

FY18-19 ADOPTED BUDGET



May 22, 2018

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Adopted Budget
FY18-19

SECTION A: GENERAL OVERVIEW

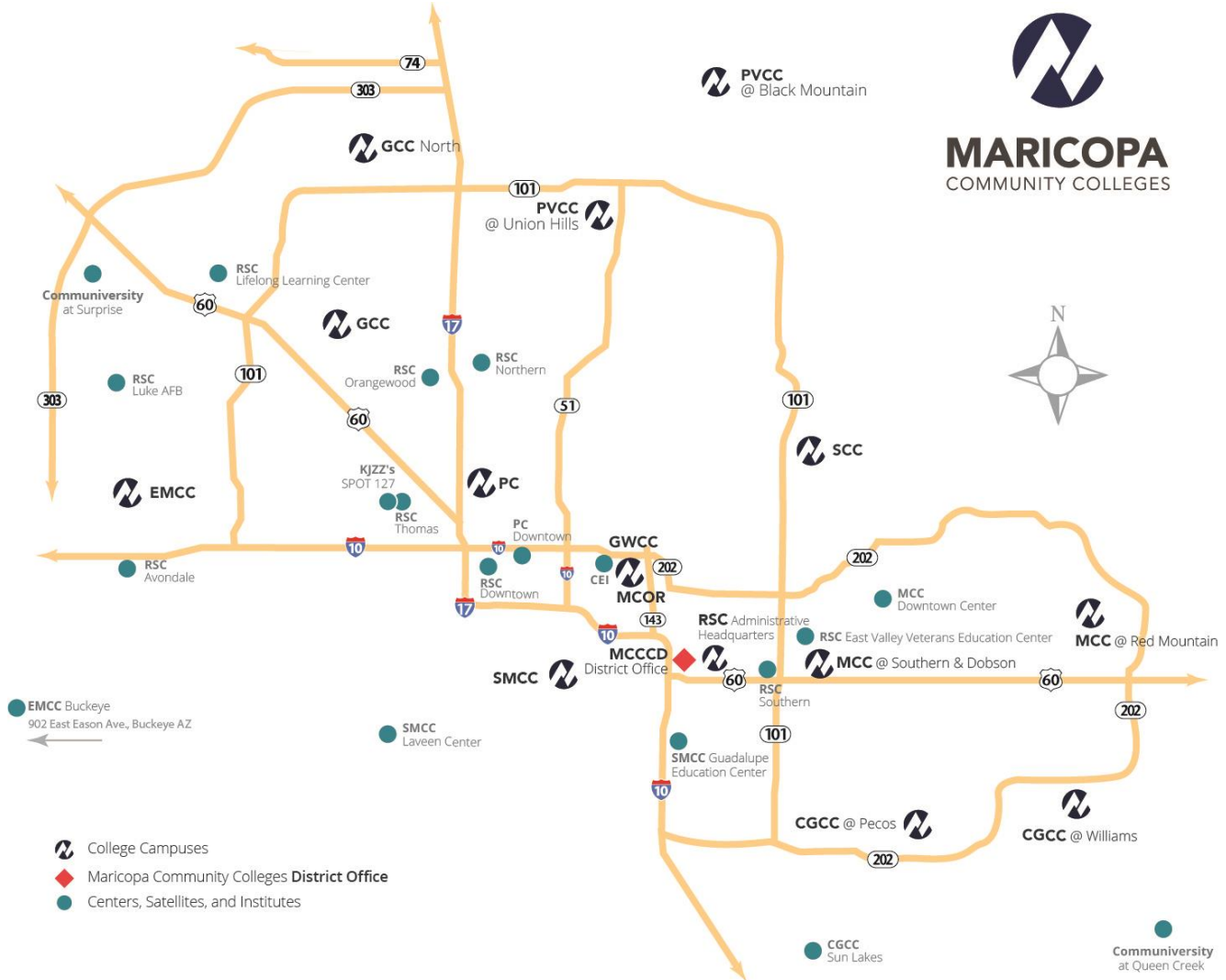
Administration and Addresses

MCCCD Governing Board & District Administration: 2411 W 14th Street – Tempe, AZ 85281 | Ph. (480) 731-8000

Governing Board Members	Positions	District
Mr. Laurin Hendrix	President	1
Mrs. Johanna Haver	Secretary	3
Mr. Augustine Bartning	Member	5
Mrs. Tracy Livingston	Member	At-Large
Mrs. Jean McGrath	Member	4
Mr. Dana Saar	Member	2
Dr. Linda Thor	Member	At-Large
District Leadership		
Dr. Maria Harper-Marinick	Chancellor	
Dr. Karla Fisher	Executive Vice Chancellor and Provost	
Ms. Darcy Renfro	Chief of Staff	
Mr. Elliott Hibbs	Chief Operating Officer	
Ms. LaCoya Shelton	Vice Chancellor, Human Resources	
Mr. Edward Kelty	Chief Information Officer, Information Technology Services	
Ms. Leslie Cooper	General Counsel	
Ms. Christina Schultz	President & CEO MCCCD Foundation	
College Leadership & Administration		
<p>Dr. William Guerriero, Interim President Chandler-Gilbert Community College 2626 E. Pecos Road Chandler, AZ 85225 Ph. (480) 732-7000</p>	<p>Dr. Steven Gonzales, President GateWay Community College 108 N. 40th Street Phoenix, AZ 85034 Ph. (602) 286-8000</p>	<p>Dr. Teresa Leyba-Ruiz, President Glendale Community College 6000 W. Olive Avenue Glendale, AZ 85034 Ph. (623-845-3012</p>
<p>Dr. Ernie Lara, President Estrella Mt. Community College 3000 N. Dysart Road Avondale, AZ 85392 Ph. (623) 935-8000</p>	<p>Mr. Sasan Poureetezadi, Interim President Mesa Community College 1833 W. Southern Avenue Mesa, AZ 85202 Ph. (480) 461-7000</p>	<p>Dr. Paul Dale, President Paradise Valley Community College 18401 N. 32nd Street Phoenix, AZ 85032 Ph. (602) 787-6500</p>
<p>Ms. Christina Haines, Interim President Phoenix College 1202 W. Thomas Rd. Phoenix, AZ 85013 Ph. (602) 285-7500</p>	<p>Dr. Chris Bustamante, President Rio Salado College 2323 W 14th Street Tempe, AZ 85281 Ph. (480) 517-8540</p>	<p>Dr. Jan Gehler, President Scottsdale Community College 9000 E. Chaparral Road Scottsdale, AZ 85256 Ph. (480) 423-6000</p>
	<p>Dr. Shari Olson, President South Mt. Community College 7050 S. 24th Street Phoenix, AZ 85040 Ph. (602) 343-8000</p>	

Map of Maricopa Community Colleges

The map below shows the location of the ten colleges within the Maricopa County Community College District and satellite locations where educational programs are provided to the community.



Vision and Mission

VISION

A Community of Colleges...Colleges for the Community...working collectively and responsibly to meet the life-long learning needs of our diverse students and communities.

MISSION

The Maricopa Community Colleges provide access to higher education for diverse students and communities. We focus on learning through:

- University Transfer Education
- General Education
- Developmental Education
- Workforce Development
- Student Development Services
- Continuing Education
- Community Education
- Civic Responsibility
- Global Engagement

The Maricopa Community Colleges are committed to:

- **COMMUNITY** – We value all people – our students, our employees, their families and the communities in which they live and work. We value our global community of which we are in integral part.
- **EXCELLENCE** - We value excellence and encourage our internal and external communities to strive for their academic professional and personal best.
- **HONESTY AND INTEGRITY** - We value academic and personal honesty and integrity and believe these elements are essential in our learning environment. We strive to treat each other with respect, civility and fairness.
- **INCLUSIVENESS** - We value inclusiveness and respect for one another. We believe that team work is critical, that each team member is important and we depend on each other to accomplish our mission.
- **INNOVATION** - We value and embrace an innovative and risk-taking approach so that we remain at the forefront of global educational excellence
- **LEARNING** - We value lifelong learning opportunities that respond to the needs of our communities and are accessible, affordable, and of the highest quality. We encourage dialogue and freedom to have an open exchange of ideas for the common good
- **RESPONSIBILITY** - We value responsibility and that we are each accountable for our personal and professional actions. We are responsible for making our learning experiences significant and meaningful.
- **STEWARDSHIP** - We value stewardship and honor the trust placed in us by the community. We are accountable to our communities for the efficient and effective use of resources as we prepare our students for their role as productive world citizens.

Introduction

The Maricopa District is one of the largest community college systems in the nation and is the largest public higher education institution in Arizona; larger even than all three public universities combined. In FY2018-19, the District will continue to build on its long history of services to the community.

As of December 15, 2017, the ten colleges and three skill centers that comprise the Maricopa Community Colleges, offer the following: 2,032 Academic courses, 5,926 Occupational courses, 884 Occupational programs, 9 Associate degrees and 28 Academic Certificates (AC).

The Maricopa County Community College District (the District) is financially sound for the next three years. The District strives to maximize the resources entrusted to us by the taxpayers and students. Maricopa Transformation initiatives will require additional resources during its early years, as we develop new approaches to better serve our students and increase student retention, which will lead to more graduates. However, future decisions will need to be made to ensure long-term stability related to capital expenditure, since all of our G.O. Bonds resources will be spent.

Overview of Adopted Budget

This Adopted budget compares the estimated revenue and expenditures from FY17-18 with the Adopted FY18-19 Budget. This provides a base for future budgeted expenditure and revenue comparisons.

Throughout the budget process, the District evaluates the ability to sustain approved initiatives in the future.

Future Budget Plan

The Transformation initiated last year includes recommendation that a budget process be developed that supports and promotes organizational performance around the following questions:

- Are we allocating funds appropriately among our colleges to obtain the best outcomes?
- Are revenues sufficient to fund critical education and support services now and in the future?

A study is underway to help answer these questions. The following will be used for future budget planning:

- Fairness and Equity Study – plus analyze study results and develop adjustment methods as needed
- Adequacy Study
- Increased college involvement around budgeting for initiatives and outcomes

Budget Prep Assumptions

The following assumptions have been used in building the FY18-19 budget:

- Conservative property tax valuation growth (1%);
- Conservative new construction growth (2%);
- FTSE count constant for FY18-19 – beginning with FY19-20, FTSE is estimated to grow by 1% due to implementation of transformation initiatives;
- General Fund expenditure growth includes required or previously agreed upon additions; and
- No re-allocation of funds held by colleges for FY18-19 (except for enrollment changes).

Fund Balances

Balances are estimated revenue plus balances carried forward from prior year, minus estimated expenditures. At Maricopa, we categorize funding as unrestricted or restricted.

Unrestricted Funds

Unrestricted funds are those that can be allocated for different purposes, they include:

- **General fund** (Fund 1) – the largest and main operating fund for the Maricopa Community Colleges. The General Fund accounts for unrestricted resources that will be expended in the current year for operating purposes such as instruction, public service, academic support, student services, institutional support, operation/maintenance of plant, plus scholarships.
- **Auxiliary Fund** (Fund 2) – includes revenues and expenditures that support a variety of self-supporting activities, including contract training, the three Skill Centers under Gateway, non-credit instruction, and food services.
- **Plant/Bond Fund** (Fund 7) – MCCC’s capital fund. The major sources of revenue are from the voter approved 2004 General Obligation Bonds Program and transfer from the General Fund. For Budgeting purposes, G.O. Bond funds are considered unrestricted as they can be directed or redirected in accordance with the needs of the District. For financial reporting, G.O. Bond funds are considered externally restricted in accordance with accounting standards.
- **Quasi Endowment Fund** – (Fund 6) –Medical insurance reserves

Estimated balances for the Unrestricted Funds are shown below.

Estimated Balances Comparison Unrestricted Funds (In Millions)

Unrestricted	FY18	FY19
General Fund	\$ 179.7	\$ 173.3
Auxiliary Fund	\$ 115.3	\$ 112.6
Plant/Bond Fund	\$ 168.1	\$ 118.8
Quasi Endowment Fund	\$ 33.2	\$ 33.2
Subtotal	\$ 496.3	\$ 437.9

Restricted Funds

Restricted funds account for all externally restricted activity such as grants, bond debt service and student financial aid and include:

- **Restricted** (Fund 3) – revenue sources include federal, state and local funds for grants or contracts and federal financial aid;
- **Proposition 301** – a statewide November 2000 referendum that raised sales taxes for education (community colleges are required to use the funds for workforce development and training);
- **Debt Service** (Fund 8) – payments of interest and principal for General Obligation bonds purchased for the 2004 Capital Bond Program; and
- **Quasi Endowment Fund** (Fund 6) – portion of Worker’s Compensation reserves required by the Industrial Commission.

Estimated balances for the restricted funds are shown below.

**Estimated Balances Comparison
Restricted Fund
(In Millions)**

Restricted	FY18	FY19
Restricted Fund--Other	\$ 2.9	\$ 2.3
Restricted Fund--301	\$ 28.7	\$ 24.9
Debt Service	\$ 74.2	\$ 76.3
Quasi Endowment Fund	\$ 3.7	\$ 3.7
Subtotal	\$ 109.6	\$ 107.2
Grand Total	\$ 605.90	\$ 545.10

The grand total balances appear to be significant. It is misleading, however, to focus on just total balances available and not consider what these balances represent and why they are needed, as explained below.

Fund Balance for Allocation

Although the grand total fund balance for FY19 is estimated at \$545.1 million, the restricted portion must be removed since their use is limited. This leaves \$437.9 million.

Some revenue will not be received, such as student bad debt and uncollected tax levy, so \$6.8 million is removed to recognize these losses. In addition, some of the fund balance should be held for claims (\$5m), financial stability (\$54.7m), college operating and auxiliary reserves (\$84m), college capital projects (\$58.6m) and districtwide (primarily college) projects (\$60.3m) that have already been committed for future use.

In addition, to maintain a strong financial position, adjustments were approved prior to allocating balances, including:

- Increase the General Fund reserves for financial stability from 8% to 10% to simplify accounting for reserves and to adequately provide for emergency or other unplanned needs (extra \$13.7 million)
- Retain sufficient funds to meet 3rd year capital needs (\$25.8m)
- Implement capital fund reserves to insure ability to address unpredictable capital emergency needs (\$25m)

This leaves an estimated balance of about \$104 million available for possible allocation after all of these adjustments.

**Estimated Balances for June 30, 2019
As of April 10, 2018 (in Millions)**

All Fund Balances		\$ 545.1
	Less Restricted Funds	<u>\$ (107.2)</u>
	Net Unrestricted Funds	\$ 437.9
Less:		
GF - Financial Stability	\$ (54.7)	
GF - Std Bad Debt, Uncollected Tax Levy	\$ (6.8)	
GF - Claim Reserve	\$ (5.0)	
College:		
GF - College Reserve	\$ (23.9)	
Auxiliary Fund - Colleges	\$ (60.1)	
Capital Fund - College Projects	\$ (58.6)	
District Wide: Capital Fund	\$ (60.3)	
Proposed Adjustments		
Raise GF Reserves from 8% to 10%	\$ (13.7)	
Provide for 3rd-Year Capital Needs	\$ (25.8)	
Capital Fund Reserve (New)	\$ (25.0)	<u>\$ (333.9)</u>
Ending Balance - Available for Allocation		<u>\$ 104.0</u>

Some cautions to be noted regarding possible allocation of the ending balance:

- The ending balance should be used for one time funding only or to ensure funds for ongoing costs are held for future expenditures;
- Annual revenue growth from property tax, tuition and fees only average \$9-\$10 million/year in recent years. This is insufficient to cover large expenditure commitments;
- Funding to meet 3-yr capital needs (total estimate \$204m) is short by \$26 m; no source for future needs. Portion of balances needs to be available to ensure capital needs can be met;
- Transformation requires continuing investment; and
- Operating costs will continue to increase (technology licenses, updated systems, health insurance, ASRS).

