



Chandler-Gilbert | Estrella Mountain | GateWay | Glendale | Mesa | Paradise Valley | Phoenix | Rio Salado | Scottsdale | South Mountain

Adopted Budget

FY2012-13

May 22, 2012

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Adopted Budget

FY2012-13

Section A: General Overview

SECTION A – GENERAL OVERVIEW

ADMINISTRATION AND ADDRESSES

MCCCD Governing Board & District Office Administration
2411 W 14th Street – Tempe, AZ 85281 Ph. (480) 731-8000

Governing Board

Mr. Doyle W. Burke	President	District #1
Mr. Dana Saar	Secretary	District #2
Ms. Debra Pearson	Member	District #3
Mr. Randolph S. Elias Lumm	Member	District #4
Dr. Donald R. Campbell	Member	District #5

Rufus Glasper - Chancellor

Vice Chancellors

Executive Vice Chancellor and Provost	Maria Harper-Marinick
Vice Chancellor, Business Services	Debra Thompson
Vice Chancellor, Human Resources	Nikki R. Jackson
Vice Chancellor, Resource Dev. & Community Relations	Steven R. Helfgot
Vice Chancellor, Information Technologies	George Kahkedjian

College and Education Center Administration

ANNA SOLLEY, PRESIDENT Phoenix College 1202 W. Thomas Rd. Phoenix, AZ 85013 Ph. (602) 285-7500	JAN GEHLER, PRESIDENT Scottsdale Community College 9000 E. Chaparral Road Scottsdale, AZ 85256 Ph. (480) 423-6000	PAUL DALE, PRESIDENT Paradise Valley Community College 18401 N. 32 nd Street Phoenix, AZ 85032 Ph. (602) 787-6500
IRENE KOVALA, PRESIDENT Glendale Community College 6000 W. Olive Avenue Glendale, AZ 85034 Ph. (623-845-3012	CHRIS BUSTAMANTE, PRESIDENT Rio Salado College 2323 W 14 th Street Tempe, AZ 85281 Ph. (480) 517-8540	ERNIE LARA, PRESIDENT Estrella Mountain Community College 3000 N. Dysart Road Avondale, AZ 85392 Ph. (623) 935-8000
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SHOUAN PAN, PRESIDENT Mesa Community College 1833 W. Southern Avenue Mesa, AZ 85202 Ph. (480) 461-7000	LINDA LUJAN, PRESIDENT Chandler-Gilbert Community College 2626 E. Pecos Road Chandler, AZ 85225 Ph. (480) 732-7000	THOMAS COTNER, DIRECTOR Southwest Skill Center 3000 N. Dysart Road Avondale, AZ 85392 Ph. (623) 535-2700

VISION AND MISSION

VISION

A Community of Colleges...Colleges for the Community...working collectively and responsibly to meet the life-long learning needs of our diverse students and communities.

MISSION

The Maricopa Community Colleges provide access to higher education for diverse students and communities. We focus on learning through:

- University Transfer Education
- General Education
- Developmental Education
- Workforce Development
- Student Development Services
- Continuing Education
- Community Education
- Civic Responsibility
- Global Engagement

The Maricopa Community Colleges are committed to:

- **COMMUNITY** – We value all people – our students, our employees, their families and the communities in which they live and work. We value our global community of which we are in integral part.
- **EXCELLENCE** - We value excellence and encourage our internal and external communities to strive for their academic professional and personal best.
- **HONESTY AND INTEGRITY** - We value academic and personal honesty and integrity and believe these elements are essential in our learning environment. We strive to treat each other with respect, civility and fairness.
- **INCLUSIVENESS** - We value inclusiveness and respect for one another. We believe that team work is critical, that each team member is important and we depend on each other to accomplish our mission.
- **INNOVATION** - We value and embrace an innovative and risk-taking approach so that we remain at the forefront of global educational excellence
- **LEARNING** - We value lifelong learning opportunities that respond to the needs of our communities and are accessible, affordable, and of the highest quality. We encourage dialogue and freedom to have an open exchange of ideas for the common good
- **RESPONSIBILITY** - We value responsibility and that we are each accountable for our personal and professional actions. We are responsible for making our learning experiences significant and meaningful.
- **STEWARDSHIP** - We value stewardship and honor the trust placed in us by the community. We are accountable to our communities for the efficient and effective use of resources as we prepare our students for their role as productive world citizens.

EXECUTIVE SUMMARY

The Maricopa District is one of the largest community college systems in the nation and is the largest public higher education institution in the State; larger even than all three public universities combined. In FY2012-13, the District will continue to build on a long history of services to the community. Currently, the ten colleges and two skill centers that comprise the Maricopa Community Colleges offer thousands of academic and occupational courses. Nine Associate degrees, two Associate in Transfer Partnership (ATP) degrees and twenty-five Academic Certificates (AC) are offered.

The Maricopa Community Colleges (the “District”) face a challenging but promising year. The call to “do more with less” has been a common catchphrase of every cyclical economic downturn for at least the past quarter century. The severity and duration of the lingering Great Recession have made it clear that Maricopa cannot simply continue to operate as usual and expect to educate more students with fewer resources. We are challenged in the coming years to question long standing methods of servicing students and replace them with more cost effective and yet superior approaches.

The Maricopa District has strong fiscal systems, controls and excellent planning and budgeting principles. We strive towards the best demonstration of stewardship of resources. Our path ahead is exciting and we move forward with confidence, creativity and innovation. The Seamless Student Experience (SSE) and other Student Success initiatives will transform the way in which students interact with our colleges and District Office and receive services. The District’s Governing Board will continue to expect progress in advancing adopted goals: University Transfer & General Education, Workforce and Economic Development, Developmental Education, Community Development & Civic and Global Engagement. Finally, we will continue to work to decrease costs and budget prudently to a more limited resource base.



GENERAL INFORMATION

- ❖ The Adopted FY12-13 Budget of \$1.57 billion represents an increase of \$160 million (11.4%) compared to FY11-12. This increase is primarily in the Plant Fund, with the anticipation of issuing the final Series E of the 2004 General Obligation Bond program. The Current Restricted Fund increased about \$50 million due to the anticipation of additional Pell Grants for students.
- ❖ The General Fund budget total for FY 12-13 will decrease slightly and there are no anticipated tuition rate increases or tax increases on existing property. The only change in the tax levy will be for new construction added since last year.
- ❖ The first parameter for budget development is maintenance of the District's financial stability policy, which requires year-end balances of at least 8% of General Fund revenues. The District has met this requirement each year since the policy was adopted and this budget reflects resources sufficient to meet the policy goal by year-end.
- ❖ The budget is balanced with revenues equaling expenditures and one-time funds approved for use as one-time expenditures.
- ❖ The District's colleges have flexibility to reallocate budgets and to use new allocations to meet high priority needs. In summary, a review of college and District Office strategic and operational plans reveals a rich array of accomplishments in the past and innovative student and community-focused plans for the future.
- ❖ The District's resources have been impacted to some degree by the recession; in particular, the impact has been felt in State aid as the State has grappled with billions of dollars of shortfalls. Reductions in State aid since FY07-8 exceed \$60 million.
- ❖ The State budget includes a \$1.4 million increase in FY12-13 to bring the State Aid up to \$8.3 million. Historically, the Operating State Aid formula provided about \$1,000 for each additional Full Time Equivalent Student (FTSE). The formula for FY12-13 provided \$229 per FTSE.
- ❖ With the adopted increase, the State Aid appropriation of \$8.3 million is about 1.2% of General Fund and about 0.5% of the total \$1.57 billion budget for FY12-13.

The FY12-13 Budget is presented without an increase in the resident student tuition rate and does not include an increase in the property tax levy for existing property.

FUND SUMMARY

Each year, the Budget Office puts together projections based on historic activity and economic data. At Maricopa there are two major types of budgets: Operating Budget and Capital Budget.

OPERATING BUDGET

The operating budget consists of the General Fund (Fund 1), Auxiliary Funds (Fund 2) and Restricted Funds (Fund 3).

The [General Fund](#) is the largest and main operating budget for the Maricopa Community Colleges. The General Fund accounts for unrestricted resources that will be expended in the current year for operating purposes such as instruction, public service, academic support, student services, institutional, operation/maintenance of plant, plus scholarships. Primarily property taxes are the main revenue source in the General Fund; tuition and fees represent the second large source of revenues. State Aid is the third major resource; however, given the recession, this has been decreasing steadily over the past few years. Other revenue sources include interest income, commissions and the carry forward of fund balance.



services.

The [Auxiliary Fund](#) includes revenues and expenditures that support a variety of self-supporting activities, including contract training, the Maricopa and Southwest Skill Centers, non-credit instruction, and food services. Revenue sources include student activity fees, tuition from Skill Centers, course fees and other revenues from sales of other auxiliary services.

The [Restricted Fund](#) (Fund 3) accounts for all restricted activity such as grants, student financial aid and Proposition 301--a statewide November 2000 referendum that raised sales taxes for education (community colleges are required to use the funds for workforce development and training). Revenue sources include federal, state and local funds for grants or contracts, Proposition 301 sales tax revenue and federal financial aid funding.



CAPITAL BUDGET



The [Plant Fund](#) is MCCC's capital budget fund. The major source of revenue is from the voter approved 2004 General Obligation bonds program. Since FY08-9, the State of Arizona has suspended Capital State Aid formula funding, due to its own budget pressures. Revenue bonds have been used in the past to meet District requirements; however, Maricopa defeased most outstanding revenue bonds in the summer of 2011 and will make the last debt service payment on the small amount of outstanding revenue bonds in FY12-13. Maricopa has no plans for future revenue bond issues.

GENERAL FUND - REVENUES

PROPERTY TAXES:

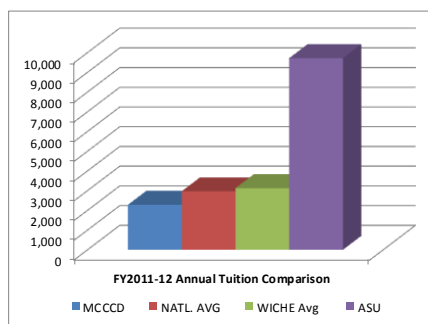
The amount of additional property taxes from new construction is projected to remain fairly level for two to three years with slow recovery thereafter. The property tax levy from new property increased from \$7 million in FY2012 to \$7.7 million for FY2013, including the Salt River Project in-lieu payment. Although an increase, it is far below the \$19 million from new construction received in FY2009.

In February, 2012, the Maricopa County Assessor's office issued about 1.5 million assessments to owners of real property. There was an overall 12.5% decrease in net primary assessed valuation in Maricopa County. Between 2012 and 2013, median single family residential values declined from \$111,000 to \$101,600, a 8.47% drop and the fifth straight year of decline. The Assessor's Office has indicated that it does not anticipate further large valuation declines.

TUITION AND FEES:

Tuition revenue will increase as more students attend.

The additional tuition revenue will support student enrollment growth at the Maricopa Colleges. There is no tuition rate increase for FY12-13.



The Arizona Constitution mandates the provision of higher education "*as nearly free as possible*" and tuition for Maricopa Community Colleges remains below the national average of public two year institutions. Students attending Maricopa Colleges prior to transferring to a baccalaureate granting institution should expect to pay tuition at about half the rate or less than that of the Arizona public four year institutions.

STATE AID:

For FY12-13 the State of Arizona will fund the state aid formula at the increased amount of \$8.3 million, which is \$1.4 million more than budgeted in FY11-12. The Maricopa District continues to work on its own and other Arizona Community College Districts as well as State government leadership on outcomes based funding rather than funding based solely on enrollment.



REALLOCATION:

Over the past few years, we have relied on the reallocation of existing resources to help compensate for the cuts in State Aid, and have limited growth in other resources. The FY12-13 budget includes internal budget cuts totaling \$15 million to all colleges and divisions in the District Office. Other Internal reallocations total \$9.5 million and include funds no longer needed to pay debt service on revenue bonds, funds no longer needed to offset uncollectable property tax payments and revised revenue estimates.

GENERAL FUND – EXPENDITURES

Additional or incremental resources are allocated to priority needs which are categorized as Mandatory or Discretionary Expenses in FY12-13.

- Mandatory Expenses are necessary expenses that cannot be avoided. These may be externally and/or internally driven. Examples include:

Externally driven: Arizona State Retirement System (ASRS) and State Education Database;

Internally driven: Education & Anniversary step increases, employee tuition waivers, enrollment growth funding; bond operating costs (construction & technology)

- Discretionary Expenses are funded based on resources available and approval from the Governing Board. Examples include: Employee salary adjustments, health benefit increases, strategic initiatives (e.g. student success).

GENERAL FUND – NEW RESOURCES AVAILABLE FOR ALLOCATION

The FY2012-13 General Fund Adopted Budget is slightly below the FY2011-12 Adopted Budget. As shown in the tables below, adopted incremental resources are offset primarily by expenditures. In terms of revenue increases to support the FY12-13 Operating Budget, we are looking at a combination of the following resources: State Aid increase, new property tax revenue, budget cuts, and internal reallocations. The summary below shows a total of \$23 million additional resources. Mandatory expenses total \$4.5 million; the Governing Board approved allocation of Discretionary expenses (total \$18.5 million) for: Flex Benefit increases; for salary adjustments including a Step, Cost of Living Adjustment (COLA), increase to salaries less than \$30,000 and, temporary rates; plus initiatives and priorities.

Adopted Additional Resources (in millions) - FY12-13	
State Aid increase Proposed	1.4
New Property & Misc	7.7
Budget Cut Reserve	15.0
Internal reallocations	9.5
Stimulus Funds Allocated (one-time)	(10.7)
Total Additional Resources	22.9

Adopted Expenses (in millions) - FY12-13	
Mandatory	
ASRS Rate increase	2.8
Workmen's Comp	0.3
Policy Salary Adjustments	0.5
Presidential Scholarships	1.0
Total Mandatory Expenses	4.5
Discretionary	
Flex Benefit increase (approved)	1.8
Initiatives/Priorities	0.4
Salary Increases (COLA, Step, inc for <\$30K, temp rates)	16.3
Total Discretionary	18.5
TOTAL MANDATORY + DISCRETIONARY	23.0
Available for Discretionary Uses	(0.0)

AUXILIARY FUND

The **Auxiliary Fund** includes contract training and other substantially self-supporting activities, such as the skill centers, non-credit instruction, course fees, and food services. The FY12-13 budget assumes continued growth in non-credit course fee revenues and other auxiliary fund revenues to offset expenditure increases.

RESTRICTED FUND

The **Restricted Fund** accounts for restricted activity such as grants, student financial aid and Proposition 301- a statewide 2000 referendum that raised sales taxes for education related to workforce development and training.

The Adopted Budget assumes continued receipt of Prop 301 revenues from state sales tax that will expire in FY 2020. The Maricopa Community College District continues to pursue additional federal funding available through special grants and the Financial Plan will be updated in future years to reflect and additional funds received.



CAPITAL FUND

The **Plant Fund** is MCCCDC's capital budget fund; it includes GO bond proceeds and carry forward, Revenue bond proceeds and debt service related on outstanding bonds.

BOND PROCEEDS

In 2004, Maricopa County voters overwhelmingly approved \$951 million G.O. Bond Program. Bonds totaling \$800 million have been issued and the final issuance of \$151 million is planned for FY12-13. Primary use of the bond proceeds supports the construction/purchase of 1.5 million square feet of new building space as well as the renovation of 600,000 square feet of existing space. As of June 30, 2011, approximately 50% of the program has been completed which includes additional building space of 842,000 square feet, the renovation of approximately 200,000 square feet, and the purchase of several land parcels and buildings in Maricopa County to meet future and current growth needs of the District.

Additionally, funding has been/ will be used to support new technology initiatives, enhance and improve occupational programs, and provide major maintenance for existing structures.

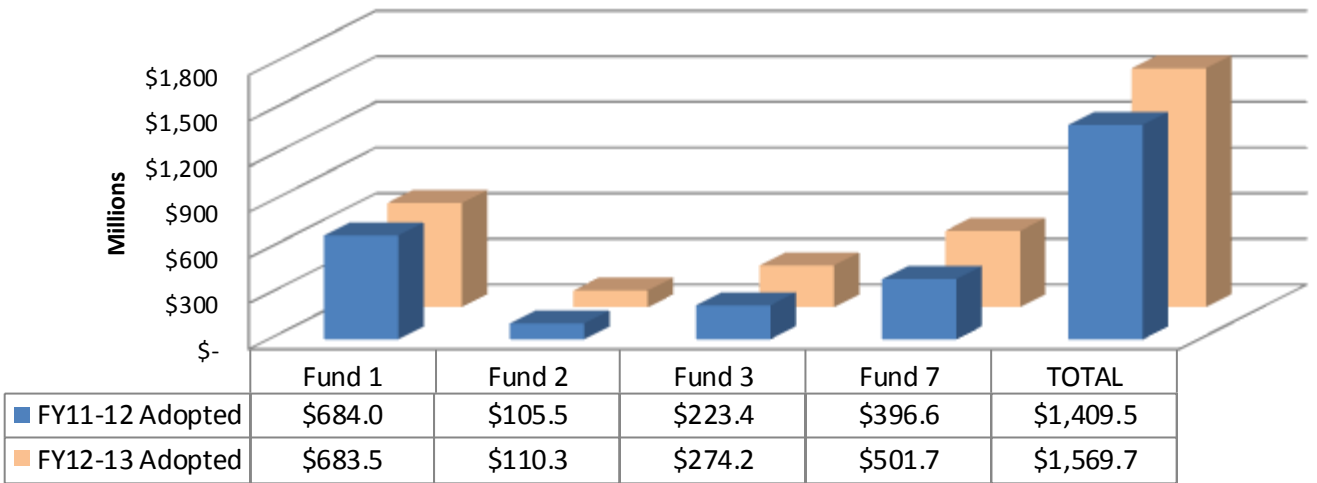
In FY11-12 the District re-financed over \$69 million of outstanding G.O. Bonds. The expected savings will reduce debt service payments and thereby save taxpayers more than \$3 million in secondary property taxes.



Adopted Budget

FY2012-13

Section B: Budget Summaries

SECTION B - BUDGET SUMMARIES
ALL FUNDS SUMMARY
Graph 1: Comparison FY11-12 vs. FY12-13 Budgets


Fund	Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change	% Total FY11-12	% Total FY12-13
Fund 1	General Operating	\$ 683,978,304	\$ 683,497,573	\$ (480,731)	-0.07%	48.52%	43.54%
Fund 2	Current Auxiliary	105,489,494	110,252,288	4,762,794	4.51%	7.48%	7.02%
Fund 3	Current Restricted	223,429,437	274,216,443	50,787,006	22.73%	15.85%	17.47%
Fund 7	Plant	396,642,548	501,745,476	105,102,928	26.50%	28.14%	31.96%
Total		\$ 1,409,539,783	\$ 1,569,711,780	\$ 160,171,997	11.36%	100.0%	100.0%

FY12-13 ADOPTED REVENUE AND EXPENDITURES ALL FUNDS BUDGET SUMMARY						
	General Fund	Auxiliary	Restricted	Unexpended	Debt	Total
Revenues	Fund 1	Fund 2	Fund 3	Plant	Service	All Funds
Property Taxes	\$ 396,192,808	\$ -	\$ -	\$ -	\$ 76,200,590	\$ 472,393,398
In Lieu Tax, SRP	7,820,310	-	-	-	\$ 1,498,123	9,318,433
General Obligation Bonds	-	-	-	372,514,310	-	372,514,310
State Appropriations/Other State	8,315,700	-	7,215,375	-	-	15,531,075
Subtotal Tax Support:	\$ 412,328,818	\$ -	\$ 7,215,375	\$ 372,514,310	\$ 77,698,713	\$ 869,757,216
General Tuition & Fees	\$ 212,764,896	\$ 426,400	\$ -	\$ -	\$ -	\$ 213,191,296
Out-of-State Tuition	17,107,990	-	-	-	-	17,107,990
Out-of-District Tuition	350,507	-	-	-	-	350,507
Course Fees	-	14,526,227	-	-	-	14,526,227
Non-Credit/ Special Interest	-	19,191,619	-	-	-	19,191,619
Auxiliary Tuition/Fees	-	23,530,679	-	-	-	23,530,679
Subtotal Tuition/Fees:	\$ 230,223,393	\$ 57,674,925	\$ -	\$ -	\$ -	\$ 287,898,318
Grants & Contracts	\$ -	\$ 2,107,111	\$ 33,054,700	\$ -	\$ -	\$ 35,161,811
Financial Aid	-	-	208,034,413	-	-	208,034,413
Interest Income/Other	5,279,014	15,000	\$ 7,500	15,000	-	5,316,514
Food Service/Auxiliary Programs	-	6,894,322	-	-	-	6,894,322
Revenue Bonds	-	-	-	8,238,317	-	8,238,317
Miscellaneous	-	4,632,382	16,500,677	-	-	21,133,059
Subtotal Other Rev	\$ 5,279,014	\$ 13,648,815	\$ 257,597,290	\$ 8,253,317	\$ -	\$ 284,778,436
Fund Balance	\$ 35,666,348	\$ 20,406,413	\$ 9,003,778	\$ 25,000,000	-	\$ 90,076,539
Revenue without Transfers	\$ 683,497,573	\$ 91,730,153	\$ 273,816,443	\$ 405,767,627	\$ 77,698,713	\$ 1,532,510,509
Transfers						
Transfers In	-	24,667,320	400,000	17,852,736	426,400	43,346,456
Transfers Out	-	(6,145,185)	-	-	-	(6,145,185)
Subtotal Transfers	\$ -	\$ 18,522,135	\$ 400,000	\$ 17,852,736	\$ 426,400	\$ 37,201,271
Total Revenue and Transfers	\$ 683,497,573	\$ 110,252,288	\$ 274,216,443	\$ 423,620,363	\$ 78,125,113	\$ 1,569,711,780
Expenditures by Unit						
	General Fund	Auxiliary	Restricted	Unexpended	Debt	Total
	Fund 1	Fund 2	Fund 3	Plant	Service	All Funds
Phoenix College	\$ 55,230,098	\$ 6,124,601	\$ 27,344,003	500,000	-	\$ 89,198,702
PC downtown	384,551	69,001	-	-	-	453,552
Glendale College	75,975,831	6,410,922	35,597,854	405,660	-	118,390,267
GCC North	2,738,961	105,356	-	-	-	2,844,317
GateWay College	31,624,862	6,919,509	17,422,077	-	-	55,966,448
Mesa College	88,378,110	15,893,178	43,457,352	500,000	-	148,228,640
Downtown Ed Center	331,154	400,000	-	-	-	731,154
MCC @ Red Mountain	8,047,440	335,000	-	-	-	8,382,440
Scottsdale College	48,714,860	14,276,830	13,399,286	112,500	-	76,503,476
SCC Business Institute	782,132	171,683	-	-	-	953,815
Rio Salado College	62,232,375	25,323,230	41,665,443	2,082,576	-	131,303,624
South Mountain College	25,678,513	1,948,341	14,063,055	500,000	-	42,189,909
Chandler-Gilbert College	43,102,292	3,718,452	15,252,941	752,000	-	62,825,685
Williams Education Ctr	3,353,889	280,000	-	-	-	3,633,889
Paradise Valley College	36,540,917	4,682,990	10,160,296	500,000	-	51,884,203
Black Mountain Campus	279,164	77,703	-	-	-	356,867
Estrella Mountain College	29,219,513	5,263,779	18,794,938	500,000	-	53,778,230
Buckeye	208,823	-	-	-	-	208,823
Skill Centers	-	19,161,777	2,756,924	-	-	21,918,701
District Office	53,458,337	5,235,121	-	15,000	-	58,708,458
District Office Transfers						-
EGF,PG,Trnfrs,Contingency	71,550,494	-	-	-	-	71,550,494
Capital Development Prog	-	-	-	372,514,310	-	372,514,310
Carryforward	25,666,348	-	-	25,000,000	-	50,666,348
Bonds (GO + Revenue)	-	-	-	8,238,317	78,125,113	86,363,430
Interfund Transfers	19,998,909	(6,145,185)	34,302,274	12,000,000	-	60,155,998
Total Expenditures	\$ 683,497,573	\$ 110,252,288	\$ 274,216,443	\$ 423,620,363	\$ 78,125,113	\$ 1,569,711,780

FULL-TIME EQUIVALENT (FTE) SUMMARY

Description	FY12-13 Adopted			
	Fund 1	Fund 2	Fund 3	TOTAL
Residential Faculty	1,456.50	72.00	23.00	1,551.50
Executive (CEC)	16.00	-	-	16.00
Management (MAT)	1,052.80	118.93	-	1,171.73
Support Staff (PSA)	1,369.54	158.01	-	1,527.55
Custodians/Grounds (M&O)	242.33	7.00	-	249.33
Craftsmen/Craftsmen Trainees	60.50	-	-	60.50
College Safety	62.85	0.15	-	63.00
Total Budgeted Positions (FTE)	4,260.52	356.09	23.00	4,639.61

Description	FY11-12 Adopted			
	Fund 1	Fund 2	Fund 3	TOTAL
Residential Faculty	1,459.00	70.00	23.00	1,552.00
Executive (CEC)	16.00	-	-	16.00
Management (MAT)	959.09	149.02	-	1,108.11
Support Staff (PSA)	1,411.44	157.95	-	1,569.39
Custodians/Grounds (M&O)	265.33	7.00	-	272.33
Craftsmen/Craftsmen Trainees	61.50	-	-	61.50
College Safety	63.85	0.15	-	64.00
Total Budgeted Positions (FTE)	4,236.21	384.12	23.00	4,643.33

Description	Increase/Decrease			
	Fund 1	Fund 2	Fund 3	TOTAL
Residential Faculty	(2.50)	2.00	-	(0.50)
Executive (CEC)	-	-	-	-
Management (MAT)	93.71	(30.09)	-	63.62
Support Staff (PSA)	(41.90)	0.06	-	(41.84)
Custodians/Grounds (M&O)	(23.00)	-	-	(23.00)
Craftsmen/Craftsmen Trainees	(1.00)	-	-	(1.00)
College Safety	(1.00)	-	-	(1.00)
Total Budgeted Positions (FTE)	24.31	(28.03)	-	(3.72)

Description	Percent Change			
	Fund 1	Fund 2	Fund 3	TOTAL
Residential Faculty	-0.17%	2.86%	0.00%	-0.03%
Executive (CEC)	0.00%	-	-	0.00%
Management (MAT)	9.77%	-20.19%	-	5.74%
Support Staff (PSA)	-2.97%	0.04%	-	-2.67%
Custodians/Grounds (M&O)	-8.67%	0.00%	-	-8.45%
Craftsmen/Craftsmen Trainees	-1.63%	-	-	-1.63%
College Safety	-1.57%	0.00%	-	-1.56%
Total Budgeted Positions (FTE)	0.57%	-7.30%	0.00%	-0.08%

GENERAL FUND SUMMARIES

REVENUE SUMMARY

GENERAL FUND REVENUE SUMMARY					
Description	FY11-12 Adopted	FY12-13 Adopted	% of Total	Increase/ (Decrease)	% Change
Tax Supported:					
Maximum Primary Levy w/o Action	\$ 389,655,514	\$ 396,192,808	58.0%	\$ 6,537,294	1.7%
In Lieu Tax (SRP)	6,591,303	7,820,310	1.1%	1,229,007	18.6%
Subtotal Property Tax + SRP	\$ 396,246,817	\$ 404,013,118	59.1%	\$ 7,766,301	2.0%
State Aid Appropriation	6,891,400	8,315,700	1.2%	1,424,300	20.7%
Subtotal Tax Supported	\$ 403,138,217	\$ 412,328,818	60.3%	\$ 9,190,601	2.3%
Tuition and Fees:					
General Tuition	203,556,874	206,672,636	30.2%	3,115,762	1.5%
Out-of-State Tuition	13,107,990	17,107,990	2.5%	4,000,000	30.5%
Out-of-District Tuition	331,865	350,507	0.1%	18,642	5.6%
Other Fees & Charges	6,032,870	6,092,260	0.9%	59,390	1.0%
Subtotal Tuition & Fees	\$ 223,029,599	\$ 230,223,393	33.7%	\$ 7,193,794	3.2%
Interest and Other	1,275,890	1,634,134	0.2%	358,244	28.1%
Bookstore Operations	4,668,490	3,644,880	0.5%	(1,023,610)	-21.9%
Total Anticipated Revenue w/o CF	\$ 632,112,196	\$ 647,831,225	94.8%	\$ 15,719,029	2.5%
Fund Balance (Carryforward)	41,185,000	35,666,348	5.2%	(5,518,652)	-13.4%
Stimulus funds CF	10,681,108	-	0.0%	(10,681,108)	-100.0%
Total Anticipated Revenue	\$ 683,978,304	\$ 683,497,573	100.0%	\$ (480,731)	-0.1%

EXPENDITURE SUMMARY BY OBJECT

GENERAL FUND EXPENDITURE SUMMARY BY OBJECT					
Description	FY11-12 Adopted	FY12-13 Adopted	% of Total	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 353,840,019	\$ 369,059,392	54.0%	\$ 15,219,373	4.3%
Employee Benefits	101,869,854	109,090,691	16.0%	7,220,837	7.1%
Contractual Services	39,281,258	38,723,935	5.7%	(557,323)	-1.4%
Supplies & Materials	10,428,004	10,883,359	1.6%	455,355	4.4%
Fixed Charges	8,034,558	8,504,750	1.2%	470,192	5.9%
Comm. & Utilities	18,156,240	18,349,815	2.7%	193,575	1.1%
Travel	2,895,387	2,650,180	0.4%	(245,207)	-8.5%
Misc. & Transfers	149,472,984	126,235,451	18.5%	(23,237,533)	-15.5%
Total Expenditure by Object Category	\$ 683,978,304	\$ 683,497,573	100.0%	\$ (480,731)	-0.1%

SIGNIFICANT BUDGET CHANGES FOR FY12-13

- **Salaries & Wages:** The \$15.2 Million increase is a result of salary adjustments recently approved by the Governing Board [Step, 1.5% Cost of Living Adjustment (COLA), 2.5% COLA for Adjunct/overload rate; increase to salaries less than \$30,000, temp rate increases]. This also includes a transfer of 45 Athletic Specialist positions from Auxiliary to the General Fund and Public Safety reclassifications. These increases were offset by positions that were eliminated due to the \$15 million budget cut and/or due to enrollment changes or other realignments.
- **Employee Benefits:** the increase of \$7.2 million is a result of the following: added benefits from salary adjustments (Step and COLA), for the Athletic Specialists moved from Auxiliary, Flex Benefit increase, ASRS increase to 11.15% to return to the 50/50 split with employees, plus increases in Worker's Compensation and temp rates.

- Contractual Services: the decrease of \$557 thousand was primarily due to budget cuts or adjustments for educational service agreements such as dual enrollment contracts;
- Supplies & Materials: increased \$455 thousand, primarily at SCC for Copy Center and Technology Supplies;
- Fixed Charges: increase of \$470 thousand from additional facilities rentals at MCC and SCC Business Institute;
- Communications & Utilities: the \$194 thousand increase is from higher electricity budgets at various colleges.
- Travel: the decrease of \$245 thousand was due to reductions in out-of-state travel, mostly at MCC;
- Miscellaneous & Transfers: the decrease of about \$23 million included: budget cuts from colleges and District, reduction of overestimated Enrollment Growth projections, re-allocation of Fund 210 transfers for Athletic Specialists, and a decrease in uncollected tax contingency reserve budgets for FY12-13.

EXPENDITURE FUNDING SUMMARY BY FUNCTION

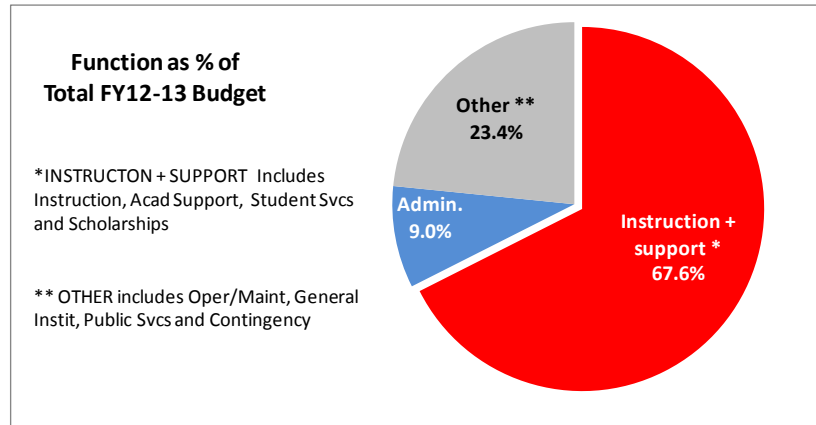
FY12-13 GENERAL FUND EXPENDITURE SUMMARY - by FUNCTION					
Expenditures	FY11-12 Adopted	FY12-13 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 295,729,162	\$ 298,586,345	43.7%	\$ 2,857,183	1.0%
Academic Support	76,443,815	78,142,721	11.4%	1,698,906	2.2%
Admin.	61,434,815	61,795,242	9.0%	360,427	0.6%
Student Svcs.	58,776,333	64,404,400	9.4%	5,628,067	9.6%
Operations/Maintenance	45,346,310	57,288,661	8.4%	11,942,351	26.3%
General Institutional	74,163,869	57,182,502	8.4%	(16,981,367)	-22.9%
Public Service	2,506,906	2,487,080	0.4%	(19,826)	-0.8%
Scholarships	19,570,094	20,605,274	3.0%	1,035,180	5.3%
Contingency	50,007,000	43,005,348	6.3%	(7,001,652)	-14.0%
Total Expenditure by Function	\$ 683,978,304	\$ 683,497,573	100.0%	\$ (480,731)	-0.1%

SIGNIFICANT CHANGES FOR FY12-13

- The salary adjustments (Step, COLA, increase for salaries \$< \$30,000, temp rate increases) affected ALL functional categories with budgeted positions.
- The Flex Benefit average increase from \$9,260 to \$9,640 affected ALL functional categories with budgeted positions.
- The ASRS increase to 11.15% and Worker's Comp rate increases affected ALL functional categories with budgeted positions;
- The \$15 million budget cut affected ALL functional categories. Budget cuts resulted in the elimination of vacant positions, decreases in part-time faculty allocations, and the reduction of operating budgets or reserves.
- Instruction increased about \$2.9 million, due to the salary adjustments, offset by the elimination of some positions from budget cuts and projected decreases in FTSE for FY11-12 and FY12-13.
- Academic Support increased 1.7 million due to increases for part-time wages and adjunct faculty, new positions in various colleges, particularly at PC and GCC.
- Administration increased \$360 thousand primarily within the District due to salary adjustments. Some positions were eliminated and some were moved to Student Services for the Student Services Innovation Team; Public Safety personnel and operations were reclassified to the function of Operations & Maintenance.
- Student Services increased \$5.6 million as a result of salary adjustments plus the 45 Athletic Specialists moved from Auxiliary to the General Fund, increased part-time wages, tutoring, financial aid or counseling at several colleges. Also, several positions were moved from accounts in Administration for the Seamless Student Experience Team.
- Operations/Maintenance increased \$11.9 million. The increase is due to salary adjustments plus the moving of college and District wide Public Safety personnel/operations, Public Safety reclassifications, as well as utili-

ties (electricity, water, sewer and garbage) to new accounts for conformity.

