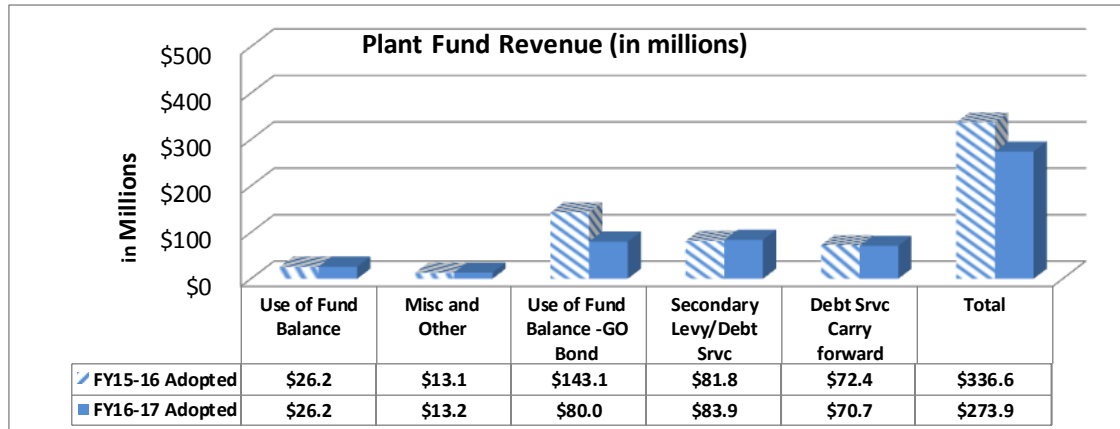
Adopted Budget

FY2016-17

Section F: Plant Fund 7

SECTION F – PLANT FUND 7

The Plant Fund (Fund 7) is MCCCCD's Capital Budget Fund; it includes transfers for capital expenditures, the 2004 General Obligation bonds issued, and debt services related to those bonds. The major source of funding comes from General Obligation (GO) Bonds, and transfers from the General Fund for capital equipment.



STATE AID

Since FY08-09, the State of Arizona has suspended Capital State Aid formula funding, due to its own budget pressures. In FY13-14 formula funding for capital aid was eliminated from state statutes.

BOND PROCEEDS

In 2004, Maricopa County voters overwhelmingly approved a \$951 million General Obligation Bond Program. Bonds totaling \$951 million have been issued as of June, 2013. Table 1 below identifies the planned uses of Bond by program category. The intent of the bond proceeds is to support the construction/purchase of new building space as well as the renovation of existing space.

As of November, 2015, approximately 1.78 million square feet of new buildings have been constructed or purchased, plus 73 thousand square feet of potential construction projects; about 953 thousand square feet of buildings have been remodeled, and 285 acres of land were acquired. Additionally, funding has been/ will be used to support new technology initiatives, enhance and improve occupational programs, and provide preventative maintenance for existing structures.

As of June 30, 2015 about 92% of Bond funding has been spent or encumbered on capital projects.

Table 1

**2004 G.O. Bond Program
Projected Amounts by Program
(Data as of June 30, 2015)**

Program Categories of Expense	Program Budget	Total Exp/Encumb to date	Budget Bal Available
Construction & Remodel	\$ 707,127,100	\$ 654,192,016	\$ 52,935,084
Maintenance and Improvement Projects	77,044,375	60,703,356	16,341,019
Compliance & Conservation	13,644,284	9,259,614	4,384,670
Technology (ITAC)	94,996,550	94,958,276	38,274
Occupational Education	58,546,691	51,730,180	6,816,512
Grand Total	\$ 951,359,000	\$ 870,843,441	\$ 80,515,559

PLANT FUND SUMMARIES

The Plant fund revenue and expenses comparing FY16-17 Adopted with the FY15-16 Adopted Budget are shown below.

PLANT FUND REVENUE SUMMARY					
	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
General Revenue					
Interest Income	\$ 15,000	\$ 15,000	0.0%	-	0.0%
College Fund Transfers	3,099,883	3,199,883	2.7%	100,000	3.2%
Districtwide Potential Fund Transfer	10,000,000	10,000,000	8.4%	-	0.0%
Use of Fund Balance	26,151,061	26,151,061	21.9%	-	0.0%
Subtotal General Revenues	\$ 39,265,944	\$ 39,365,944	33.0%	\$ 100,000	0.3%
G.O. Bond Program					
Use of Fund Balance- Bond	143,126,000	80,000,000	67.0%	(63,126,000)	-44.1%
Total Unexpended Plant Fund	\$ 182,391,944	\$ 119,365,944	100.0%	\$ (63,026,000)	-34.6%
Debt Service					
Secondary Tax Levy	\$ 80,036,848	\$ 82,211,035	53.2%	2,174,187	2.7%
SRP in lieu Tax	1,752,778	1,671,465	1.1%	(81,313)	-4.6%
Prior Year Debt Service Carryforward	72,438,331	70,692,313	45.7%	(1,746,018)	-2.4%
Total Debt Service	\$ 154,227,957	\$ 154,574,813	100.0%	\$ 346,856	0.2%
TOTAL PLANT FUND REVENUE	\$ 336,619,901	\$ 273,940,757	100.0%	\$ (62,679,144)	-18.6%