Required and Recommended Budget Items.

Discussion of allocation should recognize that there are required and recommended items for consideration.

The **Required** FY19 budget items include:

- **Fund Operating Cost needs**- Arizona State Retirement, Lab Loading and Employee Manual costs;
- **Fund Transformation needs** – how we improve and help students achieve greater success.

The following **recommended** budget items were approved by the Governing Board on May 1, 2018 and are included in the FY18-19 Adopted Budget:

- **Technology Updates & Operations** – technology is the backbone of the organization, so it is important that we stay up-to-date and are able to deliver quality support for our systems;
- **Increase General Fund Reserves** - from 8% to 10%
- **Fund Course Equipment from the General Fund** - this will help lower some course fees for students
- **Facilities Maintenance/Capital Needs** – need to maintain facilities and ensure equipment is refreshed;
- **Establish Capital Reserve and approach to Fund Future Capital Needs** –without future bonds, a new, cost-effective strategy to meet our future capital needs is required;
- **Transfer Majority of Quasi Endowment Fund Balance to General Fund;**
- **Address Faculty and Staff compensation** –we must ensure competitive wages, salaries and benefits are paid to retain and attract qualified Faculty and staff;
- **Reduce Tuition** – send positive message to current and potential students while promote diversity at all our colleges

Executive Budget Summary

- The Adopted FY18-19 Resources of \$1.65 billion includes Quasi Endowment funds as well as ALL of the estimated fund balances available for each fund group. All funds are shown in Section B Budget Summaries.
- The General Fund Resources total for FY18-19 is \$861.9 million, an increase of \$12.8 million (+1.5%) compared to the estimated resources of FY17-18.
- The Auxiliary Fund totals \$178.25 million, a decrease of about \$3 million (-1.7%), compared to the estimated actual resources in FY17-18.
- The Restricted Fund totals \$231.37 million; an increase of about \$0.7 million (+0.3%) compared to the FY17-18 estimated resources.
- The Unexpended Plant Fund totals \$184.2 million for FY18-19; a decrease of \$12.9 million compared to the estimated resources for FY17-18. This includes \$6 million Adopted primary tax rate increase of \$0.015, which is pending approval by the Governing Board.
- The FY18-19 Debt Service totals \$158.4 million, an increase of \$0.5 million over the FY17-18 estimated actuals.
- Maintenance of the District's financial stability policy, which requires balance of 8% General Fund revenues; the Adopted increase to 10% was approved by Governing Board on May 1, 2018.

- The District's colleges have flexibility to reallocate budgets and to use new allocations to meet high priority needs and accomplish goals to continue to better serve the community.

General Fund

Revenues

Property Taxes:

The amount of additional property taxes from new construction is projected to remain fairly level for two-to-three years with slow recovery thereafter. Based on the 2017 Maricopa County Assessor's valuations, property tax levy from new construction property will decrease from \$10.1 million for FY17-18 to \$9.87 million for FY18-19. This is far below the \$18.2 million from new construction received in FY2009.

Effective 2015, the voter-approved Proposition 117, alters the calculation of property tax. For 2015 both the Primary and the Secondary tax rates are calculated based on the same assessed valuation -- the Limited Property valuation (see the Appendix -Historic Property Assessment.) Proposition 117 also capped the growth of a property's limited property value at no more than 5% per year. This new law does not affect the total amount of property tax collections, but rather the redistribution of the tax obligation among property owners.

On May 22nd, the Governing Board approved the primary tax increase of \$0.0150 per \$100 assessment (1.3%) for capital needs, for a revised rate of \$1.1708 per \$100 Assessed Valuation. An estimated \$6 million will be generated by increasing primary tax rate from \$1.1558 to \$1.1708. This Adopted rate is still lower than the FY17-18 primary rate of \$1.1956 per \$100 assessment.

Tuition and Fees:

The Governing Board approved tuition and fee rates at its February 27, 2018 meeting. After further discussion and review of the District's resources, it was recommended to consider reducing the resident tuition rate. It is contemplated that the lower tuition rate will provide a positive message to students and the community; making college more affordable to students, thereby increasing student retention rate, and increasing student racial and ethnic mix. A tuition reduction of \$1 to \$85 per credit hour is estimated to decrease tuition revenue by \$2.3 million, and the estimated revenue has been adjusted to reflect this decrease. The tuition reduction of \$1/credit was approved by the Governing Board on May 1, 2018. Consequently, an in-county full-time student will pay \$2,550 annually based on 30 credits/year, a decrease of \$30 from the current annual tuition rate of \$2,580.

The Arizona Constitution mandates the provision of higher education "*as nearly free as possible*" and tuition for Maricopa Community Colleges remains below the national average of public two-year institutions. Students attending Maricopa Colleges prior to transferring to a baccalaureate granting institution should expect to pay tuition at about 20-25 percent of Arizona's public four-year institutions.

State Aid:

In FY2015-16, the Arizona Legislature changed state law to disallow State Aid funding for Maricopa and Pima County Community College Districts. The last State Aid in FY14-15 received was \$8.8 million, which included \$7.4 million of Operation and \$1.4 million of STEM funding. Overall, Maricopa has lost over \$68.7 Million in Operating

State Aid since FY2007-08 and \$11 million in Capital State Aid. In FY2017, the State Legislature reversed the decision and restored Maricopa into the State Aid funding formula. For FY18-19, Maricopa submitted a request of \$11.1 million for STEM formula funding in accordance with the statutory formula.

Reallocation:

Over the past few years, the District has relied on the reallocation of existing resources to help compensate for the cuts in State Aid and limited growth in other resources. To adapt to revenue losses and to reallocate for emerging needs, the District reduced operational budgets four times prior to FY2013-14 for an annualized total reduction of \$35 million. Since the State of Arizona suspended the Capital State Aid formula funding, colleges often transfer funding from the General Fund or Auxiliary Funds for capital expenditures.

Fund Balance -Recommended Use

Starting with the FY2018-19 Budget, the entire estimated Fund Balance amount will be included in the report as resources. These recommended uses of the FY19 estimated General Fund balance were approved by the Governing Board on May 1, 2018:

- **Tuition Rate reduction** - reduction of \$1 per credit to \$85 per credit (cost estimated to be \$2.3m); the revenue was adjusted to a lower amount and reduced the fund balance available;
- **Employee Pay:**
 - a. **Load hour rate increase** –increase from \$872/credit hour to \$925/credit hour;
 - b. **Stipend for Faculty/Staff** –one-time stipend of \$750 for all staff classified as full time employees (excluding executives) who have been with the District during all of 2018;
 - c. **Hourly Employees** –increase rate of pay for hourly employees by \$0.25/hour;
- **Reserves** –increasing amount from 8% to 10% (extra \$13.7m);
- **Update Technology Licenses/Operations**–\$5.97 m for license costs and required updates, plus funds to retain and hire qualified technology staff;
- **Course fee Equipment** –\$2m annually for course fee equipment from General fund starting in FY19-20;
- **Transformation** –\$14m for FY18-19 to provide academic case managers, a call center, a data warehouse and tools to improve student retention and experiences.

Auxiliary Fund

The Auxiliary Fund includes contract training and other substantially self-supporting activities, such as the skill centers, non-credit instruction, course fees, and food services. The FY18-19 budget for Auxiliary totals \$178.25 million in resources. Section B provides a summary of all Auxiliary funds.

Restricted Fund (Fund 3)

The Restricted Fund (excluding Debt Service and Prop 301) FY18-19 budget is \$191.5 million; the Proposition 301 Adopted budget for FY18-19 is almost \$40 million, which include \$28.8 million in previous allocations.

Proposition 301

The Governor recently signed into law a bill passed to extend Proposition 301 for another 20 years. The Work Force Development Office will work with the colleges to develop a plan for FY19 and a 5-year plan to maximize the benefits of these fund balances. Strategies to be examined include:

- Workforce Faculty/Employees;
- Workforce Equipment needs;
- Workforce Information System Development
- MCOR Fund Commitment (Rio)
- Possible capital uses

Capital (Plant) Fund

The Unexpended Plant Fund is \$184 million for FY18-19. New evaluation of facilities will help District and the colleges prioritize where capital funds are most needed. Since we cannot rely on State funding, and bond resources are being consumed, there is a need to find a source for future capital needs.

Life without the Bond – Note:

- As total tax rate declines from bonds being paid off, shift the planned reduction from secondary levy to primary tax levy to fund future capital need.
- Capital needs to maintain facilities and refresh capital equipment remains.
- Areas of student growth and modernization will require significant remodeling and even construction of new buildings.
- Adopted strategy: as secondary rate declines shift rate to the primary levy to fund capital needs in the future and possibly forego bonds, but still allow total property tax levy to decline.

The chart below shows the effect of retaining a small portion of the tax levy decline in the future for maintenance and other capital needs.

Scenario for Capital Funding
Historic Tax Rates for FY 2014 through FY 2019 and Est. Tax Rates through FY2028
MCCCD Property Tax Rates per \$100 of Assessed Valuation

Fiscal Year	Primary	Secondary	Scenario	Adjusted for Capital	Adjusted Tax Rate	Capital Revenue (in Millions)
2008-09	\$0.7752	\$0.1634	\$0.9386			
2009-10	\$0.7246	\$0.1598	\$0.8844			
2010-11	\$0.7926	\$0.1802	\$0.9728			
2011-12	\$1.0123	\$0.1959	\$1.2082			
2012-13	\$1.1563	\$0.2215	\$1.3778			
2013-14	\$1.2896	\$0.2459	\$1.5355			
2014-15	\$1.2824	\$0.2363	\$1.5187			
2015-16	\$1.2628	\$0.2312	\$1.4940			
2016-17	\$1.2376	\$0.2275	\$1.4651			
2017-18	\$1.1956	\$0.2140	\$1.4096			
2018-19	\$1.1558	\$0.2046	\$1.3604	\$0.0150	\$1.3754	\$ 6.1
2019-20	\$1.1221	\$0.1783	\$1.3005	\$0.0217	\$1.3222	\$ 8.9
2020-21	\$1.0894	\$0.1738	\$1.2632	\$0.0212	\$1.2844	\$ 8.7
2021-22	\$1.0577	\$0.1263	\$1.1840	\$0.0587	\$1.2427	\$ 24.1
2022-23	\$1.0269	\$0.1166	\$1.1435	\$0.0534	\$1.1969	\$ 26.0
2023-24	\$0.9970	\$0.0697	\$1.0667	\$0.1003	\$1.1670	\$ 45.2
2024-25	\$0.9680	\$0.0677	\$1.0356	\$0.1023	\$1.1379	\$ 46.0
2025-26	\$0.9124	\$0.0278	\$0.9403	\$0.1422	\$1.0825	\$ 58.3
2026-27	\$0.9124	\$0.0270	\$0.9395	\$0.1430	\$1.0825	\$ 58.6
2027-28	\$0.8858	\$0.0000	\$0.8858	\$0.1700	\$1.0558	\$ 69.7

For FY19, the total tax rate would have been \$1.3604 per \$100 of assessed valuation, with \$1.1558 of this as primary. As highlighted in above, the approved increase of \$0.0150 put the primary rate to \$1.1708 and the total tax rate to \$1.3754 per \$100 assessed valuation. This is still a reduction in the total tax rate from the current year’s rate of \$1.4096. This \$0.0150 rate increase would raise an estimated \$6.1 million for FY19 for capital purposes, and more in the future if this approach is continued as reflected in the scenario above.

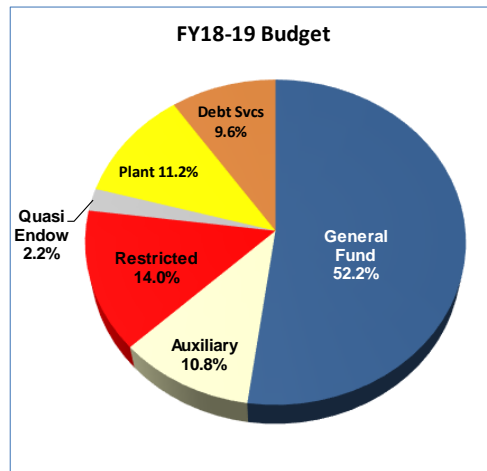
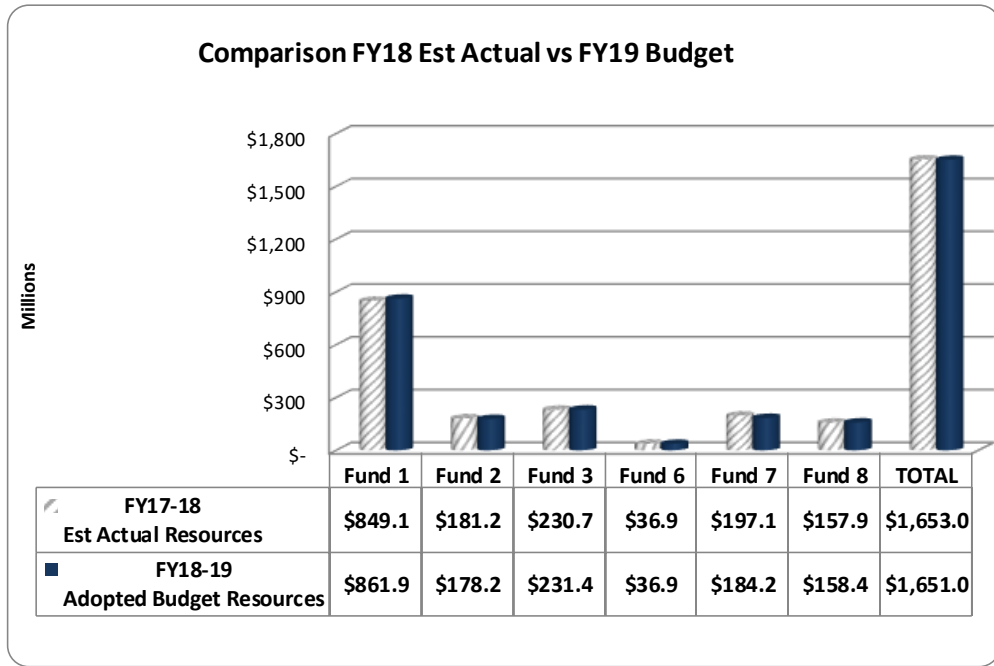