- General Institutional had a decrease of \$16.9 million as a result of the several major factors: a) re-allocation of funds to colleges/District for salary adjustments; b) the moving of Public Safety personnel/operations to Operations/Maintenance; c) distribution of Flex, ASRS and Worker's Comp from Revenue Reserves; d) reallocation for institutional advancement at SCC.
- Scholarships: increased \$1.04 million for Presidential and Athletic scholarships at some colleges;
- The decrease of \$7 million in contingency is the result of the reduction of carry forward and uncollected tax contingency reserve budgets for FY12-13.



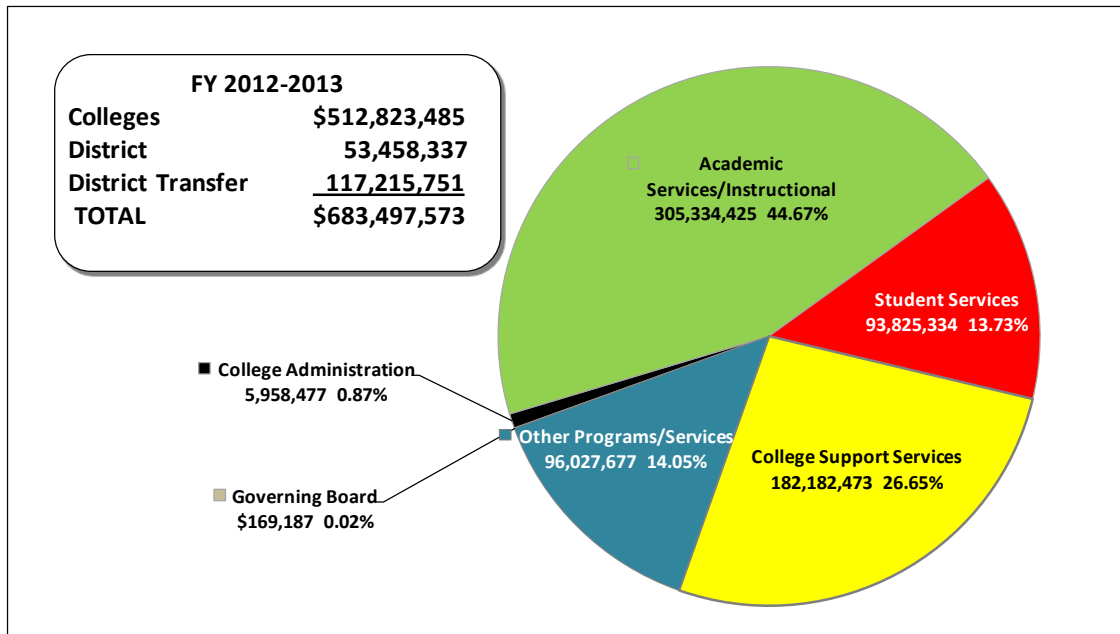
GENERAL FUND EXPENDITURE SUMMARY - by FUNCTION

FUNCTION	PC Combined	GC Combined	GateWay	MC Combined	SC Combined	Rio Salado	South Mt
Instruction	\$ 26,246,519	\$ 43,784,687	\$ 16,531,894	\$ 54,808,087	\$ 26,307,536	\$ 28,605,515	\$ 10,665,265
Acad Support	7,042,057	9,123,523	1,904,567	9,576,888	4,731,111	12,718,495	4,472,983
Administration	3,062,754	2,490,849	1,413,361	5,958,074	2,090,069	3,702,829	1,484,048
Student Svcs	6,921,228	10,205,624	4,268,001	11,096,412	5,869,311	5,789,558	3,189,101
Oper/Maint	6,202,950	9,592,897	2,882,974	9,568,642	6,809,678	2,664,999	3,372,941
Gen Instit	4,731,381	2,093,242	3,817,611	4,179,009	2,898,833	6,965,294	1,886,492
Public Svcs	153,806	-	-	-	8,742	650,557	-
Scholarships	1,253,954	1,423,970	806,454	1,569,592	781,712	1,135,128	607,683
Contingency	-	-	-	-	-	-	-
Grand Total	\$ 55,614,649	\$ 78,714,792	\$ 31,624,862	\$ 96,756,704	\$ 49,496,992	\$ 62,232,375	\$ 25,678,513

FUNCTION	CG Combined	PV Combined	EM Combined	District	District Trnfr	TOTAL FY12-13	% of Total
Instruction	\$ 23,235,656	\$ 21,556,363	\$ 14,669,651	\$ 28,528	\$ 32,146,644	\$ 298,586,345	43.7%
Acad Support	5,802,740	3,417,315	4,948,677	6,503,619	7,900,746	78,142,721	11.4%
Administration	2,454,986	2,009,902	1,633,229	35,495,141	-	61,795,242	9.0%
Student Svcs	4,670,363	4,373,068	3,545,341	2,085,452	2,390,941	64,404,400	9.4%
Oper/Maint	5,731,366	4,149,421	3,045,499	2,779,412	487,882	57,288,661	8.4%
Gen Instit	3,810,064	794,703	1,174,756	5,072,084	19,759,033	57,182,502	8.4%
Public Svcs	179,874	-	-	1,494,101	-	2,487,080	0.4%
Scholarships	571,132	519,309	411,183	-	11,525,157	20,605,274	3.0%
Contingency	-	-	-	-	43,005,348	43,005,348	6.3%
Grand Total	\$ 46,456,181	\$ 36,820,081	\$ 29,428,336	\$ 53,458,337	\$ 117,215,751	\$ 683,497,573	100.0%

MANAGERIAL FUNCTION VIEW SUMMARY
FY12-13 GENERAL FUND EXPENDITURE SUMMARY - by MANAGERIAL FUNCTION

Budget Summary	Colleges	District	District Transfer	TOTAL
Governing Board	\$ -	\$ 169,187	\$ -	\$ 169,187
College Administration	4,686,484	1,271,993	-	5,958,477
Academic Services/Instructional	291,932,804	6,531,574	6,870,047	305,334,425
Student Services	79,055,737	1,753,499	13,016,098	93,825,334
College Support Services	123,205,244	40,551,393	18,425,836	182,182,473
Other Programs/Services	13,943,216	3,180,691	78,903,770	96,027,677
Total	\$ 512,823,485	\$ 53,458,337	\$ 117,215,751	\$ 683,497,573

MANAGERIAL FUNCTION VIEW WITH PERCENTAGE OF TOTAL


FY12-13 GENERAL FUND EXPENDITURE SUMMARY - by MANAGERIAL FUNCTION

Rollup Category	Colleges Budget	District Office Budget	District Transfer Budget	GRAND TOTAL
Governing Board				
Governing Board		\$ 169,187	\$	169,187
Governing Board Total	\$ -	\$ 169,187	\$ -	\$ 169,187
College Administration				
Chancellor's Office		\$ 1,271,993	\$	1,271,993
College Presidents/Administration	4,686,484			4,686,484
College Administration Total	\$ 4,686,484	\$ 1,271,993	\$ -	\$ 5,958,477
Academic Services/Instructional				
VP Academic Affairs	\$ 5,247,147	\$ 663,214	\$	5,910,361
Skill Center Transfer			6,418,052	6,418,052
Library	10,976,366			10,976,366
Instructional/Academic Support Programs,	9,100,598	5,839,832	269,000	15,209,430
Academic Instruction	260,116,459	28,528	182,995	260,327,982
Learning Assistance/Tutoring Services	5,122,266			5,122,266
Fac Development Services	1,369,968			1,369,968
Academic Services/Instructional Total	\$ 291,932,804	\$ 6,531,574	\$ 6,870,047	\$ 305,334,425
Student Services				
VP Student Affairs	\$ 3,821,129	\$ 803,135	\$	4,624,264
Enrollment Services	38,073,999	930,364	540,941	39,545,304
Counseling & Guidance	6,376,310			6,376,310
Career Services & Planning	2,270,931			2,270,931
Student Life/Activities/Performance	4,129,422	20,000	-	4,149,422
Disabled Student Resources	4,398,441		-	4,398,441
International Education Activities	2,234,318		100,000	2,334,318
Athletics	7,390,285		850,000	8,240,285
Scholarships	9,080,117		11,525,157	20,605,274
Child Care Center	1,005,522			1,005,522
Fleet-Students	275,263			275,263
Student Services Total	\$ 79,055,737	\$ 1,753,499	\$ 13,016,098	\$ 93,825,334
College Support Services				
VP Admin Services	\$ 4,507,328	\$ 381,248	\$	4,888,576
Business Office	8,666,474	6,242,664	-	14,909,138
General Institutional	12,625,162	1,332,359	4,077,353	18,034,874
Public Safety	9,084,908	1,175,863	-	10,260,771
Institutional Effectiveness/R&D	3,161,492	1,072,133		4,233,625
Maintenance & Operations	46,986,925	2,029,314	83,470	49,099,709
Fleet - Employees	150,200	20,111		170,311
Technology	23,584,987	13,641,883	7,101,810	44,328,680
Planning	690	1,633,772		1,634,462
Bond Projects			6,444,373	6,444,373
Internal Audit		850,790		850,790
Marketing & Public Relations	7,887,034	2,778,614		10,665,648
College Personnel Office (HR)	4,417,460	6,271,705	718,830	11,407,995
Staff Development/Services	1,865,451	1,621,336		3,486,787
Legal	267,133	1,499,601		1,766,734
College Support Services Total	\$ 123,205,244	\$ 40,551,393	\$ 18,425,836	\$ 182,182,473
Other Programs/Services				
Community Partnerships	\$ -	\$ 154,442	\$	154,442
Resource Dev. & Community Relations	4,026,427	1,892,437		5,918,864
Public Service Programs	411,800	1,083,812		1,495,612
Salary/Benefits/Adjustments	-		8,151,047	8,151,047
Professional Growth Transfer Funds			5,238,021	5,238,021
Enrollment Growth Funding	4,571,600		15,520,898	20,092,498
Insurance	-	50,000	6,553,668	6,603,668
Contingency/Reserves	4,591,924		43,440,136	48,032,060
Miscellaneous	341,465			341,465
Other Programs/Services Total	\$ 13,943,216	\$ 3,180,691	\$ 78,903,770	\$ 96,027,677
GRAND TOTAL	\$ 512,823,485	\$ 53,458,337	\$ 117,215,751	\$ 683,497,573

BUDGETED POSITION SUMMARY
GENERAL FUND FULL-TIME EQUIVALENT (FTE) SUMMARY

Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	1,459.0	1,456.5	(2.5)	-0.2%
Executive (CEC)	16.0	16.0	-	0.0%
Management (MAT)	959.1	1,052.8	93.7	9.8%
Support Staff (PSA)	1,411.4	1,369.5	(41.9)	-3.0%
Custodians/Grounds (M&O)	265.3	242.3	(23.0)	-8.7%
Craftsmen/Craftsmen Trainees	61.5	60.5	(1.0)	-1.6%
College Safety	63.9	62.9	(1.0)	-1.6%
Total Budgeted Positions (FTE)	4,236.2	4,260.5	24.3	0.6%

NOTE: the total budgeted full time equivalent (FTE) positions does not include FTE adjunct faculty of 2,547 for FY11-12 and 2,612 in FY12-13.

SIGNIFICANT STAFFING CHANGES FOR FY12-13

Several vacant faculty positions were eliminated due to declining enrollment (Gateway, Estrella); these were offset by one or more new positions at Phoenix College, Scottsdale College, SCC Business Institute, and South Mountain.

Management (MAT) changes, including the transfer of 45 Athletic Specialist positions from the Auxiliary Fund and the addition of new positions, primarily at Rio, resulted in the net increase of 93.7 FTE's; nineteen additions were job re-classifications from PSA.

The Support Staff (PSA) reduction of 41.9 FTE's is primarily from the elimination of 13 pool Enrollment Growth FTE's, the reclassification of nineteen positions to MAT, re-organization and budget cuts.

Twenty-three vacant Custodial positions were eliminated at various colleges due to the recommendation to out-source or replace them with part time employees for these services.

One vacant Electrician and one vacant Safety Officer were eliminated at Gateway to offset the budget reduction from the decline in enrollment.

These changes result in a Grand Total net increase of 24.3 FTE for FY12-13 compared to FY11-12 in the General Fund.

Details for ALL Employee groups are shown in Section C by college.

AUXILIARY FUND SUMMARIES
AUXILIARY FUND REVENUE

AUXILIARY FUND REVENUE SUMMARY						
Description	FY11-12 Adopted	FY12-13 Adopted	% of Total	Increase/ (Decrease)	% Change	
Student Activity Fees	\$ 1,348,016	\$ 426,400	0.4%	\$ (921,616)	-68.4%	
Transfer from F1	2,597,085	-	0.0%	(2,597,085)	-100.0%	
College Activity Fees / Revenues	\$ 3,945,101	\$ 426,400	0.4%	\$ (3,518,701)	-89.2%	
Interest Income	\$ 15,000	\$ 15,000	0.0%	\$ -	0.0%	
Miscellaneous Other Revenues	4,364,334	4,632,382	4.2%	268,048	6.1%	
Tuition/Fees	17,907,821	23,530,679	21.3%	5,622,858	31.4%	
Grants/Donations	2,079,105	2,107,111	1.9%	28,006	1.3%	
Carryforward/Fund Bal. - Auxiliary Programs	19,954,548	20,406,413	18.5%	451,865	2.3%	
Sales of Aux. Svcs/ Printshops / Copy Centers	5,632,652	5,728,492	5.2%	95,840	1.7%	
Intra and Interfund Transfers	13,746,846	15,068,411	13.7%	1,321,565	9.6%	
Trfs from Gen Fund	8,819,190	9,598,909	8.7%	779,719	8.8%	
Other Auxiliary Programs	\$ 72,519,496	\$ 81,087,397	73.5%	\$ 8,567,901	11.8%	
Course Fees	\$ 14,118,772	\$ 14,526,227	13.2%	\$ 407,455	2.9%	
Food Service	1,563,126	1,165,830	1.1%	(397,296)	-25.4%	
Non-Credit / Special Interest	18,648,015	19,191,619	17.4%	543,604	2.9%	
Subtotal Auxiliary Revenue	\$ 110,794,510	\$ 116,397,473	105.6%	\$ 5,602,963	5.1%	
Transfer To Plant Fund (MCC Capital Project)	\$ (500,000)	\$ (500,000)	-0.5%	\$ -	0.0%	
Transfer To Plant Fund (CGCC Capital Project)	(157,000)	(157,000)	-0.1%	-	0.0%	
Transfer To Plant Fund (GCC Capital Project)	(300,000)	(300,000)	-0.3%	-	0.0%	
Transfer To Plant Fund (PVCC Capital Projects)	(500,000)	(500,000)	-0.5%	-	0.0%	
Transfer To Plant Fund (Rio Salado Capital Projects)	(500,000)	(2,261,785)	-2.1%	(1,761,785)	352.4%	
Transfer To Plant Fund (Potential Projects)	(2,000,000)	(2,000,000)	-1.8%	-	0.0%	
Transfer To Plant Fund Rev Bond (CGC/SMC PAC & SI)	(1,348,016)	(426,400)	-0.4%	921,616	-68.4%	
Total Transfers	\$ (5,305,016)	\$ (6,145,185)	-5.6%	\$ (840,169)	15.8%	
Total Revenue Less Transfers Out	\$ 105,489,494	\$ 110,252,288	100.0%	\$ 4,762,794	4.5%	

- Decline of \$2.6 million in Fund 210 due to transfer of 45 Athletic Specialists to Fund 1.
- \$8.6 million increase in Fund 230 due to \$6.7 million increase at Rio in Distance Learning and ESP programs, administration and technology support, and \$2.2 million increase at MSC (new North West Location & enrollment growth).
- \$407 thousand increase in Fund 250 driven by increase in actual fees collected at PC (\$289 K -science lab & health care courses), and SCC (\$ 145K Film School Course Fees).
- \$397 thousand reduction in Fund 270 is a primarily the result of the reduction at SCC (5 positions replaced by food service management contract, and EMCC reduction in vending revenue).
- \$543 thousand increase in Fund 280 driven by \$283K increase at EMCC for professional services, \$213K increase at PC for Center for Teacher Education supplies less declines at Rio <\$98K> and PVCC <\$72K>.

AUXILIARY FUND EXPENDITURES

AUXILIARY FUND EXPENDITURE SUMMARY						
Description	FY11-12 Adopted	FY12-13 Adopted	% of Total	Increase/ (Decrease)	% Change	
Athletics Program	\$ 2,597,085	\$ -	0.0%	\$ (2,597,085)	-100.0%	
College Activities-Bond, Scholarships & Transfers	1,348,016	426,400	0.4%	(921,616)	-68.4%	
Assoc. Students/Clg Activities/Athletics	\$ 3,945,101	\$ 426,400	0.4%	\$ (3,518,701)	-89.2%	
Contract Training, Service Maintenance, Other	\$ 23,798,618	\$ 27,105,025	24.6%	\$ 3,306,407	13.9%	
Auxiliary Programs, Partnerships, and Other	19,144,606	19,892,720	18.0%	748,114	3.9%	
Scholarships/Awards & Contingency	10,050,721	11,533,884	10.5%	1,483,163	14.8%	
Inter and Intra Fund Transfers	19,525,551	22,555,768	20.5%	3,030,217	15.5%	
Other Auxiliary Programs	\$ 72,519,496	\$ 81,087,397	73.5%	\$ 8,567,901	11.8%	
Course Materials	\$ 14,118,772	\$ 14,526,227	13.2%	\$ 407,455	2.9%	
Food Service	1,563,126	1,165,830	1.1%	(397,296)	-25.4%	
Non-Credit / Special Interest	18,648,015	19,191,619	17.4%	543,604	2.9%	
Subtotal Auxiliary Expenditures	\$ 110,794,510	\$ 116,397,473	105.6%	\$ 5,602,963	5.1%	
Transfer To Plant Fund (MCC Capital Project)	\$ (500,000)	\$ (500,000)	-0.5%	\$ -	0.0%	
Transfer To Plant Fund (CGCC Capital Project)	(157,000)	(157,000)	-0.1%	-	0.0%	
Transfer To Plant Fund (GCC Capital Project)	(300,000)	(300,000)	-0.3%	-	0.0%	
Transfer To Plant Fund (PVCC Capital Projects)	(500,000)	(500,000)	-0.5%	-	0.0%	
Transfer To Plant Fund (Rio Salado Capital Projects)	(500,000)	(2,261,785)	-2.1%	(1,761,785)	352.4%	
Transfer To Plant Fund (Potential Projects)	(2,000,000)	(2,000,000)	-1.8%	-	0.0%	
Transfer To Plant Fund Rev Bond (CGC/SMC PAC & SI)	(1,348,016)	(426,400)	-0.4%	921,616	-68.4%	
Total Transfers From Fund 2 Revenues Above	\$ (5,305,016)	\$ (6,145,185)	-5.6%	\$ (840,169)	15.8%	
Total Expenditures Less Transfers	\$ 105,489,494	\$ 110,252,288	100.0%	\$ 4,762,794	4.5%	

AUXILIARY FUND BUDGETED POSITION SUMMARY

AUXILIARY FUND2 FULL-TIME EQUIVALENT (FTE) SUMMARY				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	70.0	72.0	2.0	2.9%
Management (MAT)	149.0	118.9	(30.1)	-20.2%
Support Staff (PSA)	158.0	158.0	0.0	0.0%
Custodians/Grounds (M&O)	7.0	7.0	-	0.0%
College Safety	0.2	0.2	-	0.0%
Total Budgeted Positions (FTE)	384.1	356.1	(28.1)	-17.3%

SIGNIFICANT STAFFING CHANGES FOR FY12-13

Two new Instructor (Faculty) positions were added to the Maricopa Skill Center in the Auxiliary Fund 230 to support anticipated increased enrollment.

Management (MAT) changes resulted in a net reduction of 30.1 FTE; the primary reason is the transfer of 45 Athletic Specialist positions to the General Fund. This decrease was offset by the addition of 10 new positions at Rio Salado and the balance at the two Skill Centers. Some of the MAT positions added include: Adult Basic Education Lead Teacher, Lead Help Desk Analyst, Coordinator Adult Basic Education, Programmer Analyst II, Project Coordinator, Coordinator Instructional Programs, Vocational Trainer, Counselor Disability Resource, and Manager Internships.

Rio added 5.75 new Support Staff positions, all vacant Food Service positions were eliminated at Scottsdale (4 PSA & 1 MAT) and 2.2 PSA were dropped at the Southwest Skill Center. The net result was no change for Support Staff in Auxiliary funds.

These changes resulted in the Grand Total of 28.1 fewer FTE's among all Auxiliary Fund 2 accounts.

RESTRICTED FUND SUMMARIES

RESTRICTED FUND REVENUE SUMMARY

Description	FY12-13 Adopted	FY12-13 Adopted	% of Total	Increase/ (Decrease)	% Change
Grants and Contracts					
Federal Grants & Contracts	\$ 12,085,304	\$ 15,284,038	5.6%	\$ 3,198,734	26.5%
State Grants & Contracts	7,229,825	7,692,693	2.8%	462,868	6.4%
Prop. 301 Sales Tax & Interest, Carryforw	14,964,234	16,226,653	5.9%	1,262,419	8.4%
Other/Local Govt. Grants and Contracts	11,418,889	10,077,969	3.7%	(1,340,920)	-11.7%
Total Grants and Contracts	\$ 45,698,252	\$ 49,281,353	18.0%	\$ 3,583,101	7.8%
Student Financial Aid					
Federal Student Aid					
FWS	\$ 2,209,990	\$ 2,356,112	0.9%	\$ 146,122	6.6%
FSEOG	2,150,728	2,271,049	0.8%	120,321	5.6%
LEAP	153,655	143,518	0.1%	(10,137)	-6.6%
Pell Grants	144,199,693	192,697,806	70.3%	48,498,113	33.6%
State Student Aid - LEAP	374,846	411,379	0.2%	36,533	9.7%
Scholarships	11,716,443	10,154,549	3.7%	(1,561,894)	-13.3%
Total Student Financial Aid	\$ 160,805,355	\$ 208,034,413	75.9%	\$ 47,229,058	29.4%
Other Restricted Activities/Transfers					
Trf. from Gen. Fund for LEAP Matching	\$ 400,000	\$ 400,000	0.1%	\$ -	0.0%
Miscellaneous, transfers, and Other	16,525,830	16,500,677	6.0%	(25,153)	-0.2%
Total Restricted Activities/Transfers	\$ 16,925,830	\$ 16,900,677	6.2%	\$ (25,153)	-0.1%
Total Restricted Revenue	\$ 223,429,437	\$ 274,216,443	100.0%	\$ 50,787,006	22.7%

RESTRICTED FUND EXPENDITURE SUMMARY

Description	FY12-13 Adopted	FY12-13 Adopted	% of Total	Increase/ (Decrease)	% Change
Expenditures by Unit					
Phoenix	\$ 21,045,641	\$ 27,344,003	10.0%	\$ 6,298,362	29.9%
Glendale	28,684,766	35,597,854	13.0%	6,913,088	24.1%
Gateway	11,735,437	17,422,077	6.4%	5,686,640	48.5%
Mesa	35,442,786	43,457,352	15.8%	8,014,566	22.6%
Scottsdale	7,340,202	13,399,286	4.9%	6,059,084	82.5%
Rio Salado	35,531,215	41,665,443	15.2%	6,134,228	17.3%
South Mountain	11,038,546	14,063,055	5.1%	3,024,509	27.4%
Chandler-Gilbert	11,038,642	15,252,941	5.6%	4,214,299	38.2%
Paradise Valley	10,913,183	10,160,296	3.7%	(752,887)	-6.9%
Estrella Mountain	15,959,964	18,794,938	6.9%	2,834,974	17.8%
Skill Centers	2,354,292	2,756,924	1.0%	402,632	17.1%
District Office/District-wide transfers	32,344,763	34,302,274	12.5%	1,957,511	6.1%
Total Restricted Expenditure	\$ 223,429,437	\$ 274,216,443	100.0%	\$ 50,787,006	22.7%

EXPENDITURE SUMMARY BY FUNCTION

RESTRICTED FUND SUMMARY BY FUNCTION							
	FY11-12		FY12-13		Increase/ (Decrease)	% Change	
	Adopted	% of Total	Adopted	% of Total			
Instruction	\$ 18,488,504	21.8%	\$ 20,337,142	7.4%	\$ 1,848,638	10.0%	
Public Service	19,947,079	11.2%	20,164,686	7.4%	217,607	1.1%	
Academic Support	5,385,629	4.4%	5,573,614	2.0%	187,985	3.5%	
Student Services	162,201,903	53.3%	14,727,459	5.4%	(147,474,444)	-90.9%	
Institutional Support	4,937,909	1.3%	5,271,249	1.9%	333,340	6.8%	
Operation & Maintenance	23,119	0.3%	21,680	0.0%	(1,438)	-6.2%	
Scholarships and Fellowships	12,445,295	7.7%	208,120,614	75.9%	195,675,319	1572.3%	
Total Expenditures by Function	\$ 223,429,437	100.0%	\$ 274,216,443	100.0%	\$ 50,787,006	22.7%	

SIGNIFICANT CHANGES FOR FY12-13

- The \$1.85 million in instruction is due to increased budget capacities for instructional grants in Fund 340 (Federal pass through grant).
- The \$195 million added to Scholarships was the anticipated increase for Pell Grants

RESTRICTED FUND BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - PROPOSITION 301 FACULTY				
College/District	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Phoenix	1.0	1.0	-	0.0%
Glendale/GCC North	3.0	3.0	-	0.0%
GateWay	-	-	-	0.0%
Mesa	5.0	5.0	-	0.0%
Scottsdale	3.0	3.0	-	0.0%
Rio Salado	1.0	1.0	-	0.0%
South Mountain	1.0	1.0	-	0.0%
Chandler-Gilbert	5.0	5.0	-	0.0%
Paradise Valley	1.0	1.0	-	0.0%
Estrella Mountain	3.0	3.0	-	0.0%
Totals	23.0	23.0	-	0.0%

There were no staff changes to the Restricted Fund for FY12-13.

PLANT FUND SUMMARIES
PLANT FUND REVENUE SUMMARY

Description	FY11-12 Adopted	FY12-13 Adopted	% of Total	Increase/ (Decrease)	% Change
Interest Income	\$ 30,000	\$ 15,000	0.0%	(15,000)	-50.0%
College Fund Transfers	4,270,160	5,852,736	1.2%	1,582,576	37.1%
College Internal Finance Agreements (IFAs)	1,150,000	-	0.0%	(1,150,000)	-100.0%
Potential Fund Transfers	12,000,000	12,000,000	2.4%	-	0.0%
Carryforward	30,000,000	25,000,000	5.0%	(5,000,000)	-16.7%
Subtotal General Revenues	\$ 47,450,160	\$ 42,867,736	8.5%	\$ (4,582,424)	-9.7%
Interest Income and Carryforward	\$ 36,697,106	\$ 37,852,099	7.5%	1,154,993	3.1%
2004 G.O. Bond Proceeds	-	151,089,000	30.1%	151,089,000	N/A
Carryforward	220,000,000	183,573,211	36.6%	(36,426,789)	-16.6%
Subtotal G.O. Bond Proceeds	\$ 256,697,106	\$ 372,514,310	74.2%	\$ 115,817,204	45.1%
Potential Revenue Bond Proceeds	\$ -	\$ -	0.0%	-	N/A
Carryforward - Revenue Bonds Debt Svcs Resrv	7,471,404	8,238,317	1.6%	766,913	10.3%
Subtotal Revenue. Bond Proceeds	\$ 7,471,404	\$ 8,238,317	1.6%	\$ 766,913	10.3%
Secondary Levy & SRP in lieu Tax	\$ 77,210,850	\$ 77,698,713	15.5%	487,863	0.6%
Debt Service Carryforward *	\$ 6,465,012	\$ -	0.0%	(6,465,012)	-100.0%
Trnfr fr Current Aux Fund (Revenue Bonds)	1,348,016	426,400	0.1%	(921,616)	-68.4%
Subtotal Debt Service	\$ 85,023,878	\$ 78,125,113	15.6%	\$ (6,898,765)	-8.1%
TOTAL PLANT FUND REVENUE	\$ 396,642,548	\$ 501,745,476	100.0%	\$ 105,102,928	26.5%

PLANT FUND EXPENDITURE SUMMARY

Description	FY11-12 Adopted	FY12-13 Adopted	% of Total	Increase/ (Decrease)	% Change
College Capital Purchases/Projects	\$ 4,270,160	\$ 5,852,736	1.2%	1,582,576	37.1%
Funding for New Initiatives	13,180,000	12,015,000	2.4%	(1,165,000)	-8.8%
Carryforward	30,000,000	25,000,000	5.0%	(5,000,000)	-16.7%
Subtotal General Expenditures	\$ 47,450,160	\$ 42,867,736	8.5%	\$ (4,582,424)	-9.7%
Carryforward-Capital Development Program	\$ 36,697,106	\$ 37,852,099	7.5%	1,154,993	3.1%
2004 G.O. Bond Proceeds	-	151,089,000	30.1%	151,089,000	N/A
2004 G.O. Bond Capital Development Program	220,000,000	183,573,211	36.6%	(36,426,789)	-16.6%
Subtotal G.O. Bond Proceeds	\$ 256,697,106	\$ 372,514,310	74.2%	\$ 114,662,211	44.7%
Carryforward - Revenue Bonds Debt Svcs Resrv	7,471,404	8,238,317	1.6%	766,913	10.3%
Subtotal Revenue. Bond Proceeds	\$ 7,471,404	\$ 8,238,317	1.6%	\$ 766,913	10.3%
G. O. Bond Debt Service	\$ 77,210,850	\$ 77,698,713	15.5%	487,863	0.6%
Revenue Bond Debt Service	1,348,016	426,400	0.1%	(921,616)	-68.4%
Debt Service Carryforward *	6,465,012	\$ -	0.0%	(6,465,012)	-100.0%
Subtotal Debt Service	\$ 85,023,878	\$ 78,125,113	15.6%	\$ (6,898,765)	-8.1%
TOTAL PLANT FUND EXPENDITURE	\$ 396,642,548	\$ 501,745,476	100.0%	\$ 105,102,928	26.5%

* Net Premium Series D - used for Bond Interest payments



Adopted Budget

FY2012-13

Section C: College and District Budgets

SECTION C – COLLEGE AND DISTRICT BUDGETS
PHOENIX COLLEGE (PC)

Phoenix College (PC) is a comprehensive Learning College that has been serving the community since 1920, and is considered the flagship of the Maricopa Community Colleges. Under the leadership of college president Dr. Anna Solley, PC serves over 25,000 students annually through nationally-recognized programs for university transfer, career training, and personal development. The main campus is located in the heart of Central Phoenix, while a second location, PC Downtown, serves the downtown business district. Phoenix College students speak more than 50 languages and represent over 100 countries, reflecting the multicultural diversity of the surrounding metropolitan area.

Phoenix College is a recognized leader in the use of innovative approaches to student service as evidenced through the new One Stop Enrollment Center and remodeled Student Union, both of which incorporated Student Centered spaces into their design.

PC BUDGET SUMMARIES

Budget by Object - Phoenix College (PC)				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 32,782,374	\$ 34,459,105	\$ 1,676,731	5.1%
Employee Benefits	8,852,900	9,615,065	762,165	8.6%
Contract Service	2,316,091	2,314,221	(1,870)	-0.1%
Supplies & Materials	880,451	1,035,110	154,659	17.6%
Fixed Charges	421,613	427,330	5,717	1.4%
Comm & Utilities	2,305,581	2,266,600	(38,981)	-1.7%
Travel	146,812	120,969	(25,843)	-17.6%
Misc & Transfers	7,089,851	4,991,698	(2,098,153)	-29.6%
General Fund Total	\$ 54,795,673	\$ 55,230,098	\$ 434,425	0.8%
Auxiliary Fund total	\$ 6,092,928	\$ 6,124,601	\$ 31,673	0.5%
Restricted Fund Total	21,045,641	27,345,431	6,299,790	29.9%
Plant Fund Total	500,000	500,000	-	0.0%
GRAND TOTAL ALL FUNDS:	\$ 82,434,242	\$ 89,200,130	\$ 6,765,888	8.2%

SIGNIFICANT BUDGET CHANGES FOR FY12-13

Phoenix College's General Fund budget increased \$434 thousand as a result of the following:

- Enrollment Growth (EGF)– \$155,490 from audited FY10-11 FTSE increases, and <\$962,760> reduction for adjustments to FY11-12 based on revised estimates and no FTSE increase for FY12-13;
- <\$82,553> Student Accident insurance allocation moved back to District for simplified payment;
- <\$1,458,319> college share of \$15M budget cut;
- \$ 537,640 for Bond operating funds for two buildings on North 3rd St and Hannelly Center;
- <\$9,667> faculty transfer to GCC and transfer from DO for Public Safety reclassification;
- \$38,023 for Faculty Professional Growth, anniversary and education increases;
- \$145,792 for Flex Benefit increase to \$9,640 per Full Time Equivalent (FTE);
- \$480,659 for Athletic Specialists transferred from Fund 210;
- <\$53,629> transfer Hoop of Learning support/scholarships to District
- \$1,643,749 for Salary, ASRS and Worker's Comp increases.