PLANT FUND EXPENDITURE SUMMARY					
	FY15-16 Adopted	FY16-17 Adopted	% of Total	Increase/ (Decrease)	% Change
College Initiatives/General Expenditures					
Phoenix College Transfers for Capital Projects	\$ 875,000	\$ 875,000	0.7%	-	0.0%
Glendale College Transfers for Capital Projects	312,660	412,660	0.3%	100,000	32.0%
Scottsdale College Transfers for Capital Projects	129,000	129,000	0.1%	-	0.0%
South Mountain Transfers for Capital Projects	403,241	403,241	0.3%	-	0.0%
Chandler-Gilbert Transfers for Capital Projects	879,982	879,982	0.7%	-	0.0%
Estrella Mt. Transfers for Capital Projects	500,000	500,000	0.4%	-	0.0%
Districtwide Transfer for New Initiatives	10,015,000	10,015,000	8.4%	-	0.0%
Use of Fund Balance for Capital Projects	26,151,061	26,151,061	21.9%	-	0.0%
Subtotal General Expenditures- Capital	\$ 39,265,944	\$ 39,365,944	33.0%	\$ 100,000	0.3%
G.O. Bond Capital Development Program					
2004 G.O. Bond Capital Development Program	143,126,000	80,000,000	67.0%	(63,126,000)	-44.1%
Total Unexpended Plant Fund	\$ 182,391,944	\$ 119,365,944	100.0%	\$ (63,026,000)	-34.6%
Debt Service					
G. O. Bond Debt Service Current Yr (July 2016)	\$ 72,438,331	\$ 70,692,313	45.7%	(1,746,018)	-2.4%
G. O. Bond Debt Service Current Yr (January/2017)	11,097,313	10,011,250.0	6.5%	(1,086,063)	-9.8%
G.O. Bond Debt Service Future Yr (July,2017)	70,692,313	73,871,250.0	47.8%	3,178,937	4.5%
Subtotal Debt Service	\$ 154,227,957	\$ 154,574,813	100.0%	\$ 346,856	0.2%
TOTAL PLANT FUND EXPENDITURE	\$ 336,619,901	\$ 273,940,757	100.0%	\$ (62,679,144)	-18.6%



Adopted Budget

FY2016-17

Section G: Legal Budget

SECTION G - LEGAL BUDGET

SCHEDULE A – SUMMARY OF BUDGET DATA

**MARICOPA COUNTY COMMUNITY COLLEGE DISTRICT
MARICOPA COMMUNITY COLLEGES
BUDGET FOR FISCAL YEAR 2017
SUMMARY OF BUDGET DATA**

	Budget 2017	Budget 2016	Increase/Decrease From Budget 2016 To Budget 2017	
			Amount	%
I. CURRENT GENERAL AND PLANT FUNDS				
A. Expenditures:				
Current General Fund	\$ 733,655,272	\$ 731,059,890	\$ 2,595,382	0.36%
Unexpended Plant Fund	119,365,944	182,391,944	(63,026,000)	-34.56%
Retirement of Indebtedness Plant Fund	154,574,813	154,227,957	346,856	0.22%
TOTAL	\$ 1,007,596,029	\$ 1,067,679,791	\$ (60,083,762)	-5.63%
B. Expenditures Per Full-Time Student Equivalent (FTSE):				
Current General Fund	\$ 9,094 /FTSE	\$ 9,025 /FTSE	\$ 68 /FTSE	0.76%
Unexpended Plant Fund	\$ 1,480 /FTSE	\$ 2,252 /FTSE	\$ (772) /FTSE	-34.29%
Projected FTSE Count	80,678	81,000		
II. TOTAL ALL FUNDS ESTIMATED PERSONNEL COMPENSATION				
Employee Salaries and Hourly Costs	\$ 419,555,790	\$ 411,823,784	\$ 7,732,006	1.88%
Retirement Costs	39,521,598	38,410,676	1,110,922	2.89%
Healthcare Costs	52,541,328	52,064,510	476,818	0.92%
Other Benefit Costs	34,157,467	33,618,994	538,473	1.60%
TOTAL	\$ 545,776,183	\$ 535,917,964	\$ 9,858,219	1.84%
III. SUMMARY OF PRIMARY AND SECONDARY PROPERTY TAX LEVIES AND RATES				
A. Amount Levied:				
Primary Tax Levy	\$ 447,212,880	\$ 437,227,709	\$ 9,985,171	2.28%
Secondary Tax Levy *	83,882,500	81,789,626	2,092,874	2.56%
TOTAL LEVY	\$ 531,095,380	\$ 519,017,335	\$ 12,078,045	2.33%
B. Rates Per \$100 Net Assessed Valuation:				
Primary Tax Rate	\$ 1.2376	\$ 1.2628	\$ -0.0252	-2.00%
Secondary Tax Rate	0.2275	0.2312	-0.0037	-1.60%
TOTAL RATE	\$ 1.4651	\$ 1.4940	\$ -0.0289	-1.93%
IV MAXIMUM ALLOWABLE PRIMARY PROPERTY TAX LEVY FOR FISCAL YEAR 2017 PURSUANT TO A.R.S. §42-17051			\$	489,491,408
V. AMOUNT RECEIVED FROM PRIMARY PROPERTY TAXES IN FISCAL YEAR 2016 IN EXCESS OF THE MAXIMUM ALLOWABLE AMOUNT AS CALCULATED PURSUANT TO A.R.S. §42-17051			\$	-

* Includes Salt River Project In-Lieu FY16-17 = \$1,671,465 FY15-16=\$1,752,778;