Adopted Budget *FY2018-19*

SECTION B: BUDGET SUMMARIES

All Funds Summary

Fund	Description	FY17-18 Est Actual Resources	FY18-19 Adopted Budget Resources	Increase/ (Decrease)	% Change	% Total FY17-18	% Total FY18-19
Fund 1	General Operating	\$ 849,109,935	\$ 861,926,431	\$ 12,816,496	1.5%	51.4%	52.2%
Fund 2	Current Auxiliary	181,237,630	178,245,975	(2,991,655)	-1.7%	11.0%	10.8%
Fund 3	Current Restricted	230,675,452	231,370,945	695,493	0.3%	14.0%	14.0%
Fund 6	Quasi Endowment	36,899,939	36,899,939	-	0.0%	2.2%	2.2%
Fund 7	Plant	197,112,408	184,202,395	(12,910,013)	-6.5%	11.9%	11.2%
Fund 8	Debt Service	157,934,338	158,382,988	448,650	0.3%	9.6%	9.6%
Total		\$ 1,652,969,702	\$ 1,651,028,673	\$ (1,941,029)	-0.1%	100.0%	100.0%



FY18-19 ADOPTED REVENUE AND EXPENDITURES ALL FUNDS BUDGET SUMMARY -								
	UNRESTRICTED FUND				RESTRICTED FUND			Total All Funds
	General Fund Fund 1	Auxiliary Fund 2	Unexpended Plant	* Quasi Endowment	Restricted Fund 3	Prop 301	Debt Service	
Revenues								
Property Taxes	\$ 467,211,720	\$ -	\$ 6,063,485		\$ -		\$ 82,597,634	\$ 555,872,839
In Lieu Tax, SRP	8,624,792	-	-		-		1,622,891	10,247,683
State Appropriations/Other State						11,145,614	-	11,145,614
Subtotal Tax Support:	\$ 475,836,512	\$ -	\$ 6,063,485		\$ -	\$ 11,145,614	\$ 84,220,525	\$ 577,266,136
General Tuition	\$ 182,700,000	4,215,156	-		-		-	\$ 186,915,156
Out-of-State Tuition	15,160,346	9,609,291	-		-		-	24,769,637
Out-of-District Tuition	256,527	-	-		-		-	256,527
Fees (Course fees, Other fees)	4,593,128	16,644,442	-		-		-	21,237,570
Non-Credit/ Special Interest		6,028,537	-		-		-	6,028,537
Subtotal Tuition/Fees:	\$ 202,710,001	\$ 36,497,426	\$ -		\$ -		\$ -	\$ 239,207,427
Grants & Contracts	\$ -	\$ 1,601,250	\$ -		\$ 38,814,085		\$ -	\$ 40,415,335
Financial Aid	-	-	-		149,391,975		-	149,391,975
Interest Income & Other	1,774,307	100,000	-		-	25,000	-	1,899,307
Food Service/Auxiliary Programs	-	4,541,071	-		-		-	4,541,071
Bookstore Operations	1,890,588	-	-		-		-	1,890,588
Miscellaneous	-	8,596,225	-		368,238		-	8,964,463
Subtotal Other Rev	3,664,895	\$ 14,838,546	\$ -		\$ 188,574,298	\$ 25,000	\$ -	\$ 207,102,739
Total On-Going Revenues	682,211,408	\$ 51,335,972	\$ 6,063,485	\$ -	\$ 188,574,298	\$ 11,170,614	\$ 84,220,525	\$ 1,023,576,302
Transfers	-	\$ 11,609,743	\$ 10,075,290					\$ 21,685,033
Total Revenues with Transfers	682,211,408	\$ 62,945,715	\$ 16,138,775.0	\$ -	\$ 188,574,298	\$ 11,170,614	\$ 84,220,525	\$ 1,045,261,335
Fund Balance								
College & DO Fund Balance	\$ 23,490,890	\$ 54,453,032	\$ 75,516,874		\$ 2,877,586	\$ 15,074,202		171,412,584
District-Wide Fund Balance	156,224,133	60,847,228	66,147,410	36,899,939		\$ 13,674,245	\$ 74,162,463	407,955,418
G.O. Bond Carryforward	-	-	26,399,336					26,399,336
Total Fund Balance	\$ 179,715,023	\$ 115,300,260	\$ 168,063,620	\$ 36,899,939	\$ 2,877,586	\$ 28,748,447	\$ 74,162,463.0	\$ 605,767,338
Total Resources	\$ 861,926,431	\$ 178,245,975	\$ 184,202,395	\$ 36,899,939	\$ 191,451,884	\$ 39,919,061	\$ 158,382,988	\$ 1,651,028,673
Expenditures by Unit								
Phoenix College	\$ 59,977,123	\$ 4,050,000	\$ 3,031,313		\$ 23,328,193	\$ 817,262	\$ -	\$ 91,203,891
Glendale College	83,372,389	3,368,001	5,424,500		32,388,509	1,096,455	-	125,649,854
GateWay College	35,539,749	4,657,371	9,543,462		11,730,625	743,659	-	62,214,866
Gateway Extended Campuses		12,827,431			670,249	222,745	-	13,720,425
Mesa College	99,267,375	7,147,152	4,651,000		31,406,475	1,899,586	-	144,371,588
Scottsdale College	53,214,414	4,711,870	4,420,049		10,968,158	285,856	-	73,600,347
Rio Salado College (Incl. MCOR)	63,701,556	15,497,467	3,179,500		25,232,799	2,858,014	-	110,469,336
South Mountain College	27,430,035	954,875	2,226,940		10,165,549	170,286	-	40,947,685
Chandler-Gilbert College	53,947,562	2,307,747	3,047,000		12,085,453	1,417,447	-	72,805,209
Paradise Valley College	40,643,363	1,688,758	4,351,420		8,114,518	288,798	-	55,086,857
Estrella Mountain College	38,258,599	2,418,573	1,748,000		19,240,264	651,662	-	62,317,098
District Office	68,325,729	150,000					-	68,475,729
District-Wide			17,681,000		1,253,362	4,537,227	-	23,471,589
Prof. Growth & DW Programs	47,740,462	5,880,000					-	53,620,462
Trfs. to Skill Centers & LEAP	7,513,311						-	7,513,311
Maricopa Transformation	13,991,341						-	13,991,341
Rio Salado - Campus Work support							-	-
Pending Allocations (Lab loading)	7,062,562						-	7,062,562
Debt Service Payment							82,127,725	82,127,725
Carryforward & Contingency	23,940,574	57,769,502			2,567,730		-	84,277,806
Other Exp./transfer Recommendation	9,790,676			33,245,963				43,036,639
Total Expenditures	\$ 733,716,820	\$ 123,428,747	\$ 59,304,184	\$ 33,245,963	\$ 189,151,884	\$ 14,988,997	\$ 82,127,725	\$ 1,235,964,320
Fund Balance	\$ 128,209,611	\$ 54,817,228	\$ 124,898,211	\$ 3,653,976	\$ 2,300,000	\$ 24,930,064	\$ 76,255,263	\$ 415,064,353
Reserves & Designations	\$ 80,208,333	\$ 2,300,000	\$ -	\$ 3,653,976	\$ 2,300,000	\$ 13,930,064	\$ 76,255,263	\$ 178,647,636
DW Capital Project	\$ -	\$ -	\$ 60,250,000	\$ -				\$ 60,250,000
College & DO Fund Balance	\$ -	\$ -	\$ 58,584,726			\$ 11,000,000		\$ 69,584,726
Capital Reserve & 3rd-Yr Capital Need	\$ 25,000,000	\$ 19,736,515	\$ 6,063,485					\$ 50,800,000
Total Reserves	\$ 105,208,333	\$ 22,036,515	\$ 124,898,211	\$ 3,653,976	\$ 2,300,000	\$ 24,930,064	\$ 76,255,263	\$ 359,282,362
UNCOMMITTED FUND BALANCE	\$ 23,001,278	\$ 32,780,713	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,781,991

* Note: Reserves & Designation under Quasi Endowment fund is considered Restricted Fund as it is required by the Industrial Commission for Worker's Compensation reserve.

All Funds FTE Summary

FULL-TIME EQUIVALENT (FTE) SUMMARY

Description	FY18-19 Adopted			TOTAL
	Fund 1	Fund 2	Fund 3	
Residential Faculty	1,441.8	1.0	39.0	1,481.8
Executive (CEC)	17.0	-	-	17.0
Classified Staff	2,957.7	298.3	19.8	3,275.8
Total Budgeted Positions (FTE)	4,416.5	299.3	58.8	4,774.6

Description	FY17-18 Adopted			TOTAL
	Fund 1	Fund 2	Fund 3	
Residential Faculty	1,457.0	-	15.0	1,472.0
Executive (CEC)	16.0	-	-	16.0
Classified Staff	2,925.7	316.0	1.8	3,243.5
Total Budgeted Positions (FTE)	4,398.7	316.0	16.8	4,731.5

Description	Increase/Decrease			TOTAL
	Fund 1	Fund 2	Fund 3	
Residential Faculty	(15.2)	1.0	24.0	9.8
Executive (CEC)	1.0	-	-	1.0
Classified Staff	32.0	(17.7)	18.0	32.3
Total Budgeted Positions (FTE)	17.8	(16.7)	42.0	43.1

Description	Percent Change			TOTAL
	Fund 1	Fund 2	Fund 3	
Residential Faculty	(1.04%)	NA	160.0%	0.7%
Executive (CEC)	6.3%	NA	NA	6.3%
Classified Staff	1.1%	(5.6%)	989.0%	1.0%
Total Budgeted Positions (FTE)	0.4%	-5.3%	249.7%	0.9%

General Fund Summaries

GENERAL FUND REVENUE

Sources of Revenue	FY17-18 Estimated Actual	FY18-19 Adopted	% of Total	Increase/ (Decrease)	% Change
Tax Supported:					
Primary Levy	\$ 453,423,109	\$ 457,339,611	53.1%	\$ 3,916,502	0.9%
Property Tax - New Construction		9,872,109	1.1%	9,872,109	n/a
In Lieu Tax (SRP)	9,065,516	\$ 8,624,792	1.0%	(440,724)	-4.9%
Subtotal Property Tax + SRP	462,488,625	475,836,512	55.2%	\$ 13,347,887	2.9%
Tuition and Fees:					
General Tuition	\$ 185,000,000	\$ 182,700,000	21.2%	(2,300,000)	-1.2%
Out-of-State Tuition	15,160,346	15,160,346	1.8%	-	0.0%
Out-of-District Tuition	302,202	256,527	0.0%	(45,675)	-15.1%
Other Fees & Charges	4,593,128	4,593,128	0.5%	-	0.0%
Subtotal Tuition & Fees	\$ 205,055,676	\$ 202,710,001	23.5%	\$ (2,345,675)	-1.1%
Interest and Other	\$ 1,733,386	\$ 1,774,307	0.2%	\$ 40,921	2.4%
Bookstore Operations	1,890,588	1,890,588	0.2%	-	0.0%
Subtotal Interest/Other	\$ 3,623,974	\$ 3,664,895	0.4%	\$ (2,304,754)	1.1%
Total Anticipated Revenue w/o CF	\$ 671,168,275	\$ 682,211,408	79.1%	\$ 11,043,133	1.6%
Beginning Fund Balance	\$ 177,941,660	\$ 179,715,023	20.9%	\$ 1,773,363	1.0%
Total Anticipated Revenue	\$ 849,109,935	\$ 861,926,431	100.0%	\$ 12,816,496	1.5%

EXPENDITURE SUMMARY BY COLLEGE

College/Description	FY17-18 Estimated Actual	FY18-19 Adopted	% of Total	Increase/ (Decrease)	% Change
Phoenix College	\$ 60,350,170	\$ 59,977,123	8.17%	\$ (373,047)	-0.6%
Glendale College	85,592,816	83,372,389	11.36%	(2,220,427)	-2.6%
GateWay College	36,309,089	35,539,749	4.84%	(769,340)	-2.1%
Mesa College	100,430,288	99,267,375	13.53%	(1,162,913)	-1.2%
Scottsdale College	53,317,627	53,214,414	7.25%	(103,213)	-0.2%
Rio Salado College	60,448,724	63,701,556	8.68%	3,252,832	5.4%
South Mountain College	27,570,421	27,430,035	3.74%	(140,386)	-0.5%
Chandler-Gilbert College	55,025,264	53,947,562	7.35%	(1,077,702)	-2.0%
Paradise Valley College	40,965,339	40,643,363	5.54%	(321,976)	-0.8%
Estrella Mountain College	39,451,852	38,258,599	5.21%	(1,193,253)	-3.0%
District Office	67,510,822	68,325,729	9.31%	814,907	1.2%
District-wide	42,422,500	76,307,676	10.40%	33,885,176	79.9%
College Carryforward		23,940,574	3.26%	23,940,574	N/A
Approved Budget Recommendations		9,790,676	1.33%	9,790,676	N/A
Total Expenditure by College	\$ 669,394,912	\$ 733,716,820	100.00%	\$ 64,321,908	9.6%
Estimated Ending Fund Balance	\$ 179,715,023	\$ 128,209,611		\$ (51,505,412)	-28.7%
Reserves & Designations	\$ (94,530,671)	\$ (80,208,333)		\$ 14,322,338	-15.2%
Capital Reserve	\$ -	\$ (25,000,000)		\$ (25,000,000)	N/A
Fund Available for Allocations	\$ 179,715,023	\$ 23,001,278		\$ (156,713,745)	-87.2%
Total Expenditure by College	\$ 669,394,912	\$ 733,716,820	100.00%	\$ 64,321,908	9.6%
Est Fund Balance after Expenditures	\$ 179,715,023				

Multi-year General Fund Financial Projection

Line #	Revenue Source	Estimated			
		Actual FY17-18	ADOPTED FY18-19	PROJECTED	
				FY19-20	FY20-21
1	Tax Levy				
2	Primary Tax Levy (1% NAV Appreciation starting FY20)	\$ 453,423,109	\$ 457,339,611	\$ 467,211,720	\$ 476,481,576
3	Primary Tax Levy - from New Construction (2 % NAV incrs)		9,872,109	9,269,856	9,448,441
4	SRP in-Lieu (0% NAV Appreciation)	9,065,516	8,624,792	8,266,039	8,025,152
5	Total Primary Tax Levy & SRP in-Lieu	462,488,625	475,836,512	484,747,615	493,955,169
6					
7	Tuition and Fees				
8	Resident Tuition	185,000,000	182,700,000	184,527,000	186,372,270
9	Out-of-State	15,160,346	15,160,346	15,160,346	15,160,346
10	Out of County (Greenlee & Apache)	302,202	256,527	256,527	256,527
11	Other Fees (Registration, transcripts, others)	4,593,128	4,593,128	4,593,128	4,593,128
12	Total Tuition and Fees	205,055,676	202,710,001	204,537,001	206,382,271
13					
14	Other Revenue				
15	Interest Income & Other	1,733,386	1,774,307	1,780,522	1,787,048
16	Bookstore Operation	1,890,588	1,890,588	1,890,588	1,890,588
17	Enterprise Operation, MCOR, Campus Works, etc.)	-	-	-	TBD
18	Total Other Revenue	3,623,974	3,664,895	3,671,110	3,677,636
19					
20	Total Anticipated Revenue w/o Fund Balance	\$ 671,168,275	\$ 682,211,408	\$ 692,955,726	\$ 704,015,076
21					
22	Projected Beg. Fund Balance	\$ 177,941,660	\$ 179,715,023	\$ 185,396,148	\$ 172,084,231
23					
24	Total Projected Resources	\$ 849,109,935	\$ 861,926,431	\$ 878,351,874	\$ 876,099,308
25					
26	Projected Expenditures by Function	FY17-18	FY18-19*	FY19-20	FY20-21
27	Instruction	\$ 282,099,118	\$ 276,447,585	\$ 282,270,138	\$ 283,240,138
28	Academic Support	83,561,042	83,673,744	83,673,744	83,673,744
29	Student Services	79,954,415	83,176,965	83,176,965	83,176,965
30	Institutional Support	135,929,041	147,276,838	154,109,344	160,224,832
31	Operation/Maintenance of Plant	63,246,959	63,286,129	63,286,129	63,286,129
32	Public Service	4,520,279	2,325,198	2,325,198	2,325,198
33	Student Financial Assistance	20,084,057	20,290,637	20,290,637	20,290,637
34					
35	Total Expenditure by Functions	\$ 669,394,912	\$ 676,477,096	\$ 689,132,155	\$ 696,217,643