The Restricted Fund increase is due to the anticipation of higher Student Financial Aid, such as Pell Grants.

PC DOWNTOWN

Phoenix College has a second location "PC Downtown", which is housed in a charming historic building nestled in the heart of the city's business and cultural centers.

Budget by Object - PC Downtown					
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 133,162	\$ 137,162	\$ 4,000	3.0%	
Employee Benefits	52,842	56,493	3,651	6.9%	
Contract Service	120,599	120,599	-	0.0%	
Supplies & Materials	9,665	9,665	-	0.0%	
Comm & Utilities	60,632	60,632	-	0.0%	
General Fund Total	\$ 376,900	\$ 384,551	\$ 7,651	2.0%	
Auxiliary Fund total	68,500	69,001	501	0.7%	
GRAND TOTAL ALL FUNDS:	\$ 445,400	\$ 453,552	\$ 8,152	1.8%	

SIGNIFICANT BUDGET CHANGES FOR FY12-13

PC Downtown's General Fund budget increased \$7.6 thousand due to the salary adjustments, Flex Benefit increase to \$9,640 per Full Time Equivalent (FTE), ASRS and Worker's Comp increases.

PC AND PC DOWNTOWN GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - PC + PC Downtown Combined					
Expenditures	FY11-12 Adopted	FY12-13 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 26,112,711	\$ 26,246,519	47.2%	\$ 133,808	0.5%
Academic Support	5,982,763	7,042,057	12.7%	1,059,294	17.7%
AdminIstration	3,044,063	3,062,754	5.5%	18,691	0.6%
Student Services	6,053,827	6,921,228	12.4%	867,401	14.3%
Operations/Maintenance	5,671,335	6,202,950	11.2%	531,615	9.4%
General Institutional	6,867,869	4,731,381	8.5%	(2,136,488)	-31.1%
Public Service	143,772	153,806	0.3%	10,034	7.0%
Scholarships	1,296,233	1,253,954	2.3%	(42,279)	-3.3%
Total by Function	\$ 55,172,573	\$ 55,614,649	100.0%	\$ 442,076	0.8%

General Fund Managerial Function - PC + PC Downtown Combined

Function	Rollup Category	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 400,303	\$ 411,394	\$ 11,091	2.8%
	College Administration Total	\$ 400,303	\$ 411,394	\$ 11,091	2.8%
Academic Services/Instructional					
	VP Academic Affairs	\$ 597,393	\$ 796,463	\$ 199,070	33.3%
	Library	1,287,988	1,337,165	49,177	3.8%
	Instructional/Academic Support Program	-	55,318	55,318	100.0%
	Academic Instruction	24,715,349	25,702,943	987,594	4.0%
	Learning Assistance/Tutoring Services	256,450	270,820	14,370	5.6%
	Academic Services/Instructional Total	\$ 26,857,180	\$ 28,162,709	\$ 1,305,529	4.9%
Student Services					
	VP Student Affairs	\$ 1,036,375	\$ 1,077,316	\$ 40,941	4.0%
	Enrollment Services	3,134,596	3,334,054	199,458	6.4%
	Counseling & Guidance	880,967	910,536	29,569	3.4%
	Career Services & Planning	148,196	152,583	4,387	3.0%
	Student Life/Activities/Performance	259,048	260,216	1,168	0.5%
	Disabled Student Resources	797,851	822,153	24,302	3.0%
	International Education Activities	277,623	258,422	(19,201)	-6.9%
	Athletics	462,113	1,115,696	653,583	141.4%
	Scholarships	1,296,233	1,253,954	(42,279)	-3.3%
	Child Care Center	333,293	319,147	(14,146)	-4.2%
	Fleet - Students	12,725	22,449	9,724	76.4%
	Student Services Total	\$ 8,639,020	\$ 9,526,526	\$ 887,506	10.3%
College Support Services					
	VP Administrative Services	\$ 1,147,223	\$ 1,177,836	\$ 30,613	2.7%
	Business Office	533,620	532,963	(657)	-0.1%
	General Institutional	1,953,730	1,739,208	(214,522)	-11.0%
	Public Safety	532,210	596,155	63,945	12.0%
	Institutional Effectiveness/R&D	262,918	275,563	12,645	4.8%
	Maintenance & Operations	6,043,286	5,915,714	(127,572)	-2.1%
	Fleet - Employees	4,949	-	(4,949)	100.0%
	Technology	1,822,721	2,443,636	620,915	34.1%
	Planning	865	690	(175)	100.0%
	Marketing & Public Relations	15,390	10,000	(5,390)	-35.0%
	College Personnel Office (HR)	342,353	312,419	(29,934)	-8.7%
	Staff Development/Services	761,437	826,418	64,981	8.5%
	Legal	42,928	12,827	(30,101)	-70.1%
	College Support Services Total	\$ 13,463,630	\$ 13,843,429	\$ 379,799	2.8%
Other Programs/Services					
	Resource Development & Community Rel	\$ 905,306	\$ 1,010,035	\$ 104,729	11.6%
	Public Service Programs	143,772	153,806	10,034	100.0%
	Enrollment Growth Funding	1,397,362	543,576	(853,786)	-61.1%
	Contingency/Reserves	3,366,000	1,963,174	(1,402,826)	-41.7%
	Other Programs/Services Total	\$ 5,812,440	\$ 3,670,591	\$ (2,141,849)	-36.8%
	GRAND TOTAL	\$ 55,172,573	\$ 55,614,649	\$ 442,076	0.8%

PC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - PC				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	152.0	154.0	2.0	1.3%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	54.7	66.7	12.0	22.0%
Support (PSA)	129.6	123.4	(6.2)	-4.8%
Custodians/Grounds (M&O)	30.5	28.5	(2.0)	-6.6%
Craftmen	7.0	7.0	-	0.0%
College Safety	5.0	5.0	-	0.0%
General Fund Total	379.8	385.6	5.8	1.5%
Auxiliary Fund total	11.8	2.3	(9.5)	-80.5%
Restricted Fund Total	1.0	1.0	-	0.0%
GRAND TOTAL ALL FUNDS:	392.6	388.9	(3.7)	-0.9%

SIGNIFICANT STAFFING CHANGES FOR FY12-13

Two new Faculty positions were added for Music and Dental Hygiene; one was converted from an OYO faculty. PC added 3 new MAT positions: Coordinator Dental Lab, Coordinator Alumni Relations, a Director of Athletics plus 9 Athletic Specialist positions were transferred from Auxiliaries. One Student Services Technician PSA position was added and several PSA FTE's were liquidated including: a part-time Early Childhood Teacher, a Facilities Technician, an Administrative Secretary, and five pool FTE's. PC also eliminated two vacant Custodian positions from M&O, since their services will be contracted out.

In the Auxiliary Fund the 0.5 FTE Manager Fitness plus the Coordinator Fitness & Wellness positions were eliminated to offset the anticipated reduction in revenue for the non-credit Fitness Center; the Athletic Specialist positions were moved to the General Fund.

These changes resulted in Grand Total decrease of 3.7 FTE for Phoenix College for FY12-13.

PC DOWNTOWN BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - PC Downtown				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Support (PSA)	2.0	2.0	-	0.0%
Custodians/Grounds (M&O)	1.0	1.0	-	0.0%
GRAND TOTAL	3.0	3.0	-	0.0%

SIGNIFICANT STAFFING CHANGES FOR FY12-13

There were no changes to PC Downtown positions for FY12-13.

GLENDALE COMMUNITY COLLEGE (GCC)

Glendale Community College is one of the oldest and largest of the ten Maricopa Community Colleges. GCC serves approximately 33,000 students during an academic year at two campus locations. GCC main campus is located in the heart of historic Glendale, Arizona. GCC North campus is located at the base of Ludden Mountain in northwest Phoenix. GCC also offers classes at multiple sites for the convenience of students including general education classes at the Community @ Surprise.

Nationally recognized for excellence in instruction, GCC continues to keep pace with the growth of the West Valley. More than 485,000 students have completed associate degrees, certification programs, industry-specific training, university transfer programs or credit classes since GCC opened in 1965. GCC employees address the needs of its students with an ultimate focus on *fostering student success*.

GCC BUDGET SUMMARIES

Budget by Object - Glendale Community College (GCC)				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 48,643,787	\$ 51,107,601	\$ 2,463,814	5.1%
Employee Benefits	13,728,306	14,886,524	1,158,218	8.4%
Contract Service	1,968,550	2,049,325	80,775	4.1%
Supplies & Materials	1,466,033	1,472,737	6,704	0.5%
Fixed Charges	869,597	723,136	(146,461)	-16.8%
Comm & Utilities	2,127,073	2,142,073	15,000	0.7%
Travel	170,191	175,191	5,000	2.9%
Misc & Transfers	6,121,498	3,419,244	(2,702,254)	-44.1%
General Fund Total	\$ 75,095,035	\$ 75,975,831	\$ 880,796	1.2%
Auxiliary Fund total	\$ 6,643,074	\$ 6,410,922	\$ (232,152)	-3.5%
Restricted Fund Total	28,684,766	35,609,468	6,924,702	24.1%
Plant Fund Total	405,660	405,660	-	0.0%
Grand Total All Funds:	\$ 110,828,535	\$ 118,401,881	\$ 7,573,346	6.8%

SIGNIFICANT BUDGET CHANGES FOR FY12-13

Glendale College's General Fund budget increased \$881 thousand as a result of the following:

- Enrollment Growth (EGF)– <\$469,990> from audited FY10-11 FTSE decrease, FY11-12FTSE is estimated to remain the same as FY10-11 and \$474,990 for adjustment to FY12-13 based on revised estimates;
- <\$146,461> Student Accident insurance allocation moved back to District for simplified payment;
- <\$2,052,343> college share of \$15M budget cut;
- \$48,908 faculty transfer from PC and transfer from DO for Public Safety reclassification;
- <\$79,459> transfer to GCC North;
- \$61,455 for Faculty Professional Growth, anniversary and education increases;
- \$237,366 for Flex Benefit increase to \$9,640 per Full Time Equivalent (FTE).
- \$300,413 for Athletic Specialists transferred from Fund 210;
- <\$20,295> transfer Hoop of Learning support/scholarships to District
- \$2,526,212 for Salary, ASRS and Worker's Comp increases.

The Auxiliary Fund decrease is due primarily to the transfer of Athletic Specialists to the General Fund.

The Restricted Fund increase is due to the anticipation of higher Student Financial Aid, such as Pell Grants.

GCC NORTH

GCC continually reaches out to where students live. A good example is GCC North, a campus extension at 57th Avenue and Happy Valley Road. GCC North opened in fall 2000 with 797 students and has grown to nearly 2,900 students in 2011. Thanks to the voter-approved 2004 capital development bond, facilities were expanded in 2008 elevating GCC North to a full-service campus under GCC main. Students may complete certificate and degree programs at GCC North, and take advantage of a full range of student services focused on student success.

Budget by Object - GCC North					
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 1,450,908	\$ 1,617,774	\$ 166,866	11.5%	
Employee Benefits	503,135	577,022	73,887	14.7%	
Contract Service	24,083	24,083	-	0.0%	
Supplies & Materials	67,500	67,500	-	0.0%	
Comm & Utilities	423,500	423,500	-	0.0%	
Misc & Transfers	82,131	29,082	(53,049)	-64.6%	
General Fund Total	\$ 2,551,257	\$ 2,738,961	\$ 187,704	7.4%	
Auxiliary Fund total	\$ 102,254	\$ 105,356	\$ 3,102	3.0%	
Grand Total All Funds:	\$ 2,653,511	\$ 2,844,317	\$ 190,806	7.2%	

SIGNIFICANT BUDGET CHANGES FOR FY12-13

The General Fund budget for GCC North increased \$188 thousand due to the following:

- \$2,264 for Faculty Professional Growth, anniversary and education increases;
- \$79,459 transfer from GCC Main campus for the Associate Dean position;
- \$4,277 transfer from DO for Public Safety reclassification
- \$10,830 for Flex Benefit increase to \$9,640 per Full Time Equivalent (FTE);
- \$90,874 for Salary, ASRS and Worker's Comp increases.

GCC AND GCC NORTH GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - GCC + GCC North Combined					
Expenditures	FY11-12 Adopted	FY12-13 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 45,251,482	\$ 43,784,687	55.6%	\$ (1,466,795)	-3.2%
Academic Support	8,216,059	9,123,523	11.6%	907,464	11.0%
Administration	2,286,488	2,490,849	3.2%	204,361	8.9%
Student Services	9,380,176	10,205,624	13.0%	825,448	8.8%
Operations/Maintenance	7,642,898	9,592,897	12.2%	1,949,999	25.5%
General Institutional	3,431,219	2,093,242	2.7%	(1,337,977)	-39.0%
Scholarships	1,437,970	1,423,970	1.8%	(14,000)	-1.0%
Total by Function	\$ 77,646,292	\$ 78,714,792	100.0%	\$ 1,068,500	1.4%

General Fund Managerial Function - GCC + GCC North Combined					
Function	Rollup Category	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 380,735	\$ 456,675	\$ 75,940	19.9%
	College Administration Total	\$ 380,735	\$ 456,675	\$ 75,940	19.9%
Academic Services/Instructional					
	VP Academic Affairs	\$ 319,728	\$ 354,295	\$ 34,567	10.8%
	Library	1,297,208	1,404,937	107,729	8.3%
	Instructional/Academic Support Programs/Services	741,946	495,374	(246,572)	-33.2%
	Academic Instruction	41,828,435	43,330,207	1,501,772	3.6%
	Learning Assistance/Tutoring Services	920,798	1,010,614	89,816	9.8%
	Academic Services/Instructional Total	\$45,108,115	\$ 46,595,427	\$ 1,487,312	3.3%
Student Services					
	VP Student Affairs	\$ 282,831	\$ 217,096	\$ (65,735)	-23.2%
	Enrollment Services	6,172,426	6,829,293	656,867	10.6%
	Counseling & Guidance	1,040,585	1,290,734	250,149	24.0%
	Career Services & Planning	172,257	234,601	62,344	36.2%
	Student Life/Activities/Performance	992,287	805,060	(187,227)	-18.9%
	Disabled Student Resources	959,728	967,629	7,901	0.8%
	International Education Activities	466,364	474,541	8,177	1.8%
	Athletics	625,405	1,036,432	411,027	65.7%
	Scholarships	1,437,970	1,423,970	(14,000)	-1.0%
	Fleet - Students	132,376	132,459	83	0.1%
	Student Services Total	\$12,282,229	\$ 13,411,815	\$ 1,129,586	9.2%
College Support Services					
	VP Administrative Services	\$ 244,516	\$ 259,449	\$ 14,933	6.1%
	Business Office	896,140	967,382	71,242	7.9%
	General Institutional	1,164,093	1,124,194	(39,899)	-3.4%
	Public Safety	1,420,769	1,501,852	81,083	5.7%
	Institutional Effectiveness/R&D	388,016	547,963	159,947	41.2%
	Maintenance & Operations	7,642,898	8,091,045	448,147	5.9%
	Technology	2,624,261	2,726,473	102,212	3.9%
	Marketing & Public Relations	736,230	914,013	177,783	24.1%
	College Personnel Office (HR)	538,331	575,530	37,199	6.9%
	Staff Development/Services	329,385	576,525	247,140	75.0%
	College Support Services Total	\$15,984,639	\$ 17,284,426	\$ 1,299,787	8.1%
Other Programs/Services					
	Resource Development & Community Relations	\$ 210,939	\$ 215,974	\$ 5,035	2.4%
	Enrollment Growth Funding	3,423,047	454,480	(2,968,567)	-86.7%
	Insurance	146,461	-	(146,461)	-100.0%
	Contingency/Reserves	110,127	55,035	(55,092)	-50.0%
	Miscellaneous	\$ -	\$ 240,960	240,960	100.0%
	Other Programs/Services Total	\$ 3,890,574	\$ 966,449	\$ (2,924,125)	-75.2%
	Grand Total	\$ 77,646,292	\$ 78,714,792	\$ 1,068,500	1.4%

GCC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - GCC				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	276.0	276.0	-	0.0%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	75.6	88.3	12.8	16.9%
Support (PSA)	198.7	204.0	5.3	2.7%
Custodians/Grounds (M&O)	39.0	33.0	(6.0)	-15.4%
Craftmen	11.0	11.0	-	0.0%
College Safety	10.0	10.0	-	0.0%
General Fund Total	611.2	623.3	12.1	2.0%
Auxiliary Fund total	8.8	3.8	(5.0)	-57.1%
Restricted Fund Total	3.0	3.0	-	0.0%
Grand Total All Funds:	623.0	630.1	7.1	1.1%

SIGNIFICANT STAFFING CHANGES FOR FY12-13

Several new MAT positions were added at GCC including: Administrative Assistant II, Coordinator Grants, Coordinator Media Relations & Publications, Director Research, Manager Student Services, and Project Coordinator –Compliance; plus 6 Athletic Specialists were transferred from Fund 210. In addition, one PSA position was reclassified to MAT as Coordinator Veterans Services. GCC increased the FTE or added new PSA positions for the following: Administrative Secretary II and III, Executive Secretary I, Program Advisor, Science Lab Technician, Student Services Specialists, and Veterans Records Technician. These were offset by the elimination of two pool FTE's, and a PSA converted to MAT, resulting in a net increase of 5.3 FTE for PSA. Five vacant Custodians and three vacant Groundskeeper positions were dropped to comply with the recommendation to contract out a percentage of M&O. The Athletic Specialist positions were transferred out of Auxiliary to the General Fund. This resulted in a Grand Total net increase of 7.1 FTE's for Glendale for FY12-13.

GCC NORTH BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - GCC North				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Management (MAT)	4.5	5.5	1.0	22.2%
Support (PSA)	13.0	13.0	-	0.0%
Custodians/Grounds (M&O)	6.0	6.0	-	0.0%
Craftmen	1.0	1.0	-	0.0%
College Safety	3.0	4.0	1.0	33.3%
General Fund Total	27.5	29.5	2.0	7.3%
Auxiliary Fund total	0.5	0.5	-	0.0%
Grand Total All Funds:	28.0	30.0	2.0	7.1%

SIGNIFICANT STAFFING CHANGES FOR FY12-13

One Association Dean was added for MAT, with funding from the main Campus plus one new Safety Officer was added for FY12-13, resulting in a Grand Total increase of 2.0 FTE for GCC North for FY12-13.

GATEWAY COMMUNITY COLLEGE (GWCC)

Established in 1968, GateWay Community College is in its 44th year as a comprehensive public institution of higher education providing educational opportunities to over 17,000 students annually including the Maricopa Skill Center and GateWay Early College High School.

GateWay's offerings have grown to include more than 125 degree, certificate and university transfer programs in a wide variety of concentrations including Apprenticeships, Automotive, Business, Environment, Healthcare, Industrial Technology, Information Technology, Liberal Arts, Math and Science.

By continuously providing a high quality of education, with support from student service areas as well as career training through innovation and state-of-the-art technology, GateWay has emerged as a leading institution in meeting the needs of students, businesses and industries throughout the community.

GWCC BUDGET SUMMARIES

Budget by Object - GateWay Community College (GWC)				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 19,544,931	\$ 19,379,610	\$ (165,321)	-0.8%
Employee Benefits	5,715,208	5,807,308	92,100	1.6%
Contract Service	2,804,835	2,500,290	(304,545)	-10.9%
Supplies & Materials	539,485	583,036	43,551	8.1%
Fixed Charges	299,568	252,439	(47,129)	-15.7%
Comm & Utilities	832,720	834,720	2,000	0.2%
Travel	108,713	102,904	(5,809)	-5.3%
Misc & Transfers	2,108,073	2,164,555	56,482	2.7%
General Fund Total	\$ 31,953,533	\$ 31,624,862	\$ (328,671)	-1.0%
Auxiliary Fund total	\$ 6,492,554	\$ 6,919,509	\$ 426,955	6.6%
Restricted Fund Total	11,735,437	17,422,077	5,686,640	48.5%
GRAND TOTAL ALL FUNDS:	\$ 50,181,524	\$ 55,966,448	\$ 5,784,924	11.5%

SIGNIFICANT BUDGET CHANGES FOR FY12-13

GateWay College's General Fund budget decreased \$329 thousand as a result of the following:

- Enrollment Growth (EGF)– \$157,620 from audited FY10-11 FTSE increase, <\$973,410> adjustment to FY11-12 based on revised estimates; FY12-13 FTSE is estimated to remain the same as FY11-12.;
- <\$51,129> Student Accident insurance allocation moved back to District for simplified payment;
- <\$844,594> college share of \$15M budget cut;
- \$81,422 MAT transfer from SCC/District plus transfer from DO for Public Safety reclassification;
- \$45,432 for Faculty Professional Growth, anniversary and education increases;
- \$95,264 for Flex Benefit increase to \$9,640 per Full Time Equivalent (FTE)
- \$180,247 for Athletic Specialists transferred from Fund 210;
- <\$45,000> transfer Hoop of Learning support/scholarships to District
- \$1,025,477 for Salary, ASRS and Worker's Comp increases.

The Auxiliary fund increased due to the addition of Gateway's Center for Entrepreneurial Innovation/Incubator and the Management of Clinical Information Technology program, for non-credit training in electronic medical record information.

The Restricted Fund increase is due to the anticipation of higher Student Financial Aid, such as Pell Grants.

GWCC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - GWC				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	103.0	98.0	(5.0)	-4.9%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	49.3	49.5	0.2	0.4%
Support (PSA)	78.2	71.2	(7.1)	-9.1%
Custodians/Grounds (M&O)	18.0	17.0	(1.0)	-5.6%
Craftmen	3.0	2.0	(1.0)	-33.3%
College Safety	5.0	4.0	(1.0)	-20.0%
General Fund Total	257.6	242.7	(14.9)	-5.8%
Auxiliary Fund total	3.6	1.6	(2.0)	-55.6%
GRAND TOTAL ALL FUNDS:	261.2	244.3	(16.9)	-61.3%

SIGNIFICANT STAFFING CHANGES FOR FY12-13

Five vacant faculty positions were eliminated due to enrollment decreases this year and anticipated for FY12-13. Six MAT FTE's were dropped due to the budget cut including: Coordinator Wellness Education, Coordinator Corporate & Government Program, Dean, Director College Student/Education Services, Director Student Life/Leader Athletics and Web/Database Applications Dev; 3 Athletic Specialist positions were transferred from Auxiliary plus two PSA positions were reclassified to MAT, resulting in a net increase of 0.2 MAT positions. Two PSA positions were reclassified to MAT and several vacant PSA FTE's were also dropped due to the budget cut or enrollment decrease – resulting in a net decrease of 7.1 FTE's. One vacant Electrician, one vacant Groundskeeper and one Certified Safety Officer were eliminated to offset the enrollment decline. For Auxiliaries, three Athletic Specialist positions were transferred to Fund110; one MAT Coord. Ctr. Entrepreneur Innovation was added for the new Gateway Incubator. This resulted in a Grand Total decrease of 16.9 FTEs for GateWay for FY12-13.

NOTE: The Maricopa Skill Center budget is included with the Auxiliary Funds in Section D.

GWCC GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - GateWay Community College (GWC)					
Expenditures	FY11-12 Adopted	FY12-13 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 16,961,707	\$ 16,531,894	52.3%	\$ (429,813)	-2.5%
Academic Support	2,298,859	1,904,567	6.0%	(394,292)	-17.2%
Administration	1,324,190	1,413,361	4.5%	89,171	6.7%
Student Services	4,213,532	4,268,001	13.5%	54,469	1.3%
Operations/Maintenance	2,483,725	2,882,974	9.1%	399,249	16.1%
General Institutional	3,830,698	3,817,611	12.1%	(13,087)	-0.3%
Scholarships	840,822	806,454	2.6%	(34,368)	-4.1%
Total by Function	\$ 31,953,533	\$ 31,624,862	100.0%	\$ (328,671)	-1.0%

General Fund Managerial Function - GWC

Function	Rollup Category	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 368,836	\$ 383,581	\$ 14,745	4.0%
College Administration Total		\$ 368,836	\$ 383,581	\$ 14,745	4.0%
Academic Services/Instructional					
	VP Academic Affairs	\$ 420,918	\$ 364,102	(56,816)	-13.5%
	Library	482,420	422,822	(59,598)	-12.4%
	Instructional/Academic Support Programs/Services	509,243	275,640	(233,603)	-45.9%
	Academic Instruction	16,701,520	16,286,703	(414,817)	-2.5%
	Learning Assistance/Tutoring Services	388,014	316,169	(71,845)	-18.5%
	Faculty Development/Services	279,921	305,857	25,936	9.3%
Academic Services/Instructional Total		\$ 18,782,036	\$ 17,971,293	\$ (810,743)	-4.3%
Student Services					
	VP Student Affairs	\$ 302,969	\$ 296,474	\$ (6,495)	-2.1%
	Enrollment Services	2,407,368	2,498,788	91,420	3.8%
	Counseling & Guidance	384,956	416,025	31,069	8.1%
	Career Services & Planning	145,757	155,986	10,229	7.0%
	Student Life/Activities/Performance	411,740	287,978	(123,762)	-30.1%
	Disabled Student Resources	193,823	199,969	6,146	3.2%
	International Education Activities	139,743	144,563	4,820	3.4%
	Athletics	332,113	422,146	90,033	27.1%
	Scholarships	840,822	806,454	(34,368)	-4.1%
	Child Care Center	226,805	240,163	13,358	5.9%
	Fleet - Students	10,000	10,000	-	0.0%
Student Services Total		\$ 5,396,096	\$ 5,478,546	\$ 82,450	1.5%
College Support Services					
	VP Administrative Services	\$ 232,813	\$ 247,901	\$ 15,088	6.5%
	Business Office	447,006	433,534	(13,472)	-3.0%
	General Institutional	907,622	1,254,320	346,698	38.2%
	Public Safety	466,715	479,689	12,974	2.8%
	Institutional Effectiveness/R&D	139,649	271,070	131,421	94.1%
	Maintenance & Operations	2,483,725	2,403,285	(80,440)	-3.2%
	Technology	1,309,622	1,206,209	(103,413)	-7.9%
	Marketing & Public Relations	753,248	873,224	119,976	15.9%
	College Personnel Office (HR)	91,134	96,930	5,796	6.4%
	Staff Development/Services	2,000	2,000	-	0.0%
College Support Services Total		\$ 6,833,534	\$ 7,268,162	\$ 434,628	6.4%
Other Programs/Services					
	Resource Development & Community Relations	\$ 261,715	\$ 278,089	\$ 16,374	6.3%
	Enrollment Growth Funding	260,187	245,191	(14,996)	-5.8%
	Insurance	51,129	-	(51,129)	-100.0%
Other Programs/Services Total		\$ 573,031	\$ 523,280	\$ (49,751)	-8.7%
GRAND TOTAL		\$ 31,953,533	\$ 31,624,862	\$ (328,671)	-1.0%

MESA COMMUNITY COLLEGE (MCC)

Mesa Community College (MCC) is the largest of the 10 community colleges comprising the Maricopa County Community College District in terms of full-time student enrollment (FTSE) and is one of the largest community colleges in the nation. MCC began in 1963 as a branch of Phoenix College and was granted independent status in 1965.

For more than 45 years, MCC has been the higher educational resource for more than 25,000 students who attend annually. Their nationally recognized student outcomes assessment program testifies to the faculty's commitment to student success. Students can select from more than 180 degree, transfer, career and certificate programs offered in multiple learning formats traditional, online and hybrid. Students find support outside of the classroom through MCC's Center for Service-Learning, Learning Enhancement Center, Veterans and Career Re-Entry, Multi-Cultural and American Indian Services. MCC's Center for Teaching and Learning further energizes residential and adjunct faculty to excel in the classroom and in professional development.

MCC fosters dynamic partnerships with the community that help determine how MCC can best provide a quality workforce to the community we serve. MCC's ArtWalk - Art on Campus showcases student artists as well as prominent community artists. Our Commission on Excellence in Education and membership in the East Valley Partnership enable community input on professional and career programs.

To meet the East Valley's diverse needs MCC offers multiple locations: Southern and Dobson Campus, Red Mountain Campus, the Downtown Center, and the Phoenix-Mesa Gateway Center. Also, MCC eLearning provides courses that use internet technology to enable innovation and quality educational experiences. Combined these locations provide outstanding transfer, career and service programs to the East Valley.

MCC BUDGET SUMMARIES

BUDGET BY OBJECT - Mesa Community College (MCC)-Southern & Dobson Campus					
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 57,029,575	\$ 61,192,601	\$ 4,163,026	7.3%	
Employee Benefits	15,740,504	17,181,175	1,440,671	9.2%	
Contract Service	3,671,666	3,288,743	(382,923)	-10.4%	
Supplies & Materials	1,497,284	1,198,592	(298,692)	-19.9%	
Fixed Charges	815,392	966,196	150,804	18.5%	
Comm & Utilities	1,998,636	2,176,000	177,364	8.9%	
Travel	381,346	232,154	(149,192)	-160.4%	
Misc & Transfers	6,421,241	2,142,649	(4,278,592)	-66.6%	
General Fund Total	\$ 87,555,644	\$ 88,378,110	\$ 822,466	0.9%	
Auxiliary Fund total	\$ 16,505,005	\$ 15,893,178	\$ (611,827)	-3.7%	
Restricted Fund Total	35,442,786	43,482,808	8,040,022	22.7%	
Plant Fund Total	500,000	500,000	-	0.0%	
GRAND TOTAL ALL FUNDS:	\$ 140,003,435	\$ 148,254,096	\$ 8,250,661	5.9%	

SIGNIFICANT BUDGET CHANGES FOR FY12-13

Mesa College's General Fund budget increased \$822 thousand as a result of the following:

- Enrollment Growth (EGF)– \$279,030 from audited FY10-11 FTSE increase, <\$479,250> adjustment to FY11-12 and <\$685,860> adjustment to FY12-13 based on revised estimates;
- <\$192,730> Student Accident insurance allocation moved back to District for simplified payment;

- <\$2,541,314> college share of \$15M budget cut;
- \$585,863 transfer from Red MT/MC Downtown and transfer from DO for Public Safety reclassification;
- \$71,818 for Faculty Professional Growth, anniversary and education increases;
- \$260,196 for Flex Benefit increase to \$9,640 per Full Time Equivalent (FTE)
- \$660,911 for Athletic Specialists transferred from Fund 210;
- <\$70,300> transfer Hoop of Learning support/scholarships to District
- \$2,934,102 for Salary, ASRS and Worker's Comp increases.

The Auxiliary fund decrease is primarily due to the transfer of Athletic Specialists to the General Fund.

The Restricted Fund increase is due to the anticipation of higher Student Financial Aid, such as Pell Grants.

RED MOUNTAIN CAMPUS

An Ideal Learning Environment: MCC's Red Mountain campus, eco-friendly and student-focused. Set among 98 acres of Sonoran Desert, the campus serves as an outdoor lab for several disciplines. Opened in 2001, this comprehensive campus offers an intimate college environment with advanced classrooms, wireless technology, and outdoor teaching spaces. Course offerings at Red Mountain Campus offer a wide range of classes for transfer, occupational preparation, development of basic skills, continuing education, community education, and special programs for senior learners. Red Mountain features a One-Stop Enrollment Center which assists students with admissions and academic advisement to transfer services and financial aid. The Red Mountain campus is also home to MCC's distinguished Dental Hygiene program.

BUDGET BY OBJECT - MCC Red Mountain Campus				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 5,504,141	\$ 5,519,477	\$ 15,336	0.3%
Employee Benefits	1,693,395	1,761,279	67,884	4.0%
Contract Service	101,743	120,468	18,725	18.4%
Supplies & Materials	273,226	172,628	(100,598)	-36.8%
Fixed Charges	29,000	9,000	(20,000)	-69.0%
Comm & Utilities	450,000	464,588	14,588	3.2%
Travel	3,500	-	(3,500)	-100.0%
Misc & Transfers	12,576	-	(12,576)	-100.0%
General Fund Total	\$ 8,067,581	\$ 8,047,440	\$ (20,141)	-0.2%
Auxiliary Fund total	\$ 335,000	\$ 335,000	\$ -	0.0%
GRAND TOTAL ALL FUNDS:	\$ 8,402,581	\$ 8,382,440	\$ (20,141)	-0.2%

SIGNIFICANT BUDGET CHANGES FOR FY12-13

Red Mountain's General Fund budget decreased \$20 thousand as a result of the following:

- <\$353,737> transferred to MCC Main campus and transfer from DO for Public Safety reclassification;
- \$9,510 for Faculty Professional Growth, anniversary and education increases;
- \$30,210 for Flex Benefit increase to \$9,640 per Full Time Equivalent (FTE);
- \$293,876 for Salary, ASRS and Worker's Comp increases.

MCC DOWNTOWN CENTER

The Downtown Center is home to the Center for Community & Continuing Education, Summer Youth College, Center for Workforce & Community Partnerships, Mesa Community Outreach Center, Fire Science Program, Virtual Incident Command Center (VICC) and the Chair Academy.

BUDGET BY OBJECT - MCC Downtown Center				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 138,482	\$ 108,698	\$ (29,784)	-21.5%
Employee Benefits	38,464	23,086	(15,378)	-40.0%
Contract Service	129,020	21,020	(108,000)	-83.7%
Supplies & Materials	20,350	20,350	-	0.0%
Fixed Charges	30,000	50,000	20,000	66.7%
Comm & Utilities	80,000	108,000	28,000	35.0%
Misc & Transfers	86,004	-	(86,004)	-100.0%
General Fund Total	\$ 522,320	\$ 331,154	\$ (191,166)	-36.6%
Auxiliary Fund total	\$ 400,000	\$ 400,000	\$ -	0.0%
GRAND TOTAL ALL FUNDS:	\$ 922,320	\$ 731,154	\$ (191,166)	-20.7%

SIGNIFICANT BUDGET CHANGES FOR FY12-13

MCC Downtown General Fund budget decreased \$191 thousand as a result of the following:

- <\$195,179> transferred to MCC Main campus;
- \$1,140 for Flex Benefit increase to \$9,640 per Full Time Equivalent (FTE);
- \$2,873 for Salary, ASRS and Worker's Comp increases.