SCHEDULE B - RESOURCES

**MARICOPA COUNTY COMMUNITY COLLEGE DISTRICT
MARICOPA COMMUNITY COLLEGES
FISCAL YEAR 2017
RESOURCES --**

	CURRENT FUNDS			PLANT FUNDS		Other Funds 2017	Total All Funds 2017	Total All Funds 2016	% Increase/Decrease
	General Fund 2017	Restricted Fund 2017	Auxiliary Fund 2017	Unexpended Plant Fund 2017	Retirement of Indebtedness 2017				
BEGINNING BALANCES-July 1									
Restricted	\$	20,200,000		80,000,000	70,692,313	659,450	171,551,763	\$ 241,846,331	(29.1%)
Unrestricted	173,320,396	6,800,000	137,775,000	121,000,000		36,191,000	475,086,396	447,093,000	6.3%
Total Beginning Balances	\$ 173,320,396	27,000,000	137,775,000	201,000,000	70,692,313	36,850,450	\$ 646,638,159	\$ 688,939,331	(6.1%)
REVENUES AND OTHER INFLOWS									
Student Tuition and Fees									
General Tuition	\$ 210,067,384		5,638,831				\$ 215,706,215	\$ 231,387,109	(6.8%)
Out-of-District Tuition	281,790						281,790	246,215	14.4%
Out-of-State Tuition	15,160,346		15,314,861				30,475,207	30,678,948	(0.7%)
Student Fees	4,593,128		23,591,399				28,184,527	24,385,291	15.6%
Tuition/Fee Remissions or Waivers									
State Appropriations									
Maintenance Support									
Equalization Aid									
Capital Support									
Property Taxes									
Primary Tax Levy	447,212,880						447,212,880	437,227,709	2.3%
Secondary Tax Levy					82,211,035		82,211,035	80,036,848	2.7%
Gifts, Grants, and Contracts		216,555,510	1,582,950				218,138,460	227,320,759	(4.0%)
Sales and Services			3,802,245				3,802,245	4,054,658	(6.2%)
Investment Income	505,000	25,000	15,000	15,000			560,000	560,000	
State Shared Sales Tax		9,939,866					9,939,866	9,579,425	3.8%
Other Revenues	11,633,052	27,511,249	8,117,694		1,671,465		48,933,460	47,465,247	3.1%
Proceeds from Sale of Bonds									
Total Revenues/Other Inflows	689,453,580	254,031,625	58,062,980	15,000	83,882,500		1,085,445,685	1,092,942,209	(0.7%)
TRANSFERS									
Transfers In			25,538,339	13,199,883			38,738,222	39,635,144	(2.3%)
(Transfers Out)			(457,000)				(457,000)	(357,000)	28.0%
Total Transfers			25,081,339	13,199,883			38,281,222	39,278,144	(2.5%)
LESS Reserves:									
Financial Stability	(63,577,910)		(3,200,000)	(3,200,000)			(69,977,910)	(68,329,439)	2.4%
Health Spending / Worker's Comp Reserve						(35,230,000)	(35,230,000)	(34,600,000)	1.8%
Enrollment Growth/Retention	(10,462,300)						(10,462,300)	(10,462,300)	
Indirect Costs Recovery									
Gifts, Grants, & Student Aid								(2,488,880)	(100.0%)
SSI/SSE/Safety/Other	(17,030,668)		(18,000,000)			(1,620,450)	(36,651,118)	(46,113,214)	(20.5%)
College Priority Initiatives	(5,199,308)		(8,783,951)	(780,000)			(14,763,259)	(18,562,210)	(20.5%)
Maricopa Corporate College				(25,000,000)			(25,000,000)	(20,000,000)	25.0%
Bond Operating Costs	(1,000,000)						(1,000,000)	(5,818,524)	-83%
Debt Service									
Capital Master Planning (FY16)									
Future Bond Projects									
Future IT Initiatives			(5,423,228)				(5,423,228)	(1,698,336)	219.3%
Cap Equip Replacement Plan			(8,581,741)	(21,634,803)			(30,216,544)	(23,319,963)	29.6%
Student Bad Debt	(3,000,000)						(3,000,000)	(3,000,000)	--
Other Future Capital Projects	(10,000,000)	(8,507,214)	(31,325,000)	(44,234,136)			(94,066,350)	(78,457,363)	19.9%
Reserves for Potential Claims /Contingency	(18,848,518)						(18,848,518)	(18,848,518)	
Total Resources Available for the Budget Year	\$ 733,655,272	\$ 272,524,411	\$ 145,605,399	\$ 119,365,944	\$ 154,574,813	\$	\$ 1,425,725,839	\$ 1,489,460,937	(4.3%)

SCHEDULE C –EXPENDITURES AND OTHER OUTFLOWS

**MARICOPA COUNTY COMMUNITY COLLEGE DISTRICT
MARICOPA COMMUNITY COLLEGES
BUDGET FOR FISCAL YEAR 2017
EXPENDITURES AND OTHER OUTFLOWS**