- Line # Notes
- 2 Primary Tax Levy - 1% NAV Appreciation starting FY20
 - 3 Primary Tax Levy - from New Construction - 2 % Appreciation annually
 - 4 SRP in-Lieu - 0% of NAV Appreciation starting FY20
 - 8 Resident Tuition: - flat enrollment for FY19, and small increase (1%) in projected FTSE starting FY20. Each year includes additional 10% FTSE contingency
 - 17 Enterprise Operation: includes MCOR and Campus Works starting FY2022
 - 22 Effective FY19, the proposed budget would include the full amount of Beginning Fund Balance. Amount may increase or decrease depending
 - 22 Starting FY19 remove \$900K Gov. Board Contingency from on-going Contingency Function, and add it to Reserve for Fund Balance/Financial Stability
 - 26 FY19 Exp. By Function does not include approved expenditures on lines 42-47 and Carrforward from Line 59
 - 27 Instruction (Exp By Funct) - FY19 Includes \$7.2 million of faculty lab load incrs., and reduction of \$2.6 mil for the cost moving 24 faculty FTE from Gen Fund to Prop 301
 - 30 Incrs. in Inst. Support Funct. reflects revised budget which include FY18 approved salary adjustments, FY19 Employee Manual Cost, ASRS Rate increase, and alignment of budgeted positions to appropriate functions

	Estimated Actual	ADOPTED	PROJECTED	
	FY17-18	FY18-19	FY19-20	FY20-21
36				
37	Est. Required/Approved Expenditures			
38	ASRS Rate Incrs. From 11.5% to 11.8%, then 0.1% incrs. annually	0	985,488	986,473
39	Empl. Manual (Anniversaries (FY19 only) and Education)	0	500,000	505,000
40	Employee's Health Care Cost Incrs. (6% Incr/yr, Eff. FY21)	0	0	4,000,000
41	Operating Cost for G.O. Bond Funded Construction	0	100,000	
42	Campus Works (FY19 to FY21 only, one-time Fund) (Inst. Suppr)	3,500,000	1,000,000	500,000
43	Maricopa's Transformation Implementation, permanent efft. FY21-22 (Ints. Sppt)	13,991,341	12,550,000	12,000,000
44	Operating & Maintenance Cost for Technology Incrs. (Inst. Supprt)	5,967,926		
45	Adjunct Faculty & Overload Rate Increase from \$872 to \$925/load hr (Instruction)	4,852,553		
46	Full-time Employees - Stipend \$750/Employee (Inst. Supprt)	4,122,750		
47	Part-time Employees rate increase of \$0.25/hr (permanent) (Inst. Suppt)	864,580		
48	Course Equipment Replacement @\$2.0 mil/yr set aside.	-	2,000,000	2,000,000
49	Total Projected Required/Approved Expenditures	\$ -	\$ 33,299,150	\$ 17,135,488
50				
51	Subtotal - Approved/Required Expenditures	\$ 669,394,912	\$ 709,776,246	\$ 706,267,643
52				
53	Est. Fund Balance After Approved Allocation/Expenditures	\$ 179,715,023	\$ 152,150,185	\$ 172,084,231
54				
55	Less Reserves & Designations (Contingency Function):			
56	Financial Stability - 8% FY18; 10% starting in FY19	\$ 53,693,462	\$ 68,401,641	\$ 69,295,573
57	Allowance for Student Bad Debt	3,000,000	3,000,000	3,000,000
58	Reserve for Potential Claims (Claim Loss Reserve)	5,000,000	5,000,000	5,000,000
59	Est. College & DO Prior Year Carryforward @3.5%	23,490,890	23,940,574	24,253,450
60	Uncollected Tax Levy Contingency @0.8%		3,806,692	3,877,981
61	Capital Reserve & 3rd-Yr Need		25,000,000	25,000,000
61	Total Designations & Reserves	\$ 85,184,352	\$ 129,148,907	\$ 130,427,004
62				
63	Balance (net of Reserves) Available for Allocation	\$ 94,530,671	\$ 23,001,278	\$ 41,657,227
64				
65	Recommended Other Uses of Fund by Fiscal Year			
66	Operating & Maintenance Cost for Technology Increases		4,530,000	1,000,000
67	Employee Compensation		TBD	TBD
68	Total Recommended Other Uses of Fund		\$ 4,530,000	\$ 1,000,000
69				
70	Total Expenditures, Carryforward, and Recommendations	\$ 669,394,912	\$ 733,716,820	\$ 735,051,093
71				
72	Uncommitted Fund Balance	\$ 94,530,671	\$ 23,001,278	\$ 37,127,227
73	Transfer from Quasi Endowment Fund (Health Spending & Workman Comp Reserve)		\$ 33,245,963	
74	Revised Uncommitted Fund Balance Including Quasi Endowment transfer		\$ 56,247,241	

38 FY18-19 ASRS Rate Increase already included in the Proposed Exp. By Function in FY18-19. for total cost of \$985,000. For future years, it is projected to increase by 0.1% annually

39 Employee Manual: Anniversaries and Education Increases for FY18-19 already included in FY18-19 Proposed Budget by Function - \$807,000 Starting in FY19-20, estimated \$500K for Education increases for Faculty & Staff. This amount then will be added to Exp. by Funct. under Institutional Support

40 Employee's Health Care Cost is estimated to increase by 6% annually (\$4 million). Funding will be needed starting FY21. Any increases above 6% could be shared by employees or benefit lowered

43 Maricopa Transformation: FY18 exp. Of \$4.7 mil already included in estimated FY18 Actual by Function

56 Increase Fin. Stability Reserve from 8% to 10% Beginning FY2019. The new Financial Stability of 10% inclusive of \$900,000 Gov. Brd Contingency

59 Part of Year End Balance includes Colleges & DO Carryforward

60 Move uncollected Tax Levy Contingency from Expenditures budget to Reserve & Designations

73 \$33.6 million will be transferred from Quasi Endowment fund set aside for health care and workman compensation claims. The current health spending account has sufficient fund to cover 3 to 4 months of claims

General Fund Expenditure by College and Function

GENERAL FUND EXPENDITURE BY COLLEGE & FUNCTION (FY18-19)

Function	PC	GC	GW	MC
Instruction	27,049,187	41,337,830	16,716,607	45,808,228
Academic Support	5,478,757	14,319,604	2,962,938	12,802,224
Student Services	7,174,409	11,282,043	5,866,874	14,701,825
Institutional Support	11,144,708	4,830,457	5,250,508	13,521,475
Operations/Maintenance	7,150,555	9,854,604	3,941,958	10,864,031
Public Service	281,427	-	-	-
Student Financial Assistance	1,698,080	1,747,851	800,864	1,569,592
Total Functions	\$ 59,977,123	\$ 83,372,389	\$ 35,539,749	\$ 99,267,375

Function	SC	RS	SM	CG
Instruction	27,837,224	25,105,929	10,842,493	26,039,270
Academic Support	5,618,529	14,551,399	4,710,054	5,112,320
Student Services	6,626,265	7,641,855	3,902,128	6,393,688
Institutional Support	5,428,335	12,409,568	3,554,994	8,883,934
Operations/Maintenance	6,911,566	2,190,219	3,812,683	6,740,538
Public Service	10,783	641,458	-	206,680
Student Financial Assistance	781,712	1,161,128	607,683	571,132
Total Functions	\$ 53,214,414	\$ 63,701,556	\$ 27,430,035	\$ 53,947,562

Function	PV	EM	DO	DSTWD	FY18-19 Total District
Instruction	23,922,254	18,997,176	28,528	17,615,412	\$ 281,300,138
Academic Support	3,334,623	6,471,601	6,353,195	1,958,500	83,673,744
Student Services	4,382,901	4,678,961	6,211,246	4,314,770	83,176,965
Institutional Support	3,923,411	3,677,796	51,589,220	51,509,029	175,723,435
Operations/Maintenance	4,532,965	3,898,682	2,958,690	429,638	63,286,129
Public Service	-	-	1,184,850	-	2,325,198
Student Financial Assistance	547,209	534,383	-	10,271,003	20,290,637
Contingency/College Carryforward	-	-	-	23,940,574	23,940,574
Total Functions	\$ 40,643,363	\$ 38,258,599	\$ 68,325,729	\$ 110,038,926	\$ 733,716,820

General Fund Expenditure by College and Account Category

GENERAL FUND EXPENDITURE BY UNIT & ACCOUNT (FY18-19)

Description	PC	GC	GW	MC
Salaries & Wages	36,755,540	56,151,240	22,330,736	63,210,055
Employee Benefits	10,603,123	17,042,339	6,880,476	19,190,849
Contractual Services	3,263,115	2,176,555	2,294,030	7,172,865
Supplies & Materials	1,211,750	1,594,458	541,066	1,610,056
Fixed Charges	434,913	726,736	383,146	979,648
Communications & Utilities	2,413,500	2,575,989	1,334,784	2,515,022
Travel	174,260	219,497	110,459	545,458
Capital & Equipment	1,517,000	-	-	1,702,427
Scholarships/Awards	1,569,090	1,675,870	806,264	1,600,592
Bad Debt/Carryforward	411,100	280,478	704,322	503,884
Transfers/Pending Allocation	1,623,732	929,227	154,466	236,519
Total Expenses	\$ 59,977,123	\$ 83,372,389	\$ 35,539,749	\$ 99,267,375

Description	SC	RS	SM	CG
Salaries & Wages	33,814,796	34,416,654	17,125,044	34,984,053
Employee Benefits	10,377,199	9,820,877	5,398,412	10,246,570
Contractual Services	2,900,851	14,428,415	1,126,884	2,412,369
Supplies & Materials	1,342,776	460,503	423,302	969,574
Fixed Charges	453,684	366,800	257,450	447,502
Communications & Utilities	1,590,878	1,293,369	937,599	1,835,174
Travel	56,492	181,147	130,317	153,796
Capital & Equipment	-	-	80,000	38,500
Scholarships/Awards	803,012	1,211,128	609,783	572,632
Bad Debt/Carryforward	314,160	1,399,752	64,031	65,761
Transfers/Pending Allocation	1,560,566	122,911	1,277,213	2,221,631
Total Expenses	\$ 53,214,414	\$ 63,701,556	\$ 27,430,035	\$ 53,947,562

Description	PV	EM	DO	DSTWD *	FY18-19
					Total District
Salaries & Wages	26,625,509	25,407,222	41,108,585	4,932,773	396,862,207
Employee Benefits	7,795,606	7,531,727	13,817,551	1,071,362	119,776,091
Contractual Services	1,395,516	538,215	5,421,449	21,266,241	64,396,505
Supplies & Materials	995,157	242,426	713,834	153,975	10,258,877
Fixed Charges	285,610	131,561	1,074,929	4,084,903	9,626,882
Communications & Utilities	1,752,584	945,787	1,163,216	2,472,528	20,830,430
Travel	111,358	51,097	917,563	2,166,350	4,817,794
Capital & Equipment	-	-	76,500	-	3,414,427
Scholarships/Awards	1,032,509	550,954	-	10,271,003	20,702,837
Bad Debt/Carryforward	278,525	-	224,705	27,326,636	31,573,354
Transfers/Pending Allocation	370,989	2,859,610	3,807,397	36,293,155	51,457,416
Total Expenses	\$ 40,643,363	\$ 38,258,599	\$ 68,325,729	\$ 110,038,926	\$ 733,716,820

General Fund Comparison of FY18 Estimated Actual with FY19 Adopted by Function

ALL COLLEGES/DISTRICT					
Function	FY17-18 Estimated Actual	FY18-19 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 282,099,118	\$ 281,300,138	38.3%	\$ (798,980)	-0.3%
Academic Support	83,561,042	83,673,744	11.4%	112,702	0.1%
Student Services	79,954,415	83,176,965	11.3%	3,222,550	4.0%
Institutional Support	135,929,042	175,723,435	23.9%	39,794,393	29.3%
Operations/Maintenance	63,246,959	63,286,129	8.6%	39,170	0.1%
Public Service	4,520,279	2,325,198	0.3%	(2,195,081)	-48.6%
Student Financial Assistance	20,084,057	20,290,637	2.8%	206,580	1.0%
Contingency	-	23,940,574	3.3%	23,940,574	NA
Total Functions	\$ 669,394,912	\$ 733,716,820	100.0%	\$ 64,321,908	9.6%

General Fund Comparison of FY18 Estimated Actual with FY19 Adopted by Account

ALL COLLEGES/DISTRICT					
Description	FY17-18 Estimated Actual	FY18-19 Adopted	% of Total	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 396,387,084	\$ 396,862,207	54.1%	475,123	0.1%
Employee Benefits	118,945,885	119,776,091	16.3%	830,206	0.7%
Contractual Services	68,463,291	64,396,505	8.8%	(4,066,786)	-5.9%
Supplies & Materials	9,038,245	10,258,877	1.4%	1,220,632	13.5%
Fixed Charges	10,062,654	9,626,882	1.3%	(435,772)	-4.3%
Communications & Utilities	18,600,097	20,830,430	2.8%	2,230,333	12.0%
Travel	6,008,696	4,817,794	0.7%	(1,190,902)	-19.8%
Capital & Equipment	5,912,309	3,414,427	0.5%	(2,497,882)	-42.2%
Scholarships/Awards	14,864,697	20,702,837	2.8%	5,838,140	39.3%
Bad Debt/Carryforward	1,657,541	31,573,354	4.3%	29,915,813	1804.8%
Transfers/Pending Allocation	19,454,413	51,457,416	7.0%	32,003,003	164.5%
Total Expenses	\$ 669,394,912	\$ 733,716,820	100.0%	\$ 64,321,908	9.6%

General Fund - Budgeted Position Summary

GENERAL FUND FULL-TIME EQUIVALENT (FTE) SUMMARY

Description	FY17-18 Adopted	FY18-19 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	1,457.0	1,441.8	(15.2)	-1.0%
Executive (CEC)	16.0	17.0	1.0	6.3%
Classified Staff	2,925.7	2,957.7	32.0	1.1%
Total Budgeted Positions	4,398.7	4,416.5	17.8	0.4%