MCC COMBINED GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - MCC Combined					
Expenditures	FY11-12 Adopted	FY12-13 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 51,361,343	\$ 54,808,087	56.6%	\$ 3,446,744	6.7%
Academic Support	9,444,935	9,576,888	9.9%	131,953	1.4%
Administration	6,015,767	5,958,074	6.2%	(57,693)	-1.0%
Student Services	10,555,742	11,096,412	11.5%	540,670	5.1%
Operations/Maintenance	7,262,700	9,568,642	9.9%	2,305,942	31.8%
General Institutional	9,894,532	4,179,009	4.3%	(5,715,523)	-57.8%
Public Service	2,000	-	0.0%	(2,000)	-100.0%
Scholarships	1,608,526	1,569,592	1.6%	(38,934)	-2.4%
Total by Function	\$ 96,145,545	\$ 96,756,704	100.0%	\$ 611,159	0.6%

General Fund Managerial Function - MCC Combined					
Function	Rollup Category	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 690,437	\$ 731,612	\$ 41,175	6.0%
	College Administration Total	\$ 690,437	\$ 731,612	\$ 41,175	6.0%
Academic Services/Instructional					
	VP Academic Affairs	\$ 687,832	\$ 958,265	\$ 270,433	39.3%
	Library	2,372,274	2,249,802	(122,472)	-5.2%
	Instructional/Academic Support Programs/Se	500,838	516,314	15,476	3.1%
	Academic Instruction	50,274,611	54,327,480	4,052,869	8.1%
	Learning Assistance/Tutoring Services	1,269,565	1,333,832	64,267	5.1%
	Faculty Development/Services	733,091	776,282	43,191	5.9%
	Academic Services/Instructional Total	\$ 55,838,211	\$ 60,161,975	\$ 4,323,764	7.7%
Student Services					
	VP Student Affairs	601,187	653,353	\$ 52,166	8.7%
	Enrollment Services	6,601,034	6,311,637	(289,397)	-4.4%
	Counseling & Guidance	1,273,320	1,336,433	63,113	5.0%
	Career Services & Planning	615,763	658,690	42,927	7.0%
	Student Life/Activities/Performance	1,137,918	857,078	(280,840)	-24.7%
	Disabled Student Resources	722,166	1,169,233	447,067	61.9%
	International Education Activities	758,643	543,259	(215,384)	-28.4%
	Athletics	953,979	1,638,044	684,065	71.7%
	Scholarships	1,608,526	1,569,592	(38,934)	-2.4%
	Child Care Center	443,823	446,212	2,389	0.5%
	Student Services Total	\$ 14,716,359	\$ 15,183,531	\$ 467,172	3.2%
College Support Services					
	VP Administrative Services	\$ 337,347	\$ 235,040	\$ (102,307)	-30.3%
	Business Office	2,015,290	1,677,322	(337,968)	-16.8%
	General Institutional	1,417,738	1,238,256	(179,482)	-12.7%
	Public Safety	1,571,027	2,021,186	450,159	28.7%
	Institutional Effectiveness/R&D	425,210	478,424	53,214	12.5%
	Maintenance & Operations	7,262,700	7,547,456	284,756	3.9%
	Fleet - Employees	192,500	67,500	(125,000)	-64.9%
	Technology	3,353,828	3,801,989	448,161	13.4%
	Marketing & Public Relations	1,856,988	1,729,615	(127,373)	-6.9%
	College Personnel Office (HR)	866,833	959,621	92,788	10.7%
	Legal	168,364	251,506	83,142	49.4%
	College Support Services Total	\$ 19,467,825	\$ 20,007,915	\$ 540,090	2.8%
Other Programs/Services					
	Resource Development & Community Relation	\$ 171,244	\$ 191,064	\$ 19,820	11.6%
	Public Service Programs	2,000	-	(2,000)	-100.0%
	Enrollment Growth Funding	1,111,178	480,607	(630,571)	-56.7%
	Insurance	192,730	-	(192,730)	-100.0%
	Contingency/Reserves	3,955,561	-	(3,955,561)	-100.0%
	Other Programs/Services Total	\$ 5,432,713	\$ 671,671	\$ (4,761,042)	-87.6%
	GRAND TOTAL	\$ 96,145,545	\$ 96,756,704	\$ 611,159	0.6%

MCC SOUTHERN & DOBSON CAMPUS BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - MCC				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	310.0	310.0	-	0.0%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	93.3	111.0	17.8	19.0%
Support (PSA)	227.3	224.9	(2.4)	-1.0%
Custodians/Grounds (M&O)	42.0	30.0	(12.0)	-28.6%
Craftmen	12.0	11.0	(1.0)	-8.3%
College Safety	7.0	7.0	-	0.0%
General Fund Total	692.5	694.9	2.4	0.3%
Auxiliary Fund total	30.4	19.4	(11.0)	-36.2%
Restricted Fund Total	5.0	5.0	-	0.0%
GRAND TOTAL ALL FUNDS:	727.9	719.2	(8.6)	-1.2%

SIGNIFICANT STAFFING CHANGES FOR FY12-13

Nine MAT positions were added, 3 PSA positions were reclassified to MAT, plus 11 Athletic Specialist positions were transferred from Auxiliary. These were offset by the elimination of positions for the budget cut, resulting in a net increase of 17.8 MAT FTE's. One position was moved from Red Mt. to MCC, one position was added, plus 3 PSA were reclassified to MAT resulting in a net decrease of 2.4 FTE's. One Lead Groundskeeper position was added to M&O and thirteen vacant Custodian positions were dropped to comply with the recommendation to contract out a percentage of M&O. A vacant Electrician position was eliminated due to the budget cut. For the Auxiliary Fund, eleven Athletic Specialist positions were moved to the General Fund. The Grand Total net decrease for Mesa is 8.6 FTE's for FY12-13.

MCC RED MOUNTAIN CAMPUS BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - Red Mt.				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	33.0	33.0	-	0.0%
Management (MAT)	7.5	8.0	0.5	6.7%
Support (PSA)	28.3	24.8	(3.5)	-12.4%
Custodians/Grounds (M&O)	9.0	9.0	-	0.0%
Craftmen	2.0	2.0	-	0.0%
College Safety	2.0	2.0	-	0.0%
GRAND TOTAL :	81.8	78.8	(3.0)	-3.7%

MCC DOWNTOWN CENTER BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - MC Downtown				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Management (MAT)	1.0	-	(1)	-100.0%
Support (PSA)	1.0	1.0	-	0.0%
GRAND TOTAL	2.0	1.0	(1.0)	-50.0%

SIGNIFICANT STAFFING CHANGES FOR FY12-13

Red Mt: One MAT position was reclassified from PSA; a 0.5 FTE was eliminated. Two PSA positions were eliminated, and one was moved to MCC. The Grand Total net decrease for Red Mountain is 3.0 FTE's for FY12-13.

MCC Downtown: One Coordinator Fiscal Services MAT position was eliminated.

SCOTTSDALE COMMUNITY COLLEGE (SCC)

Scottsdale Community College opened in the fall of 1969 and moved to its present location in the fall of 1970 with an enrollment of 948 students. As the only public community college in the nation to reside on Native American land through a partnership with the Salt River Pima-Maricopa Indian Community, SCC offers students a pristine, natural setting with expansive mountain views and native plant and wildlife.

While the College has traditionally focused on a service area within six miles, increasing numbers of students from outside that area call SCC “their” community college. With a student population that closely mirrors the diversity of SCC's service area, the College also attracts nearly 1,000 students from 100 different countries. On campus walkways, one sees people of all ages and numerous cultural backgrounds – all with an unlimited variety of interests and goals.

SCC BUDGET SUMMARIES

Budget by Object - Scottsdale Community College (SCC)					
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 31,341,125	\$ 31,517,792	176,667	0.6%	
Employee Benefits	8,883,251	9,363,834	480,583	5.4%	
Contract Service	1,542,833	1,558,168	15,335	1.0%	
Supplies & Materials	1,492,615	2,062,205	569,590	38.2%	
Fixed Charges	493,525	415,798	(77,727)	-15.7%	
Comm & Utilities	1,277,161	1,345,770	68,609	5.4%	
Travel	114,795	114,395	(400)	-0.3%	
Misc & Transfers	3,031,829	2,336,898	(694,931)	-22.9%	
General Fund Total	\$ 48,177,134	\$ 48,714,860	\$ 537,726	1.1%	
Auxiliary Fund total	\$ 15,475,435	\$ 14,276,830	\$ (1,198,605)	-7.7%	
Restricted Fund Total	7,340,202	13,414,482	6,074,280	82.8%	
Plant Fund Total	112,500	112,500	-	0.0%	
GRAND TOTAL ALL FUNDS:	\$ 71,105,271	\$ 76,518,672	\$ 5,413,401	7.6%	

SIGNIFICANT BUDGET CHANGES FOR FY12-13

Scottsdale College’s General Fund budget increased \$538 thousand as a result of the following:

- Enrollment Growth (EGF)– \$4,260 from audited FY10-11 FTSE increase, \$<291,810> adjustment to FY11-12 and \$42,600 for FY12-13 based on revised estimates;
- <\$82,427> Student Accident insurance allocation moved back to District for simplified payment;
- <\$1,291,525> college share of \$15M budget cut;
- <\$30,140> transfer MAT to GCC, PSA to District, and DO transfer for Public Safety reclassification;
- \$<77,122> transfer to SCC Business Institute for new Business faculty position;
- \$88,062 transfer for Auxiliary Fund 270 transfer;
- \$67,450 for Faculty Professional Growth, anniversary and education increases;
- \$150,219 for Flex Benefit increase to \$9,640 per Full Time Equivalent (FTE).
- \$360,494 for Athletic Specialists transferred from Fund 210;
- <\$50,106> transfer Hoop of Learning support/scholarships to District
- \$1,647,771 for Salary, ASRS and Worker’s Comp increases.

The Auxiliary Fund decreased due to the reduction of funds for various capital projects, the Athletic Specialists transfer to

Fund 1, and the elimination of several vacant positions in Fund 270 Food Service.

The Restricted Fund increase is due to the anticipation of higher Student Financial Aid, such as Pell Grants.

SCC BUSINESS INSTITUTE

SCC's Business Institute, located in North Scottsdale, serves as a resource to individuals seeking streamlined business courses as well as to local businesses seeking customized training.

Budget by Object - SCC Business Institute				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 296,084	\$ 342,119	\$ 46,035	15.5%
Employee Benefits	99,887	112,950	13,063	13.1%
Contract Service	-	1,000	1,000	100.0%
Supplies & Materials	15,375	11,363	(4,012)	-26.1%
Fixed Charges	237,728	269,700	31,972	13.4%
Comm & Utilities	36,071	45,000	8,929	24.8%
General Fund Total	\$ 685,145	\$ 782,132	\$ 96,987	14.2%
Auxiliary Fund total	\$ 134,231	\$ 171,683	\$ 37,452	27.9%
GRAND TOTAL	\$ 819,376	\$ 953,815	\$ 134,439	16.4%

SCC Business Institute's General Fund budget increased \$97 thousand as a result of the following:

- \$77,122 transfer from SCC Main campus for new Business faculty position;
- \$1,520 for Flex Benefit increase to \$9,640 per Full Time Equivalent (FTE)
- \$18,345 for salary adjustments, ASRS and Worker's Comp increases.

The Auxiliary fund increased \$37 thousand in Non-credit Workforce Development.

SCC AND SCC BUSINESS INSTITUTE GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - SCC & SCC Business Institute Combined					
Expenditures	FY11-12 Adopted	FY12-13 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 26,942,474	\$ 26,307,536	53.1%	\$ (634,938)	-2.4%
Academic Support	4,670,002	4,731,111	9.6%	61,109	1.3%
Administration	2,243,076	2,090,069	4.2%	(153,007)	-6.8%
Student Services	5,354,048	5,869,311	11.9%	515,263	9.6%
Operations/Maintenance	5,947,631	6,809,678	13.8%	862,047	14.5%
General Institutional	2,883,507	2,898,833	5.9%	15,326	0.5%
Public Service	8,723	8,742	0.0%	19	0.2%
Scholarships	812,818	781,712	1.6%	(31,106)	-3.8%
Total by Function	\$ 48,862,279	\$ 49,496,992	100.0%	\$ 634,713	1.3%

General Fund Managerial Function - SCC & SCC Business Institute Combined

Function	Rollup Category	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 429,064	\$ 372,989	\$ (56,075)	-13.1%
	College Administration Total	\$ 429,064	\$ 372,989	\$ (56,075)	-13.1%
Academic Services/Instructional					
	VP Academic Affairs	\$ 410,090	\$ 341,141	\$ (68,949)	-16.8%
	Library	1,165,585	1,210,792	45,207	3.9%
	Instructional/Academic Support Programs/Services	435,295	451,018	15,723	3.6%
	Academic Instruction	26,106,751	25,715,188	(391,563)	-1.5%
	Learning Assistance/Tutoring Services	550,780	566,219	15,439	2.8%
	Academic Services/Instructional Total	\$ 28,668,501	\$ 28,284,358	\$ (384,143)	-1.3%
Student Services					
	VP Student Affairs	\$ 144,422	\$ 154,161	\$ 9,739	6.7%
	Enrollment Services	2,899,043	3,064,486	165,443	5.7%
	Counseling & Guidance	781,984	817,190	35,206	4.5%
	Career Services & Planning	247,106	217,350	(29,756)	-12.0%
	Student Life/Activities/Performance	474,749	487,438	12,689	2.7%
	Disabled Student Resources	359,660	366,269	6,609	1.8%
	International Education Activities	437,035	418,449	(18,586)	-4.3%
	Athletics	628,874	1,035,370	406,496	64.6%
	Scholarships	812,818	781,712	(31,106)	-3.8%
	Fleet - Students	8,250	16,500	8,250	100.0%
	Student Services Total	\$ 6,793,941	\$ 7,358,925	\$ 564,984	8.3%
College Support Services					
	VP Administrative Services	\$ 748,172	\$ 486,235	\$ (261,937)	-35.0%
	Business Office	922,345	994,609	72,264	7.8%
	General Institutional	754,456	731,436	(23,020)	-3.1%
	Public Safety	637,953	740,402	102,449	16.1%
	Institutional Effectiveness/R&D	206,612	219,733	13,121	6.4%
	Maintenance & Operations	6,011,669	6,161,136	149,467	2.5%
	Fleet - Employees	8,250	-	(8,250)	100.0%
	Technology	1,966,039	2,446,550	480,511	24.4%
	Marketing & Public Relations	361,714	135,451	(226,263)	-62.6%
	College Personnel Office (HR)	169,679	277,309	107,630	63.4%
	Staff Development/Services	\$ 40,633	\$ 11,184	(29,449)	-72.5%
	College Support Services Total	\$ 11,827,522	\$ 12,204,045	\$ 376,523	3.2%
Other Programs/Services					
	Resource Development & Community Relations	\$ 10,000	\$ 634,513	624,513	100.0%
	Public Service Programs	\$ 74,032	\$ 78,120	\$ 4,088	5.5%
	Enrollment Growth Funding	498,454	243,564	(254,890)	-51.1%
	Insurance	82,427	-	(82,427)	-100.0%
	Contingency/Reserves	478,338	320,478	(157,860)	-33.0%
	Other Programs/Services Total	\$ 1,143,251	\$ 1,276,675	\$ 133,424	11.7%
	GRAND TOTAL	\$ 48,862,279	\$ 49,496,992	\$ 634,713	1.3%

SCC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - SCC					
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change	
Residential Faculty	165.0	166.0	1.0	0.6%	
Executive (CEC)	1.0	1.0	-	0.0%	
Management (MAT)	61.7	74.9	13.3	21.5%	
Support (PSA)	117.4	108.2	(9.2)	-7.9%	
Custodians/Grounds (M&O)	25.0	25.0	-	0.0%	
Craftmen	9.0	9.0	-	0.0%	
College Safety	5.9	5.9	-	0.0%	
General Fund Total	384.9	389.9	5.0	1.3%	
Auxiliary Fund total	37.8	29.3	(8.5)	-22.5%	
Restricted Fund Total	3.0	3.0	-	0.0%	
GRAND TOTAL ALL FUNDS:	425.7	422.2	(3.5)	-0.8%	

SIGNIFICANT STAFFING CHANGES FOR FY12-13

A new Nursing Faculty position was created from the re-allocation of part-time MAT and PSA positions; a new Fire Science faculty position was added; however, this was offset by the transfer of a Business position to SCC Business Institute. Six new MAT positions were added and two were reclassified from PSA positions, including: Administrative Assistant II, Athletic Equipment Manager, Coordinator Internal Communications, Coordinator Alumni Rel. & Communication, Mgr Marketing & Public Relations, Coordinator Sustainability Program, Web Marketing Coordinator. Six Athletic Specialist positions were transferred from Auxiliary. One MAT position was dropped and a part-time MAT was converted to a Faculty position, resulting in a net increase of 13.3 FTE's for MAT. Several PSA positions were eliminated due to re-organization, two were reclassified to MAT and one PSA FTE was converted to a Faculty position.

In the Auxiliary fund 6 Athletic Specialists were transferred to the General Fund, and several vacant positions were eliminated from Food Service. This resulted in the Grand Total net decrease of 3.5 FTE's for Scottsdale for FY12-13.

SCC BUSINESS INSTITUTE BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - SCC Business Institute					
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change	
Residential Faculty	2.0	3.0	1.0	50.0%	
Management (MAT)	1.0	1.0	-	0.0%	
Support (PSA)	2.0	1.0	(1.0)	-50.0%	
GRAND TOTAL	5.0	5.0	-	0.0%	

SIGNIFICANT STAFFING CHANGES FOR FY12-13

One Business Faculty was moved from SCC Main campus; one Office Coordinator PSA position was eliminated due to the budget cut. This resulted in no net change for FY12-13.

RIO SALADO COLLEGE (RSC)

Rio Salado College is one of the 10 colleges in the Maricopa County Community College District, and the largest online public community college in the nation. Located in Tempe, Arizona, Rio Salado serves nearly 70,000 students annually, with more than 40,000 taking online classes. Established in 1978, Rio Salado College successfully meets the needs of working adults and other specialized populations who find it challenging to pursue higher education through traditional means. Rio Salado reaches out to students who need, access, flexibility, and affordability in innovative learning formats.

Rio Salado College is dedicated to serving our local, national, and international communities through: adult basic education, collaborative partnerships, early college initiatives and online learning. Rio Salado offers several convenient locations throughout Maricopa County. In addition, Rio Salado College has created Educational Empowerment Zones in local communities to offer educational programs and services uniquely tailored to the communities they serve. At Rio Salado College, students can select from more than 100 degree, certificate and transfer programs, and take advantage of comprehensive student support services where it is most convenient for them.

Rio Salado also owns and operates Sun Sounds of Arizona, a radio reading service for the visually-impaired, as well as, KJZZ 91.5 FM and KBAQ 89.5 FM radio stations.

RSC BUDGET SUMMARIES

Budget by Object - Rio Salado College(RSC)				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 34,460,979	\$ 36,234,760	\$ 1,773,781	5.1%
Employee Benefits	8,150,266	8,707,530	557,264	6.8%
Contract Service	10,667,786	10,420,428	(247,358)	-2.3%
Supplies & Materials	746,563	647,640	(98,923)	-13.3%
Fixed Charges	699,914	547,505	(152,409)	-21.8%
Comm & Utilities	1,366,296	1,456,000	89,704	6.6%
Travel	45,541	36,480	(9,061)	-19.9%
Misc & Transfers	6,200,485	4,182,032	(2,018,453)	-32.6%
General Fund Total	\$ 62,337,830	\$ 62,232,375	\$ (105,455)	-0.2%
Auxiliary Fund total	\$ 18,331,716	\$ 25,323,230	\$ 6,991,514	38.1%
Restricted Fund Total	35,531,215	41,670,650	6,139,435	17.3%
Plant Fund Total	500,000	2,082,576	1,582,576	316.5%
GRAND TOTAL ALL FUNDS:	\$ 116,700,761	\$ 131,308,831	\$ 14,608,070	12.5%

SIGNIFICANT BUDGET CHANGES FOR FY12-13

Rio Salado College's General Fund budget decreased \$105 thousand as a result of the following:

- Enrollment Growth (EGF)– \$205,890 from audited FY10-11 FTSE plus ABE/GED/ESP, \$419,610 adjustment to FY11-12 and FY12-13 based on revised estimates;
- <\$179,588> Student Accident insurance allocation moved back to District for simplified payment;
- <\$1,647,710> college share of \$15M budget cut;
- \$27,511 faculty transfer from PV and transfer from DO for Public Safety reclassification;
- <\$1,037,430> for MCTV transferred back to District Office;
- \$40,533 for Faculty Professional Growth, anniversary and education increases;
- \$123,243 for Flex Benefit increase to \$9,640 per Full Time Equivalent (FTE).
- \$376,280 Bond operating funds for 7th Ave and Thomas campuses.
- \$1,566,206 for Salary, ASRS and Worker's Comp increases.

Rio's Auxiliary Fund budget increased significantly due to an increase in out of state distance learning enrollments and new ESP contracts. The Restricted Fund increase is due to the anticipation of higher Student Financial Aid, Pell Grants.

RSC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - RSC				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	27.5	27.5	-	0.0%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	136.0	150.6	14.6	10.7%
Support (PSA)	140.3	139.3	(1.0)	-0.7%
Custodians/Grounds (M&O)	7.0	6.0	(1.0)	-14.3%
College Safety	1.0	1.0	-	0.0%
General Fund Total	312.8	325.4	12.6	4.0%
Auxiliary Fund total	123.0	138.9	15.9	12.9%
Restricted Fund Total	1.0	1.0	-	0.0%
GRAND TOTAL ALL FUNDS:	436.8	465.2	28.5	6.5%

SIGNIFICANT STAFFING CHANGES FOR FY12-13

Rio added 16.6 new FTE's, reclassified two PSA and one M&O to MAT, and transferred five MCTV MAT positions to District, resulting in a net increase of 14.6 FTE's. Some new MAT positions include: Administrative Assistant II, Executive Assistant Marketing/PR, Coordinator Instructional Programs, Director Community Partnership Programs, Director Instructional Design/Technology, Instructional Specialists, Financial Aid Assistant, Instructional Facilitators, Principal Budget Analyst, Project Coordinator, Site Coordinator and Supervisor Maintenance. Five new PSA positions were added, two PSA were converted to MAT, and four MCTV PSA positions were transferred to District, resulting in a net decrease of 1 PSA position. The M&O decrease was due to a Building Main. Tech reclassified to a MAT Supervisor.

In the Auxiliary Funds Rio added 15.85 new FTE's: 10.1 MAT and 5.75 PSA. Some of position titles include: Auxiliary Services Courier, Catering Coordinator, Coord. Distance Learning Services, Coord. Instructional Services, Coordinator Special Events, Financial Aid Technician, Curriculum Technician, Instructional Facilitator, Lead Instructor Helpdesk Analyst, Office Coordinator, Research Assistant and Voc. Trainer Incarcerated Programs.

The Grand Total net increase for Rio Salado is 28.5 FTE's for FY12-13.

RSC GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - Rio Salado					
Expenditures	FY11-12 Adopted	FY12-13 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 29,894,791	\$ 28,605,515	46.0%	\$ (1,289,276)	-4.3%
Academic Support	12,009,126	12,718,495	20.4%	709,369	5.9%
Administration	3,385,704	3,702,829	6.0%	317,125	9.4%
Student Services	5,299,968	5,789,558	9.3%	489,590	9.2%
Operations/Maintenance	2,269,795	2,664,999	4.3%	395,204	17.4%
General Institutional	6,673,039	6,965,294	11.2%	292,255	4.4%
Public Service	1,670,279	650,557	1.0%	(1,019,722)	-61.1%
Scholarships	1,135,128	1,135,128	1.8%	-	0.0%
Total by Function	\$ 62,337,830	\$ 62,232,375	100.0%	\$ (105,455)	-0.2%

General Fund Managerial Function - Rio Salado

Function	Rollup Category	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 527,513	\$ 663,040	\$ 135,527	25.7%
	College Administration Total	\$ 527,513	\$ 663,040	\$ 135,527	25.7%
Academic Services/Instructional					
	VP Academic Affairs	\$ 1,062,374	\$ 974,732	\$ (87,642)	-8.2%
	Library	498,645	498,281	(364)	-0.1%
	Instructional/Academic Support Programs/Services	4,366,986	4,708,587	341,601	7.8%
	Academic Instruction	25,952,114	26,667,303	715,189	2.8%
	Learning Assistance/Tutoring Services	382,795	407,494	24,699	6.5%
	Academic Services/Instructional Total	\$ 32,262,914	\$ 33,256,397	\$ 993,483	3.1%
Student Services					
	VP Student Affairs	\$ 24,800	\$ 24,800	\$ -	0.0%
	Enrollment Services	5,673,957	6,350,300	676,343	11.9%
	Student Life/Activities/Performance	223,950	89,000	(134,950)	-60.3%
	Disabled Student Resources	46,681	6,746	(39,935)	-85.5%
	International Education Activities	136,209	143,694	7,485	5.5%
	Scholarships	1,135,128	1,135,128	-	0.0%
	Student Services Total	\$ 7,240,725	\$ 7,749,668	\$ 508,943	7.0%
College Support Services					
	VP Administrative Services	\$ 656,853	\$ 714,140	\$ 57,287	8.7%
	Business Office	1,290,641	1,381,490	90,849	7.0%
	General Institutional	1,959,956	2,038,010	78,054	4.0%
	Public Safety	604,438	806,496	202,058	33.4%
	Institutional Effectiveness/R&D	457,389	555,156	97,767	21.4%
	Maintenance & Operations	3,224,205	3,250,652	26,447	0.8%
	Fleet - Employees	46,000	49,000	3,000	6.5%
	Technology	4,633,216	5,085,472	452,256	9.8%
	Marketing & Public Relations	2,302,659	2,634,037	331,378	14.4%
	College Personnel Office (HR)	1,153,441	1,236,730	83,289	7.2%
	Staff Development/Services	266,056	251,799	(14,257)	-5.4%
	College Support Services Total	\$ 16,594,854	\$ 18,002,982	\$ 1,408,128	8.5%
Other Programs/Services					
	Resource Development & Community Relations	\$ 1,670,279	\$ 650,557	\$ (1,019,722)	-61.1%
	Enrollment Growth Funding	3,740,605	1,785,183	(1,955,422)	-52.3%
	Insurance	179,588	-	(179,588)	-100.0%
	Contingency/Reserves	121,352	124,548	3,196	2.6%
	Other Programs/Services Total	\$ 5,711,824	\$ 2,560,288	\$ (3,151,536)	-55.2%
GRAND TOTAL		\$ 62,337,830	\$ 62,232,375	\$ (105,455)	-0.2%

SOUTH MOUNTAIN COMMUNITY COLLEGE (SMCC)

South Mountain Community College (SMCC), which takes its name from nearly South Mountain Park, was created in April 1978 to provide higher education opportunities for the communities in southern Maricopa County. SMCC reflects the diversity of its surrounding communities -- a rich mix of rural, urban, and suburban neighborhoods. South Mountain Community College is a federally-designated Minority and Hispanic Serving Institution.

Nearly 10,000 students attend the college; the main campus is located at on 24th street, just north of Baseline Road in Phoenix. The college operates three offsite centers in Ahwatukee Foothills, Guadalupe, and Laveen. SMCC offers an ideal location to take advantage of opportunities in degree and certificate programs, continuing education, and general Interest classes.

SMCC BUDGET SUMMARIES

Budget by Object - South Mountain Community College (SMCC)					
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 15,459,881	\$ 15,990,630	\$ 530,749	3.4%	
Employee Benefits	4,633,103	4,895,976	262,873	5.7%	
Contract Service	977,254	962,304	(14,950)	-1.5%	
Supplies & Materials	529,051	521,152	(7,899)	-1.5%	
Fixed Charges	348,540	241,852	(106,688)	-30.6%	
Comm & Utilities	907,654	962,529	54,875	6.0%	
Travel	127,970	114,070	(13,900)	-10.9%	
Misc & Transfers	1,957,743	1,990,000	32,257	1.6%	
General Fund Total	\$ 24,941,196	\$ 25,678,513	\$ 737,317	3.0%	
Auxiliary Fund total	\$ 2,179,843	\$ 1,948,341	\$ (231,502)	-10.6%	
Restricted Fund Total	11,038,546	14,068,203	3,029,657	27.4%	
Plant Fund Total	500,000	500,000	-	0.0%	
GRAND TOTAL ALL FUNDS:	\$ 38,659,585	\$ 42,195,057	\$ 3,535,472	9.1%	

SIGNIFICANT BUDGET CHANGES FOR FY12-13

South Mountain College's General Fund budget increased \$737 thousand as a result of the following:

- Enrollment Growth (EGF)– \$381,270 from audited FY10-11 FTSE increase, <\$240,690> adjustment to FY11-12 and \$181,050 increase for FY12-13 based on revised estimates;
- <\$31,438> Student Accident insurance allocation moved back to District for simplified payment;
- <\$659,244> college share of \$15M budget cut;
- \$43,778 for Faculty Professional Growth, anniversary and education increases;
- \$15,699 transfer from DO for Public Safety reclassification;
- \$82,610 for Flex Benefit increase to \$9,640 per Full Time Equivalent (FTE).
- \$240,331 for Athletic Specialists transferred from Fund 210;
- <\$77,000> transfer Hoop of Learning support/scholarships to District
- \$800,951 for Salary, ASRS and Worker's Comp increases.

The Auxiliary Fund decrease is due primarily to the transfer of Athletic Specialists to the General Fund.

The Restricted Fund increase is due to the anticipation of higher Student Financial Aid, such as Pell Grants.

SMCC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - SMCC					
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change	
Residential Faculty	62.0	63.0	1.0	1.6%	
Executive (CEC)	1.0	1.0	-	0.0%	
Management (MAT)	45.8	50.0	4.2	9.1%	
Support (PSA)	81.9	72.3	(9.6)	-11.7%	
Custodians/Grounds (M&O)	19.8	19.8	-	0.0%	
Craftmen	3.5	3.5	-	0.0%	
College Safety	5.5	5.5	-	0.0%	
General Fund Total	219.6	215.1	(4.4)	-2.0%	
Auxiliary Fund total	4.0	-	(4.0)	-100.0%	
Restricted Fund Total	1.0	1.0	-	0.0%	
GRAND TOTAL ALL FUNDS:	224.6	216.1	(8.4)	-3.8%	

SIGNIFICANT STAFFING CHANGES FOR FY12-13

Two Librarian positions were added and one vacant Reading position was eliminated, resulting in a net increase of one Faculty position. Five new MAT positions were added including: Account Manager, Executive Assistant, Lead Help Desk Analyst, Institutional Research Analyst and Programmer. Four Athletic Specialists positions were transferred from the Auxiliary Fund; however, 4.8 MAT positions were eliminated due to the budget cut. Five PSA FTE's were deleted from the pool, plus another 4.6 FTE's were eliminated due to reorganization/budget cut.

Four Athletic Specialist positions were moved from Auxiliary to the General Fund. The Grand Total for South Mountain was a net decrease of 8.4 FTE's for FY12-13.

SMCC GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - South Mountain					
Expenditures	FY11-12 Adopted	FY12-13 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 10,485,437	\$ 10,665,265	41.5%	\$ 179,828	1.7%
Academic Support	4,379,215	4,472,983	17.4%	93,768	2.1%
Administration	1,754,553	1,484,048	5.8%	(270,505)	-15.4%
Student Services	3,170,405	3,189,101	12.4%	18,696	0.6%
Operations/Maintenance	1,649,840	3,372,941	13.1%	1,723,101	104.4%
General Institutional	2,844,542	1,886,492	7.3%	(958,050)	-33.7%
Scholarships	657,204	607,683	2.4%	(49,521)	-7.5%
Total by Function	\$ 24,941,196	\$ 25,678,513	100.0%	\$ 737,317	3.0%

General Fund Managerial Function - SMCC					
Function	Rollup Category	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 369,116	\$ 414,640	\$ 45,524	12.3%
	College Administration Total	\$ 369,116	\$ 414,640	\$ 45,524	12.3%
Academic Services/Instructional					
	VP Academic Affairs	\$ 301,875	\$ 309,797	\$ 7,922	2.6%
	Library	886,236	1,131,139	244,903	27.6%
	Instructional/Academic Support Programs/Services	191,003	215,064	24,061	12.6%
	Academic Instruction	10,455,248	10,527,834	72,586	0.7%
	Learning Assistance/Tutoring Services	184,352	188,751	4,399	2.4%
	Faculty Development/Services	245,723	255,599	9,876	4.0%
	Academic Services/Instructional Total	\$ 12,264,437	\$ 12,628,184	\$ 363,747	3.0%
Student Services					
	VP Student Affairs	\$ 207,475	\$ 214,757	\$ 7,282	3.5%
	Enrollment Services	2,375,937	2,481,669	105,732	4.5%
	Counseling & Guidance	275,453	290,501	15,048	5.5%
	Career Services & Planning	123,506	136,631	13,125	10.6%
	Student Life/Activities/Performance	250,324	228,352	(21,972)	-8.8%
	Disabled Student Resources	132,410	138,287	5,877	4.4%
	International Education Activities	46,533	46,745	212	0.5%
	Athletics	413,323	667,097	253,774	61.4%
	Scholarships	657,204	607,683	(49,521)	-7.5%
	Child Care Center	193,968	-	(193,968)	-100.0%
	Fleet - Students	12,800	17,800	5,000	39.1%
	Student Services Total	\$ 4,688,933	\$ 4,829,522	\$ 140,589	3.0%
College Support Services					
	VP Administrative Services	\$ 198,839	\$ 238,635	\$ 39,796	20.0%
	Business Office	805,260	655,785	(149,475)	-18.6%
	General Institutional	1,391,373	1,273,213	(118,160)	-8.5%
	Public Safety	594,702	644,383	49,681	8.4%
	Institutional Effectiveness/R&D	390,479	358,328	(32,151)	-8.2%
	Maintenance & Operations	1,649,840	2,728,558	1,078,718	65.4%
	Technology	791,576	610,339	(181,237)	-22.9%
	Marketing & Public Relations	523,813	602,072	78,259	14.9%
	College Personnel Office (HR)	99,874	145,579	45,705	45.8%
	Staff Development/Services	13,480	13,480	-	0.0%
	Legal	3,700	2,800	(900)	-24.3%
	College Support Services Total	\$ 6,462,936	\$ 7,273,172	\$ 810,236	12.5%
Other Programs/Services					
	Resource Development & Community Relations	\$ 7,349	\$ 7,349	\$ -	0.0%
	Enrollment Growth Funding	77,476	184,718	107,242	138.4%
	Insurance	31,438	-	(31,438)	-100.0%
	Contingency/Reserves	892,044	340,928	(551,116)	-61.8%
	Miscellaneous	147,467	-	(147,467)	-100.0%
	Other Programs/Services Total	\$ 1,155,774	\$ 532,995	\$ (622,779)	-53.9%
	GRAND TOTAL	\$ 24,941,196	\$ 25,678,513	\$ 737,317	3.0%

CHANDLER-GILBERT COMMUNITY COLLEGE (CGCC)

Founded in 1985, CGCC is a comprehensive community college in Chandler, Arizona, serving the higher education needs of our residents at three locations in the Southeast Valley of the Phoenix metropolitan area - the Pecos Campus in Chandler, the Williams Campus in Mesa, and the Sun Lakes Center in Sun Lakes. CGCC currently serves more than 19,000 students annually.