	CURRENT FUNDS			PLANT FUNDS		Total All Funds 2017	Total All Funds 2016	% Increase/Decrease
	General Fund 2017	Restricted Fund 2017	Auxiliary Fund 2017	Unexpended Plant Fund 2017	Retirement of Indebtedness 2017			
TOTAL RESOURCES AVAILABLE FOR THE BUDGET YEAR (from Schedule B)	\$ 733,655,272	272,524,411	145,605,399	119,365,944	\$ 154,574,813	\$ 1,425,725,839	\$ 1,489,460,937	(4.3%)
EXPENDITURES/OTHER OUTFLOWS								
Instruction	\$ 286,665,094	11,216,796	40,537,705			\$ 338,419,595	\$ 360,875,480	(6.2%)
Public Service	2,907,050	27,180,512	4,505,268			34,592,830	35,160,313	(1.6%)
Academic Support	84,941,535	22,084,849	7,192,075			114,218,459	101,960,605	12.0%
Student Services	80,380,374	11,818,235	51,372,033			143,570,642	136,512,984	5.2%
Institutional Support (Admin.)	148,841,423	4,897,092	15,929,611			169,668,126	160,729,526	5.6%
Operation/Maintenance of Plant	60,966,325	20,854	3,353,998			64,341,177	67,596,465	(4.8%)
Scholarships	19,935,277	183,880,772	7,382,779			211,198,828	215,253,789	(1.9%)
Auxiliary Enterprises			14,370,355			14,370,355	15,458,014	(7.0%)
Capital Assets				93,214,883		93,214,883	156,240,883	(40.3%)
Debt Service - General Obligation Bonds					80,703,563	80,703,563	83,535,644	(3.4%)
Debt Service/Other Long Term Debt						-	-	0.0%
Other Expenditures						-	-	0.0%
Contingency	49,018,194	11,425,301	961,575	26,151,061	73,871,250	161,427,381	156,137,234	3.4%
Total Expenditures and Other Outflows	\$ 733,655,272	\$ 272,524,411	\$ 145,605,399	\$ 119,365,944	\$ 154,574,813	\$ 1,425,725,839	\$ 1,489,460,937	(4.3%)



Adopted Budget
FY2016-17

Section H: Appendix

SECTION H - APPENDIX

STUDENT ENROLLMENT

Historic Student Enrollment									
Headcount	ACTUAL							PROJECTED	PROJECTED
	FISCAL 2008-09	FISCAL 2009-10	FISCAL 2010-11	FISCAL 2011-12	FISCAL 2012-13	FISCAL 2013-14	FISCAL 2014-15	FISCAL 2015-16	FISCAL 2016-17
Phoenix	18,874	20,247	21,392	19,525	19,476	19,008	17,804	17,804	19,153
Glendale	29,840	32,378	32,962	32,854	31,666	30,926	29,306	29,805	32,064
GateWay	13,549	14,159	13,266	11,674	10,962	10,444	9,592	9,592	10,319
Mesa	39,605	41,759	41,836	40,070	38,602	36,054	33,238	30,857	33,195
Scottsdale	17,343	17,492	17,702	17,474	16,527	15,384	14,770	13,993	15,054
Rio Salado	50,784	52,634	57,746	56,031	52,685	48,333	46,836	46,836	50,386
South Mountain	8,905	9,490	10,186	8,027	7,338	6,801	6,159	5,821	6,262
Chandler-Gilbert	15,696	16,388	17,938	19,611	19,791	19,297	19,225	19,715	21,209
Paradise Valley	14,633	15,673	16,046	15,246	14,380	14,198	13,314	12,981	13,965
Estrella Mountain	10,551	11,636	12,612	12,508	12,475	13,009	12,994	12,994	13,979
Subtotal	219,780	231,856	241,686	233,020	223,902	213,454	203,238	200,398	215,587
Maricopa Skill Center	1,237	1,512	1,477	1,336	1,176	1,038	1,073	1,073	1,154
Southwest Skill Center	860	959	819	680	572	643	679	679	730
ABE/GED/ESL	9,223	9,113	11,264	11,128	12,297	11,244	10,310	9,739	10,477
Subtotal	11,320	11,584	13,560	13,144	14,045	12,925	12,062	11,491	12,362
Total Headcount	231,100	243,440	255,246	246,164	237,947	226,379	215,300	211,889	227,948

Full-Time Student Equivalent (FTSE)	ACTUAL							PROJECTED	PROJECTED
	FISCAL 2008-09	FISCAL 2009-10	FISCAL 2010-11	FISCAL 2011-12	FISCAL 2012-13	FISCAL 2013-14	FISCAL 2014-15	FISCAL 2015-16	FISCAL 2016-17
Phoenix	5,911	6,821	7,576	7,137	7,001	6,977	6,753	6,753	7,265
Glendale	10,428	11,959	12,777	12,728	12,473	12,326	11,799	12,000	12,910
GateWay	3,661	3,823	3,897	3,567	3,415	3,482	3,310	3,310	3,561
Mesa	13,792	15,501	16,097	15,363	14,709	13,845	13,148	12,206	13,131
Scottsdale	5,896	6,312	6,397	6,350	6,030	5,622	5,362	5,080	5,465
Rio Salado	11,937	12,220	14,378	14,263	13,815	12,584	12,494	12,494	13,441
South Mountain	2,251	2,746	2,954	2,778	2,737	2,586	2,423	2,290	2,464
Chandler-Gilbert	5,677	6,465	7,206	7,830	8,047	7,936	7,894	8,095	8,709
Paradise Valley	4,826	5,505	5,715	5,503	5,260	5,109	4,882	4,760	5,121
Estrella Mountain	3,416	4,184	4,739	4,709	4,932	5,330	5,522	5,522	5,941
Subtotal	67,795	75,536	81,736	80,228	78,419	75,797	73,587	72,510	78,006
Maricopa Skill Center	907	1,081	1,064	844	931	866	841	841	905
Southwest Skill Center	402	449	407	343	240	354	296	296	318
ABE/GED/ESL	995	1,083	1,337	1,609	1,628	1,437	1,426	1,347	1,449
Subtotal	2,304	2,613	2,808	2,796	2,799	2,657	2,563	2,484	2,672
Total FTSE	70,099	78,149	84,544	83,024	81,218	78,454	76,150	74,994	80,678