Significant Staffing (FTE or Full-time equivalent) Changes for FY18-19 by College:

- **FACULTY:** net reduction of 15.2 FTE are described below.
 - Consider adding 10 Faculty positions to create fairness among colleges.
 - 2 Physical Sciences Faculty (1.8 FTE) were added by Mesa due to increased demand and higher enrollment in Engineering, Healthcare and STEM.
 - 1 new Counseling Faculty position Faculty position was added at Paradise Valley.
 - 24 positions were moved from colleges in Fund 110 to Prop 301.
 - 4 Faculty positions eliminated at Scottsdale due to declining enrollments

- **EXECUTIVE (CEC):** net addition of 1 FTE
 - The Legal Counsel position at the District Office was changed from Classified Staff to CEC

- **CLASSIFIED STAFF:** net increase of 32 positions are described below.
 - Phoenix: 1 vacant Lab Tech position was eliminated, but a financial literacy position for student success was added, resulting in no net change.
 - Gateway: 1 Learning Center position formerly funded by grants/other sources was permanently added to the General Fund.
 - Mesa: The following positions were added: 4 Instructional support positions (Coord Performing Arts Facilities, Admin Asst., Photo Ceramic Lab Tech, Student Svcs Specialist); 3 Student Svcs Specialist for Enrollment; and 3 Administrative staff (Mgr. College Employee Services; Coord HR Services, Network Admin). The net result is an increase of 10 Classified FTE’s at Mesa.
 - Scottsdale: 2 vacant positions were eliminated and 3 positions were added at Scottsdale: Instructional Design position, Recruitment, VP Student Affairs and partial funding of an Audiovisual Technician. The net change is an increase of 1 FTE.
 - Rio Salado: The following 9 positions were added at Rio Salado: Coordinator Dual Enrollment for more support at high schools; Student Services Specialist for Veterans students at new West Valley Military Center; Student Services Specialist in Developmental Education; Asst. Director Information Technology for business continuity and disaster recovery; Network Administrator and Systems Applications Analyst for out-of-state initiative needs; and a Police Officer to provide security at various Rio locations. In addition, several positions were upgraded from 0.75 to 1.0 FTE, bringing the net increase to 9 Classified FTE’s for Rio Salado.

- South Mt: Several positions were eliminated due to declining enrollment and two new positions were added from the Student Success allocation (Student Orientation Mgr. and Customer Relations Mgr.). The net result was a decrease of 2 Classified staff FTE.
- Chandler-Gilbert: The following positions were formerly among a pool of One-year only (OYO) to supplement staffing levels; since the need persisted, Chandler identified funding to make them permanent: Library Assistant; Student Services Specialist, Student Services Specialist in Veterans, Dual Enrollment Specialists. A Police Officer position was added to correct an error from the prior year's budget. The net result is an increase of 5 classified staff for Chandler-Gilbert.
- Paradise Valley: 3 Student Services Specialists were added at Paradise Valley.
- Estrella Mt: 5 Classified Staff were added for instructional support due to higher enrollment at the college (Client Support Analyst; Business System Analyst, Coordinator. Student Services, Coordinator Grants, Lead Custodian).
- District: 4 positions were eliminated and reallocated for other needs.

These changes result in a Grand Total net increase of 17.8 FTE in the General Fund for FY18-19.

Auxiliary Funds
Auxiliary Fund Revenue

Revenues	FY17-18 Est. Actual	FY18-19 Adopted	% of Total	Increase/ (Decrease)	% Change
Grants/Donations	\$ 1,563,588	\$ 1,601,250	0.9%	\$ 37,662	2.4%
Tuition/Fees					
Regular Tuition	\$ 4,200,000	4,215,156	2.3%	15,156	0.4%
Out of State & Non-resident Dist. Learning	5,633,452	9,609,291	3.1%	3,975,839	70.6%
Course Fees	14,663,181	12,245,707	8.1%	(2,417,474)	-16.5%
Non Credit	2,200,000	6,028,537	1.2%	3,828,537	174.0%
Other Fees & Charges	2,910,121	4,398,735	1.6%	1,488,614	51.2%
Subtotal - Tuition & Fees	\$ 29,606,754	36,497,426	16.3%	6,890,672	23.3%
Interest Income	100,000	100,000	0.1%	-	0.0%
Auxiliary Operations	4,541,071	4,541,071	2.5%	-	0.0%
Miscellaneous Other Revenues	6,339,497	8,596,225	3.5%	2,256,728	35.6%
Total Revenues	\$ 42,150,910	51,335,972	23.3%	9,185,062	61.3%
Trfs from Gen Fund	10,513,999	11,609,743	5.8%	1,095,744	10.4%
Beginning Fund Balance (FB)					
College Fund Balance	55,321,327	54,453,032		(868,295)	-1.6%
District/District-Wide Fund Balance	73,251,394	60,847,228		(12,404,166)	-16.9%
Subtotal Transfers & Fund Balance	139,086,720	126,910,003		(12,176,717)	-8.8%
Total Resources including Transfr & FB	\$ 181,237,630	\$ 178,245,975	100.0%	\$ (2,991,655)	-1.7%

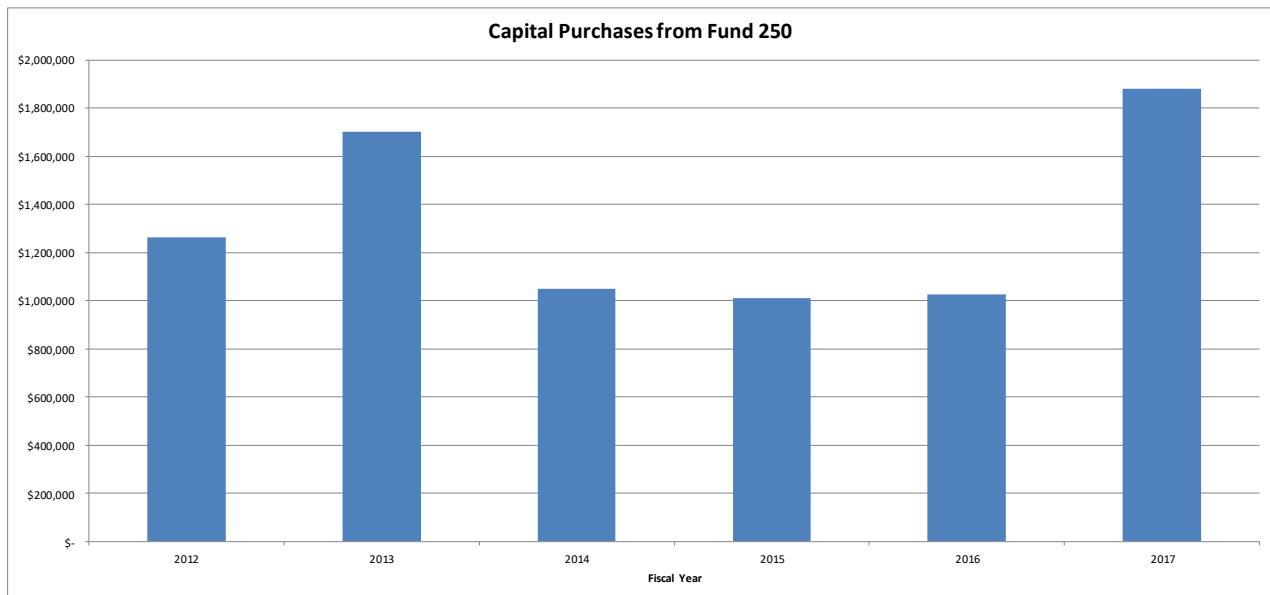
Auxiliary Fund Expenditure Summary by College

Expenditures by Unit	FY17-18 Est. Actual	FY18-19 Adopted	% of Total	Increase/ (Decrease)	% Change
Phoenix College	\$ 4,384,969	\$ 4,050,000	6.2%	\$ (334,969)	-7.6%
Glendale College	3,110,340	3,368,001	5.1%	257,661	8.3%
GateWay College	2,013,563	4,657,371	7.1%	2,643,808	131.3%
Gateway Extended Campus (formerly Skill Ctrs)	11,731,291	12,827,431	19.5%	1,096,140	9.3%
Mesa College	6,457,202	7,147,152	10.9%	689,950	10.7%
Scottsdale College	3,162,785	4,711,870	7.2%	1,549,085	49.0%
Rio Salado College	15,494,595	15,497,467	23.6%	2,872	0.0%
South Mountain College	808,302	954,875	1.5%	146,573	18.1%
Chandler-Gilbert College	2,409,402	2,307,747	3.5%	(101,655)	-4.2%
Paradise Valley College	1,327,630	1,688,758	2.6%	361,128	27.2%
Estrella Mountain College	1,096,658	2,418,573	3.7%	1,321,915	120.5%
Maricopa Corporate College	1,536,467	-	0.0%	(1,536,467)	-100.0%
Subtotal College Expenditures	\$ 53,533,204	59,629,245		6,096,041	11.4%
District Office/District Wide	\$ 12,404,166	\$ 6,030,000	9.2%	(6,374,166)	-51.4%
Total Auxiliary Expenditures	\$ 65,937,370	\$ 65,659,245	100.0%	\$ (278,125)	-0.4%
College Carryforward/Contingency		\$ 57,769,502			
Budgeted Expenditure, Including Carryforward	\$ 65,937,370	\$ 123,428,747		57,491,377	87.2%
Estimated Ending Fund Balance					
College Fund Balance	\$ 54,453,032			\$ (54,453,032)	-100.0%
DW Fund Balance	\$ 60,847,228	\$ 54,817,228	100.0%	(6,030,000)	-9.9%
Total Fund Balance/Carryforward	\$ 115,300,260	\$ 54,817,228	100.0%	(60,483,032)	-52.5%
Other Reserves		\$ 2,300,000			
Capital Reserve & 3-Yr Need - New Eff. FY19)		\$ 19,736,515			
Estimated Uncommitted Fund Balance		\$ 32,780,713			

Significant Changes for the Auxiliary Funds for FY18-19

As shown above, the FY18-19 projected revenues for the Auxiliary budget is about \$3 million less than the estimated FY17-18 revenues, primarily in non-resident and non-credit tuition/fees.

Course fee funds have been used in the past for equipment/capital purchases related to courses, as shown in the chart below. However, beginning in FY19-20 all course-related equipment purchases will be made through the General Fund instead of from course fees (Fund 250). The Governing Board approved this plan on May 1, 2018.



Auxiliary Fund Budgeted Position Summary

AUXILIARY FUND FULL-TIME EQUIVALENT (FTE) SUMMARY

Description	FY17-18 Adopted	FY18-19 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	-	1.0	1.0	NA
Executive (CEC)	-	-	-	NA
Classified Staff	316.0	298.3	(17.8)	-5.6%
Total Budgeted Positions (FTE)	316.0	299.3	(16.8)	-5.3%

Significant Changes for Auxiliary for FY18-19

The Total FTE for Auxiliary Fund for FY18-19, decreased by 16.8 FTE's – primarily at Rio Salado College.

Restricted (Fund 3) Summary

RESTRICTED FUND REVENUE SUMMARY

Sources of Revenue	FY17-18 Estimated Actual	FY18-19 Adopted	% of Total	Increase/ (Decrease)	% Change
Grants and Contracts					
Federal Grants & Contracts	\$ 16,260,677	\$ 16,151,127	7.0%	\$ (109,550)	-0.7%
State Grants & Contracts	9,025,523	9,277,280	4.0%	251,757	2.8%
Prop. 301 (see Prop 301 Schedule)	36,049,130	39,919,061	17.3%	3,869,931	10.7%
Other/Local Govt. Grants and Contracts	12,013,893	13,385,678	5.8%	1,371,785	11.4%
Total Grants and Contracts	\$ 73,349,223	\$ 78,733,146	34.0%	\$ 5,383,923	7.3%
Student Financial Aid					
Federal Student Aid					
Federal Work-Study (FWS)	\$ 2,507,931	\$ 3,031,139	1.3%	\$ 523,208	20.9%
Fed. Sup. Ed. Opp. Grant (FSEOG)	3,016,882	2,555,780	1.1%	(461,102)	-15.3%
Pell Grants	136,514,713	136,398,040	59.0%	(116,673)	-0.1%
State Student Aid - LEAP	400,000	400,000	0.2%	-	0.0%
Trans from Gen Fund for LEAP Matching	400,000	400,000	0.2%	-	0.0%
Scholarships	6,697,682	6,607,016	2.9%	(90,666)	-1.4%
Total Student Financial Aid	\$ 149,537,208	\$ 149,391,975	64.6%	\$ (145,233)	-0.1%
Other Restricted Activities					
Admin. Overhead	\$ 368,149	\$ 368,238	0.2%	\$ 89	0.0%
Fund Balance	7,420,872	2,877,586	1.2%	(4,543,286)	-61.2%
Total Restricted Activities	\$ 7,789,021	\$ 3,245,824	1.4%	\$ (4,543,197)	-58.3%
Total Restricted Resources	\$ 230,675,452	\$ 231,370,945	100.0%	\$ 695,493	0.3%

Expenditures by Unit	FY17-18 Estimated Actual	FY18-19 Adopted	% of Total	Increase/ (Decrease)	% Change
Phoenix College	\$ 23,972,986	\$ 24,145,455	11.8%	\$ 172,469	0.7%
Glendale College	32,550,161	33,484,964	16.4%	934,803	2.9%
Gateway College	12,617,040	12,474,284	6.1%	(142,756)	-1.1%
Mesa College	32,761,508	33,306,061	16.3%	544,553	1.7%
Scottsdale College	11,286,685	11,254,014	5.5%	(32,671)	-0.3%
Rio Salado College	27,513,625	28,090,813	13.8%	577,188	2.1%
South Mountain College	9,748,004	10,335,835	5.1%	587,831	6.0%
Chandler-Gilbert College	14,333,363	13,502,900	6.6%	(830,463)	-5.8%
Paradise Valley College	9,724,155	8,403,316	4.1%	(1,320,839)	-13.6%
Estrella Mountain College	19,577,123	19,891,926	9.7%	314,803	1.6%
Skill Centers	521,411	892,994	0.4%	371,583	71.3%
District Office/District-Wide	4,443,358	8,358,319	4.1%	3,914,961	88.1%
Total Restricted Expenditure	\$ 199,049,419	\$ 204,140,881	100.0%	\$ 5,091,462	2.6%

Significant Budget Changes for FY18-19

The FY18-19 Adopted Fund 3 Resources Budget without Prop 301 is about \$3 million less than the estimated amount for FY17-18. This is primarily due to a reduction in the fund balance.

Restricted Fund Budgeted Position Summary

RESTRICTED FUND FULL-TIME EQUIVALENT (FTE) SUMMARY

Description	FY17-18 Adopted	FY18-19 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	15.0	39.0	24.0	160.0%
Classified Staff	1.8	19.8	18.0	1001.1%
Total Budgeted Positions (FTE)	16.8	58.8	42.0	250.1%

Significant Changes for Restricted for FY18-19

The increase of 24 Faculty is related to Prop 301; the 18 classified staff is due to the inclusion of grant-funded staff.