CGCC offers degrees and certificates in a variety of fields, university transfer, workforce development programs, and continuing education, along with nationally recognized programs in service learning, learning communities, and civic engagement. The Sun Lakes Center is home to CGCC's Center for Workforce Development, providing specialized training for re-careering adults as well as local business and industry. The Sun Lakes Center also serves the needs of mature adults through non-credit computer literacy and personal enrichment classes.

CGCC's service area reflects a diverse multicultural environment and is experiencing burgeoning population growth. The College has built a culture focused on student success, employee collegiality and collaboration, and service to community. Academic freedom and responsibility are recognized as essential to fulfilling the College's mission of advancing student learning. Recent accomplishments include opening new programs in engineering, teacher education, sustainability and ecological literacy, dietetics and nutrition, law enforcement, fire science, electric utility technology, biotechnology and nursing, while expanding existing programs in aviation, business, computers, humanities, arts and sciences.

CGCC BUDGET SUMMARY

BUDGET BY OBJECT - Chandler-Gilbert Community College (CGCC)				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 27,499,593	\$ 28,346,999	\$ 847,406	3.1%
Employee Benefits	7,266,151	7,837,102	570,951	7.9%
Contract Service	1,322,889	1,877,487	554,598	41.9%
Supplies & Materials	881,043	1,008,301	127,258	14.4%
Fixed Charges	420,089	359,249	(60,840)	-14.5%
Comm & Utilities	1,069,752	1,102,802	33,050	3.1%
Travel	95,446	98,996	3,550	3.7%
Misc & Transfers	4,073,607	2,471,356	(1,602,251)	-39.3%
General Fund Total	\$ 42,628,570	\$ 43,102,292	\$ 473,722	1.1%
Auxiliary Fund total	\$ 3,835,773	\$ 3,718,452	\$ (117,321)	-3.1%
Restricted Fund Total	11,038,642	15,268,179	4,229,537	38.3%
Plant Fund Total	752,000	752,000	-	0.0%
GRAND TOTAL ALL FUNDS:	\$ 58,254,985	\$ 62,840,923	\$ 4,585,938	7.9%

SIGNIFICANT BUDGET CHANGES FOR FY12-13

Chandler-Gilbert College's General Fund budget increased \$474 thousand as a result of the following:

- Enrollment Growth (EGF)– <\$72,420> from audited FY10-11 FTSE decrease, <\$153,360> adjustment to FY11-12 and \$100,110 adjustment for FY12-13 based on revised estimates;
- <\$79,285> Student Accident insurance allocation moved back to District for simplified payment;
- <\$1,097,858> college share of \$15M budget cut;
- \$24,325 transfer from DO for Public Safety reclassification;
- \$33,956 for Faculty Professional Growth, anniversary and education increases;
- \$119,759 for Flex Benefit increase to \$9,640 per Full Time Equivalent (FTE)
- \$120,166 for Athletic Specialists transferred from Fund 210;
- <\$28,035> transfer Hoop of Learning support/scholarships to District
- \$1,506,364 for Salary, ASRS and Worker's Comp increases.

The Restricted Fund increase is due to the anticipation of higher Student Financial Aid, such as Pell Grants.

WILLIAMS CAMPUS (WEC)

The Chandler-Gilbert Community College Williams Campus, located in the heart of the Southeast Valley, is a fully comprehensive campus offering associate degrees, certificates, and university transfer courses. In addition to offering a wide array of general studies and university transfer courses, the Williams Campus is home to a number of specialized programs, including Aviation, Nursing, Fire Science, Law Enforcement Training, and Electric Utility Technology. CGCC at the Williams Campus, neighbors and partners with ASU Polytechnic for the benefit of students interested in completing their four-year degree in one convenient location.

BUDGET BY OBJECT - Williams				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 1,627,597	\$ 1,670,838	\$ 43,241	2.7%
Employee Benefits	561,052	585,434	24,382	4.3%
Contract Service	267,462	264,712	(2,750)	-1.0%
Supplies & Materials	87,488	87,488	-	0.0%
Fixed Charges	43,054	43,054	-	0.0%
Comm & Utilities	493,922	493,922	-	0.0%
Travel	2,300	2,300	-	0.0%
Misc & Transfers	276,082	206,141	(69,941)	-25.3%
General Fund Total	\$ 3,358,957	\$ 3,353,889	\$ (5,068)	-0.2%
Auxiliary Fund total	\$ 280,000	\$ 280,000	\$ -	0.0%
GRAND TOTAL ALL FUNDS:	\$ 3,638,957	\$ 3,633,889	\$ (5,068)	-0.1%

SIGNIFICANT BUDGET CHANGES FOR FY12-13

The Williams Campus budget decreased \$5 thousand as a result of the following:

- <\$117,682> college share of \$15M budget cut;
- \$7,270 transfer from DO for Public Safety reclassification;
- \$11,210 for Flex Benefit increase to \$9,640 per Full Time Equivalent (FTE)
- \$94,134 for Salary, ASRS and Worker's Comp increases.

CGCC AND WILLIAMS GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - Chandler-Gilbert & Williams Combined					
Expenditures	FY11-12 Adopted	FY12-13 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 22,956,686	\$ 23,235,656	50.0%	\$ 278,970	1.2%
Academic Support	5,484,269	5,802,740	12.5%	318,471	5.8%
Administration	2,285,567	2,454,986	5.3%	169,419	7.4%
Student Services	4,422,741	4,670,363	10.1%	247,622	5.6%
Operations/Maintenance	4,332,012	5,731,366	12.3%	1,399,354	32.3%
General Institutional	5,764,463	3,810,064	8.2%	(1,954,399)	-33.9%
Public Service	175,357	179,874	0.4%	4,517	2.6%
Scholarships	566,432	571,132	1.2%	4,700	0.8%
Total by Function	\$ 45,987,527	\$ 46,456,181	100.0%	\$ 468,654	1.0%

General Fund Managerial Function - Chandler-Gilbert & Williams Combined					
Function	Rollup Category	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 389,481	\$ 409,885	\$ 20,404	5.2%
	College Administration Total	\$ 389,481	\$ 409,885	\$ 20,404	5.2%
Academic Services/Instructional					
	VP Academic Affairs	\$ 276,809	\$ 290,048	\$ 13,239	4.8%
	Library	983,540	1,022,634	39,094	4.0%
	Instructional/Academic Support Programs/Se	763,674	802,216	38,542	5.0%
	Academic Instruction	21,967,572	22,954,617	987,045	4.5%
	Learning Assistance/Tutoring Services	466,908	542,397	75,489	16.2%
	Faculty Development/Services	31,745	32,230	485	1.5%
	Academic Services/Instructional Total	\$ 24,490,248	\$ 25,644,142	\$ 1,153,894	4.7%
Student Services					
	VP Student Affairs	\$ 301,458	\$ 308,960	\$ 7,502	2.5%
	Enrollment Services	3,044,226	3,226,595	182,369	6.0%
	Career Services & Planning	366,081	424,842	58,761	16.1%
	Student Life/Activities/Performance	541,638	555,179	13,541	2.5%
	Disabled Student Resources	296,626	320,827	24,201	8.2%
	International Education Activities	132,782	139,834	7,052	5.3%
	Athletics	503,502	620,722	117,220	23.3%
	Scholarships	566,432	571,132	4,700	0.8%
	Fleet - Students	33,146	53,146	20,000	60.3%
	Student Services Total	\$ 5,785,891	\$ 6,221,237	\$ 435,346	7.5%
College Support Services					
	VP Administrative Services	\$ 575,842	\$ 603,221	\$ 27,379	4.8%
	Business Office	862,550	919,189	56,639	6.6%
	General Institutional	1,803,563	2,206,898	403,335	22.4%
	Public Safety	1,013,082	1,051,975	38,893	3.8%
	Institutional Effectiveness/R&D	220,558	229,808	9,250	4.2%
	Maintenance & Operations	4,738,724	4,970,629	231,905	4.9%
	Technology	2,643,218	2,652,798	9,580	0.4%
	Marketing & Public Relations	342,474	346,211	3,737	1.1%
	College Personnel Office (HR)	286,878	369,591	82,713	28.8%
	Staff Development/Services	4,550	4,550	-	0.0%
	College Support Services Total	\$ 12,491,439	\$ 13,354,870	\$ 863,431	6.9%
Other Programs/Services					
	Resource Development & Community Relatio	\$ 158,638	\$ 144,224	\$ (14,414)	-9.1%
	Public Service Programs	175,357	179,874	4,517	2.6%
	Enrollment Growth Funding	1,132,101	451,444	(680,657)	-60.1%
	Insurance	79,285	-	(79,285)	-100.0%
	Contingency/Reserves	1,237,835	-	(1,237,835)	-100.0%
	Miscellaneous	47,252	50,505	3,253	6.9%
	Other Programs/Services Total	\$ 2,830,468	\$ 826,047	\$ (2,004,421)	-70.8%
	GRAND TOTAL	\$ 45,987,527	\$ 46,456,181	\$ 468,654	1.0%

CGCC BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE)- CGCC				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	128.5	126.5	(2.0)	-1.6%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	53.0	57.0	4.0	7.5%
Support (PSA)	105.0	102.3	(2.7)	-2.6%
Custodians/Grounds (M&O)	19.0	19.0	-	0.0%
Craftmen	2.0	3.0	1.0	50.0%
College Safety	5.0	5.0	-	0.0%
General Fund Total	313.5	313.8	0.3	0.1%
Auxiliary Fund total	2.0	-	(2.0)	-100.0%
Restricted Fund Total	5.0	5.0	-	0.0%
GRAND TOTAL ALL FUNDS:	320.5	318.8	(1.7)	-0.5%

SIGNIFICANT STAFFING CHANGES FOR FY12-13

Two Faculty positions that were created last year from Enrollment Growth funds were removed to provide additional funding for OYO faculty. Two Athletic Specialists were transferred from the Auxiliary Fund, one MAT was reclassified from PSA, two were increased to full time, resulting in a new increase of 4 FTE for MAT. A Science Lab Technician was reclassified to MAT, and several part-time PSA positions were dropped, resulting in a decrease of 2.7 PSA positions. One HVAC Maintenance Tech positions was added for Crafts. The Auxiliary Fund transferred two MAT positions to the General Fund. The Grand Total net change for Chandler-Gilbert is a decrease of 1.7 FTE's for FY12-13.

WEC BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - Williams				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Management (MAT)	5.0	5.0	-	0.0%
Support (PSA)	12.5	12.5	-	0.0%
Custodians/Grounds (M&O)	8.0	8.0	-	0.0%
Craftmen	2.0	2.0	-	0.0%
College Safety	3.0	2.0	(1.0)	-33.3%
GRAND TOTAL ALL FUNDS:	30.5	29.5	(1.0)	-3.3%

SIGNIFICANT STAFFING CHANGES FOR FY12-13

One Certified College Safety Officer position was removed to provide funding for temporary staff at Williams Education Center for FY12-13.

PARADISE VALLEY COMMUNITY COLLEGE (PVCC)

Paradise Valley Community College (PVCC) is a contemporary, thriving campus with an estimated enrollment of 9,167 for 2012 Spring Semester. These students have access to over 80 Degree and Certification Programs. They also have the opportunity to join over 3,800 students that have successfully completed transfer programs in disciplines such as Business, Science, Elementary Education, and Fine Arts.

PVCC started in 1985 as the Northeast Valley Education Center with classes taught at local schools. Construction began on the current site in 1986. PVCC opened in 1987 consisting of 10 buildings that provided educational opportunities for approximately 4,000 students which was twice the anticipated enrollment. In 1990, PVCC gained independent accreditation and has since grown to 18 buildings. Recent expansions have increased educational space in excess of 100,000 sf. Q Building was opened for the current semester and provides 21 classrooms, half are used for math instruction. It is also the home of "The Center for Teaching and Learning" as well as our Continuing Ed Program. The state-of-the-art Life Sciences Building opened in the Fall 2009 and includes an exterior instructional area as well as outdoor collaboration pods that allows for group discussion and gatherings.

We have recently started the last project supported by the 2004 GO Bond for the Union Hills Campus which is expanding and renovating the Kranitz Student Center. This building is the hub of campus activity outside the classroom and will be designed to encourage students to stay on campus. We fondly refer to these areas as, "sticky spots" where students will have the opportunity to interact with each other, access Wi-Fi, take part in group activities and programs, or simply relax. Additionally, in January 2012, the College broke ground on a new 4,400 square foot Health Sciences Building that will house simulation laboratories for the Nursing, EMT and Paramedic programs as well as practice clinical labs.

PVCC BUDGET SUMMARIES

Budget by Object - Paradise Valley Community College (PVCC)				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 23,182,061	\$ 24,281,739	\$ 1,099,678	4.7%
Employee Benefits	6,363,641	6,888,052	524,411	8.2%
Contract Service	1,127,299	1,154,159	26,860	2.4%
Supplies & Materials	1,024,343	969,467	(54,876)	-5.4%
Fixed Charges	325,003	261,637	(63,366)	-19.5%
Comm & Utilities	1,782,584	1,552,584	(230,000)	-12.9%
Travel	103,298	104,198	900	0.9%
Misc & Transfers	2,633,507	1,329,081	(1,304,426)	-49.5%
General Fund Total	\$ 36,541,736	\$ 36,540,917	\$ (819)	0.0%
Auxiliary Fund total	\$ 5,008,915	\$ 4,682,990	\$ (325,925)	-6.5%
Restricted Fund Total	10,913,183	10,165,376	(747,807)	-6.9%
Plant Fund Total	500,000	500,000	-	0.0%
GRAND TOTAL ALL FUNDS:	\$ 52,963,834	\$ 51,889,283	\$ (1,074,551)	-2.0%

SIGNIFICANT BUDGET CHANGES FOR FY12-13

Paradise Valley College's General Fund budget decreased \$819 as a result of the following:

- Enrollment Growth (EGF)– \$95,850 from audited FY10-11 FTSE increase, <\$643,260> adjustment to FY11-12 and no net change for FY12-13 based on revised estimates;
- <\$67,400> Student Accident insurance allocation moved back to District for simplified payment;
- <\$973,078> college share of \$15M budget cut;
- <\$1,290> faculty transfer to RSC; funds to Black Mt. and DO transfer for Public Safety reclassifications;
- \$48,738 for Faculty Professional Growth, anniversary and education increases;
- \$105,491 for Flex Benefit increase to \$9,640 per Full Time Equivalent (FTE)
- \$270,394 for Athletic Specialists transferred from Fund 210;
- <\$45,225> transfer Hoop of Learning support/scholarships to District
- \$1,208,861 for Salary, ASRS and Worker's Comp increases

The Auxiliary Fund decrease is due primarily to the transfer of Athletic Specialists to the General Fund.

The Restricted Fund decrease is due to the anticipation of less Student Financial Aid, such as Pell Grants.

BLACK MOUNTAIN CAMPUS

The campus is a partnership among PVCC, Desert Foothills YMCA and the Foothills Community Foundation (FHF). It is designed as a neighborhood-gathering place for all ages to exercise both their minds and bodies. The partnership provides the unique opportunity for the campus to meet all the needs of the northeast valley communities of Care-free, Cave Creek, Anthem, north Phoenix, and north Scottsdale by providing education options, meeting spaces, and recreation facilities in one central location.

PVCC Black Mountain opened in August 2009 and puts higher education within reach of these communities by offering credit and non-credit classes. Other facilities on the campus include the FCF-Holland Community Center, which includes the foundation headquarters, a cafe, and meeting spaces for nonprofit community groups, and a state-of-the-art YMCA that offers health and fitness opportunities, swimming, gym plus programs for all ages.

Budget by Object - Black Mt				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 144,357	\$ 147,524	\$ 3,167	2.2%
Employee Benefits	49,757	53,023	3,266	6.6%
Contract Service	10,917	62,917	52,000	476.3%
Fixed Charges	2,700	2,700	-	0.0%
Comm & Utilities	60,000	8,000	(52,000)	-86.7%
Travel	5,000	5,000	-	0.0%
General Fund Total	\$ 272,731	\$ 279,164	\$ 6,433	2.4%
Auxiliary Fund total	\$ 77,013	\$ 77,703	\$ 690	0.9%
GRAND TOTAL ALL FUNDS:	\$ 349,744	\$ 356,867	\$ 7,123	2.0%

SIGNIFICANT BUDGET CHANGES FOR FY12-13

Black Mountain's General Fund budget increased \$6.4 thousand as a result of the transfer of \$1,185 from PVCC, \$950 for the Flex Benefit increases and \$4,298 for Salary, ASRS and Worker's Comp increases.

PVCC AND BLACK MT. GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - PVCC + Black Mountain					
Expenditures	FY11-12 Adopted	FY12-13 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 21,368,447	\$ 21,556,363	58.5%	\$ 187,916	0.9%
Academic Support	3,314,423	3,417,315	9.3%	102,892	3.1%
Administration	1,932,568	2,009,902	5.5%	77,334	4.0%
Student Services	4,228,528	4,373,068	11.9%	144,540	3.4%
Operations/Maintenance	3,650,922	4,149,421	11.3%	498,499	13.7%
General Institutional	1,783,216	794,703	2.2%	(988,513)	-55.4%
Scholarships	536,363	519,309	1.4%	(17,054)	-3.2%
Total by Function	\$ 36,814,467	\$ 36,820,081	100.0%	\$ 5,614	0.0%

General Fund Managerial Function - PVCC + Black Mountain					
Function Rollup Category	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change	
College Administration					
College Presidents/Administration	\$ 342,154	\$ 360,586	\$ 18,432	5.4%	
College Administration Total	\$ 342,154	\$ 360,586	\$ 18,432	5.4%	
Academic Services/Instructional					
VP Academic Affairs	\$ 260,626	\$ 267,084	\$ 6,458	2.5%	
Library	969,812	1,006,526	36,714	3.8%	
Instructional/Academic Support Programs/Service	235,895	279,649	43,754	18.5%	
Academic Instruction	18,838,104	19,934,533	1,096,429	5.8%	
Learning Assistance/Tutoring Services	448,621	307,282	(141,339)	-31.5%	
Academic Services/Instructional Total	\$ 20,753,058	\$ 21,795,074	\$ 1,042,016	5.0%	
Student Services					
VP Student Affairs	\$ 401,784	\$ 431,814	\$ 30,030	7.5%	
Enrollment Services	1,672,664	1,676,956	4,292	0.3%	
Counseling & Guidance	787,106	742,136	(44,970)	-5.7%	
Career Services & Planning	227,113	232,380	5,267	2.3%	
Student Life/Activities/Performance	388,066	353,713	(34,353)	-8.9%	
Disabled Student Resources	178,053	185,349	7,296	4.1%	
International Education Activities	55,971	64,811	8,840	15.8%	
Athletics	449,681	712,744	263,063	58.5%	
Scholarships	536,363	519,309	(17,054)	-3.2%	
Fleet - Students	22,909	22,909	-	0.0%	
Student Services Total	\$ 4,719,710	\$ 4,942,121	\$ 222,411	4.7%	
College Support Services					
VP Administrative Services	\$ 308,878	\$ 342,409	\$ 33,531	10.9%	
Business Office	419,189	424,838	5,649	1.3%	
General Institutional	928,500	901,066	(27,434)	-3.0%	
Public Safety	615,513	691,478	75,965	12.3%	
Institutional Effectiveness/R&D	224,943	225,447	504	0.2%	
Maintenance & Operations	3,617,222	3,424,243	(192,979)	-5.3%	
Fleet - Employees	33,700	33,700	-	0.0%	
Technology	2,459,854	2,600,713	140,859	5.7%	
Marketing & Public Relations	358,921	354,322	(4,599)	-1.3%	
College Personnel Office (HR)	166,418	174,428	8,010	4.8%	
Staff Development/Services	172,821	179,495	6,674	3.9%	
College Support Services Total	\$ 9,305,959	\$ 9,352,139	\$ 46,180	0.5%	
Other Programs/Services					
Resource Development & Community Relations	\$ 177,687	\$ 187,324	\$ 9,637	5.4%	
Enrollment Growth Funding	1,224,314	182,837	(1,041,477)	-85.1%	
Insurance	67,400	-	(67,400)	-100.0%	
Contingency/Reserves	224,185	-	(224,185)	-100.0%	
Other Programs/Services Total	\$ 1,693,586	\$ 370,161	\$ (1,323,425)	-78.1%	
GRAND TOTAL	\$ 36,814,467	\$ 36,820,081	\$ 5,614	0.0%	

PVCC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - PVCC				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	118.0	118.0	-	0.0%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	47.5	53.5	6.0	12.6%
Support (PSA)	80.3	77.8	(2.5)	-3.1%
Custodians/Grounds (M&O)	20.0	19.0	(1.0)	-5.0%
Craftmen	2.0	2.0	-	0.0%
College Safety	6.0	6.0	-	0.0%
General Fund Total	274.8	277.3	2.5	0.9%
Auxiliary Fund total	6.8	2.3	(4.5)	-66.7%
Restricted Fund Total	1.0	1.0	-	0.0%
GRAND TOTAL ALL FUNDS:	282.5	280.5	(2.0)	-0.7%

SIGNIFICANT STAFFING CHANGES FOR FY12-13

One PSA Web Technician position was reclassified to a MAT Web Technician III; one Administrative Assistant II position was added, plus 4 Athletic Specialist positions were transferred from the Auxiliary Fund. In PSA 1.5 vacant FTE's were dropped due to the enrollment decrease and one PSA was reclassified to MAT. One vacant Custodian position was eliminated due to the enrollment decrease.

The Auxiliary Fund had a decrease of 4.5 FTE's due primarily to the transfer of Athletic Specialists to the General Fund. The Grand Total for Paradise Valley is a decrease of 2.0 FTE's for FY12-13.

BLACK MOUNTAIN BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - Black Mt.				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Management (MAT)	1.0	1.0	-	0.0%
Support (PSA)	1.0	1.0	-	0.0%
College Safety	0.5	0.5	-	0.0%
GRAND TOTAL	2.5	2.5	-	0.0%

There were no staff changes for FY12-13.

ESTRELLA MOUNTAIN COMMUNITY COLLEGE (EMCC)

Estrella Mountain Community College (EMCC) has been serving the West Valley community since 1990 and at the Avondale campus since 1992. The college is located on the northwest corner of Dysart and Thomas Roads. Estrella Mountain provides educational opportunities and workforce training to the burgeoning western metropolitan Phoenix population of more than 400,000 residents. Located in one of the fastest growing regions of the country, the college's service area population is expected to grow to more than 1.3 million people by 2030.

Since opening in 1992, Estrella Mountain Community College (EMCC) has worked to create a "sense of place" that expresses the historical and cultural values of the surrounding communities, while providing students with meaningful and engaging learning environments. Estrella Mountain enrolls approximately 15,000 students annually in credit, non-credit, and skill center programs. The College is master planned to be a large comprehensive Learning College serving more than 40,000 students at full build out. In addition, the college is the home to the SouthWest Skill Center.

EMCC BUDGET SUMMARY

BUDGET BY OBJECT - Estrella Mountain Community College (EMCC)				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 18,942,036	\$ 19,732,111	\$ 790,075	4.2%
Employee Benefits	5,145,296	5,525,608	380,312	7.4%
Contract Service	742,227	663,447	(78,780)	-10.6%
Supplies & Materials	213,664	199,010	(14,654)	-6.9%
Fixed Charges	185,180	134,310	(50,870)	-27.5%
Comm & Utilities	768,627	768,627	-	0.0%
Travel	44,678	39,281	(5,397)	-12.1%
Misc & Transfers	3,948,117	2,157,119	(1,790,998)	-45.4%
General Fund Total	\$ 29,989,825	\$ 29,219,513	\$ (770,312)	-2.6%
Auxiliary Fund total	\$ 4,646,696	\$ 5,263,779	\$ 617,083	13.3%
Restricted Fund Total	15,959,964	18,810,219	2,850,255	17.9%
Plant Fund Total	500,000	500,000	-	0.0%
GRAND TOTAL ALL FUNDS:	\$ 51,096,485	\$ 53,793,511	\$ 2,697,026	5.3%

SIGNIFICANT BUDGET CHANGES FOR FY12-13

Estrella Mountain College's General Fund budget decreased \$770 thousand as a result of the following:

- Enrollment Growth (EGF)– \$112,890 from audited FY10-11 FTSE increase, <\$1,199,190> adjustment to FY11-12 and \$195,960 increase for FY12-13 based on revised estimates;
- <\$53,322> Student Accident insurance allocation moved back to District for simplified payment;
- <\$792,690> college share of \$15M budget cut;
- <\$177,951> transfer to EMCC Buckeye campus and DO transfer for Public Safety reclassifications;
- \$31,931 for Faculty Professional Growth, anniversary and education increases;
- \$84,388 for Flex Benefit increase to \$9,640 per Full Time Equivalent (FTE)
- <\$20,295> transfer Hoop of Learning support/scholarships to District
- \$1,047,967 for Salary, ASRS and Worker's Comp increases

The Auxiliary Funds increased in other auxiliary programs and non-credit courses. The Restricted Fund increase is due to the anticipation of higher Student Financial Aid, such as Pell Grants.

EMCC BUCKEYE CAMPUS

In September, 2011 Estrella Mountain Community College celebrated the grand opening of its new Buckeye Educational Center at the newly renovated Buckeye Union High School Building in downtown Buckeye. The Center provides convenient access to academic, job training and community education courses to the Town of Buckeye and its surrounding communities, including Gila Bend, Harquahala Valley, Palo Verde, Rainbow Valley and Tonopah. Course offerings for traditional and non-traditional age students range from college credit, degree-seeking pathways, to short-term job training programs, and noncredit community education classes.

BUDGET BY OBJECT - EMCC Buckeye					
Description	FY11-12 Adopted		FY12-13 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ -		\$ 156,854	\$ 156,854	100.0%
Employee Benefits			31,932	31,932	100.0%
Comm & Utilities			20,037	20,037	100.0%
GENERAL FUND TOTAL	\$ -		\$ 208,823	\$ 208,823	100.0%

SIGNIFICANT BUDGET CHANGES FOR FY12-13

EMCC Buckeye received \$200,000 funding from the Main Campus for staff and utilities, \$380 for the Flex Benefit increases and \$8,443 for Salary, ASRS and Worker's Comp increases.

EMCC AND BUCKEYE GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - Estrella Mountain and Buckeye						
Expenditures	FY11-12 Adopted		FY12-13 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 15,815,307		\$ 14,669,651	49.8%	\$ (1,145,656)	-7.2%
Academic Support	4,764,130		4,948,677	16.8%	184,547	3.9%
Administration	1,569,899		1,633,229	5.5%	63,330	4.0%
Student Services	3,396,680		3,545,341	12.0%	148,661	4.4%
Operations/Maintenance	2,401,219		3,045,499	10.3%	644,280	26.8%
General Institutional	1,619,995		1,174,756	4.0%	(445,239)	-27.5%
Scholarships	422,595		411,183	1.4%	(11,412)	-2.7%
Total by Function	\$ 29,989,825		\$ 29,428,336	100.0%	\$ (561,489)	-1.9%

General Fund Managerial Function - Estrella Mountain					
Function	Rollup Category	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 464,091	\$ 482,082	\$ 17,991	3.9%
	College Administration Total	\$ 464,091	\$ 482,082	\$ 17,991	3.9%
Academic Services/Instructional					
	VP Academic Affairs	\$ 570,402	\$ 591,220	\$ 20,818	3.6%
	Library	663,473	692,268	28,795	4.3%
	Instructional/Academic Support Programs/Services	1,267,755	1,301,418	33,663	2.7%
	Academic Instruction	13,849,317	14,669,651	820,334	5.9%
	Learning Assistance/Tutoring Services	175,787	178,688	2,901	1.7%
	Academic Services/Instructional Total	\$ 16,526,734	\$ 17,433,245	\$ 906,511	5.5%
Student Services					
	VP Student Affairs	\$ 449,885	\$ 442,398	\$ (7,487)	-1.7%
	Enrollment Services	2,164,017	2,300,221	136,204	6.3%
	Counseling & Guidance	571,618	572,755	1,137	0.2%
	Career Services & Planning	4,157	57,868	53,711	100.0%
	Student Life/Activities/Performance	202,818	205,408	2,590	1.3%
	Disabled Student Resources	159,617	221,979	62,362	39.1%
	International Education Activities	42,421	-	(42,421)	-100.0%
	Athletics	125,789	142,034	16,245	12.9%
	Scholarships	422,595	411,183	(11,412)	-2.7%
	Student Services Total	\$ 4,142,917	\$ 4,353,846	\$ 210,929	5.1%
College Support Services					
	VP Administrative Services	\$ 189,930	\$ 202,462	\$ 12,532	6.6%
	Business Office	650,424	679,362	28,938	4.4%
	General Institutional	123,254	118,561	(4,693)	-3.8%
	Public Safety	506,336	551,292	44,956	8.9%
	Maintenance & Operations	2,401,219	2,494,207	92,988	3.9%
	Technology	11,075	10,808	(267)	-2.4%
	Marketing & Public Relations	254,045	288,089	34,044	13.4%
	College Personnel Office (HR)	265,454	269,323	3,869	1.5%
	College Support Services Total	\$ 4,401,737	\$ 4,614,104	\$ 212,367	4.8%
Other Programs/Services					
	Resource Development & Community Relations	\$ 675,285	\$ 707,298	\$ 32,013	4.7%
	Enrollment Growth Funding	1,965,990	-	(1,965,990)	-100.0%
	Insurance	53,322	-	(53,322)	-100.0%
	Contingency/Reserves	1,709,749	1,787,761	78,012	4.6%
	Miscellaneous	50,000	50,000	-	0.0%
	Other Programs/Services Total	\$ 4,454,346	\$ 2,545,059	\$ (1,909,287)	-42.9%
	GRAND TOTAL	\$ 29,989,825	\$ 29,428,336	\$ (561,489)	-1.9%

ESTRELLA MOUNTAIN COLLEGE BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - EMCC				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	82.0	81.5	(0.5)	-0.6%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	48.5	49.8	1.3	2.6%
Support (PSA)	67.1	66.6	(0.5)	-0.7%
Custodians/Grounds (M&O)	16.0	16.0	-	0.0%
Craftmen	2.0	2.0	-	0.0%
College Safety	4.0	4.0	-	0.0%
General Fund Total	220.6	220.8	0.3	0.1%
Auxiliary Fund total	6.5	6.5	-	0.0%
Restricted Fund Total	3.0	3.0	-	0.0%
GRAND TOTAL ALL FUNDS:	230.0	230.3	0.3	0.1%

SIGNIFICANT STAFFING CHANGES FOR FY12-13

One vacant Business Faculty was decreased to 0.50 FTE as part of the budget cut. A new Coordinator Veteran Services MAT position was added, one PSA position was reclassified to a MAT position and increased percentage for a Coord Institutional Effectiveness position resulted in the net change of 1.3 FTE for MAT. A Student Services Specialist and Science Lab Technician were added for PSA, one Graphic Designer was reclassified to MAT, and two positions were eliminated as part of the budget cut. The Grand Total net change for Estrella Mountain is an increase of 0.3 FTE's for FY12-13.

EMCC BUCKEYE BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - Buckeye				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Management (MAT)	-	1.0	1.0	100.0%
GENERAL FUND TOTAL	-	1.0	1.0	100.0%

SIGNIFICANT STAFFING CHANGES FOR FY12-13

A Manager Student Services position was added in support of the new Buckeye Education Center.

NOTE: The South West Skill Center budget is included with the Auxiliary Funds in Section D.

DISTRICT OFFICE (DO)

The District Office (DO) provides administrative support to the ten colleges and the two skill centers, through the following divisions: Governing Board; Chancellor; Vice Chancellor Academic & Student Affairs; Vice Chancellor Business Services; Vice Chancellor Human Resources; Vice Chancellor Resource Development; Public Affairs, Vice Chancellor Information Technology and General Institutional.