HISTORIC TUITION & FEES

MCCCD Historic Tuition & Fees

Fiscal Year	Tuition/ Credit	Annual Cost *	Increase/Decrease Dollars	Percent
FY 2007-08	\$65.00	\$1,950	\$0	0.0%
FY 2008-09	\$71.00	\$2,130	\$180	9.2%
FY 2009-10	\$71.00	\$2,130	\$0	0.0%
FY 2010-11	\$71.00	\$2,130	\$0	0.0%
FY 2011-12	\$76.00	\$2,280	\$150	7.0%
FY 2012-13	\$76.00	\$2,280	\$0	0.0%
FY 2013-14	\$81.00	\$2,430	\$150	6.6%
FY 2014-15	\$84.00	\$2,520	\$90	3.7%
FY 2015-16	\$84.00	\$2,520	\$0	0.0%
FY 2016-17 Adopted	\$86.00	\$2,580	\$60	2.4%

* The annual cost is based on 30 credit hours per Academic year

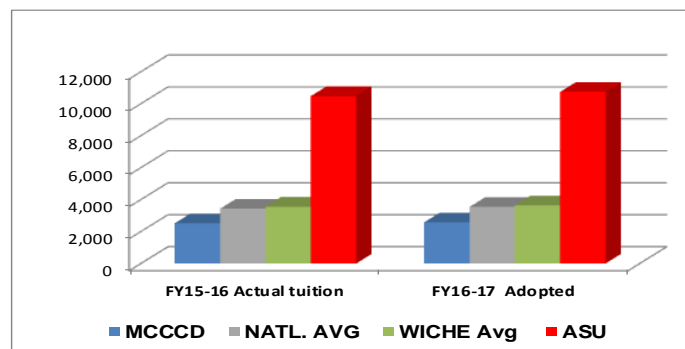
The FY16-17 tuition rate for Maricopa reflects the \$2 per credit increase that was adopted at the February 23, 2016 Governing Board meeting. The Annual cost is based on 30 credit hours per Academic year.

The table below shows Maricopa's Adopted tuition over a 10-year time period, as well as compared with the Public 2-yr National Average, Western state institutions and Arizona State University. Locally Maricopa is a bargain compared to Arizona State University (ASU), where their tuition exceeds \$10,000 per year.

Tuition Comparison for Local, National, and WICHE

Fiscal Year	MARICOPA COMMUNITY COLLEGE DISTRICT		NATL. AVG. PUBLIC 2YR INST.		WICHE AVG. PUBLIC 2YR INST.		AZ STATE UNIVERSITY	
	Annual Cost	Percent Change	Annual Cost	Percent Change	Annual Cost	Percent Change	Annual Cost	Percent Change
	FY 2007-08	\$1,950	0.0%	\$2,361	4.2%	\$2,395	4.1%	\$4,969
FY 2008-09	\$2,130	9.2%	\$2,372	0.5%	\$2,488	3.9%	\$5,659	13.9%
FY 2009-10	\$2,130	0.0%	\$2,558	7.8%	\$2,648	6.4%	\$6,840	20.9%
FY 2010-11	\$2,130	0.0%	\$2,727	6.6%	\$2,847	7.5%	\$8,844	29.3%
FY 2011-12	\$2,280	7.0%	\$2,959	8.5%	\$3,119	9.6%	\$9,716	9.9%
FY 2012-13	\$2,280	0.0%	\$3,131	5.8%	\$3,319	6.4%	\$9,720	0.0%
FY 2013-14	\$2,430	6.6%	\$3,280	4.8%	\$3,424	3.2%	\$10,002	2.9%
FY 2014-15	\$2,520	3.7%	\$3,342	1.9%	\$3,495	2.1%	\$10,157	1.5%
FY 2015-16	\$2,520	0.0%	\$3,435	2.8%	\$3,559	1.8%	\$10,478	3.2%
FY 2016-17 Adopted	\$2,580	2.4%	\$3,543	3.1%	\$3,643	2.4%	\$10,744	2.5%

NOTE: FY14-15 and FY15-16: National Average from "Trends in College Pricing 2015"; ASU and WICHE from WICHE 2015-16 Tuition & Fees report. FY16-17: National Average, WICHE and ASU EST are based on 3-yr average increase.