Proposition 301 Revenue & Expenditure

Proposition 301 is a statewide referendum approved by voters in November 2000 that raised sales taxes for education. Community colleges are required to use the funds for workforce development and training. The Department of Revenue started collecting an additional 0.6% sales tax beginning June 1, 2001, as a result of the referendum. The money is first to be used to pay the annual debt service on outstanding School Facilities Revenue Bonds. Three percent of the remaining money is allocated to the Community College Districts based on the latest available Audited FTSE figures.

The Maricopa Community Colleges anticipates receiving \$11.15 million in Proposition 301 sales tax revenues for FY18-19 to support workforce development initiatives.

MCCD utilizes \$1.9 million for the costs of 15 faculty currently in Fund 320. An additional 24 other workforce development Faculty positions may be moved from the General Fund to Fund 320 in FY18-19 utilizing \$2.6 million in Prop 301 support. Four million dollars has been allocated to College Workforce Initiatives at individual colleges in areas such as aerospace and aviation, bioscience and biotechnology, business and financial services, health care, teacher education, public safety and homeland security, career pipeline development, apprenticeships/internships and retraining, response to local workforce needs and sustainability and green technologies. Two million per year is reserved for MCOR support beginning in FY18 through FY21. Fund balance is in reserve to address capital shortages or rapid response to workforce needs. Plans are underway to identify workforce programs most in need of support and development. A long term plan will be created in coming months to build strong work force development programs, facilities an class room equipment so students can graduate or be certified to meet the business and industry needs of our communities, our county and our state.

**Prop 301 Budget
FY17-18 Vs. FY2018-19**

Funding Source	Estimated	Adopted	Increase	
	Actual	Budget	(Decrease)	Percent Change
	FY17-18	FY18-19		
Sales Tax Revenue	\$ 10,774,859	\$ 11,145,614	370,755	3.4%
Interest Income	25,000	25,000	-	0.0%
Subtotal Revenue	\$ 10,799,859	\$ 11,170,614	\$ 370,755	3.4%
Beginning Fund Balance	25,249,271	28,748,447	3,499,176	13.9%
Total Resources	\$ 36,049,130	\$ 39,919,061	\$ 3,869,931	10.7%
Allocations/Expenditures				
Workforce Initiatives (TBD)*	\$ 1,926,433	\$ 4,451,770	\$ 2,525,337	131.1%
SBDC	315,000	315,000	-	0.0%
GPEC Dues	50,000	50,000	-	0.0%
College Workforce Programs & Equipment	3,238,795	7,821,092	4,582,297	141.5%
Workforce Information Systems	282,100	351,135	69,035	24.5%
MCOR (4-yr support, FY18 to FY21)	1,488,355	2,000,000	511,645	34.4%
Total Expenditures	\$ 7,300,683	\$ 14,988,997	\$ 7,688,314	105%
Total Ending Fund Balance	\$ 28,748,447	\$ 24,930,064	\$ (3,818,383)	-13%

*total faculty originally funded in Prop 301 was 39 and 24 FTE moved to Gen. Fund. Will move back 24 Workforce faculty FTE from Gen. Fund to Prop 301, effective FY19

Plant Fund Revenue & Expenditure Summary

Unexpended Plant Fund				
Source of Funds	Adopted FY18-19		Projected FY19-20 to FY20-21	
	FY17-18	FY18-19	FY19-20	FY20-21
Tax Levy		\$ 6,063,485	\$ 6,366,659	\$ 6,557,659
Fund Balance & Transfers				
Transfers from General Fund	\$ 13,787,717	\$ 10,075,290	10,075,290	10,099,072
Fund Balance - Unrestricted				
College Fund Balance	\$ 76,574,428	\$ 75,516,874	58,584,726	1,326,349
District/District-Wide Fund Balance	67,944,865	66,147,410	66,313,485	56,680,344
G. O Bond Fund Balance	38,805,398	26,399,336	-	-
Total Fund Balance	\$ 183,324,691	\$ 168,063,620	\$ 124,898,211	\$ 58,006,693
Total Resources with Transfers	\$ 197,112,408	\$ 184,202,395	\$ 141,340,160	\$ 74,663,424

Projected Expenditures	Estimated Actual	Adopted FY18-19		Projected FY19-20 to FY20-21	
	FY17-18	FY18-19	FY19-20	FY20-21	
College Capital Expenditures					
Construction & Remodels	\$ 20,867,917	\$ 13,088,000	\$ 35,519,000	\$ 10,400,500	
College Capital Expenditures (Non-Construction)					
Instructional	\$ 1,688,877	\$ 6,101,760	7,550,800	6,726,830	
Non-Instructional	3,731,435	9,779,277	11,858,475	16,026,690	
Technology Improvements	963,104	12,654,147	12,405,392	13,523,528	
Subtotal College Capital Needs	\$ 27,251,333	\$ 41,623,184	\$ 67,333,667	\$ 46,677,548	
DW Capital Expenditures					
DW College Safety	\$ -	\$ 4,796,000	\$ 4,799,000	\$ 4,959,000	
Major Maintenance	461,724	12,742,000	11,060,800	9,545,000	
DW Technology & Other	1,335,731	143,000	140,000	140,000	
Subtotal College Capital Needs	\$ 1,797,455	\$ 17,681,000	\$ 15,999,800	\$ 14,644,000	
GRAND TOTAL CAPITAL EXPENDITURES/NEEDS	\$ 29,048,788	\$ 59,304,184	\$ 83,333,467	\$ 61,321,548	
Estimated Ending Fund Balance					
College Fund Balance	\$ 101,916,210	\$ 58,584,726	1,326,349	(35,252,127)	
District-Wide Fund Balance	66,147,410	60,250,000	50,313,685	42,036,344	
Capital Reserve from Property Tax Levy	-	6,063,485	6,366,659	6,557,659	
PROJECTED ENDING FUND BALANCE	\$ 168,063,620	\$ 124,898,211	\$ 58,006,693	\$ 13,341,876	

Debt Service- Revenue & Expenditure Summary

Debt Service & G.O. Bonds

Source of Funds	Estimated	Adopted	Projected FY19-20 to	
	Actual	FY18-19	FY19-20	FY20-21
	FY17-18	FY18-19	FY19-20	FY20-21
Secondary Tax Levy/SRP in lieu Tax (Ends FY27)	\$ 83,494,925	\$ 84,220,525	\$ 75,567,725	\$ 75,809,125
Beginning Fund Balance - Debt Service	\$ 74,439,413	\$ 74,162,463	76,255,263	68,976,363
Total Resources - Debt Service	\$ 157,934,338	\$ 158,382,988	\$ 151,822,988	\$ 144,785,488
Expenditures				
G. O. Bond Debt Service P&I (July Pmt)	\$ 74,439,413	\$ 74,162,463	\$ 76,255,263	\$ 68,976,363
G.O. Bond Debt Service - Interest (January Pmt)	\$ 9,332,463	\$ 7,965,263	6,591,363	5,229,563
Total Debt Service Expenditures	\$ 83,771,876	\$ 82,127,725	\$ 82,846,625	\$ 74,205,925
Total Reserves & Designations		\$ 76,255,263	\$ 68,976,363	\$ 70,579,563
Estimated Ending Balance - Carryforward	\$ 74,162,463	\$ 76,255,263	\$ 68,976,363	\$ 70,579,563



Adopted Budget *FY2018-19*

SECTION C: LEGAL BUDGET

SCHEDULE A – Summary of Budget Data

**MARICOPA COUNTY COMMUNITY COLLEGE DISTRICT
MARICOPA COMMUNITY COLLEGES
BUDGET FOR FISCAL YEAR 2019
SUMMARY OF BUDGET DATA**

	<u>Budget 2019</u>	<u>(See NOTE) Budget 2018</u>	<u>Amount</u>	<u>Increase/Decrease From Budget 2018 To Budget 2019 %</u>
I. CURRENT GENERAL AND PLANT FUNDS				
A. Expenditures:				
Current General Fund	\$ 733,716,820	\$ 733,181,797	\$ 535,023	0.07%
Unexpended Plant Fund	59,304,184	88,214,883	(28,910,699)	-32.77%
Retirement of Indebtedness Plant Fund	82,127,725	157,934,338	(75,806,613)	-48.00%
TOTAL	\$ 875,148,729	\$ 979,331,018	\$ (104,182,289)	-10.64%
B. Expenditures Per Full-Time Student Equivalent (FTSE):				
Current General Fund	\$ 10,386 /FTSE	\$ 10,563 /FTSE	\$ (177) /FTSE	-1.68%
Unexpended Plant Fund	\$ 839 /FTSE	\$ 1,271 /FTSE	\$ (431) /FTSE	-33.95%
Projected FTSE Count	70,643	69,409		
II. TOTAL ALL FUNDS ESTIMATED PERSONNEL COMPENSATION				
Employee Salaries and Hourly Costs	\$ 417,060,717	\$ 415,331,458	\$ 1,729,259	0.42%
Retirement Costs	40,799,442	39,220,748	1,578,694	4.03%
Healthcare Costs	52,742,250	52,315,541	426,709	0.82%
Other Benefit Costs	34,080,240	33,871,469	208,771	0.62%
TOTAL	\$ 544,682,649	\$ 540,739,216	\$ 3,943,433	0.73%
III. SUMMARY OF PRIMARY AND SECONDARY PROPERTY TAX LEVIES AND RATES				
A. Amount Levied:				
Primary Tax Levy	\$ 473,275,205	\$ 457,339,611	\$ 15,935,594	3.48%
Secondary Tax Levy *	84,220,525	83,494,925	725,600	0.87%
TOTAL LEVY	\$ 557,495,730	\$ 540,834,536	\$ 16,661,194	3.08%
B. Rates Per \$100 Net Assessed Valuation:				
Primary Tax Rate	\$ 1.1708	\$ 1.1956	\$ (0.0248)	-2.07%
Secondary Tax Rate	0.2046	0.214	(0.0094)	-4.39%
TOTAL RATE	\$ 1.3754	\$ 1.4096	\$ (0.0342)	-2.43%
IV. MAXIMUM ALLOWABLE PRIMARY PROPERTY TAX LEVY FOR FISCAL YEAR 2019 PURSUANT TO A.R.S. §42-17051			\$ 532,212,278	
V. AMOUNT RECEIVED FROM PRIMARY PROPERTY TAXES IN FISCAL YEAR 2018 IN EXCESS OF THE MAXIMUM ALLOWABLE AMOUNT AS CALCULATED PURSUANT TO A.R.S. §42-17051			\$ 0	

* Includes Salt River Project In-Lieu FY18-19 = \$1,550,682; FY17-18 = \$1,622,891

NOTE: The 2018 Budget includes allocations of all funds rather than estimated expenditures; whereas, the 2019 Budget is based on estimated actual expenditures. As a result, the year to year budget "expenditures" is not truly comparable.

SCHEDULE B – Resources

MARICOPA COUNTY COMMUNITY COLLEGE DISTRICT
MARICOPA COMMUNITY COLLEGES
FISCAL YEAR 2019
RESOURCES --

	CURRENT FUNDS			PLANT FUNDS		Other Funds 2019	Total All Funds 2019	Total All Funds 2018	% Increase/Decrease
	General Fund 2019	Restricted Fund 2019	Auxiliary Fund 2019	Unexpended Plant Fund 2019	Retirement of Indebtedness 2019				
BEGINNING BALANCES-July 1									
Restricted	\$	28,748,447		26,399,336	74,162,463		129,310,246	\$ 144,099,413	(10.3%)
Unrestricted	179,715,023	2,877,586	115,300,260	141,664,284		36,899,939	476,457,092	493,324,499	(3.4%)
Total Beginning Balances	\$ 179,715,023	31,626,033	115,300,260	168,063,620	74,162,463	36,899,939	\$ 605,767,338	\$ 637,423,912	(5.0%)
REVENUES AND OTHER INFLOWS									
Student Tuition and Fees									
General Tuition	\$ 182,700,000		4,215,156				\$ 186,915,156	\$ 201,349,821	(7.2%)
Out-of-District Tuition	256,527						256,527	302,202	(15.1%)
Out-of-State Tuition	15,160,346		9,609,291				24,769,637	25,241,083	(1.9%)
Student Fees	4,593,128		22,672,979				27,266,107	27,368,727	(0.4%)
State Appropriations									
Maintenance Support									
Property Taxes									
Primary Tax Levy	467,211,720			6,063,485			473,275,205	457,339,611	3.5%
Secondary Tax Levy					82,597,634		82,597,634	81,872,034	0.9%
Gifts, Grants, and Contracts		188,206,060	1,601,250				189,807,310	188,438,551	0.7%
Sales and Services			2,640,392				2,640,392	3,547,931	(25.6%)
Investment Income	1,000,000	25,000	100,000				1,125,000	560,000	100.9%
State Shared Sales Tax		11,145,614					11,145,614	10,202,859	9.2%
Other Revenues	11,289,687	368,238	10,496,904		1,622,891		23,777,720	56,884,493	(58.2%)
Total Revenues/Other Inflows	682,211,408	199,744,912	51,335,972	6,063,485	84,220,525		1,023,576,302	1,053,107,312	(2.8%)
TRANSFERS									
Transfers In			11,609,743	10,075,290			21,685,033	34,515,660	(37.2%)
(Transfers Out)									
Total Transfers			11,609,743	10,075,290			21,685,033	34,515,660	(37.2%)
LESS Reserves:									
Financial Stability	(68,401,641)		(2,300,000)				(70,701,641)	(66,321,091)	6.6%
Allowance for Uncollectable Property Taxes	(3,806,692)						(3,806,692)		--
Health Spending / Worker's Comp Reserve						(3,653,976)	(3,653,976)	(35,600,000)	(89.7%)
Enrollment Growth/Retention								(17,062,300)	(100.0%)
Gifts, Grants, & Student Aid		(2,300,000)					(2,300,000)	(660,000)	248.5%
SSI/SSE/Safety/Other								(41,475,204)	(100.0%)
College Priority Initiatives		(11,000,000)		(58,584,726)			(69,584,726)	(21,650,000)	221.4%
Capital Master Planning								(5,000,000)	(100.0%)
Future Initiatives		(13,930,064)	(32,780,713)				(46,710,777)	(47,000,000)	(0.6%)
Student Bad Debt	(3,000,000)						(3,000,000)	(3,000,000)	--
Other Future Capital Projects				(60,250,000)			(60,250,000)	(102,089,567)	(41.0%)
Capital Reserve & 3rd-Yr Need	(25,000,000)		(19,736,515)	(6,063,485)			(50,800,000)		--
Reserves for Potential Claims /Contingency	(28,001,278)				(76,255,263)		(104,256,541)	(18,848,518)	453.1%
Total Resources Available for the Budget Year	\$ 733,716,820	\$ 204,140,881	\$ 123,428,747	\$ 59,304,184	\$ 82,127,725	\$ 33,245,963	\$ 1,235,964,320	\$ 1,366,340,204	(9.5%)