DISTRICT OFFICE BUDGET SUMMARIES

BUDGET BY OBJECT - District Office (DO)				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 30,066,373	\$ 31,469,796	\$ 1,403,423	4.7%
Employee Benefits	9,198,424	9,972,506	774,082	8.4%
Contract Service	5,257,980	5,087,540	(170,440)	-3.2%
Supplies & Materials	657,737	669,279	11,542	1.8%
Fixed Charges	756,612	743,801	(12,811)	-1.7%
Comm & Utilities	1,143,503	1,145,903	2,400	0.2%
Travel	397,447	355,892	(41,555)	-10.5%
Misc & Transfers	4,023,902	4,013,620	(10,282)	-0.3%
General Fund Total	\$ 51,501,978	\$ 53,458,337	\$ 1,956,359	3.8%
Auxiliary Fund total	\$ 589,026	\$ 630,772	\$ 41,746	7.1%
Restricted Fund Total	365,000	657,000	292,000	80.0%
Plant Fund Total	172,372,388	161,230,529	(11,141,859)	-6.5%
GRAND TOTAL ALL FUNDS:	\$ 224,828,392	\$ 215,976,638	\$ (8,851,754)	-3.9%

SIGNIFICANT BUDGET CHANGES FOR FY12-13

District Office's General Fund budget increased \$1.9 million as a result of the following:

- <\$1,361,299> District share of \$15M budget cut;
- \$295,949 from District wide for Public Safety;
- \$28,915 for Faculty Professional Growth, anniversary and education increases;
- <\$53,971> transfer to Gateway for MAT position;
- \$29,526 transfer from SCC for 0.5 FTE Diversity position;
- \$1,037,430 for MCTV transferred from Rio to District
- \$160,463 for Flex Benefit increase to \$9,640 per Full Time Equivalent (FTE);
- \$1,819,346 for Salary, ASRS and Worker's Comp increases.

The Plant Fund decrease is due to the reduction of carry forward funds and Debt service.

DISTRICT OFFICE BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - DO					
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change	
Executive (CEC)	6.0	6.0	-	0.0%	
Management (MAT)	273.8	280.0	6.3	2.3%	
Support (PSA)	126.1	124.6	(1.5)	-1.2%	
Custodians/Grounds (M&O)	5.0	5.0	-	0.0%	
College Safety	1.0	1.0	-	0.0%	
General Fund Total	411.8	416.6	4.8	1.2%	
Auxiliary Fund total	3.7	3.7	-	0.0%	
GRAND TOTAL ALL FUNDS:	415.5	420.2	4.8	1.1%	

SIGNIFICANT STAFFING CHANGES FOR FY12-13

Five MAT and four PSA positions was transferred from Rio for MCTV. Four PSA positions in Human Resources were re-classified to MAT positions as part of a re-organization, a new Coordinator Employee & Organizational Learning position was added to HR, 3.75 vacant MAT positions from Information Technology and HR were eliminated due to budget cuts. This resulted in a net increase of 6.3 FTE's for MAT. Two vacant PSA positions in Business Services were dropped due to budget cuts, but a 0.5 Admin Assistant was transferred from SCC, resulting in a net decrease of 1.5 FTE for PSA. The Grand Total net change for the District Office is an increase of 4.8 FTE for FY12-13.

DISTRICT OFFICE GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - District Office (DO)						
Expenditures	FY11-12 Adopted	FY12-13 Adopted	% of Total	Increase/ (Decrease)	% Change	
Instruction	\$ 30,018	\$ 28,528	0.1%	\$ (1,490)	-5.0%	
Academic Support	7,047,804	6,503,619	12.2%	(544,185)	-7.7%	
Adminstration	35,592,940	35,495,141	66.4%	(97,799)	-0.3%	
Student Services	1,450,686	2,085,452	3.9%	634,766	43.8%	
Operations/Maintenance	1,556,963	2,779,412	5.2%	1,222,449	78.5%	
General Institutional	5,316,792	5,072,084	9.5%	(244,708)	-4.6%	
Public Service	506,775	1,494,101	2.8%	987,326	194.8%	
Total by Function	\$ 51,501,978	\$ 53,458,337	100.0%	\$ 1,956,359	3.8%	

General Fund Managerial Function - DO

Function	Rollup Category	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Governing Board					
	Governing Board	\$ 171,522	\$ 169,187	\$ (2,335)	-1.4%
	Governing Board Total	\$ 171,522	\$ 169,187	\$ (2,335)	-1.4%
College Administration					
	Chancellor's Office	\$ 1,152,563	\$ 1,271,993	\$ 119,430	10.4%
	College Administration Total	\$ 1,152,563	\$ 1,271,993	\$ 119,430	10.4%
Academic Services/Instructional					
	VP Academic Affairs	\$ 632,601	\$ 663,214	\$ 30,613	4.8%
	Instructional/Acad. Support Programs	6,127,003	5,839,832	(287,171)	-4.7%
	Academic Instruction	30,018	28,528	(1,490)	-5.0%
	Academic Services/Instructional Total	\$ 6,789,622	\$ 6,531,574	\$ (258,048)	-3.8%
Student Services					
	VP Student Affairs	\$ 777,786	\$ 803,135	\$ 25,349	3.3%
	Enrollment Services	652,900	930,364	277,464	42.5%
	Student Life/Activities/Performance	20,000	20,000	-	0.0%
	Student Services Total	\$ 1,450,686	\$ 1,753,499	\$ 302,813	20.9%
College Support Services					
	VP Administrative Services	\$ 360,328	\$ 381,248	\$ 20,920	5.8%
	Business Office	6,224,349	6,251,299	26,950	0.4%
	General Institutional	1,483,250	1,332,359	(150,891)	-10.2%
	Public Safety	842,732	1,175,863	333,131	39.5%
	Institutional Effectiveness/R&D	1,022,033	1,072,133	50,100	4.9%
	Maintenance & Operations	1,971,025	2,029,314	58,289	3.0%
	Fleet - Employees	20,111	20,111	-	0.0%
	Technology	13,493,423	13,641,883	148,460	1.1%
	Planning	1,555,305	1,633,772	78,467	5.0%
	Internal Audit	814,267	850,790	36,523	4.5%
	Marketing & Public Relations	2,760,476	2,778,614	18,138	0.7%
	College Personnel Office (HR)	5,559,794	6,271,705	711,911	12.8%
	Staff Development/Services	1,903,508	1,621,336	(282,172)	-14.8%
	Legal	1,858,702	1,490,966	(367,736)	-19.8%
	College Support Services Total	\$ 39,869,303	\$ 40,551,393	\$ 682,090	1.7%
Other Programs/Services					
	Community Partnerships	\$ 154,442	\$ 154,442	\$ -	0.0%
	Resource Development & Community Relati	1,863,840	1,892,437	28,597	1.5%
	Public Service Programs	-	1,083,812	1,083,812	NA
	Insurance	50,000	50,000	-	0.0%
	Other Programs/Services Total	\$ 2,068,282	\$ 3,180,691	\$ 1,112,409	53.8%
	GRAND TOTAL	\$ 51,501,978	\$ 53,458,337	\$ 1,956,359	3.8%

DISTRICT-WIDE PROGRAMS

District-wide programs budget include accounts that cannot be allocated to specific units. The accounts include district-wide technology software and hardware maintenance, networking, library databases; employee tuition waivers; reserves such as Governing Board Contingency and Uncollected Tax Levy contingency; as well as district-wide programs for Compensated Absences and Employee Professional Growth.

DISTRICT-WIDE BUDGET SUMMARIES

Budget by Object - Districtwide					
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 5,592,573	\$ 5,646,202	\$ 53,629	1.0%	
Employee Benefits	5,194,272	5,208,792	14,520	0.3%	
Contract Service	6,228,024	6,233,024	5,000	0.1%	
Supplies & Materials	26,131	147,836	121,705	465.7%	
Fixed Charges	2,057,043	3,057,043	1,000,000	48.6%	
Comm & Utilities	972,528	972,528	-	0.0%	
Travel	1,148,350	1,148,350	-	0.0%	
Misc & Transfers	101,406,338	94,801,976	(6,604,362)	-6.5%	
General Fund Total	\$ 122,625,259	\$ 117,215,751	\$ (5,409,508)	-4.4%	
Auxiliary Fund total	\$ 6,563,545	\$ 4,604,349	\$ (1,959,196)	-29.8%	
Restricted Fund Total	31,979,763	33,545,626	1,565,863	4.9%	
Plant Fund Total	220,000,000	334,662,211	114,662,211	52.1%	
GRAND TOTAL ALL FUNDS:	\$ 381,168,567	\$ 490,027,937	\$ 108,859,370	28.6%	

SIGNIFICANT BUDGET CHANGES FOR FY12-13

The District-wide budget decreased \$5.4 million as a result of the following:

- \$15 million of budget cuts from Colleges / District added for re-allocation;
- \$979 thousand for Student Accident Insurance was recovered from colleges for simplified payment;
- \$410 thousand for Hoop of Learning support/scholarships was recovered from colleges;
- <\$685 thousand> allocated to colleges for Enrollment Growth for FY10-11 audited FTSE;
- \$5.7 million was returned from Colleges for overestimated projected enrollment growth FY11-12 and FY12-13;
- <\$914 thousand> was allocated to Colleges from Bond operating for capital projects;
- <\$296 thousand> was allocated to District for Public Safety;
- <\$204 thousand> was allocated to colleges for Public Safety reclassifications;
- <\$538 thousand>. was distributed for Bond Project operations;
- <\$520 thousand> was allocated for Faculty Prof. Growth, Anniversary, and Educational awards;
- <\$1.766 million> was allocated to Colleges/District for Flex Benefit increase to \$9,640 per FTE;
- <\$2.644 million> was transferred from Auxiliary to Colleges for Athletic Specialists;
- <\$2.755 million> was allocated to Colleges/District and Auxiliary Funds for ASRS increases;
- <\$255 thousand> was allocated to Colleges/District and Auxiliary Funds for Worker's Comp increases;
- <\$16.34> million was allocated to Colleges/District and Auxiliary Funds for Salary adjustments.

DISTRICT-WIDE SUPPLEMENTS, PROFESSIONAL GROWTH, AND TRANSFERS

General Fund Budget by Major Category - Districtwide				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Professional Growth *	\$ 5,215,560	\$ 5,238,021	\$ 22,461	0.4%
Supplements Transfers *	45,789,062	43,452,575	(2,336,487)	-5.1%
Enrollment Growth Funding	9,797,362	15,520,898	5,723,536	58.4%
Designated for Carryforward	31,185,000	25,666,348	(5,518,652)	-17.7%
Designated for Uncollected Tax Levy	7,922,000	6,439,000	(1,483,000)	-18.7%
Basic Contingency	900,000	900,000	-	0.0%
Interfund Transfers:				
Trf. to Aux. Fund (M&C)	5,274,290	3,180,857	(2,093,433)	-39.7%
Trf. To Aux. Fund (Skill Centers)	6,141,985	6,418,052	276,067	4.5%
Trf. To Restricted Fund (LEAP Match)	400,000	400,000	-	0.0%
Trf. To Plant Fund	10,000,000	10,000,000	-	0.0%
Subtotal Interfund Transfers	\$ 21,816,275	\$ 19,998,909	\$ (1,817,366)	-8.3%
General Fund Total	\$ 122,625,259	\$ 117,215,751	\$ (5,409,508)	-4.4%

*Detailed summaries for Professional Growth and Supplements Transfers are shown below.

PROFESSIONAL GROWTH - Districtwide				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Instruction				
Faculty Professional Growth	\$ 2,537,398	\$ 2,537,398	\$ -	0.0%
Subtotal Instruction	\$ 2,537,398	\$ 2,537,398	\$ -	0.0%
Academic Support				
Professional Growth Part-time Faculty	\$ 132,866	\$ 132,866	\$ -	0.0%
Adj. Faculty Reassigned Time	44,141	45,079	938	2.1%
Faculty Association President	80,296	82,415	2,119	2.6%
Faculty Reassigned Time	79,815	80,194	379	0.5%
Subtotal Academic Support	\$ 337,118	\$ 340,554	\$ 3,436	1.0%
Administration				
Professional Growth - Professional Staff	\$ 737,290	\$ 739,813	2,523	0.3%
Professional Growth - PSA Pres	59,028	60,624	1,596	2.7%
Professional Growth - MAT	814,401	815,895	1,494	0.2%
Professional Growth - Crafts	88,125	88,125	-	0.0%
Professional Growth - M&O	89,951	89,951	-	0.0%
Professional Growth - Safety	36,675	36,675	-	0.0%
Craft Reassigned Time	8,500	8,500	-	0.0%
M&O Reassigned Time	11,000	11,000	-	0.0%
MAT Reassigned Time	108,274	111,074	2,800	2.6%
Safety Reassigned Time	2,500	2,500	-	0.0%
Subtotal Administration	\$ 1,955,744	\$ 1,964,157	\$ 8,413	0.4%
Physical Plant				
M&O/Crafts Apprenticeship Program	\$ 385,300	\$ 395,912	10,612	2.8%
Subtotal Physical Plant	\$ 385,300	\$ 395,912	\$ 10,612	2.8%
Total Professional Growth	\$ 5,215,560	\$ 5,238,021	\$ 22,461	0.4%

The Professional Growth changes shown above are due to the Flex Benefit, ASRS, Worker's Comp and COLA increases.

SUPPLEMENT TRANSFER - Districtwide

Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
3rd Party Short Term Disability - FICA Contribution	\$ 50,000	\$ 50,000	\$ -	0.0%
Anniversaries & Education payments	1,176,988	1,103,185	(73,803)	-6.3%
AZCAS (ATASS)	269,000	269,000	-	0.0%
Bank Charges	200,000	200,000	-	0.0%
Capital Development Operating Costs	7,379,293	6,444,373	(934,920)	-12.7%
Compensated Absences	4,050,000	4,050,000	-	0.0%
Computer System Maintenance	5,268,963	5,268,963	-	0.0%
District Tournament Fund	850,000	850,000	-	0.0%
DW Telephone Cost	81,455	81,455	-	0.0%
DW Networking	904,573	904,573	-	0.0%
Flex Benefits-Administration	4,206,444	4,206,444	-	0.0%
Gen. Institutional - Emergency Response	100,000	600,000	500,000	500.0%
Hoop of Learning Support/Scholarships	-	410,095	410,095	NA
Insurance Supplements	1,297,224	1,297,224	-	0.0%
International Education	100,000	100,000	-	0.0%
Library Contract 24/7	62,000	62,000	-	0.0%
Library Database	784,819	784,819	-	0.0%
Life Science, Private Instruction Scholarships, Proj Challenge, W.Wilson,	533,503	533,503	-	0.0%
Preventive Maintenance	83,470	83,470	-	0.0%
Revenue Reserve	4,200,000	434,788	(3,765,212)	-89.6%
Safety & Diversity Infusion	500,000	-	(500,000)	-100.0%
Scholarships (President's, Chancellor's, Honors Fee)	6,677,800	7,677,800	1,000,000	15.0%
Student Accident Insurance	-	1,000,000	1,000,000	100.0%
Student Bad Debt Recovery	3,250,000	3,277,353	27,353	0.8%
Tuition Waivers	3,044,700	3,044,700	-	0.0%
Unemployment Insurance	718,830	718,830	-	0.0%
Total Supplement Transfers	\$ 45,789,062	\$ 43,452,575	\$ (2,336,487)	-5.1%

DISTRICT OFFICE TRANSFER GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - District Office Transfer					
Expenditures	FY11-12 Adopted	FY12-13 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 28,548,759	\$ 32,146,644	27.4%	\$ 3,597,885	12.6%
Academic Support	8,832,230	7,900,746	6.7%	(931,484)	-10.5%
Student Services	1,250,000	2,390,941	2.0%	1,140,941	91.3%
Operations/Maintenance	477,270	487,882	0.4%	10,612	2.2%
General Institutional	23,253,997	19,759,033	16.9%	(3,494,964)	-15.0%
Scholarships	10,256,003	11,525,157	9.8%	1,269,154	12.4%
Contingency	50,007,000	43,005,348	36.7%	(7,001,652)	-14.0%
Total by Function	\$ 122,625,259	\$ 117,215,751	100.0%	\$ (5,409,508)	-4.4%

General Fund Managerial Function - District Office Transfer					
Function	Rollup Category	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Academic Services/Instructional					
	Skill Center Transfer	\$ 6,141,985	\$ 6,418,052	\$ 276,067	4.5%
	Instructional/Academic Support Programs/Services	269,000	269,000	-	0.0%
	Academic Instruction	491,280	182,995	(308,285)	-62.8%
Academic Services/Instructional Total		\$ 6,902,265	\$ 6,870,047	\$ (32,218)	-0.5%
Student Services					
	Enrollment Services	\$ 400,000	\$ 540,941	\$ 140,941	35.2%
	International Education Activities	100,000	100,000	-	0.0%
	Athletics	850,000	850,000	-	0.0%
	Scholarships	10,256,003	11,525,157	1,269,154	12.4%
Student Services Total		\$ 11,606,003	\$ 13,016,098	\$ 1,410,095	12.1%
College Support Services					
	General Institutional	\$ 3,550,000	\$ 4,077,353	\$ 527,353	14.9%
	Public Safety	500,000	-	(500,000)	-100.0%
	Maintenance & Operations	83,470	83,470	-	0.0%
	Technology	7,101,810	7,101,810	-	0.0%
	Bond Projects	7,379,293	6,444,373	(934,920)	-12.7%
	College Personnel Office (HR)	718,830	718,830	-	0.0%
College Support Services Total		\$ 19,333,403	\$ 18,425,836	\$ (907,567)	-4.7%
Other Programs/Services					
	Salary/Benefits Adjustments	\$ 10,009,998	\$ 8,151,047	\$ (1,858,951)	-18.6%
	Professional Growth Transfer Funds	5,215,560	5,238,021	22,461	0.4%
	Enrollment Growth Funding	9,797,362	15,520,898	5,723,536	58.4%
	Insurance	5,553,668	6,553,668	1,000,000	18.0%
	Contingency/Reserves	54,207,000	43,440,136	(10,766,864)	-19.9%
Other Programs/Services Total		\$ 84,783,588	\$ 78,903,770	\$ (5,879,818)	-6.9%
GRAND TOTAL		\$ 122,625,259	\$ 117,215,751	\$ (5,409,508)	-4.4%

DISTRICT OFFICE TRANSFER BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - Districtwide				
Description	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Craftmen	5.0	5.0	-	0.0%
GRAND TOTAL ALL FUNDS:	5.0	5.0	-	0.0%

There are no staff changes for FY12-13.



Adopted Budget

FY2012-13

Section D: Current Auxiliary Fund 2

SECTION D – CURRENT AUXILIARY FUND 2

The Current Auxiliary Fund (Fund 2) includes revenues and expenditures that support a variety of student services and activities. These auxiliary enterprises are essentially self-supporting activities financed by fees that cover the cost of goods and services. The Revenue and Expenditure summary for all Auxiliary Funds is shown in Section B (see p 16).

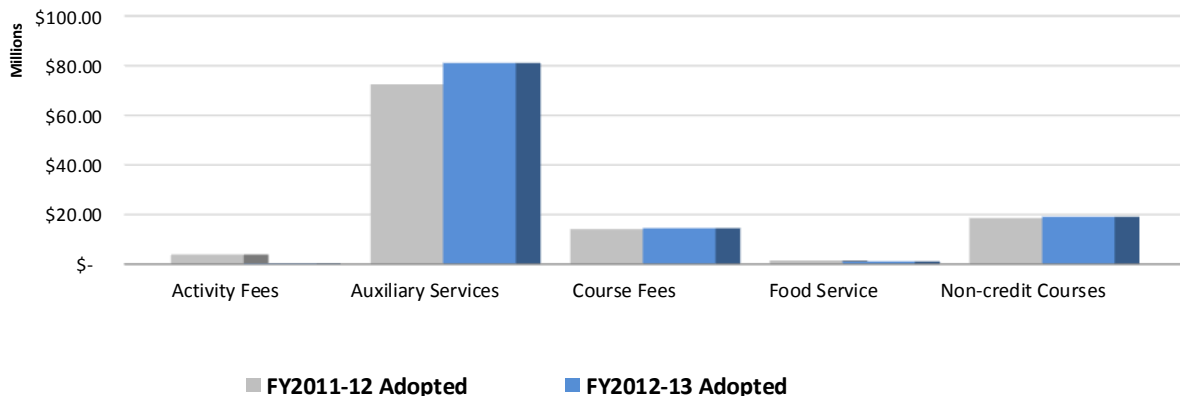
There are five major funds within the Current Auxiliary group:

- Colleges Athletics – includes student activity fees for revenue bond debt
- Other Auxiliary – includes Maricopa and Southwest Skill Centers, Rio Salado educational partnerships and contracts with corporations, Distance Learning and other self-funded activities
- Course Fees – includes all revenue and expenditure related to course fees
- Food Service – includes cafeteria operations at Scottsdale (outside management contract), Rio Salado and Estrella Mountain.
- Non-credit –includes revenue and expenditures related to all non-credit courses, such as Lifelong Learning and Continuing Education programs, National Chair Academy, Fitness Centers, Council for Teacher Education, summer camps, culinary seminars, etc.

The revenue for each fund is summarized below comparing FY12-13 Adopted with the FY11-12 Adopted Budget.

	Activity Fees	Auxiliary Services	Course Fees	Food Service	Non-credit Courses	Transfers out	Total
FY2011-12 Adopted	\$ 3,945,101	72,519,496	14,118,772	1,563,126	18,648,015	(5,305,016)	\$ 105,489,494
FY2012-13 Adopted	\$ 426,400	81,087,397	14,526,227	1,165,830	19,191,619	(6,145,185)	\$ 110,252,288
Increase (Decrease)	\$ (3,518,701)	8,567,901	407,455	(397,296)	543,604	(840,169)	\$ 4,762,794
% change	-89.2%	11.8%	2.9%	-25.4%	2.9%	15.8%	4.5%

Current Auxiliary Fund 2 Revenue



The following expenditure summary shows the Adopted FY12-13 budget by college, with details for each of the five major Auxiliary funds, plus how FY12-13 compares with the FY11-12 Adopted Budget.

AUXILIARY FUND 2 EXPENDITURE DETAIL - BY COLLEGE									
College / District	FY11-12 Adopted	Athletics /College Activities	Other Auxiliary	Course Fees	Food Service	Non-Credit	FY12-13 Adopted	Increase/ (Decrease)	% Change
Phoenix	\$6,092,928	\$ -	\$ 3,116,697	\$ 1,238,066	\$ -	\$ 1,769,838	\$ 6,124,601	\$ 31,673	0.5%
PC Downtown	68,500	-	60,501	8,500	-	-	69,001	501	0.7%
Glendale	6,643,074	-	3,024,480	2,022,446	-	1,363,996	6,410,922	(232,152)	-3.5%
GCC North	102,254	-	37,121	-	-	68,235	105,356	3,102	3.0%
GateWay	6,492,554	-	4,545,916	1,453,734	-	919,859	6,919,509	426,955	6.6%
Maricopa Skill Ctr	11,719,323	-	14,228,272	-	-	-	14,228,272	2,508,949	21.4%
Mesa	16,505,005	-	4,625,951	3,011,123	-	8,256,104	15,893,178	(611,827)	-3.7%
Downtown Mesa Ed	400,000	-	400,000	-	-	-	400,000	-	0.0%
Red Mountain	335,000	-	8,000	327,000	-	-	335,000	-	0.0%
Scottsdale	15,475,435	-	9,813,742	2,158,788	324,792	1,979,508	14,276,830	(1,198,605)	-7.7%
SCC Business Institut	134,231	-	-	33,000	-	138,683	171,683	37,452	27.9%
Rio Salado	18,322,852	-	21,965,526	1,412,792	767,751	1,168,297	25,314,366	6,991,514	38.2%
KJZZ Radio Station	8,864	-	8,864	-	-	-	8,864	-	0.0%
South Mountain	2,179,843	-	1,641,862	235,507	-	70,972	1,948,341	(231,502)	-10.6%
Chandler-Gilbert	3,835,773	-	1,886,619	748,512	-	1,083,321	3,718,452	(117,321)	-3.1%
Williams Educ. Ctr.	280,000	-	280,000	-	-	-	280,000	-	0.0%
Paradise Valley	5,008,915	-	2,649,937	1,111,194	-	921,859	4,682,990	(325,925)	-6.5%
Black Mountain	77,013	-	-	-	-	77,703	77,703	690	0.9%
Estrella Mountain	4,646,696	-	3,551,683	765,565	73,287	873,244	5,263,779	617,083	13.3%
Southwest Skill Ctr	5,313,679	-	4,933,505	-	-	-	4,933,505	(380,174)	-7.2%
District Office	589,026	-	630,772	-	-	-	630,772	41,746	7.1%
Dist Wide Programs	6,563,545	426,400	3,677,949	-	-	500,000	4,604,349	(1,959,196)	-29.8%
Subtotals	\$ 110,794,510	\$ 426,400	\$ 81,087,397	\$ 14,526,227	\$ 1,165,830	\$ 19,191,619	\$ 116,397,473	\$ 5,602,963	5.1%
Transfers out	\$ (5,305,016)	(426,400)	(5,643,785)	-	0	(75,000)	(6,145,185)	(840,169)	15.8%
TOTALS	\$ 105,489,494	\$ -	\$ 75,443,612	\$ 14,526,227	\$ 1,165,830	\$ 19,116,619	\$ 110,252,288	\$ 4,762,794	4.5%

ATHLETIC PROGRAM/COLLEGE ACTIVITIES

The Athletic/College Activities (Fund 210) expenditure detail summary for Athletics/College Activities is not shown separately since that fund (F210) only reflects the following:

Colleges: Athletic Specialist positions with salary and benefits were all moved to the General Fund.

District-wide: Revenue bond debt service payments for Performing Arts Centers (PACs) and the new Student Information System. The \$0.4 million for this debt service is funded from student fees.

OTHER AUXILIARY

The following Expenditure Detail Auxiliary (fund 230) includes budgeted expenditures by College for Facilities Rental & Other Auxiliary Programs and District-wide Supplements. District-wide supplements are budgeted centrally and later transferred to the colleges. Maricopa Skill Center and the Southwest Skill Center are included in this summary, but are shown in greater detail on the pages that follow.

EXPENDITURE DETAIL FOR OTHER AUXILIARY PROGRAMS				
College / District	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Phoenix	\$ 3,115,247	\$ 3,116,697	\$ 1,450	0.0%
City Colleges	60,000	60,501	501	0.8%
Glendale	2,974,284	3,024,480	50,196	1.7%
GCC North	37,007	37,121	114	0.3%
GateWay	3,921,360	4,545,916	624,556	15.9%
Maricopa Skill Ctr	11,719,323	14,228,272	2,508,949	21.4%
Mesa	4,621,230	4,625,951	4,721	0.1%
Downtown Mesa Ed Center	400,000	400,000	-	0.0%
Red Mountain	8,000	8,000	-	0.0%
Scottsdale	10,422,490	9,813,742	(608,748)	-5.8%
Rio Salado	14,953,196	21,965,526	7,012,330	46.9%
KJZZ	8,864	8,864	-	0.0%
South Mountain	1,635,519	1,641,862	6,343	0.4%
Chandler-Gilbert	1,886,022	1,886,619	597	0.0%
Williams Campus	280,000	280,000	-	0.0%
Paradise Valley	2,648,492	2,649,937	1,445	0.1%
Estrella Mountain	3,210,228	3,551,683	341,455	10.6%
Southwest Skill Ctr	5,313,679	4,933,505	(380,174)	-7.2%
District Office	589,026	630,772	41,746	7.1%
Subtotal Colleges	\$ 67,803,967	\$ 77,409,448	\$ 9,605,481	14.2%
District Programs / Transfers:				
Compensated Absences	\$ 300,000	\$ 300,000	\$ -	0.0%
DSSC Printshop / Copy Center	152,543	152,555	12	0.0%
Think Tank - Excel & Mariserve	55,000	55,000	-	0.0%
Women's Leadership Group Council	6,300	6,300	-	0.0%
Other Transfers/Revenue Reserve	3,053,217	2,015,625	(1,037,592)	-34.0%
Carryforward	1,148,469	1,148,469	-	0.0%
Subtotal Programs / Transfers	\$ 4,715,529	\$ 3,677,949	\$ (1,037,580)	-22.0%
TOTAL	\$ 72,519,496	\$ 81,087,397	\$ 8,567,901	11.8%

MARICOPA SKILL CENTER

Maricopa Skill Center (MSC), a division of GateWay Community College, has been the Valley's leading workforce development center since 1962. Through competency based hands-on training, MSC graduates possess the industry-identified skills necessary to obtain employment and economic independence. MSC offers a variety of short-term certificate training programs for careers in business and technology, cosmetology, health care, and trades that are developed and evaluated by Valley employers. The Maricopa Skill Center takes pride in serving the community with effective and affordable job training.

MARICOPA SKILL CENTER BUDGET SUMMARIES

REVENUE AND EXPENDITURE SUMMARY - MARICOPA SKILL CENTER				
	FY11-12	FY12-13	Increase/ (Decrease)	% Change
REVENUES	Adopted	Adopted		
Tuition	\$ 5,469,500	\$ 5,690,000	\$ 220,500	4.0%
Training Materials / Lab Fee/Course Fees	1,693,381	1,785,000	91,619	5.4%
Registration Fee	40,000	40,000	-	0.0%
Sales of Auxiliary Enterprises	125,000	149,000	24,000	19.2%
Rental Income and Other	263,930	261,233	(2,697)	-1.0%
Carryforward	-	1,876,562	1,876,562	N/A
Transfers From MCCCCD General Fund	4,127,512	4,426,477	298,965	7.2%
Total Anticipated Revenue	\$ 11,719,323	\$ 14,228,272	\$ 2,508,949	21.4%
EXPENDITURES	FY11-12	FY12-13	Increase/ (Decrease)	% Change
	Adopted	Adopted		
Salaries & Wages	\$ 4,930,511	\$ 5,559,588	\$ 629,077	12.8%
Employee Benefits	1,872,300	2,085,066	212,766	11.4%
Contract Service	452,814	469,760	16,946	3.7%
Supplies & Materials	2,017,825	2,205,920	188,095	9.3%
Fixed Charges	53,916	160,855	106,939	198.3%
Comm & Utilities	340,633	306,262	(34,371)	-10.1%
Travel	45,000	45,000	-	0.0%
Misc & Transfers	2,006,324	3,395,821	1,389,497	69.3%
Total Expenditures	\$ 11,719,323	\$ 14,228,272	\$ 2,508,949	21.4%
ENROLLMENT / TUITION				
Number of Days in Session	243	243	-	0.0%
Hourly Tuition Rate (Except Nursing)	\$ 5.00	\$ 5.00	\$ -	0.0%
Hourly Tuition Rate (Nursing Program)	\$ 6.00	\$ 6.00	\$ -	0.0%

SIGNIFICANT BUDGET CHANGES FOR FY12-13

Maricopa Skill Center's budget increased \$2.5 million as a result of the following: 1) \$220 thousand in additional tuition for potentially higher enrollment; 2) \$91,619 increase of sales revenue from cosmetology/aesthetician programs; 3) \$1.87 million of carry forward to support renovations for the new Northwest Site; 4) \$299 thousand in transfers from the General Fund for increases in Flex Benefits, ASRS, Worker's Comp rate and approved salary adjustments.

EXPENDITURES BY FUNCTION	FY11-12	FY12-13	Increase/ (Decrease)	% Change
	Adopted	Adopted		
Instruction	\$ 5,474,796	\$ 6,891,951	\$ 1,417,155	25.9%
Academic Support	3,479,195	4,419,633	940,438	27.0%
Student Services	945,541	1,007,456	61,915	6.5%
Administration	1,073,468	1,174,958	101,490	9.5%
Operation and Maintenance of Plant	746,323	734,274	(12,049)	-1.6%
Total Expenditures	\$ 11,719,323	\$ 14,228,272	\$ 2,508,949	21.4%

SOUTHWEST SKILL CENTER

The South West Skill Center (SWSC) at Estrella Mountain Community College serves the growing community of the West Valley with short-term, hands-on training that prepares students for current and future job opportunities by utilizing the most up-to-date technology taught by industry professionals. SouthWest Skill Center has provided more than 4,000 students with quality training for immediate job entry into practical nursing, allied health and the distribution and logistics industry. The Skill Center offers the following programs: Practical Nurse; Emergency Medical Tech; Nursing Assistant; Medical Assistant; Phlebotomy; Medical Billing & Coding; Distribution Logistics Technician; Maintenance Technician and Spanish Medical Interpreter. Estrella Mountain provides educational opportunities, workforce training and community education programs for southwest Maricopa County.

SOUTHWEST SKILL CENTER BUDGET SUMMARIES

REVENUE AND EXPENDITURE SUMMARY - SOUTHWEST SKILL CENTER				
REVENUES	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Tuition	\$ 2,083,531	\$ 2,184,942	\$ 101,411	4.9%
Training Materials / Lab Fee	347,460	214,440	(133,020)	-38.3%
Registration Fee	14,070	15,420	1,350	9.6%
Graduation	39,070	15,420	(23,650)	-60.5%
Rentals/Misc	8,000	9,000	1,000	12.5%
Testing & Transcript	4,550	2,708	(1,842)	-40.5%
Carryforward	802,525	500,000	(302,525)	-37.7%
Transfers From General Fund 1	2,014,473	1,991,575	(22,898)	-1.1%
Total Anticipated Revenue	\$ 5,313,679	\$ 4,933,505	\$ (380,174)	-7.2%
EXPENDITURES	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 2,844,463	\$ 2,646,940	\$ (197,523)	-6.9%
Employee Benefits	856,304	840,583	(15,721)	-1.8%
Contract Service	403,880	212,800	(191,080)	-47.3%
Supplies & Materials	294,700	229,000	\$ (65,700)	-22.3%
Fixed Charges	5,050	500	(4,550)	-90.1%
Comm & Utilities	184,500	107,000	(77,500)	-42.0%
Travel	23,950	28,550	\$ 4,600	19.2%
Equipment, Misc & Transfers	700,832	868,132	167,300	23.9%
Total Expenditures	\$ 5,313,679	\$ 4,933,505	\$ (380,174)	-7.2%
ENROLLMENT / TUITION				
Number of Days in Session	243	243	-	0.0%
Hourly Tuition Rate (Except Nursing)	\$ 5.00	\$ 5.00	\$ -	0.0%
Hourly Tuition Rate (Nursing Program)	\$ 6.00	\$ 6.00	\$ -	0.0%

SIGNIFICANT BUDGET CHANGES FOR FY12-13

The tuition increase is based on growth in the Certified Distribution Program offset by declines in Nursing Assistant, Practical Nursing and EMT programs. Lab fees/training materials also declined in these areas. Southwest Skill Center's budget decreased \$380 thousand due to lower costs in medical programs and moving the fitness center budget to EMCC.