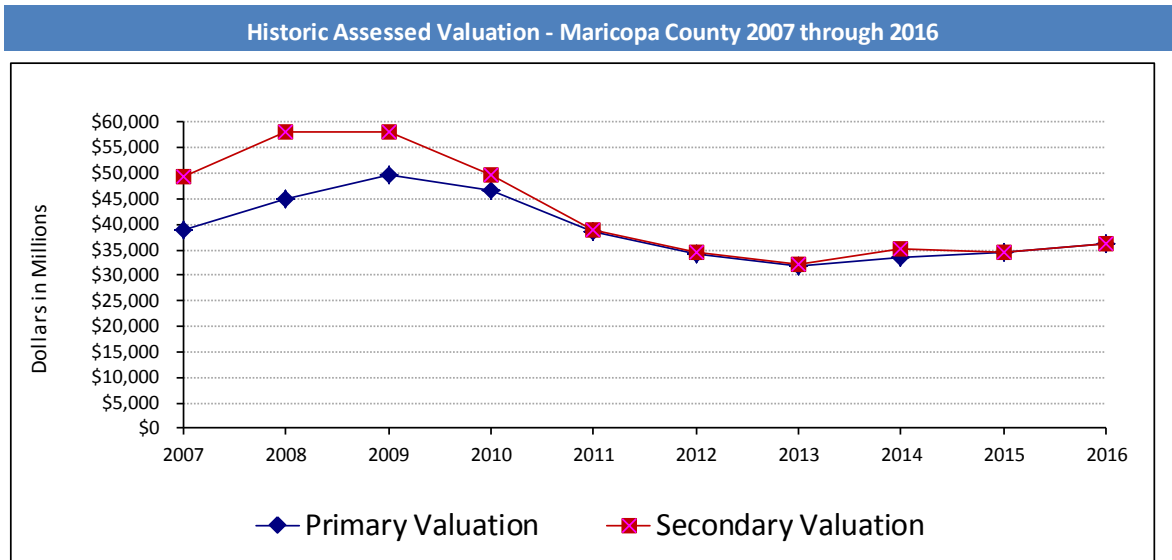


PROPERTY TAX

HISTORIC PROPERTY ASSESSMENT

The chart and table below show the history of assessed valuation of property in Maricopa County. This valuation is a factor in determining the primary and secondary tax levies of the Maricopa Community Colleges. The net assessment values had declined for several years due to the economy. NOTE: Effective 2015 the voters of Arizona passed Proposition 117 which amended the Constitution of Arizona to establish a single limited property value as the bases for determining all property tax. Consequently, the Primary Net Assessed Value is used to calculate both the Primary and Secondary taxes.

It should be noted that the 2016 Assessed Valuation was sent from the Office of the Maricopa County Assessor’s office on February 10’ 2016.



Tax Yr	PRIMARY			SECONDARY		
	Assessed Valuation	Increase / (Decrease) Amount	Percent	Assessed Valuation	Increase / (Decrease) Amount	Percent
2007	38,930,267,550	5,122,802,283	15.2%	49,534,573,831	13,239,880,230	36.5%
2008	44,881,602,698	5,951,335,148	15.3%	58,303,635,287	8,769,061,456	17.7%
2009	49,679,450,134	4,797,847,436	10.7%	57,984,051,718	(319,583,569)	-0.5%
2010	46,842,818,990	(2,836,631,144)	-5.7%	49,662,543,618	(8,321,508,100)	-14.4%
2011	38,492,098,635	(8,350,720,355)	-17.8%	38,760,296,714	(10,902,246,904)	-22.0%
2012	34,263,842,274	(4,228,256,361)	-11.0%	34,400,455,716	(4,359,840,998)	-11.2%
2013	31,996,204,979	(2,267,637,295)	-6.6%	32,229,006,810	(2,171,448,906)	-6.3%
2014	33,519,795,354	1,523,590,375	4.8%	35,079,646,593	2,850,639,783	8.8%
2015	34,623,670,323	1,103,874,969	3.3%	34,623,670,323	(455,976,270)	-1.3%
2016	36,135,494,474	1,511,824,151	4.4%	36,135,494,474	1,511,824,151	4.4%

HISTORIC PROPERTY TAX RATES

The chart and table below provide historic information on the primary and secondary property tax rates for the Maricopa Community Colleges. The Primary Tax Rate includes the property tax for FY16-17 on new and existing property based on NO levy rate increase.

MCCCD Property Tax Rates per \$100 of Assessed Valuation			
Fiscal Year	Primary	Secondary	Total
2007-08	\$0.8246	\$0.1514	\$0.9760
2008-09	\$0.7752	\$0.1634	\$0.9386
2009-10	\$0.7246	\$0.1598	\$0.8844
2010-11	\$0.7926	\$0.1802	\$0.9728
2011-12	\$1.0123	\$0.1959	\$1.2082
2012-13	\$1.1563	\$0.2215	\$1.3778
2013-14	\$1.2896	\$0.2459	\$1.5355
2014-15	\$1.2824	\$0.2363	\$1.5187
2015-16	\$1.2628	\$0.2312	\$1.4940
2016-17	\$1.2376	\$0.2275	\$1.4651

Property taxes represent a major source of support for the general operations and capital needs of the Maricopa Community Colleges. The following illustrates the property tax that owners of homes with varying assessed valuations may expect to pay in FY16-17, based on NO levy rate increase.

FY16-17 ADOPTED PROPERTY TAXES FOR VARIOUS HOME VALUES							
Approx. Value for Taxes	\$50,000	\$100,000	\$150,000	\$200,000	\$250,000	\$300,000	
Assessment Ratio @ 10%	\$5,000	\$10,000	\$15,000	\$20,000	\$25,000	\$30,000	
FY 16-17 Tax	Rate per \$100						
Primary Tax	\$1.2376	\$61.88	\$123.76	\$185.64	\$247.52	\$309.40	\$371.28
Secondary Tax	\$0.2275	\$11.38	\$22.75	\$34.13	\$45.50	\$56.88	\$68.25
Combined Tax	\$1.4651	\$73.26	\$146.51	\$219.77	\$293.02	\$366.28	\$439.53

ESTIMATED TAX RATES AND ASSESSED VALUATION

In 1980 Arizona citizens amended the State Constitution and capped primary property tax revenue increases from existing property to 2% per year. This is an additional means of limiting tax increases to small marginal amounts. With the exception of FY09-10, F10-11, FY12-13, FY15-16, and FY16-17, the Maricopa Governing Board has approved an increase on property tax revenues. The Constitution permits the Governing Board to levy the unused capacity from the past. The following chart shows the Adopted levy and the potential tax rates for primary and secondary taxes, assuming NO increase in the Primary levy.