SCHEDULE C –Expenditures and Other Outflows

MARICOPA COUNTY COMMUNITY COLLEGE DISTRICT
 MARICOPA COMMUNITY COLLEGES
 BUDGET FOR FISCAL YEAR 2019
 EXPENDITURES AND OTHER OUTFLOWS

	CURRENT FUNDS			PLANT FUNDS		Other Funds 2019	Total All Funds 2019	Total All Funds 2018	% Increase/ Decrease
	General Fund 2019	Restricted Fund 2019	Auxiliary Fund 2019	Unexpended Plant Fund 2019	Retirement of Indebtedness 2019				
TOTAL RESOURCES AVAILABLE FOR THE BUDGET YEAR (from Schedule B)	\$ 733,716,820	\$ 204,140,881	\$ 123,428,747	\$ 59,304,184	\$ 82,127,725	\$ 33,245,963	\$ 1,235,964,320	\$ 1,366,340,204	(9.5%)
EXPENDITURES/OTHER OUTFLOWS									
Instruction	281,300,138	\$ 12,694,593					293,994,731	329,086,260	(10.7%)
Public Service	2,325,198	19,215,475					21,540,673	39,277,537	(45.2%)
Academic Support	83,673,744	11,275,679					94,949,423	118,006,140	(19.5%)
Student Services	83,176,965	4,043,705					87,220,670	140,913,631	(38.1%)
Institutional Support (Admin.)	175,723,435	2,827,748					178,551,183	175,781,526	1.6%
Operation/Maintenance of Plant	63,286,129	245,432					63,531,561	66,419,833	(4.3%)
Scholarships	20,290,637	153,838,249					174,128,886	173,151,892	0.6%
Auxiliary Enterprises			65,659,245				65,659,245	11,811,415	455.9%
Capital Assets				59,304,184			59,304,184	63,214,883	(6.2%)
Debt Service - General Obligation Bonds					82,127,725		82,127,725	83,494,925	(1.6%)
College Carryfwd. & Pending Alloc.	23,940,574	-	57,769,502	-	-	33,245,963	114,956,039	165,182,162	(30.4%)
Total Expenditures and Other Outflows	\$ 733,716,820	\$ 204,140,881	123,428,747	\$ 59,304,184	\$ 82,127,725	\$ 33,245,963	\$ 1,235,964,320	\$ 1,366,340,204	(9.5%)



Adopted Budget FY2018-19

SECTION D: APPENDIX

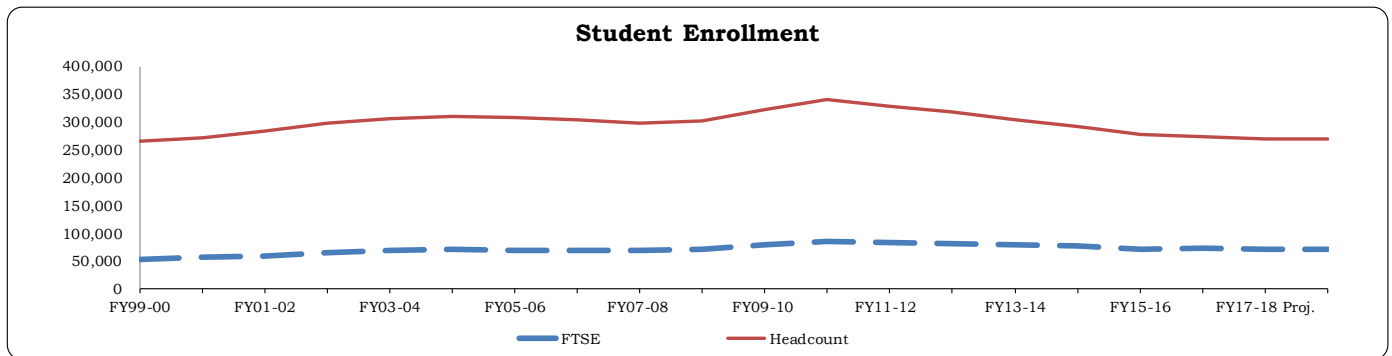
Student Enrollment

Historic Student Enrollment

Headcount	ACTUAL						PROJECTED		
	FISCAL 2010-11	FISCAL 2011-12	FISCAL 2012-13	FISCAL 2013-14	FISCAL 2014-15	FISCAL 2015-16	FISCAL 2016-17	FISCAL 2017-18	FISCAL 2018-19
Phoenix	21,392	19,525	19,476	19,008	17,804	17,382	17,100	17,101	17,101
Glendale	32,962	32,854	31,666	30,926	29,306	27,947	27,263	26,446	25,785
GateWay	13,266	11,674	10,962	10,444	9,592	8,495	7,876	7,877	7,877
Mesa	41,836	40,070	38,602	36,054	33,238	30,770	30,154	28,844	29,094
Scottsdale	17,702	17,474	16,527	15,384	14,770	14,760	14,023	13,391	12,922
Rio Salado	57,746	56,031	52,685	48,333	46,836	45,317	43,882	44,122	44,496
South Mountain	10,186	8,027	7,338	6,801	6,159	5,772	5,707	5,707	5,707
Chandler-Gilbert	17,938	19,611	19,791	19,297	19,225	19,040	19,402	19,114	19,114
Paradise Valley	16,046	15,246	14,380	14,198	13,314	12,516	12,586	12,334	12,334
Estrella Mountain	12,612	12,508	12,475	13,009	12,994	12,571	13,080	13,276	13,276
Subtotal	241,686	233,020	223,902	213,454	203,238	194,570	191,073	188,212	187,707
Maricopa Skill Cente	1,477	1,336	1,176	1,038	1,073	965	774	720	720
Southwest Skill Cent	819	680	572	643	679	496	416	424	424
ABE/GED/ESL	11,264	11,128	12,297	11,244	10,310	10,003	9,655	9,589	9,589
Subtotal	13,560	13,144	14,045	12,925	12,062	11,464	10,845	10,733	10,733
Total Headcount	255,246	246,164	237,947	226,379	215,300	206,034	201,918	198,945	198,440

Full-Time Student Equivalent (FTSE)	ACTUAL						PROJECTED		
	FISCAL 2010-11	FISCAL 2011-12	FISCAL 2012-13	FISCAL 2013-14	FISCAL 2014-15	FISCAL 2015-16	FISCAL 2016-17	FISCAL 2017-18	FISCAL 2018-19
Phoenix	7,576	7,137	7,001	6,977	6,753	6,621	6,453	6,453	6,453
Glendale	12,777	12,728	12,473	12,326	11,799	11,229	10,966	10,637	10,371
GateWay	3,897	3,567	3,415	3,482	3,310	3,128	2,962	2,962	2,962
Mesa	16,097	15,363	14,709	13,845	13,148	12,137	12,023	11,500	11,600
Scottsdale	6,397	6,350	6,030	5,622	5,362	5,288	5,053	4,825	4,656
Rio Salado	14,378	14,263	13,815	12,584	12,494	11,518	11,736	11,800	11,900
South Mountain	2,954	2,778	2,737	2,586	2,423	2,318	2,278	2,278	2,278
Chandler-Gilbert	7,206	7,830	8,047	7,936	7,894	7,828	7,968	7,850	7,850
Paradise Valley	5,715	5,503	5,260	5,109	4,882	4,641	4,750	4,655	4,655
Estrella Mountain	4,739	4,709	4,932	5,330	5,522	5,362	5,694	5,779	5,779
Subtotal	81,736	80,228	78,419	75,797	73,587	70,070	69,880	68,739	68,504
Maricopa Skill Cente	1,064	844	931	866	841	332	720	670	670
Southwest Skill Cent	407	343	240	354	296	166	182	186	186
ABE/GED/ESL	1,337	1,609	1,628	1,437	1,426	1,321	1,293	1,284	1,284
Subtotal	2,808	2,796	2,799	2,657	2,563	1,819	2,195	2,140	2,140
Total FTSE	84,544	83,024	81,218	78,454	76,150	71,889	72,075	70,878	70,643

* NOTE: Columns may not add due to rounding. Headcount reflects credit courses only.



Historic Tuition & Fees

The FY18-19 tuition rate for Maricopa reflects a decrease from \$86 to \$85 per credit hour that was approved by the Governing Board on May 1, 2018. The Annual cost is based on 30 credit hours per Academic year.

MCCCD Historic Tuition & Fees

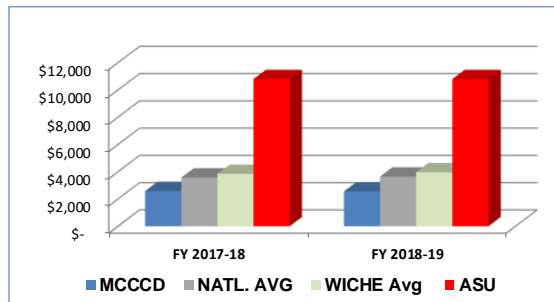
Fiscal Year	Tuition/ Credit		Annual Cost *		Increase/Decrease Dollars Percent	
FY 2009-10	\$	71.00	\$	2,130	\$	- 0%
FY 2010-11	\$	71.00	\$	2,130	\$	- 0%
FY 2011-12	\$	76.00	\$	2,280	\$	150.00 7%
FY 2012-13	\$	76.00	\$	2,280	\$	- 0%
FY 2013-14	\$	81.00	\$	2,430	\$	150.00 7%
FY 2014-15	\$	84.00	\$	2,520	\$	90.00 4%
FY 2015-16	\$	84.00	\$	2,520	\$	- 0%
FY 2016-17	\$	86.00	\$	2,580	\$	60.00 2%
FY 2017-18	\$	86.00	\$	2,580	\$	- 0%
FY 2018-19	\$	85.00	\$	2,550	\$	(30.00) -1%

The table below shows Maricopa’s tuition over a 10-year time period, as well as compared with the Public 2-yr National Average, Western state institutions and Arizona State University. Locally Maricopa is a bargain compared to Arizona State University (ASU), where their tuition exceeds \$10,000 per year.

Tuition Comparison for Local, National, and WICHE

	MARICOPA		NATL. AVG.		WICHE AVG.		AZ STATE	
	Annual	Percent	Annual	Percent	Annual	Percent	Annual	Percent
FY 2009-10	\$ 2,130	0.0%	\$ 2,870	10.0%	\$ 2,648	6.4%	\$ 6,840	20.9%
FY 2010-11	\$ 2,130	0.0%	\$ 3,030	5.6%	\$ 2,847	7.5%	\$ 8,844	29.3%
FY 2011-12	\$ 2,280	7.0%	\$ 3,170	4.6%	\$ 3,119	9.6%	\$ 9,716	9.9%
FY 2012-13	\$ 2,280	0.0%	\$ 3,310	4.4%	\$ 3,319	6.4%	\$ 9,720	0.0%
FY 2013-14	\$ 2,430	6.6%	\$ 3,340	0.9%	\$ 3,424	3.2%	\$ 10,002	2.9%
FY2014-15	\$ 2,520	3.7%	\$ 3,370	0.9%	\$ 3,495	2.1%	\$ 10,157	1.5%
FY2015-16	\$ 2,520	0.0%	\$ 3,460	2.7%	\$ 3,559	1.8%	\$ 10,478	3.2%
FY 2016-17	\$ 2,580	2.4%	\$ 3,520	1.7%	\$ 3,694	3.8%	\$ 10,640	1.5%
FY 2017-18	\$ 2,580	0.0%	\$ 3,570	1.4%	\$ 3,838	3.9%	\$ 10,792	1.4%
FY 2018-19	\$ 2,550	-1.2%	\$ 3,639	1.9%	\$ 3,960	3.2%	\$ 10,792	2.0%

National Average 2-yr from "Trends in College Pricing 2017"; ASU and WICHE from WICHE 2017-18 Tuition & Fees report
 FY18-19: ASU, National Avg, and WICHE 2yr resident tuition are estimated

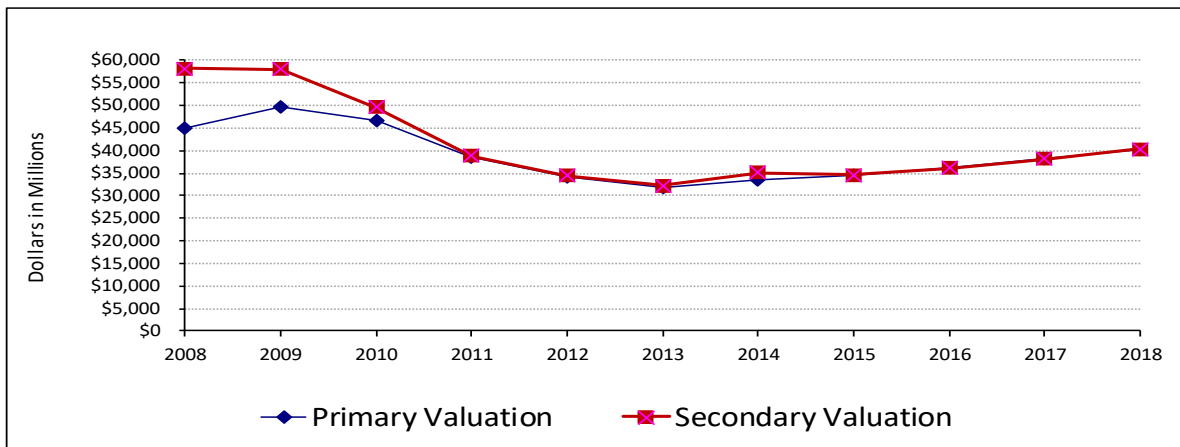


Property Tax

Historic Property Assessment

The chart and table below show the history of assessed valuation of property in Maricopa County. This valuation is a factor in determining the primary and secondary tax levies of the Maricopa Community Colleges. The net assessment values had declined for several years due to the economy. NOTE: Effective 2015 the voters of Arizona passed Proposition 117, which amended the Constitution of Arizona to establish a single limited property value as the bases for determining all property tax. Consequently, the Primary Net Assessed Value is used to calculate both the Primary and Secondary taxes.