BY FUNCTION:	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Instruction	\$ 4,109,834	\$ 4,208,758	\$ 98,924	2.4%
Academic Support	120,000	92,500	(27,500)	-22.9%
Student Services	10,000	10,000	-	0.0%
Administration	444,902	416,247	(28,655)	-6.4%
Operation and Maintenance of Plant	380,000	206,000	(174,000)	-45.8%
Auxiliary Enterprises	248,943	-	(248,943)	-100.0%
Total Expenditures	\$ 5,313,679	\$ 4,933,505	\$ (380,174)	-7.2%

COURSE FEES

The following Expenditure detail includes projected potential expenditures by College for Course Fees.

EXPENDITURE DETAIL - COURSE FEES					
College	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change	
Phoenix	\$ 948,243	\$ 1,238,066	\$ 289,823	30.6%	
City Colleges	8,500	8,500	-	0.0%	
Glendale	2,021,110	2,022,446	1,336	0.1%	
GateWay	1,473,569	1,453,734	(19,835)	-1.3%	
Mesa	3,005,586	3,011,123	5,537	0.2%	
Red Mountain Campus	327,000	327,000	-	0.0%	
Scottsdale	2,005,248	2,158,788	153,540	7.7%	
SCC Business Institute	32,500	33,000	500	1.5%	
Rio Salado	1,452,585	1,412,792	(39,793)	-2.7%	
South Mountain	235,431	235,507	76	0.0%	
Chandler-Gilbert	748,500	748,512	12	0.0%	
Paradise Valley	1,110,000	1,111,194	1,194	0.1%	
Estrella Mountain	750,500	765,565	15,065	2.0%	
TOTAL	\$ 14,118,772	\$ 14,526,227	\$ 407,455	38.1%	

FOOD SERVICE

The following Expenditure Detail includes budgeted expenditures by College for Food Service. The decrease at Scottsdale is due to the elimination of five vacant positions.

EXPENDITURE DETAIL - FOOD SERVICE					
College	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change	
Scottsdale	\$ 774,781	\$ 324,792	\$ (449,989)	-58.1%	
Rio Salado	685,061	767,751	82,690	12.1%	
Estrella Mountain	103,284	73,287	(29,997)	-29.0%	
TOTAL	\$ 1,563,126	\$ 1,165,830	\$ (397,296)	-25.4%	

NON-CREDIT

The Expenditure Detail on the following page includes budgeted expenditures by College for Non-credit/Special Interest Programs. Fees for each class are determined by the amount necessary to cover all associated costs. If sufficient revenues are not generated, the class will not be offered or expenditures will be reduced accordingly.

EXPENDITURE DETAIL - NON-CREDIT/SPECIAL PROGRAMS					
College	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change	
Phoenix	\$ 1,551,819	\$ 1,769,838	\$ 218,019	14.0%	
Glendale	1,349,167	1,363,996	14,829	1.1%	
GCC North	65,247	68,235	2,988	4.6%	
GateWay	918,518	919,859	1,341	0.1%	
Mesa	8,221,458	8,256,104	34,646	0.4%	
Scottsdale	1,914,702	1,979,508	64,806	3.4%	
SCC Business Institute	101,731	138,683	36,952	36.3%	
Rio Salado	1,232,010	1,168,297	(63,713)	-5.2%	
South Mountain	70,082	70,972	890	1.3%	
Chandler-Gilbert	1,081,845	1,083,321	1,476	0.1%	
Paradise Valley	981,739	921,859	(59,880)	-6.1%	
Black Mountain Campus	77,013	77,703	690	0.9%	
Estrella Mountain	582,684	873,244	290,560	49.9%	
District-Wide	500,000	500,000	-	0.0%	
TOTAL	\$ 18,648,015	\$ 19,191,619	\$ 543,604	2.9%	

AUXILIARY FUND 2 BUDGETED POSITIONS

The following summary compares budgeted positions by college/district and by employee group for all Fund 2 FTE's.

AUXILIARY FUND2 FULL-TIME EQUIVALENT (FTE) SUMMARY - BY COLLEGE													
College/District	FY11-12 Adopted						FY12-13 Adopted						Incr/ (Decr)
	Res Fac	MAT	PSA	M&O	Safety	TOTAL	Res Fac	MAT	PSA	M&O	Safety	TOTAL	
Phoenix		10.5	1.3			11.8		1.0	1.3			2.3	(9.5)
Glendale/GCCNorth		6.5	2.8			9.3		1.5	2.8			4.3	(5.0)
GateWay		3.0	0.6			3.6		1.0	0.6			1.6	(2.0)
Maricopa Skill Ctr	52.0	16.0	30.8	5.0		103.8	54.0	19.5	29.8	5.0		108.3	4.5
Mesa		16.4	14.0			30.4		5.4	14.0			19.4	(11.0)
Scottsdale		20.0	16.7	1.0	0.2	37.8		14.0	14.1	1.0	0.2	29.3	(8.6)
Rio Salado		45.0	77.0	1.0		123.0		55.1	82.8	1.0		138.9	15.9
South Mountain		4.0				4.0		0.0				0.0	(4.0)
Chandler-Gilbert		2.0				2.0		0.0				0.0	(2.0)
Paradise Valley		5.5	1.3			6.8		1.0	1.3			2.3	(4.5)
Estrella Mountain		4.0	2.5			6.5		4.0	2.5			6.5	0.0
Southwest SkillCtr	18.0	12.5	11.2			41.7	18.0	12.8	9.0			39.8	(2.0)
District Office		3.7				3.7		3.7				3.7	0.0
Totals	70.0	149.0	158.0	7.0	0.2	384.1	72.0	118.9	158.0	7.0	0.2	356.1	(28.1)

The decreases are due to the transfer of 45 Athletic Specialist positions from Auxiliary to the General Fund. These were offset by additional positions primarily at Rio and the Maricopa Skill Center. The Grand Total for Auxiliary Fund was a net decrease of 28.1 FTE's for FY12-13.



Adopted Budget

FY2012-13

Section E: Restricted Fund 3

SECTION E – RESTRICTED FUND 3

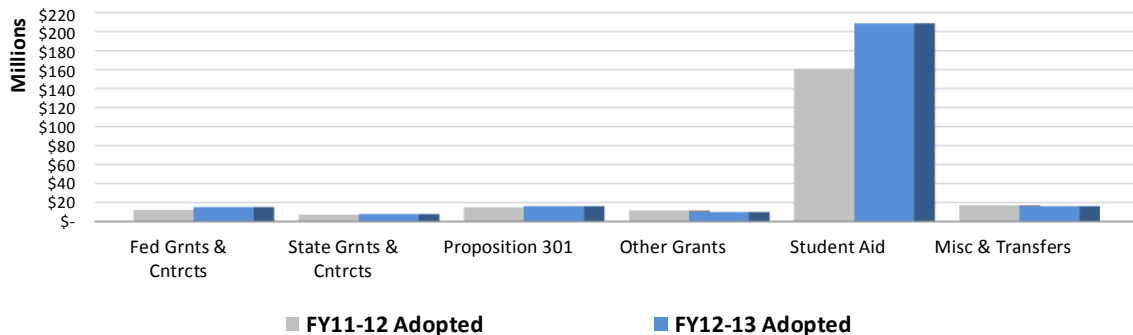
Revenues that are restricted in use are budgeted in the Current Restricted Fund (Fund 3). The Restricted Fund budget reflects potential financial aid awards, grants, contracts and Proposition 301 sales tax revenues (for workforce development and training).

REVENUE BUDGET

The chart below compares the FY12-13 Adopted Budget with the FY11-12 Adopted Budget by revenue source.

	Fed Grnts & Cntrcts	State Grnts & Cntrcts	Proposition 301	Other Grants	Student Aid	Misc & Transfers	Total
FY11-12 Adopted	\$ 12,085,304	7,229,825	14,964,234	11,418,889	160,805,355	16,925,830	\$ 223,429,437
FY12-13 Adopted	\$ 15,305,437	7,692,695	16,226,653	10,077,969	208,738,846	16,174,843	\$ 274,216,443
Increase (Decrease)	3,220,133	462,870	1,262,419	(1,340,920)	47,933,491	(750,987)	\$ 50,787,006
% change	26.6%	6.4%	8.4%	-11.7%	29.8%	-4.4%	22.7%

Current Restricted Fund 3 Revenue



STUDENT FINANCIAL AID: Without these funds, many students would be unable or more limited in their ability to attend college. The single largest source of financial aid is Pell Grants from the Federal government. The higher projected federal financial aid is based on the increased maximum Pell Grant amount and increased utilization.

GRANTS AND CONTRACTS: The Maricopa Community Colleges receive numerous grants and contracts that advance teaching and learning, and the district's commitment to public service, including:

- Carl Perkins Grant funds
- ABE/GED/ESOL Grants from the Department of Education
- National Science Foundation
- Small Business Administration Grants for business training and counseling
- The Gateway Early College High School and the Teacher Prep Charter High School
- Title V Grant
- ASSETS Grants from Corporation for National and Community Service
- State and Private Grants for Nursing Programs
- First Things First funds from the Arizona Early Childhood and Health Development Board

EXPENDITURE BUDGET BY COLLEGE

The Fund 3 Expenditure Detail Summary by College/Unit is shown on the next page in two sections. Projections for Restricted budgets are estimates only, based on: 1) carryover of existing grants & contracts; 2) historic allocations for financial aid; and 3) potential grants and contracts which may be awarded.

Expenditure Category	Phoenix College	Glendale College	GateWay College	Mesa College	Scottsdale College	Rio Salado College	South Mt. College
Grants & Contracts							
Federal Grants & Contracts	\$ 645,340	\$ 398,082	\$ 2,002,095	\$ 771,966	\$ 2,118,799	\$ 2,943,080	\$ 965,496
State Grants & Contracts	158,866	329,659	839,246	1,494,321	315,777	1,213,704	30,000
Charter Schools	566,252	-	1,592,712	-	-	-	-
Prop. 301: Faculty Workforce Initiatives	110,713	350,512	-	598,924	354,252	127,638	123,417
Other Grants & Contracts	132,208	429,090	1,029,530	217,792	97,206	6,859,658	150,000
Total Grants & Contracts	\$ 1,613,380	\$ 1,507,342	\$ 5,463,582	\$ 3,083,004	\$ 2,886,034	\$ 11,144,081	\$ 1,268,913
Student Financial Aid							
FWS - Federal	\$ 532,031	\$ 316,802	\$ 170,000	\$ 617,655	\$ 131,449	\$ -	\$ 110,000
FWS - Inst. Matching (25%)	177,344	105,601	-	205,885	43,816	-	-
Pell Grants	23,121,478	31,708,407	10,719,000	36,693,263	9,370,253	29,830,415	10,700,000
FSEOG - Federal	291,791	548,024	90,000	471,915	108,471	184,624	99,500
FSEOG - Inst. Matching (25%)	97,264	182,675	-	157,305	36,157	61,541	-
Admin. Overhead (9710)	54,921	57,655	22,000	72,638	17,825	12,308	26,100
LEAP - Federal	16,295	21,838	-	28,603	12,917	16,562	8,445
LEAP - State	39,832	53,381	35,000	69,919	31,577	40,484	46,200
LEAP - District Matching	34,400	46,102	-	60,385	27,271	34,964	17,177
Scholarships	1,486,153	1,091,058	900,000	2,057,272	723,284	354,368	1,750,000
Subtotal Student Financial Aid	\$ 25,851,509	\$ 34,131,543	\$ 11,936,000	\$ 40,434,840	\$ 10,503,020	\$ 30,535,267	\$ 12,757,422
Less FWS Inst. Matching	(177,344)	(105,601)	-	(205,885)	(43,816)	-	-
Less SEOG Inst. Matching	(97,264)	(182,675)	-	(157,305)	(36,157)	(61,541)	-
Total Student Financial Aid	\$ 25,576,902	\$ 33,843,267	\$ 11,936,000	\$ 40,071,650	\$ 10,423,047	\$ 30,473,726	\$ 12,757,422
Other Restricted Activity	\$ 155,149	\$ 258,558	\$ 22,495	\$ 328,154	\$ 105,401	\$ 52,843	\$ 41,868
Total Restricted Fund	\$ 27,345,431	\$ 35,609,168	\$ 17,422,077	\$ 43,482,808	\$ 13,414,482	\$ 41,670,650	\$ 14,068,203

Expenditure Category	Chandler Gilbert College	Paradise Valley College	Estrella Mt. College	Maricopa Skill Center	Southwest Skill Center	Office/District Wide	Grand Total
Grants & Contracts							
Federal Grants & Contracts	\$ 259,879	\$ 191,089	\$ 580,665	\$ 55,610	\$ 32,383	\$ 4,319,553	\$ 15,284,038
State Grants & Contracts	162,318	302,620	218,506	19,569	94,238	354,905	5,533,729
Charter Schools	-	-	-	-	-	-	2,158,964
Prop. 301: Faculty Workforce Initiatives	623,500	118,989	359,801	-	-	-	2,767,746
Other Grants & Contracts	100,000	71,619	19,272	-	-	971,592	10,077,969
Total Grants & Contracts	\$ 1,145,697	\$ 684,317	\$ 1,178,244	\$ 75,179	\$ 126,621	\$ 19,104,957	\$ 49,281,353
Student Financial Aid							
FWS - Federal	\$ 143,000	\$ 145,657	\$ 189,517	\$ -	\$ -	\$ -	2,356,112
FWS - Inst. Matching (25%)	47,666	33,865	63,172	-	-	-	677,349
Pell Grants*	12,798,327	8,764,594	16,517,205	1,861,658	613,207	-	192,697,806
FSEOG - Federal	130,000	129,963	209,196	7,565	-	-	2,271,049
FSEOG - Inst. Matching (25%)	43,333	32,490	69,732	2,522	-	-	683,019
Admin. Overhead (9710)	18,200	17,100	26,581	504	-	-	325,833
LEAP - Federal	11,292	11,124	10,538	5,904	-	-	143,518
LEAP - State	27,602	27,191	25,760	14,432	-	-	411,379
LEAP - District Matching	23,838	23,483	22,247	12,464	-	97,669	400,000
Scholarships	892,123	311,427	549,474	18,323	21,067	-	10,154,549
Subtotal Student Financial Aid	\$ 14,135,381	\$ 9,496,894	\$ 17,683,424	\$ 1,923,372	\$ 634,273	\$ 97,669	\$ 210,120,614
Less FWS Inst. Matching	(47,666)	(33,865)	(63,172)	-	-	-	(677,349)
Less SEOG Inst. Matching	(43,333)	(32,490)	(69,732)	(2,522)	-	-	(683,019)
Total Student Financial Aid	\$ 14,044,381	\$ 9,430,539	\$ 17,550,519	\$ 1,920,850	\$ 634,273	\$ 97,669	\$ 208,760,246
Other Restricted Activity	\$ 78,100	\$ 50,520	\$ 81,455	\$ -	\$ -	\$ 15,000,000	\$ 16,174,543
Total Restricted Fund	\$ 15,268,179	\$ 10,165,376	\$ 18,810,219	\$ 1,996,030	\$ 760,894	\$ 34,202,626	\$ 274,216,143

PROPOSITION 301

Proposition 301 is a statewide November 2000 referendum that raised sales taxes for education; community colleges are required to use the funds for workforce development and training. The Maricopa Community colleges anticipate receiving \$7.2 million in Proposition 301 sales tax revenues to support workforce development initiatives.

The capital allocation is given to a single different community college campus every year on a rotating basis. Maricopa received \$1 million in FY04-05, in FY07-8 and FY09-10, FY10-11 and FY11-12 for a total of \$5 million. This fulfills the State's commitments to the District.

REVENUE AND EXPENDITURE SUMMARY - PROPOSITION 301

REVENUES	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Prop 301 Sales Tax Revenue	\$ 6,304,929	\$ 7,215,375	\$ 910,446	14.4%
Prop 301 Capital Distribution	1,000,000	-	(1,000,000)	-100.0%
Interest Income	7,500	7,500	-	0.0%
Fund Balance Carryforward Estimate	7,651,805	9,003,778	1,351,973	17.7%
Total Revenues	\$ 14,964,234	\$ 16,226,653	\$ 1,262,419	8.44%

EXPENDITURES	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
Quality Instruction	\$ 2,635,045	\$ 2,767,746	\$ 132,701	5.0%
Small Business Development Ctr.	315,000	315,000	-	0.0%
GPEC Dues	50,000	42,000	(8,000)	-16.0%
College Workforce Initiatives	1,928,474	2,428,474	500,000	25.9%
21st Century Maricopa Career Software	-	300,000	300,000	N/A
GateWay CC Incubator Project	-	4,000,000	4,000,000	N/A
Reserve	1,383,910	1,369,655	(14,255)	-1.0%
Capital Distribution	1,000,000	-	(1,000,000)	-100.0%
Carryforward Estimate	7,651,805	5,003,778	(2,648,027)	-34.6%
Total Expenditures	\$ 14,964,234	\$ 16,226,653	\$ 1,262,419	8.44%

PHOENIX COLLEGE PREPARATORY ACADEMY
REVENUE AND EXPENDITURE SUMMARY - PHOENIX COLLEGE PREPARATORY ACADEMY

REVENUES	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
State Grants and Contracts	\$ 553,031	\$ 566,252	\$ 13,221	2.4%
Total Revenues	\$ 553,031	\$ 566,252	\$ 13,221	2.4%
EXPENDITURES				
Personal Services	\$ 314,373	\$ 319,270	\$ 4,897	1.6%
Employee Benefits	73,178	71,409	(1,769)	-2.4%
Purchase Services	81,572	90,258	8,686	10.6%
Supplies and Materials	55,589	53,904	(1,685)	-3.0%
Transportation	20,919	25,911	4,992	23.9%
Miscellaneous & Transfers	7,400	5,500	(1,900)	-25.7%
Total Expenditures	\$ 553,031	\$ 566,252	\$ 13,221	2.4%

GATEWAY EARLY COLLEGE HIGH SCHOOL
REVENUE AND EXPENDITURE SUMMARY - GATEWAY EARLY COLLEGE HIGH SCHOOL

REVENUES	FY11-12 Adopted	FY12-13 Adopted	Increase/ (Decrease)	% Change
State Grants and Contracts	\$ 1,842,147	\$ 1,592,712	\$ (249,435)	-13.5%
Total Revenues	\$ 1,842,147	\$ 1,592,712	\$ (249,435)	-13.5%
EXPENDITURES				
Personal Services	\$960,633	\$908,965	\$ (51,668)	-5.4%
Employee Benefits	328,962	312,401	(16,561)	-5.0%
Contract Services	274,836	161,100	(113,736)	-41.4%
Supplies and Materials	147,624	132,624	(15,000)	-10.2%
Transportation	30,000	45,750	15,750	52.5%
Miscellaneous & Transfers	100,092	31,872	(68,220)	-68.2%
Total Expenditures	\$1,842,147	\$1,592,712	\$ (249,435)	-13.5%



Adopted Budget

FY2012-13

Section F: Plant Fund 7

SECTION F – PLANT FUND 7

The Plant fund (Fund 7) is MCCC'D's capital budget fund; it includes capital state aid if appropriated, the 2004 General Obligation bonds issued, Revenue bond proceeds and debt services related to those bonds. The major source of funding comes from General Obligation (GO) Bonds, revenue bonds and transfers from the General Fund for capital equipment.

STATE AID

State Aid for capital was suspended since FY09-10; we anticipate funding will continue to be suspended through FY12-12. As a result, the Adopted Budget assumes that we will not be appropriated any Capital State Aid funding for FY12-13.

BOND PROCEEDS

In 2004, Maricopa County voters overwhelmingly approved \$951 million General Obligation Bond Program. Bonds totaling \$800 million have been issued (Series A, B, C, and D). Although the timing for issuing bonds is subject to cash flow needs, we are planning for the final issuance (Series E) of \$151 million in FY12-13.

Table 1 below identifies the planned uses of Bond funds by Bond issuance. The intent of the bond proceeds is to support the construction/purchase of 1.5 million square feet of new building space as well as the renovation of 600,000 square feet of existing space. As of June 30, 2012, approximately 67% of the program will be completed which includes additional building space of 1.2 million square feet, the renovation of approximately 416,000 square feet, and the purchase of several land parcels in Maricopa County to meet future growth needs of the District. Additionally, funding has been/ will be used to support new technology initiatives, enhance and improve occupational programs, and provide preventative maintenance for existing structures.

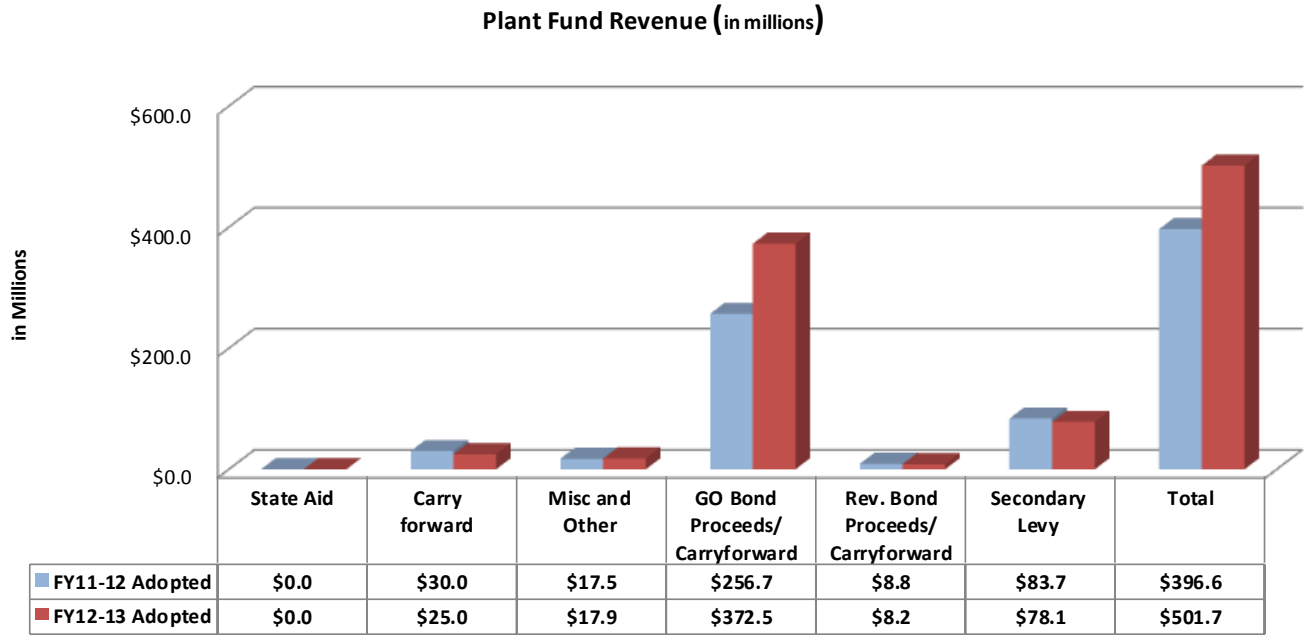
Table 1

**2004 G.O. Bond Program
Current and Projected Amounts by Program, Projects, and Series**

Categories of Expense	Series A-D	Series E	TOTAL
Construction	564,413,245	29,009,186	593,422,432
Regulatory and Compliance Programs	10,355,073	4,563,042	14,918,115
Security & Specialty Programs	19,903,225	5,884,366	25,787,590
Construction Projects	\$ 594,671,543	\$ 39,456,594	\$ 634,128,137
Land Acquisition	19,000,000	-	19,000,000
Maintenance and Improvement Projects	34,938,221	21,571,841	56,510,062
Technology	105,295,017	64,356,101	169,651,117
Occupational Equipment	46,365,219	25,704,464	72,069,684
Total	\$ 800,270,000	\$ 151,089,000	\$ 951,359,000

PLANT FUND SUMMARY

The Revenue and Expenditure summary for the Plant Fund is shown in Section B. The revenue for each major funding source is shown in the chart below, comparing FY12-13 Adopted with the FY11-12 Adopted Budget.



PLANT FUND EQUIPMENT ALLOCATION SUMMARY

A portion of the 2004 GO Bond Proceeds is allocated to colleges for specific programs

- ❖ Information Technology Allocation to Colleges (ITAC) is based on schedules provided by the colleges;
- ❖ Occupational Education (OCC ED) allocations to colleges include funding for occupational-related equipment.

In the past, colleges also received a pro-rata share of the State-Aid Equipment Allocation; however, these funds were suspended since FY09-10. As noted earlier, we assume that there will be no Capital State Aid for FY12-13.

A summary of College Allocations for these specific Bond programs is shown below:

FY2012-13 ADOPTED ALLOCATIONS TO COLLEGES							
College	2004 GO BOND ITAC ALLOCATION			2004 GO BOND OCC-ED ALLOCATION			FY2012-13
	FY2012 Adopted	FY2013 Proposed	PERCENT CHANGE	FY2012 Adopted	FY2013 Proposed	PERCENT CHANGE	Proposed TOTAL
Phoenix	\$ -	\$ -	N/A	\$ -	\$ -	N/A	\$ -
Glendale	750,000	750,000	0.0%	-	-	N/A	750,000
GateWay	-	-	N/A	-	-	N/A	-
Maricopa Skill Ctr *	-	-	N/A	-	-	N/A	-
Mesa	773,806	-	-100.0%	-	-	N/A	-
Red Mountain	-	-	N/A	-	-	N/A	-
Scottsdale	1,616,744	-	-100.0%	-	-	N/A	-
Rio Salado	1,255,000	1,305,000	4.0%	525,000	525,000	0.0%	1,830,000
South Mountain	1,820,000	-	-100.0%	-	-	N/A	-
Chandler-Gilbert	988,800	-	-100.0%	-	-	N/A	-
Williams Campus	275,800	-	N/A	-	-	N/A	-
Paradise Valley	-	-	N/A	-	-	N/A	-
Estrella Mountain	928,045	928,045	0.0%	-	-	N/A	928,045
Southwest Skill Ctr *	-	-	N/A	-	-	N/A	-
District Office	-	-	N/A	-	-	N/A	-
TOTAL	\$ 8,408,195	\$ 2,983,045	-64.5%	\$ 10,525,000	\$ 525,000	-95%	\$ 3,508,045

Notes:

A: State Aid equipment allocation has been suspended for FY 09/10, FY10-11, FY11-12, and FY 12-13

B: 2004 G O Bond - College Managed Technology (ITAC) allocations for FY 12/13 based on schedules provided by colleges.

C: 2004 G O Bond - The last of the annual OCC-ed allocations with the exception of Rio Salado were transferred in FY11/12.

D: 2004 G O - Bond Rio Salado's annual OCC-ed allocation comes from its \$50M allocation-estimated at \$525,000 for FY12-13.

CAPITAL EQUIPMENT REQUESTS

The following College summaries represent potential purchases of capital equipment over \$20,000 during FY2012-13.

COLLEGE SUMMARY		FUND SOURCE SUMMARY	
College	Total Cost	Source	Total Cost
Glendale Community College	\$112,000	2004 GO Bond (College Mngd Tech)	\$120,000
GateWay Community College	235,000	2004 GO Bond (DO Tech/ITAC)	45,000
Maricopa Skill Center	30,000	2004 GO Bond (Occ Ed Equipment)	235,000
Scottsdale Community College	153,000	Fund 2	370,000
Rio Salado College	184,000	State Aid (Fund 710)	135,000
South Mountain Comm. College	28,000		
Chandler/Gilbert Comm. College	30,000		
Paradise Valley Comm. College	40,000		
Estrella Mountain Comm College	45,000		
MCCD District Office	48,000		
GRAND TOTAL	\$905,000	GRAND TOTAL	\$905,000

College	Fund Source	Equipment Description	Unit Cost	#	Total Cost
GCC	Fund 2	Passenger Vans	\$25,000	3	\$75,000
	State Aid (Fund 710)	Rider Street Sweeper	37,000	1	37,000
GCC SUBTOTAL					\$112,000
GWC	2004 GO Bond (Occ Ed Equipment)	Horizontal CNC Mill 5 Year Lease	35,000	1	35,000
	2004 GO Bond (Occ Ed Equipment)	Hi-Resolution 3D Printer	90,000	1	90,000
	2004 GO Bond (Occ Ed Equipment)	Gamma Camera Upgrade	80,000	1	80,000
	2004 GO Bond (Occ Ed Equipment)	Human Birthing Simulator - Birthing Noelle	30,000	1	30,000
GWC SUBTOTAL					\$235,000
MSC	Fund 2	Vehicle - Sedan	30,000	1	30,000
MSC SUBTOTAL					\$ 30,000
SCC	Fund 2	Reel Turf Lawn Mower	28,000	1	28,000
	Fund 2	Hybrid Sedan for Motor Pool	28,500	2	57,000
	Fund 2	12 Passenger Van	30,000	1	30,000
	Fund 2	Industrial Parking Lot Sweeper	38,000	1	38,000
SCC SUBTOTAL					\$ 153,000
RSC	2004 GO Bond (College Mngd Tech)	SAN enclosures	30,000	2	60,000
	2004 GO Bond (College Mngd Tech)	Dell Server	20,000	3	60,000
	Fund 2	Electric Vehicle	32,000	2	64,000
RSC SUBTOTAL					\$ 184,000
SMC	State Aid (Fund 710)	Automobile	28,000	1	28,000
RSC SUBTOTAL					\$ 28,000
CGC	State Aid (Fund 710)	Replacement Vehicle	30,000	1	30,000
SCC SUBTOTAL					\$ 30,000
PVC	State Aid (Fund 710)	Utility Service Truck	40,000	1	40,000
PVC SUBTOTAL					\$ 40,000
EMC	2004 GO Bond (DO Tech/ITAC)	Server Switch	45,000	1	45,000
EMC SUBTOTAL					\$ 45,000
DSSC	Fund 2	Copiers	24,000	2	48,000
DSSC SUBTOTAL					\$ 48,000
GRAND TOTAL					\$905,000

Capital Equipment Requests are not submitted for items that are included in construction or ITAC projects.