This information is based on recent assessment valuation from Maricopa County Assessor’s office. The Salt River Project Centrally Assessed Valuation for 2016 was received March 1, 2016. The SRP values decreased over \$20 million, resulting in a reduction from in lieu taxes for the General Fund and the Secondary levy.

MARICOPA COMMUNITY COLLEGES ADOPTED TAX RATES AND LEVIES for FY 2016-17			
MAXIMUM LEVY AND TAX RATE CALCULATIONS (for comparative purposes)		ADOPTED PRIMARY TAX LEVY AND RATE CALCULATIONS	
1. Maximum Prior Year Levy	\$469,150,732	9. Actual Primary Levy Amount FY 2015-16	\$437,227,709
2. Line 1 increased by 0%	\$469,150,732	10. Primary Tax Rate FY 2015-16	\$1.2628
3. Current Assessed Value of Last Year's Property	\$35,327,664,583	11. Line 9 increased by 0%	\$437,227,709
4. Line 3 divided by 100	\$353,276,646	12. Proposed Primary Tax Rate FY16-17 (line 11/line 4)	\$1.2376
5. Maximum Tax Rate FY 2016-17 (Line 2 / Line 4)	\$1.3280	13. Proposed Primary Tax Levy (line 7 x line 12)	\$447,212,880
6. Current Assessed Value including New Property	\$36,135,494,474	14. Proposed Primary Levy FY 2016-17	\$447,212,880
7. Current Assessed Value divided by 100	\$361,354,945	SRP In-lieu Tax Amount FY 2016-17	\$9,092,464
8. Maximum Levy Amount FY16-17 (Line 7 X Line 5)	\$479,879,366	Total Primary Levy & In-lieu FY 2016-17	\$456,305,344
SALT RIVER PROJECT CENTRALLY ASSESSED VALUATION (CAV)**		15. Proposed Primary Tax Rate FY 2016-17	\$1.2376
SRP CAV at 2015 Values *	\$758,245,769	SECONDARY TAX LEVY AND RATE CALCULATIONS	
SRP CAV at 2016 Values **	734,685,173	Current Assessed Valuation for 2016	\$36,135,494,474
SRP CAV at 2016 Values / 100	\$7,346,852	Est. SRP Current Assessed Valuation for 2016	\$734,685,173
SRP In-lieu Tax Amount FY 2016-17 Est	\$9,092,464	Total to calculate Secondary Tax Rate/Levy Amts	\$36,870,179,647
* 2015 SRP CAV Actual was received April 1, 2015		Levy Amount Needed (G.O. Bond Principal/Interes	\$82,211,035
** 2016 SRP CAV Actual received March 1, 2016		SRP In-lieu Needed (G.O. Bond Principal/Interest)	\$1,671,465
		Total Secondary Levy & In-Lieu FY2016-17	\$83,882,500
		16. Secondary Tax Rate FY 2016-17	\$0.2275
		COMBINED TAX RATES FOR FY 2016-17 [PER \$100 OF ASSESSED VALUATION]	
		17. Primary Levy Rate w 0% incr	\$1.2376
		18. Secondary Levy Rate using Primary Assessed Value	\$0.2275
		Combined Levy Rate FY16-17	\$1.4651

EXPENDITURE LIMITATION REPORT WORKSHEET

Annual Budgeted Expenditure Limitation Report Worksheet
Fiscal Year Ending June 30, 2017

	Current Funds			Plant Funds		Total
	General Oper.	Auxiliary Enter.	Restricted	Unexpended	Ret. of Debt	
A. Total Budgeted Expenditures	\$ 755,786,888	\$ 137,073,666	\$ 272,124,411	\$ 106,166,061	\$ 154,574,813	\$ 1,425,725,839
Transfers	\$ (22,131,616)	\$ 8,531,733	\$ 400,000	\$ 13,199,883	\$ -	\$ -
A. Net Total Expenditures	\$ 733,655,272	\$ 145,605,399	\$ 272,524,411	\$ 119,365,944	\$ 154,574,813	\$ 1,425,725,839
B. Less Exclusions Claimed:						
Bond Proceeds				\$ 80,000,000		\$ 80,000,000
Debt Service Requirements on Bonded Indebtedness				\$ 83,882,500		\$ 83,882,500
Dividends, Interest And Gains on Sale of Securities	\$ 505,000	\$ 15,000	\$ 25,000	\$ 15,000		\$ 560,000
Grants And Aid From Federal Gov't			\$ 189,146,501			\$ 189,146,501
Grants, Aid, Contributions or Gifts From Private Agency, Organization or Individual Except Those Amounts Received in Lieu of Taxes			\$ 18,656,698			\$ 18,656,698
Interfund Transfers		\$ 27,121,289	\$ 400,000	\$ 13,199,883		\$ 40,721,172
Tuition And Fees	\$ 230,102,648	\$ 44,545,091				\$ 274,647,739
Monies Received A.R.S. 15-1472			\$ 9,939,866			\$ 9,939,866
Prior Years Carry-Forward	\$ 60,000,000	\$ 66,300,000	\$ 50,000,000	\$ 26,151,061	\$ 70,692,313	\$ 273,143,374
Total Exclusions Claimed	\$ 290,607,648	\$ 137,981,380	\$ 268,168,065	\$ 119,365,944	\$ 154,574,813	\$ 970,697,850
C. Budgeted Exp. Subject to Limitation	\$ 443,047,624	\$ 7,624,019	\$ 4,356,346	\$ -	\$ -	\$ 455,027,989
D. Expenditure Limitation Fiscal Year 2016-17						\$ 455,155,838
Unused (Overcommitted) Legal Limit						\$ 127,849



Adopted Budget

FY2016-17

Section I: Glossary

SECTION I - GLOSSARY

Academic Support

A functional category of expenditures reflective of support services for instructional programs and academic functions such as funding for learning centers, libraries, and honor programs.