Historic Assessed Valuation - Maricopa County 2008 through 2018



Tax Yr	PRIMARY			SECONDARY		
	Assessed Valuation	Increase / (Decrease)		Assessed Valuation	Increase / (Decrease)	
		Amount	Percent		Amount	Percent
2008	44,881,602,698	5,951,335,148	15.3%	58,303,635,287	8,769,061,456	17.7%
2009	49,679,450,134	4,797,847,436	10.7%	57,984,051,718	(319,583,569)	-0.5%
2010	46,842,818,990	(2,836,631,144)	-5.7%	49,662,543,618	(8,321,508,100)	-14.4%
2011	38,492,098,635	(8,350,720,355)	-17.8%	38,760,296,714	(10,902,246,904)	-22.0%
2012	34,263,842,274	(4,228,256,361)	-11.0%	34,400,455,716	(4,359,840,998)	-11.2%
2013	31,996,204,979	(2,267,637,295)	-6.6%	32,229,006,810	(2,171,448,906)	-6.3%
2014	33,519,795,354	1,523,590,375	4.8%	35,079,646,593	2,850,639,783	8.8%
2015 *	34,623,670,323	1,103,874,969	3.3%	34,623,670,323	(455,976,270)	-1.3%
2016	36,135,494,474	1,511,824,151	4.4%	36,135,494,474	1,511,824,151	4.4%
2017	38,251,891,249	2,116,396,775	5.9%	38,251,891,249	2,116,396,775	5.9%
2018	40,423,232,423	2,171,341,174	5.7%	40,423,232,423	2,171,341,174	5.7%

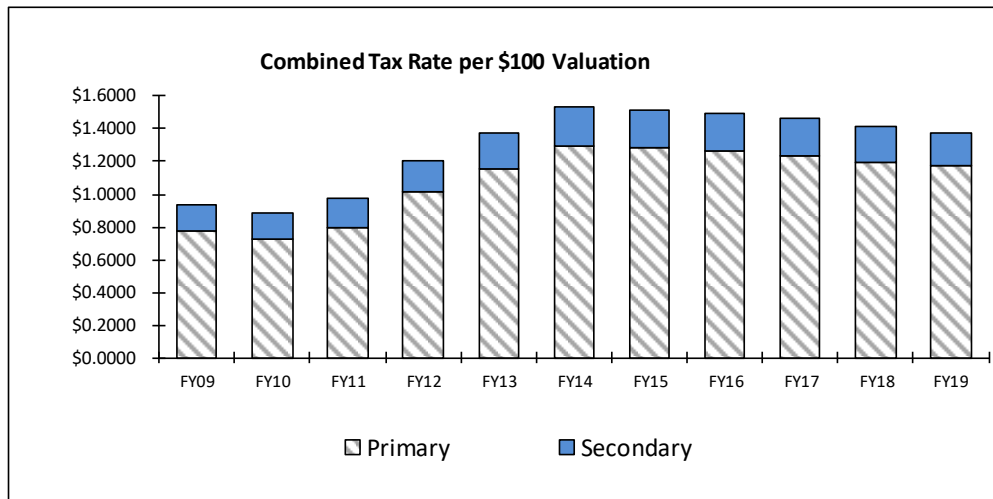
* Effective 2015 Secondary and Primary Assessed Valutaion are the same

Historic Property Tax Rates

The chart and table below provide historic information on the primary and secondary property tax rates for the Maricopa Community Colleges. FY2018-19 primary rate includes the tax rate increase by 0.015 per \$100 to be moved to the Plant Fund for capital expenditures; this tax rate increase was approved by the Governing Board on May 22, 2018.

MCCCD Property Tax Rates per \$100 of Assessed Valuation

Fiscal Year	Primary	Secondary	Total
FY09	\$0.7752	\$0.1634	\$0.9386
FY10	\$0.7246	\$0.1598	\$0.8844
FY11	\$0.7926	\$0.1802	\$0.9728
FY12	\$1.0123	\$0.1959	\$1.2082
FY13	\$1.1563	\$0.2215	\$1.3778
FY14	\$1.2896	\$0.2459	\$1.5355
FY15	\$1.2824	\$0.2363	\$1.5187
FY16	\$1.2628	\$0.2312	\$1.4940
FY17	\$1.2376	\$0.2275	\$1.4651
FY18	\$1.1956	\$0.2140	\$1.4096
FY19	\$1.1708	\$0.2046	\$1.3754



Property taxes represent a major source of support for the general operations and capital needs of the Maricopa Community Colleges. The following illustrates the property tax that owners of homes with varying assessed valuations may expect to pay in FY18-19, based on the approved rate with the \$0.0150 increase as shown above.

FY18-19 ADOPTED PROPERTY TAXES FOR VARIOUS HOME VALUES

	Approx. Value for Taxes	\$50,000	\$100,000	\$150,000	\$200,000	\$250,000	\$300,000
	Assessment Ratio @ 10%	\$5,000	\$10,000	\$15,000	\$20,000	\$25,000	\$30,000
FY 18-19 Tax	Rate per \$100						
Primary Tax	\$1.1708	\$58.54	\$117.08	\$175.62	\$234.16	\$292.70	\$351.24
Secondary Tax	\$0.2046	\$10.23	\$20.46	\$30.69	\$40.92	\$51.15	\$61.38
Combined Tax	\$1.3754	\$68.77	\$137.54	\$206.31	\$275.08	\$343.85	\$412.62

Estimated Tax Rates and Assessed Valuation

In 1980, Arizona citizens amended the State Constitution and capped primary property tax revenue increases from existing property to 2% per year. This is an additional means of limiting tax increases to small marginal amounts. With the exception of FY09-10, F10-11, FY12-13, FY15-16 and FY16-17, the Maricopa Governing Board has approved an increase on property tax revenues. The Constitution permits the Governing Board to levy the unused capacity from the past. The following chart shows the Adopted levy and the potential tax rates for primary and secondary taxes for FY18-19. This information is based on recent assessment valuation from Maricopa County Assessor’s office. The Salt River Project Centrally Assessed Valuation (CAV) for 2018 was lower compared to prior year.

**MARICOPA COMMUNITY COLLEGES
ADOPTED TAX RATES AND LEVIES for FY 2018-19**

MAXIMUM LEVY AND TAX RATE CALCULATIONS (for comparative purposes)		ADOPTED PRIMARY TAX LEVY AND RATE CALCULATIONS	
1. Maximum Prior Year Levy	\$510,739,252	9. Actual Primary Levy Amount FY 2017-18	\$457,339,611
2. Line 1 increased by 2%	\$520,954,037	10. Primary Tax Rate FY 2017-18	\$1.1956
3. Current Assessed Value of Last Year's Property	\$39,567,420,208	11. Line 9 increased by 1.3%	\$463,254,976
4. Line 3 divided by 100	\$395,674,202	12. Adopted Primary Tax Rate FY18-19 (line 11/line 4)	\$1.1708
5. Maximum Tax Rate FY 2018-19 (Line 2 / Line 4)	\$1.3166	13. Adopted Primary Tax Levy (line 7 x line 12)	\$473,275,205
6. Current Assessed Value including New Property	\$40,423,232,423	14. Adopted Primary Tax Rate FY 2018-19	\$473,275,205
7. Current Assessed Value divided by 100	\$404,232,324	SRP In-lieu Tax Amount FY 2018-19	\$8,624,792
8. Maximum Levy Amount FY18-19 (Line 7 X Line 5)	\$532,212,278	Total Primary Levy & In-lieu FY 2018-19	\$481,899,997
		15. Adopted Primary Tax Rate FY 2018-19	\$1.1708
		SECONDARY TAX LEVY AND RATE CALCULATIONS	
		Current Assessed Valuation for 2018	\$40,423,232,423
		Est. SRP Current Assessed Valuation for 2018	\$736,658,000
		Total to calculate Secondary Tax Rate/Levy Amts	\$41,159,890,423
SALT RIVER PROJECT CENTRALLY ASSESSED VALUATION (CAV)**		Levy Amount Needed (G.O. Bond Principal/Interest)	\$82,713,190
SRP CAV at 2017 Values *	\$758,239,862	SRP In-lieu Needed (G.O. Bond Principal/Interest)	\$1,507,335
SRP CAV at 2018 Values **	\$736,658,000	Total Secondary Levy & In-Lieu FY2018-19	\$84,220,525
SRP CAV at 2017 Values / 100 **	\$7,366,580	16. Secondary Tax Rate FY 2018-19	\$0.2046
SRP In-lieu Tax Amount FY 2018-19 Est	\$8,624,792	COMBINED TAX RATES FOR FY 2018-19 [PER \$100 OF ASSESSED VALUATION]	
* 2017 SRP CAV Actual received March 14, 2017		17. Primary Levy Rate - with 1.3% increase	\$1.1708
** 2018 SRP CAV received March 12, 2018		18. Secondary Levy Rate using Primary Assessed Value	\$0.2046
		Combined Levy Rate FY18-19	\$1.3754

Expenditure Limitation Report Worksheet

Annual Budgeted Expenditure Limitation Report Worksheet
Fiscal Year Ending June 30, 2019

	Current Funds			Plant Funds			Total
	General Oper.	Auxiliary Enter.	Restricted	Unexpended	Ret. of Debt	Quasi Endowment	
A. Total Budgeted Expenditures	\$ 733,716,820	\$ 123,428,747	\$ 204,140,881	\$ 59,304,184	\$ 82,127,725	\$ 33,245,963	\$ 1,235,964,320
B. Less Exclusions Claimed:							
Bond Proceeds				\$ 26,399,336			\$ 26,399,336
Debt Service Requirements on Bonded Indebtedness					\$ 82,127,725		\$ 82,127,725
Dividends, Interest And Gains on Sale of Securities	\$ 1,000,000	\$ 100,000	\$ 25,000	\$ -			\$ 1,125,000
Bookstore/Auxiliary Operations	\$ 2,390,588	\$ 13,137,296					\$ 15,527,884
Grants And Aid From Federal Gov't			\$ 149,391,975				\$ 149,391,975
Grants, Aid, Contributions or Gifts from Private Agency, Organization or Individual Except Those Amounts Received in Lieu of Taxes		\$ 1,601,250	\$ 38,814,085				\$ 40,415,335
Tuition And Fees	\$ 202,710,001	\$ 36,497,426					\$ 239,207,427
Monies Received A.R.S. 15-1472			\$ 11,145,614				\$ 11,145,614
Prior Years Carry-Forward	\$ 63,564,158	\$ 72,092,775	\$ 4,764,207	\$ 32,904,848	\$ -	\$ 33,245,963	\$ 206,571,951
Total Exclusions Claimed	\$ 269,664,747	\$ 123,428,747	\$ 204,140,881	\$ 59,304,184	\$ 82,127,725	\$ 33,245,963	\$ 771,912,247
C. Budgeted Exp. Subject to Limitation	\$ 464,052,073	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 464,052,073
D. Expenditure Limitation Fiscal Year 2018-19							\$ 464,052,073
Unused (Overcommitted) Legal Limit							0



Adopted Budget FY2018-19

SECTION E: GLOSSARY

Academic Support

A functional category of expenditures reflective of support services for instructional programs and academic functions such as funding for learning centers, libraries, and honor programs.

Account Codes (formerly Object Code)

Expenditures are budgeted and accounted for by account code categories to detail the use of funds. Revenues also are budgeted in account codes to distinguish different types of resources

Communications and Utilities

All costs related to telephone, postage, electricity, water, sewer, etc. are charged to communications and utilities account code.

Contingency, Scholarships, Misc, Transfers:

The contingency, miscellaneous and transfers account code includes reserve, holding and transfers accounts. Examples are: a contingency for taxes that are budgeted but not collected; a basic contingency for unexpected needs as prioritized by the Governing Board; allocations for the Enrollment Growth Funding program reserved to help fund additional courses for increased student enrollment; funds for incremental costs from capital development facilities; a reserve for insurance costs, college carryforward and student scholarships

Contractual Services

Expenditures such as funding for professional services, advertising, marketing, etc. are budgeted in the contractual services account code series. Additionally, the cost of teaching services and course development for concurrent enrollment as well as employer-sponsored programs may be charged to this account code.

Course Fees

Course fees are budgeted in the Auxiliary Fund. They cover the cost of materials for credit courses that rely on special equipment or supplementary materials

Employee Benefits

These account codes account for the employee paid costs of employee health insurance, District retirement contributions, social security and Medicare, life insurance, worker's compensation, etc.

Enrollment Growth Funding

A formula based funding allocation based on full time student equivalent (FTSE) growth. Effective FY2010-11 Budget, funding were distributed to the colleges based on estimated growth at the rate of \$2,130 per FTSE.

Expenditure Limitation

This is a provision of the State Constitution and Arizona Revised Statutes that limits the expenditure of local tax revenues (e.g. primary property taxes and State Aid). The limitation is set by the Economic Estimates Commission (EEC) by applying growth in enrollment (FTSE) and inflation over a base budget year.

Fixed Charges

Expenditures for facilities rentals, etc. are budgeted in fixed charges account code.

Food Service

This Auxiliary Fund division includes revenues and expenditures from directly operated food service operations.

Full-time Student Equivalent (FTSE)

A calculated estimate of enrollment, based on credit hours divided by 30 (the number of credits in a year that is considered to be full-time). In the case of Skill Center or ABE/GED students, clock hours are used and divided by 640.

Functional Categories

To ensure comparability and standardization in the presentation of financial information, all colleges and units are required to budget and account for the expenditure of funds by functional categories

General Institutional Support

A functional expense category that includes expenses for the day-to-day operational and general administrative support of the institution such as safety, security, insurance, software licensing and computer repair, mail and copy services, etc.

Headcount

The number of students enrolled in classes. Headcount may be duplicated or unduplicated.

In-Lieu Taxes (SRP)

In-lieu tax refers to a levy imposed as an alternate for another tax. Salt River Project is a political subdivision of the State of Arizona, so they are exempt from property tax. However, in accordance with Arizona law, the SRP District makes voluntary contributions each year to the State of Arizona, school districts, cities, counties, towns and other political subdivisions of the State of Arizona, for which property taxes are levied and within whose boundaries SRP has property included in its electric system. The amount paid is computed on the same basis as ad valorem taxes paid by a private utility corporation.

Institutional Support

This is a functional category of expenditures to identify cost related to management, business and human resources operations, and planning of the organization. Examples include office of the president, fiscal operations, human resources offices, information technology staff and legal services.

Instruction

This is a functional category of expenditures accounting for instructional activities. An example is salaries and wages of faculty and supplies and other department chairs.

Non Credit/Special Interest Courses

These are fees that support the costs of these course offerings. This is an Auxiliary Fund division.

Object Codes (now Account Code)

Expenditures are budgeted and accounted for by account code categories to detail the use of funds. Revenues also are budgeted in account codes to distinguish different types of resources

Operations/Maintenance

A functional category of expenditures allocated for the operation and maintenance of the physical plant, such as utility costs and staff responsible for the maintenance of buildings and grounds for all units.

Other Auxiliary Programs

The activities of this Auxiliary Fund division are supported by several sources including interest on cash balances and facility rentals. Expenditures are for such purposes as scholarships, rental costs, faculty training (Lodestar), campus security training, and revenue bond repayment costs.

Public Services

A functional category of expenditures that account for non-instructional services of benefit to the community; examples include public lectures, and community service programs.

Salaries and Wages

Compensation provided to all regular Governing Board approved faculty and staff, while the temporary staff budget is recorded in salaries and wages account codes.

State Aid

The State of Arizona provides financial support to community college districts based on formulas that are set in statute. These formulas largely are based on enrollment levels. The formulas use the most recent audited full-time student equivalents; hence, state aid is provided for enrollment growth that occurred two years before the fiscal year under development. Currently Maricopa Community College District does not received State Aid.

Student Services

A functional category of expenditures reflective of support services provided to students, such as counseling, testing, admissions, student financial aid, and career development.

Supplies & Materials

The cost of classroom and office supplies and materials, software, audiovisual aids, etc. is budgeted in supplies and materials account code.

Tax Levy Limit

This is a provision of the Arizona State Constitution and statute that limits growth in taxes on existing property.

Travel

Travel related account codes include mileage, in and out of state travel, registration, hotels, airfare, etc.

*The FY2018-19 Adopted Budget is prepared by the
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