Administration

This is a functional category of expenditures to identify cost related to management, business and human resources operations, and planning of the organization. Examples include: office of the president, fiscal operations, human resources offices, information technology staff and legal services.

College Activities

College Activities is an Auxiliary Fund (Fund 2) division. It includes the activity fee portion of the per credit hour charge to students, other student fees, and the use of Fund 2 fund balances for one-time capital and operational projects. Funds are used for a variety of activities including athletic programs, scholarships, student insurance, counseling, business office operations, drama and music, intramurals and the repayment of revenue bond debt (see section D for detail). It is the District's practice to dedicate all student activity fee revenues resulting from enrollment growth to the Enrollment Growth Funding program; the funds, therefore, are budgeted as a transfer from Current Auxiliary (Fund 2) to the General Fund (Fund 1).

Communications and Utilities

All costs related to telephone, postage, electricity, water, sewer, etc. are charged to communications and utilities object code.

Contingency, Scholarships, Misc, Transfers:

The contingency, miscellaneous and transfers object code includes reserve, holding and transfers accounts. Examples are: a contingency for taxes that are budgeted but not collected; a basic contingency for unexpected needs as prioritized by the Governing Board; allocations for the Enrollment Growth Funding program reserved to help fund additional courses for increased student enrollment; funds for incremental costs from capital development facilities; a reserve for insurance costs, college carryforward and student scholarships

Contractual Services

Expenditures such as funding for professional services, advertising, marketing, etc. are budgeted in the contractual services object code series. Additionally, the cost of teaching services and course development for concurrent enrollment as well as employer-sponsored programs may be charged to this object code.

Course Fees

Course fees are budgeted in the Auxiliary Fund. They cover the cost of materials for credit courses that rely on special equipment or supplementary materials

Employee Benefits

These object codes account for the employee paid costs of employee health insurance, District retirement contributions, social security and Medicare, life insurance, worker's compensation, etc.

Enrollment Growth Funding

A formula based funding allocation based on full time student equivalent (FTSE) growth. Effective FY2010-11 Budget, funding were distributed to the colleges based on estimated FTSE growth at the rate of \$2,130 per FTSE.

Expenditure Limitation

This is a provision of the State Constitution and Arizona Revised Statutes that limits the expenditure of local tax revenues (e.g. primary property taxes and State Aid). The limitation is set by the Economic Estimates Commission (EEC) by applying growth in enrollment (FTSE) and inflation over a base budget year.

Fixed Charges

Expenditures for facilities rentals, etc. are budgeted in fixed charges object code.

Food Service

This Auxiliary Fund division includes revenues and expenditures from directly operated food service operations.

Full-time Student Equivalents (FTSE)

A calculated estimate of enrollment, based on credit hours divided by 30 (the number of credits in a year that is considered to be full-time). In the case of Skill Center or ABE/GED students, clock hours are used and divided by 640.

Functional Categories

To ensure comparability and standardization in the presentation of financial information, all colleges and units are required to budget and account for the expenditure of funds by functional categories

General Institutional Support

A functional expense category that includes expenses for the day-to-day operational and general administrative support of the institution such as safety, security, insurance, software licensing and computer repair, mail and copy services, etc.

Headcount

The number of students enrolled in classes. Headcount may be duplicated or unduplicated.

Instruction

This is a functional category of expenditures accounting for instructional activities. An example is salaries and wages of faculty and supplies and other department chairs.

Non Credit/Special Interest Courses

These are fees that support the costs of these course offerings. This is an Auxiliary Fund division.

Object codes

Expenditures are budgeted and accounted for by object code categories to detail the use of funds. Revenues also are budgeted in object codes to distinguish different types of resources

Operations/Maintenance

A functional category of expenditures allocated for the operation and maintenance of the physical plant, such as utility costs and staff responsible for the maintenance of buildings and grounds for all units.

Other Auxiliary Programs

The activities of this Auxiliary Fund division are supported by several sources including interest on cash balances, bookstore commissions and facility rentals. Expenditures are for such purposes as scholarships, rental costs, faculty training (Lodestar), campus security training, and revenue bond repayment costs.

Public Services

A functional category of expenditures that account for non-instructional services of benefit to the community; examples include public lectures, and community service programs.

Salaries and Wages

Compensation provided to all regular Governing Board approved faculty and staff, and also temporary staff is recorded in salaries and wages object codes.

State Aid

The State of Arizona provides financial support to community college districts based on formulas that are set in statute. These formulas largely are based on enrollment levels. The formulas use the most recent audited full-time student equivalents; hence state aid is provided for enrollment growth that occurred two years before the fiscal year under development.

Student Services

A functional category of expenditures reflective of support services provided to students, such as counseling, testing, admissions, student financial aid, and career development.

Supplies & Materials

The cost of classroom and office supplies and materials, software, audiovisual aids, etc. is budgeted in supplies and materials object code.

Tax Levy Limit

This is a provision of the Arizona State Constitution and statute that limits growth in taxes on existing property.

Travel

Travel related object codes include mileage, in and out of state travel, registration, hotels, airfare, etc.

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