Adopted Budget

FY2012-13

Section G: Legal Budget

SECTION G – LEGAL BUDGET
SCHEDULE A: SUMMARY OF BUDGET DATA

Maricopa County Community College District
Budget For Fiscal Year 2012-13
Summary of Budget Data

	Adopted Budget 2011-12	Adopted Budget 2012-13	Increase/(Decrease) From Budget 2011-12 To Budget 2012-13	
			Amount	%
CURRENT GENERAL AND PLANT FUNDS				
A. Expenditures				
Current General Fund	\$ 683,978,304	\$ 683,497,573	\$ (480,731)	-0.1%
Unexpended Plant Fund	311,618,670	423,620,363	112,001,693	35.9%
Retirement of Indebtedness Plant Fu	85,023,878	78,125,113	(6,898,765)	-8.1%
TOTAL	\$ 1,080,620,852	\$ 1,185,243,049	\$ 104,622,197	9.7%
B. Expenditures Per FTSE:				
Current General Fund	\$7,366 /FTSE	\$7,244 /FTSE	(\$122)	-1.7%
Unexpended Plant Fund	\$3,356 /FTSE	\$4,490 /FTSE	\$1,134	33.8%
EXPENDITURE LIMITATIONS				
		FISCAL YEAR 2010-11	\$ 492,299,679	
		FISCAL YEAR 2012-13	\$ 512,322,449	
AMOUNT RECEIVED FROM PRIMARY PROPERTY TAXES IN FISCAL YEAR 2010-11 IN EXCESS OF THE MAXIMUM ALLOWABLE AMOUNT AS CALCULATED PURSUANT TO A.R.S. § 42-17051.				
			\$ -	
MAXIMUM ALLOWABLE PRIMARY PROPERTY TAX LEVY FOR FY 2012-13 PURSUANT TO A.R.S. § 42-17051.				
			\$416,751,114	
SUMMARY OF PRIMARY AND SECONDARY PROPERTY TAX LEVIES AND RATES				
A. Amount Levied				
Primary Tax Levy	\$ 389,655,514	\$ 396,192,808	\$ 6,537,294	1.7%
SRP In Lieu of Primary Tax Levy	6,591,303	\$ 7,820,310	1,229,007	18.6%
Secondary Tax Levy	75,935,239	76,200,590	265,351	0.3%
SRP In Lieu of Secondary Tax Levy	1,275,611	1,498,123	222,512	17.4%
TOTAL PROPERTY TAX LEVY	\$ 473,457,667	\$ 481,711,831	\$ 8,254,164	1.7%
B. Rates Per \$100 Net Assessed Valuation				
Primary Levy Rate	\$ 1.0123	\$ 1.1563	\$ 0.1440	14.2%
Secondary Levy Rate	0.1959	\$ 0.2215	0.0256	13.1%
TOTAL PROPERTY TAX RATE	\$ 1.2082	\$ 1.3778	\$ 0.1696	14.0%

SCHEDULE B: CURRENT GENERAL FUND --REVENUES AND OTHER ADDITIONS

Maricopa County Community College District Budget For Fiscal Year 2012-13 Current General Fund - Revenues and Other Additions					
REVENUES AND OTHER ADDITIONS BY SOURCE	Estimated	Adopted	Adopted	Increase/(Decrease)	
	Actual 2011-12	Budget 2011-12	Budget 2012-13	From Budget 2011-12 To Budget 2012-13 Amount	%
PROPERTY TAXES					
Primary Tax Levy	381,733,514	\$ 389,655,514	\$ 396,192,808	\$ 6,537,294	1.7%
Subtotal	\$ 381,733,514	\$ 389,655,514	\$ 396,192,808	\$ 6,537,294	1.7%
STATE APPROPRIATIONS					
Maintenance Support	6,891,400	\$ 6,891,400	\$ 8,315,700	\$ 1,424,300	20.7%
Subtotal	\$ 6,891,400	\$ 6,891,400	\$ 8,315,700	\$ 1,424,300	20.7%
TUITION, REGISTRATION, AND STUDENT FEES					
General Tuition	195,783,000	\$ 203,556,874	\$ 206,672,636	\$ 3,115,762	1.5%
Out-Of-District Tuition	331,865	331,865	350,507	18,642	5.6%
Out-Of-State Tuition	19,258,748	13,107,990	17,107,990	4,000,000	30.5%
Student Fees	6,032,870	6,032,870	6,092,260	59,390.00	1.0%
Subtotal	\$ 221,406,483	\$ 223,029,599	\$ 230,223,393	\$ 7,193,794	3.2%
OTHER SOURCES					
Investment Income	800,000	\$ 500,000	\$ 505,000	\$ 5,000	1.0%
Other - Miscellaneous Fees and Charges	5,444,380	5,444,380	4,774,014	(670,366)	-12.3%
- In-Lieu Tax (SRP)	6,591,303	6,591,303	\$7,820,310	1,229,007	18.6%
Subtotal	\$ 12,835,683	\$ 12,535,683	\$ 13,099,324	\$ 563,641	4.5%
Total Revenues and Other Additions	\$ 622,867,080	\$ 632,112,196	\$ 647,831,225	\$ 15,719,029	2.5%
UNRESTRICTED GENERAL FUND BALANCE					
AT JULY 1, APPLIED TO BUDGET	51,866,108	\$ 51,866,108	\$ 35,666,348	\$ (16,199,760)	-31.2%
TOTAL AMOUNT AVAILABLE FOR EXPENDITURES	\$ 674,733,188	\$ 683,978,304	\$ 683,497,573	\$ (480,731)	-0.1%

Maricopa County Community College District Budget For Fiscal Year 2012-13 Current General Fund - Revenues and Other Additions	
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Unrestricted General Fund Balance at July 1, 2012	\$ 152,760,813
Less: Governing Board Designations:	
Bond Operating Costs	(7,500,000)
Financial Stability Policy at 8% as of 6/30/12	(49,829,366)
Financial Stability FY10-11	(1,997,132)
Financial Stability FY12-13 to FY13-14	(15,315,000)
Total Governing Board Designations	\$ (74,641,498)
Add: Amounts Not Expected to be Expended in the Budget Year:	(42,452,967)
Unrestricted General Fund Balance at July 1, 2012, Applied to Budget	\$ 35,666,348

SCHEDULE C: PLANT FUNDS – REVENUES AND OTHER ADDITIONS

Maricopa County Community College District Budget For Fiscal Year 2012-13 Plant Funds - Revenues and Other Additions					
	Estimated	Adopted	Adopted	Increase/(Decrease)	
	Actual	Budget	Budget	From Budget 2011-12	
	2011-12	2011-12	2012-13	To Budget 2012-13	
				Amount	%
UNEXPENDED PLANT FUND					
State Appropriations	\$ -	\$ -		\$ -	--
Investment Income	39,755,390	36,727,106	37,867,099	1,139,993	3.1%
Proceeds from Sale of Bonds	0	0	151,089,000	151,089,000	--
Other Revenues and Additions	178,626,921	258,621,404	216,811,528	(41,809,876)	-16.2%
	\$ 218,382,311	\$ 295,348,510	\$ 405,767,627	\$ 110,419,117	37.4%
TRANSFERS IN/(OUT)					
Transfer In - Potential Capital Needs - General Fund & Auxiliary Fund	\$ 4,270,160	\$ 4,270,160	\$ 5,852,736	\$ 1,582,576	37.1%
Transfer In - Current General fund	6,000,000	10,000,000	10,000,000	-	0.0%
Transfer In - Current Auxiliary Fund	2,000,000	2,000,000	2,000,000	-	0.0%
TOTAL AMOUNT AVAILABLE FOR EXPENDITURES: UNEXPENDED PLANT FUND					
	\$ 230,652,471	\$ 311,618,670	\$ 423,620,363	\$ 112,001,693	35.9%
RETIREMENT OF INDEBTEDNESS PLANT FUND					
Sources for payment of principal/interest on General Obligation bonds					
Secondary Tax Levy & Salt River Project In Lieu of Secondary Tax Levy	79,544,340	77,210,850	77,698,713	487,863	0.6%
SOURCES FOR G.O. BOND PAYMENT	\$ 79,544,340	\$ 77,210,850	\$ 77,698,713	\$ 487,863	0.6%
FUND BALANCE at July 1 RESTRICTED G.O. BOND	\$ 2,946,081	\$ 6,465,012	\$ -	(6,465,012)	--
TOTAL AMOUNT AVAILABLE FOR RETIREMENT OF GENERAL OBLIGATION BONDS	\$ 82,490,421	\$ 83,675,862	\$ 77,698,713	\$ (5,977,149)	-7.1%
RESTRICTED FOR RETIREMENT OF REVENUE BONDS			\$ -	\$ -	--
TRANSFERS IN/(OUT)					
Transfers In - Current Auxiliary Fund - Revenue Bond	\$ 1,339,816	\$ 1,348,016	\$ 426,400	\$ (921,616)	-68.4%
Transfers In- Curent Auxiliary Fund- Contingent Revenue Bond	0	0	0	0	--
TOTAL AMOUNT AVAILABLE FOR RETIREMENT OF REVENUE BONDS	\$ 1,339,816	\$ 1,348,016	\$ 426,400	\$ (921,616)	-68.4%
TOTAL AMOUNT AVAILABLE FOR EXPENDITURES - RETIREMENT OF INDEBTEDNESS PLANT FUND					
	\$ 83,830,237	\$ 85,023,878	\$ 78,125,113	\$ (6,898,765)	-8.1%

SCHEDULE D: CURRENT GENERAL & PLANT FUNDS- EXPENDITURES/OTHER DEDUCTIONS

Maricopa County Community College District Budget For Fiscal Year 2012-13 Current General Fund and Plant Funds - Expenditures and Other Deductions						
CURRENT GENERAL FUND	Estimated Actual 2011-12	Adopted Budget 2011-12	Adopted Budget 2012-13	Increase/(Decrease) From Budget 2011-12 To Budget 2012-13		
				Amount	%	
Instruction	\$ 294,651,199	\$ 295,729,162	\$ 298,586,345	\$ 2,857,183	1.0%	
Public Service	2,658,556	2,506,906	2,487,080	(19,826)	-0.8%	
Academic Support	68,558,856	76,443,815	78,142,721	1,698,906	2.2%	
Student Services	62,851,401	58,776,333	64,404,400	5,628,067	9.6%	
Institutional Support	111,387,906	135,598,684	118,977,744	(16,620,940)	-12.3%	
Operation and Maintenance of Plant	60,687,299	45,346,310	57,288,661	11,942,351	26.3%	
Scholarships	19,573,104	19,570,094	20,605,274	1,035,180	5.3%	
Contingency	-	50,007,000	43,005,348	(7,001,652)	-14.0%	
TOTAL EXPENDITURES AND OTHER DEDUCTIONS of CURRENT GENERAL	\$ 620,368,322	\$ 683,978,304	\$ 683,497,573	\$ (480,731)	-0.1%	
PLANT FUNDS:						
UNEXPENDED PLANT FUND						
Land	\$ 400,000	\$ -	\$ -	\$ -	--	
Buildings	11,792,481	30,000,000	72,300,000	42,300,000	141.0%	
Improvements Other Than Buildings	11,474,766	15,000,000	20,250,000	5,250,000	35.0%	
Equipment	28,001,665	12,525,000	30,800,000	18,275,000	145.9%	
Library Books	1,012,476	4,000,000	4,000,000	-	0.0%	
Construction in Progress	47,000,000	219,373,830	268,165,144	48,791,314	22.2%	
Contingency	0	30,614,621	28,000,000	(2,614,621)	-8.5%	
Retirement of Indebtedness - Capital Leases & Installment Purchases	22,065	90,903	90,903	-	0.0%	
Interest on Indebtedness - Capital Leases & Installment Purchases	3,997	14,316	14,316	-	0.0%	
TOTAL EXPENDITURES AND OTHER DEDUCTIONS OF RETIREMENT of UNEXPENDED PLANT FUND	\$ 99,707,450	\$ 311,618,670	\$ 423,620,363	\$ 112,001,693	35.9%	
RETIREMENT OF INDEBTEDNESS PLANT FUND						
Retirement of Indebtedness - G. O. Bonds	\$ 56,255,000	\$ 56,255,000	\$ 53,350,000	\$ (2,905,000)	-5.2%	
Interest on Indebtedness - G. O. Bonds	20,940,314	20,955,850	24,348,713	3,392,863	16.2%	
Interest on Indebtedness - Net Premium	6,480,547	6,465,012		(6,465,012)	--	
Retirement of Indebtedness - Revenue Bon	830,000	830,000	410,000	(420,000)	-50.6%	
Interest on Indebtedness - Revenue Bonds	33,000	518,016	16,400	(501,616)	-96.8%	
Interest on Indebtedness - Other Long-Terr	0	0		-	--	
TOTAL EXPENDITURES AND OTHER DEDUCTIONS OF RETIREMENT OF INDEBTEDNESS PLANT FUND	\$ 84,538,861	\$ 85,023,878	\$ 78,125,113	\$ (6,898,765)	-8.1%	
FUND 7 TOTAL	\$ 184,246,311	\$ 396,642,548	\$ 501,745,476	\$ 105,102,928	26.5%	

SCHEDULE E: CURRENT AUXILIARY FUND – REVENUES/OTHER ADDITIONS

Maricopa County Community College District Budget For Fiscal Year 2012-13 Current Auxiliary Fund - Revenues and Other Additions					
REVENUES AND OTHER ADDITIONS BY SOURCE	Estimated Actual 2011-12	Adopted Budget 2011-12	Adopted Budget 2012-13	Increase/(Decrease) From Budget 2011-12 To Budget 2012-13	
				Amount	%
TUITION, REGISTRATION, AND STUDENT FEES					
General Tuition (Non-credit/Special Interest)	\$ 8,362,371	\$ 18,648,015	\$ 19,067,167	\$ 419,152	2.2%
Out-of-State Tuition	\$ 17,501,017	7,090,000	12,130,000	5,040,000	71.1%
Student Fees	14,455,813	26,284,609	26,323,601	38,992	0.1%
Subtotal	\$ 40,319,201	\$ 52,022,624	\$ 57,520,768	\$ 5,498,144	10.6%
SALES AND SERVICES					
Food Service Sales	\$ 1,166,576	\$ 1,563,126	\$ 1,147,965	\$ (415,161)	-26.6%
Intercollegiate Athletics	227,105	249,500	253,500	4,000	1.6%
Other Sales And Services	5,590,703	10,022,027	10,107,374	85,347	0.9%
Subtotal	\$ 6,984,384	\$ 11,834,653	\$ 11,508,839	\$ (325,814)	-2.8%
OTHER REVENUES AND ADDITIONS					
Investment Income	\$ 18,002	\$ 15,000	\$ 15,000	\$ -	0.0%
Other					
Cash Balance Carryforward	22,290,555	19,954,548	20,406,413	451,865	2.3%
Grants/Donations	1,771,956	2,079,105	2,107,111	28,006	1.3%
Miscellaneous Other Revenues	-	-	-	-	--
Subtotal	\$ 24,080,513	\$ 22,048,653	\$ 22,528,524	\$ 479,871	2.2%
Total Revenues And Other Additions	\$ 71,384,098	\$ 85,905,930	\$ 91,558,131	\$ 5,652,201	6.6%
TRANSFERS IN/(OUT)					
Transfer In - Current General Fund & Auxiliary Programs	\$ 11,088,628	\$ 11,088,628	\$ 8,656,989	\$ (2,431,639)	-21.9%
Transfer Out - Plant Fund	(3,348,016)	(3,348,016)	(5,718,785)	(2,370,769)	70.8%
Principal And Interest - to Debt Service Fund	(1,957,000)	(1,957,000)	(426,400)	1,530,600	-78.2%
Miscellaneous Inter and Intra Fund Transfers	13,799,952	13,799,952	16,182,353	2,382,401	17.3%
TOTAL AMOUNT AVAILABLE FOR EXPENDITURES	\$ 90,967,662	\$ 105,489,494	\$ 110,252,288	\$ 4,762,794	4.5%

SCHEDULE F: CURRENT RESTRICTED FUND – REVENUES/OTHER ADDITIONS

Maricopa County Community College District Budget For Fiscal Year 2012-13 Current Restricted Fund - Revenues and Other Additions					
REVENUES AND OTHER ADDITIONS BY SOURCE	Estimated	Adopted	Adopted	Increase/(Decrease)	
	Actual	Budget	Budget	From Budget 2011-12	To Budget 2012-13
	2011-12	2011-12	2012-13	Amount	%
GIFTS, GRANTS, AND CONTRACTS					
Federal Grants And Contracts	\$ 233,771,000	\$ 160,799,370	\$ 212,934,838	\$ 52,135,468	32.4%
State Grants And Contracts	2,510,000	11,418,889	5,533,729	(5,885,160)	-51.5%
Local Grants And Contracts	1,000,000	374,846	411,379	36,533	9.7%
Private Gifts, Grants And Contracts	12,560,000	11,716,443	20,232,518	8,516,075	72.7%
Subtotal	\$ 249,841,000	\$ 184,309,548	\$ 239,112,464	\$ 54,802,916	29.7%
OTHER REVENUES AND ADDITIONS					
Investment Income (State Shared Sales Tax , LGIP,Other)	\$ 15,000	\$ 7,500	\$ 7,500	\$ -	0.0%
Other:					
State Shared Sales Tax (Prop 301)	5,770,000	6,304,929	7,215,375	910,446	14.4%
State Shared Sales Tax (Prop 301) Capital Distribution	1,000,000	1,000,000	0	(1,000,000)	-100.0%
State Shared Sales Tax Carryforward (estimated)		7,651,805	9,003,778	1,351,973	17.7%
Miscellaneous and Other Restricted Activities	128,500	23,755,655	18,477,326	(5,278,329)	-22.2%
Subtotal	\$ 6,913,500	\$ 38,719,889	\$ 34,703,979	\$ (4,015,910)	-10.4%
Total Revenues And Other Additions	\$ 256,754,500	\$ 223,029,437	\$ 273,816,443	\$ 50,787,006	22.8%
RESTRICTED FUND BALANCE AT JULY 1	\$ 19,606,941	\$ -	\$ -	\$ -	--
TRANSFERS IN/(OUT)					
Mandatory Transfers For:					
Transfer In - Current Auxiliary Fund - LEAP Match	330,450	400,000	400,000	-	0.0%
Transfer In - Current Aux. Fund - SEOG,SBDC Match	636,296			-	--
TOTAL AMOUNT AVAILABLE FOR EXPENDITURES	\$ 277,328,187	\$ 223,429,437	\$ 274,216,443	\$ 50,787,006	22.7%

SCHEDULE G: AUXILIARY & RESTRICTED FUNDS – EXPENDITURES/OTHER DEDUCTIONS

Maricopa County Community College District Budget For Fiscal Year 2012-13 Current Auxiliary Enterprises and Current Restricted Funds Expenditures and Other Deductions						
	Estimated Actual 2011-12	Adopted Budget 2011-12	Adopted Budget 2012-13	Increase/(Decrease) From Budget 2011-12 To Budget 2012-13		
				Amount	%	
CURRENT AUXILIARY ENTERPRISES FUND						
Food Services	\$ 1,434,968	\$ 1,563,126	\$ 1,147,965	\$ (415,161)	-26.6%	
Intercollegiate Athletics	2,380,029	2,597,085	-	(2,597,085)	-100.0%	
Course Fees	9,046,813	14,118,772	14,496,522	377,750	2.7%	
Non-Credit / Special Interest	7,344,468	18,573,015	18,992,167	419,152	2.3%	
Other Auxiliary Enterprises	34,370,830	68,637,496	75,615,634	6,978,138	10.2%	
DEDUCTIONS OF CURRENT AUXILIARY ENTERPRISES FUND	\$ 54,577,108	\$ 105,489,494	\$ 110,252,288	\$ 4,762,794	4.5%	
CURRENT RESTRICTED FUND						
Instruction	\$ 19,865,552	\$ 18,488,504	\$ 20,337,142	\$ 1,848,638	10.0%	
Public Service	20,893,497	19,947,079	20,164,685	217,606	1.1%	
Academic Support	6,023,434	5,385,629	5,573,614	187,986	3.5%	
Student Services	50,343,889	162,201,903	14,727,459	(147,474,444)	-90.9%	
Institutional Support (Administration)	2,855,167	4,937,909	5,271,249	333,340	6.8%	
Operation And Maintenance of Plant	123,656	23,119	21,680	(1,439)	-6.2%	
Scholarships	177,222,992	12,445,295	208,120,614	195,675,319	1572.3%	
TOTAL EXPENDITURES AND OTHER DEDUCTIONS OF CURRENT RESTRICTED FUND	\$ 277,328,187	\$ 223,429,437	\$ 274,216,443	\$ 50,787,006	22.7%	

SCHEDULE H: ESTIMATED TAX RATES AND ASSESSED VALUATION

MARICOPA COMMUNITY COLLEGES			
TAX RATES AND MAXIMUM LEVIES for FY 12-13			
MAXIMUM LEVY AND TAX RATE CALCULATIONS		PRIMARY TAX LEVY AND RATE	
1. Actual Prior Year Levy	\$389,655,514	Maximum Primary Levy Amount FY 2011-12	\$389,655,514
2. Line 1 increased by 0%	\$389,655,514	Primary Tax Rate FY 2011-12	\$1.0123
3. Current Assessed Value: Last Year's Property	\$33,697,717,372	Maximum Primary Levy Amount FY 2012-13	\$396,192,808
4. Line 3 divided by 100	\$336,977,174	Maximum Primary Tax Rate FY 2012-13	\$1.1563
5. Maximum Tax Rate FY 2012-13 (Line 2/Line 4)	\$1.1563	10. Subtotal - Primary Levy FY 2012-13	\$396,192,808
6. Current Assessed Value including New Property	\$34,263,842,274	SRP In-lieu Tax Amount FY 2012-13	\$7,820,310
7. Current Assessed Value divided by 100	\$342,638,423	Total Primary Levy & In-lieu FY 2012-13	\$404,013,118
8. Maximum Levy Amt. FY11-12 (Line 7 X Line 5)	\$396,192,808	11. Primary Tax Rate FY 2012-13 Line 10 / Line 7)	\$1.1563
SALT RIVER PROJECT CENTRALLY ASSESSED VALUATION (CAV)**		SECONDARY TAX RATE AND LEVY	
SRP CAV at 2011 Values (estimate)	\$651,121,529 *	Current Assessed Valuation for 2012	\$34,400,455,716
SRP CAV at 2012 Values (estimate)	\$676,321,912 **	Est. SRP Current Assessed Valuation for 2012	\$676,321,912
SRP CAV at 2012 Values / 100	\$6,763,219	Total to calculate Secondary Tax Rate & Levy Amts	\$35,076,777,628
9. SRP In-lieu Tax Amount FY 2012-13 - Est	\$7,820,310	Levy Amount Needed (G.O. Bond Principal/Interest)	\$76,200,590
* 2011 SRP CAV Actual was received from SRP February 2011		SRP In-lieu Needed (G.O. Bond Principal / Interest)	\$1,498,123
** 2012 SRP CAV Actual was received from SRP March 7, 2012		Total Secondary Levy & In-Lieu FY2012-13	\$77,698,713
		12. Secondary Tax Rate FY 2012-13	\$0.2215
		COMBINED TAX RATES FOR FY 2012-13 [PER \$100 OF ASSESSED VALUATION]	
		11. Primary Levy Rate	\$1.1563
		12. Secondary Levy Rate	\$0.2215
		Combined Levy Rate FY12-13	\$1.3778

SCHEDULE I: EXPENDITURE LIMITATION REPORT WORKSHEET

Maricopa County Community College District
Annual Budgeted Expenditure Limitation Report Worksheet
Fiscal Year Ending June 30, 2013

	Current Funds			Plant Funds		Total
	General Oper.	Auxiliary Enter.	Restricted	Unexpended	Ret. of Debt	
A. Total Budgeted Expenditures	\$ 705,773,977	\$ 106,773,740	\$ 273,816,443	\$ 405,222,507	\$ 78,125,113	\$ 1,569,711,780
Transfers	\$ (22,276,404)	\$ 3,478,548	\$ 400,000	\$ 18,397,856	\$ -	\$ -
A. Net Total Expenditures	\$ 683,497,573	\$ 110,252,288	\$ 274,216,443	\$ 423,620,363	\$ 78,125,113	\$ 1,569,711,780
B. Less Exclusions Claimed:						
Bond Proceeds				\$ 334,662,211		\$ 334,662,211
Debt Service Requirements on Bonded Indebtedness					\$ 78,125,113	\$ 78,125,113
Proceeds From Other Long-Term Obligations				\$ 8,238,317		\$ 8,238,317
Debt Service Requirements on Other Long-Term Obligations						\$ -
Dividends, Interest And Gains on Sale of Securities	\$ 505,000	\$ 15,000		\$ 37,867,099		\$ 38,387,099
Trustee or Custodian						\$ -
Grants And Aid From Federal Gov't			\$ 212,773,922			\$ 212,773,922
Grants, Aid, Contributions or Gifts From Private Agency, Organization or Individual Except Those Amounts Received in Lieu of Taxes			\$ 28,946,423			\$ 28,946,423
Amounts Received From The State For Purchasing Land, Buildings or Improvements or Constructing Buildings or Improvements						\$ -
Interfund Transfers	\$ -	\$ 25,745,597	\$ 400,000	\$ 17,852,736		\$ 43,998,333
Amounts Accumulated For Purchase of Land And The Purchase or Construction of Buildings or Improvements						\$ -
Contracts With Other Political Subdivisions						\$ -
Tuition And Fees	\$ 230,747,501	\$ 57,093,968				\$ 287,841,469
Property Taxes Received From Voter-Approved Overrides						\$ -
Refunds, Reimbursements, Other Recoveries	\$ 574,414					\$ 574,414
Monies Received A.R.S. 15-1472			\$ 7,215,375			\$ 7,215,375
Prior Years Carry-Forward	\$ 5,000,000	\$ 15,406,413	\$ 9,003,778	\$ 25,000,000		\$ 54,410,191
Total Exclusions Claimed	\$ 236,826,915	\$ 98,260,978	\$ 258,339,498	\$ 423,620,363	\$ 78,125,113	\$ 1,095,172,867
C. Budgeted Exp. Subject to Limitation	\$ 446,670,658	\$ 11,991,310	\$ 15,876,945	\$ -	\$ -	\$ 474,538,913
D. Expenditure Limitation Fiscal Year 2012-1						\$ 512,322,449
Unused (Overcommitted) Legal Limit						\$ 37,783,536



Adopted Budget
FY2012-13

Section H: Appendix

SECTION H - APPENDIX
STUDENT ENROLLMENT

Historic Student Enrollment						
Headcount	ACTUAL				PROJECTED	
	FISCAL 2007-08	FISCAL 2008-09	FISCAL 2009-10	FISCAL 2010-11	FISCAL 2011-12	FISCAL 2012-13
Phoenix	18,709	18,874	20,247	21,392	19,525	19,695
Glendale	29,936	29,840	32,378	32,962	32,854	33,494
GateWay	14,350	13,549	14,159	13,266	11,674	11,239
Mesa	39,860	39,605	41,759	41,836	40,070	40,112
Scottsdale	17,618	17,343	17,492	17,702	17,474	17,445
Rio Salado	49,806	50,784	52,634	57,746	56,031	57,432
South Mountain	7,799	8,905	9,490	10,186	8,027	8,074
Chandler-Gilbert	15,101	15,696	16,388	17,938	19,611	20,782
Paradise Valley	14,159	14,633	15,673	16,046	15,246	15,480
Estrella Mountain	10,026	10,551	11,636	12,612	12,508	13,127
Subtotal	217,364	219,780	231,856	241,686	233,020	236,881
Maricopa Skill Center	1,001	1,237	1,512	1,477	1,336	1,425
Southwest Skill Center	526	860	959	819	680	720
ABE/GED/ESL	10,243	9,223	9,113	11,264	11,128	11,320
Subtotal	11,770	11,320	11,584	13,560	13,144	13,466
Total Headcount	229,134	231,100	243,440	255,246	246,164	250,347

Full-Time Student Equivalent (FTSE)	ACTUAL				Audited	PROJECTED
	FISCAL 2007-08	FISCAL 2008-09	FISCAL 2009-10	FISCAL 2010-11	FISCAL 2011-12	FISCAL 2012-13
Phoenix	5,848	5,911	6,821	7,576	7,137	8,111
Glendale	10,023	10,428	11,959	12,777	12,728	14,464
GateWay	3,677	3,661	3,823	3,897	3,567	4,054
Mesa	13,653	13,792	15,501	16,097	15,363	17,459
Scottsdale	5,949	5,896	6,312	6,397	6,350	7,216
Rio Salado	12,230	11,937	12,220	14,378	14,263	16,209
South Mountain	2,086	2,251	2,746	2,954	2,778	3,157
Chandler-Gilbert	5,326	5,677	6,465	7,206	7,830	8,898
Paradise Valley	4,368	4,826	5,505	5,715	5,503	6,254
Estrella Mountain	3,087	3,416	4,184	4,739	4,709	5,351
Subtotal	66,247	67,795	75,536	81,736	80,228	91,173
Maricopa Skill Center	425	907	1,081	1,064	844	959
Southwest Skill Center	204	402	449	407	343	390
ABE/GED/ESL	1,179	995	1,083	1,337	1,609	1,829
Subtotal	1,808	2,304	2,613	2,808	2,796	3,177
Total FTSE	68,055	70,099	78,149	84,544	83,024	94,350

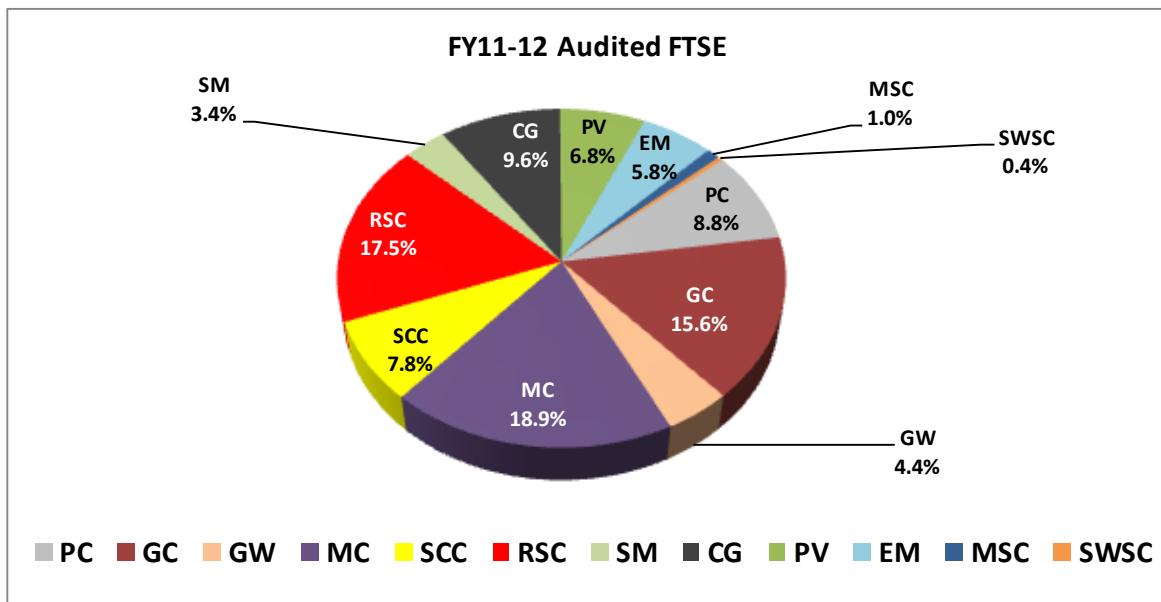
* Headcount reflects credit courses only.

PRIOR YEAR FULL-TIME STUDENT EQUIVALENT (FTSE)
FY11-12 AUDITED FULL-TIME STUDENT EQUIVALENTS (FTSE)
45th DAY INFORMATION

College	Fall	Spring	Average	Short Term	OE-OE	Summer	TOTAL
Phoenix	6,362	5,955	6,158	279	0	700	7,137
Glendale	11,437	10,486	10,962	436	53	1,277	12,728
GateWay	2,747	2,512	2,630	485	1	452	3,567
Mesa	13,443	12,223	12,833	838	106	1,585	15,362
Scottsdale	5,713	5,252	5,482	328	0	539	6,350
Rio Salado	3,631	2,265	2,948	1,360	7,071	2,884	14,263
South Mountain	2,339	2,371	2,355	98	0	326	2,779
Chandler-Gilbert	7,642	6,377	7,010	130	5	686	7,830
Paradise Valley	4,950	4,425	4,687	223	41	552	5,503
Estrella Mountain	4,048	3,720	3,884	320	8	498	4,709
Subtotal	62,309	55,586	58,948	4,497	7,284	9,498	80,228
Maricopa Skill Center			844				844
Southwest Skill Center			343				343
ABE/GED/ESL *			1,609				1,609
Total	62,309	55,586	61,744	4,497	7,284	9,498	83,024

* Total ABE/GED/ESL FTSE of 65 for Glendale, 12 for Mesa, and 1,532 for Rio Salado.

Note: Columns may not add due to rounding.



HISTORIC TUITION & FEES

The tables and chart below show Maricopa's tuition in comparison with the Public 2-yr National Average and Western state institutions. Locally Maricopa is a bargain compared to Arizona State University, where the tuition exceeds \$9,000 per year. There is no Adopted tuition increase for Maricopa for FY12-13.

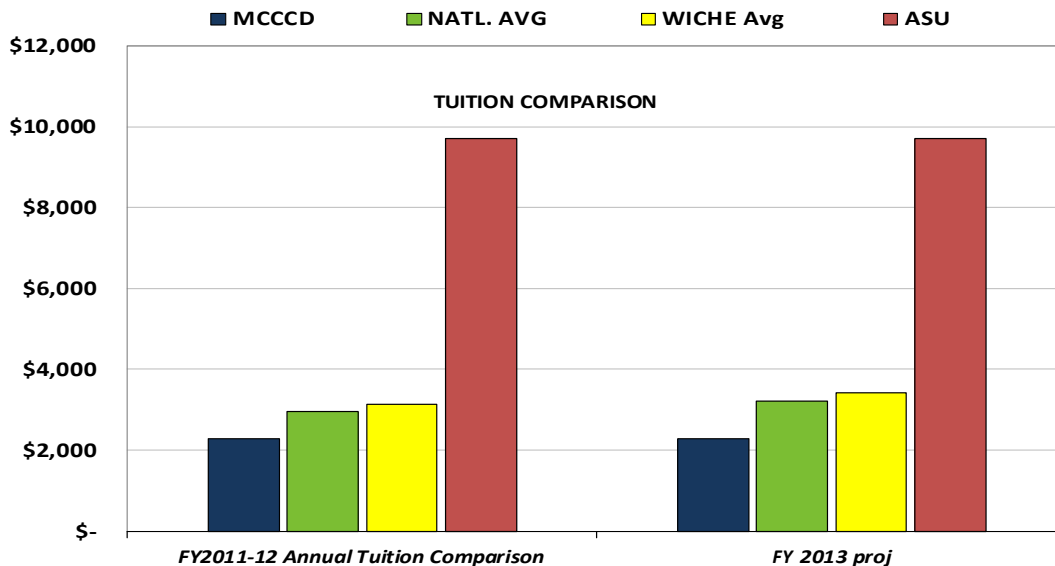
MCCCD Historic Tuition & Fees

Fiscal Year	Per Credit Hour			Annual		
	General Tuition	Student Activity Fees	Combined Total	Annual Cost	Increase/Decrease Dollars	Increase/Decrease Percent
FY 2002-03	\$33.50	\$12.50	\$46.00	\$1,380	\$90	6.98%
FY 2003-04	\$38.50	\$12.50	\$51.00	\$1,530	\$150	10.87%
FY 2004-05	\$53.50	\$1.50	\$55.00	\$1,650	\$120	7.84%
FY 2005-06	\$58.50	\$1.50	\$60.00	\$1,800	\$150	9.1%
FY 2006-07	\$63.50	\$1.50	\$65.00	\$1,950	\$150	8.3%
FY 2007-08	\$63.50	\$1.50	\$65.00	\$1,950	\$0	0.0%
FY 2008-09	\$69.00	\$2.00	\$71.00	\$2,130	\$180	9.2%
FY 2009-10	\$69.00	\$2.00	\$71.00	\$2,130	\$0	0.0%
FY 2010-11	\$69.00	\$2.00	\$71.00	\$2,130	\$0	0.0%
FY 2011-12	\$74.00	\$2.00	\$76.00	\$2,280	\$150	7.0%
FY 2012-13	\$74.00	\$2.00	\$76.00	\$2,280	\$0	0.0%

Local, National, and WICHE Comparisons

Fiscal Year	MARICOPA DISTRICT		NATL. AVG. PUBLIC 2YR INST.		WICHE AVG. PUBLIC 2YR INST.		AZ STATE UNIVERSITY	
	Annual Cost	Percent Change	Annual Cost	Percent Change	Annual Cost	Percent Change	Annual Cost	Percent Change
FY 2002-03	\$1,380	6.98%	\$1,483	7.46%	\$1,623	7.70%	\$2,583	3.90%
FY 2003-04	\$1,530	10.87%	\$1,702	14.77%	\$1,840	13.37%	\$3,593	39.10%
FY 2004-05	\$1,650	7.84%	\$1,847	8.52%	\$2,005	8.97%	\$3,973	10.58%
FY 2005-06	\$1,800	9.1%	\$2,182	18.1%	\$2,177	8.6%	\$4,311	8.5%
FY 2006-07	\$1,950	8.3%	\$2,266	3.8%	\$2,300	5.6%	\$4,686	8.7%
FY 2007-08	\$1,950	0.0%	\$2,361	4.2%	\$2,395	4.1%	\$4,969	6.0%
FY 2008-09	\$2,130	9.2%	\$2,372	0.5%	\$2,488	3.9%	\$5,659	13.9%
FY 2009-10	\$2,130	0.0%	\$2,558	7.8%	\$2,648	6.4%	\$6,840	20.9%
FY 2010-11	\$2,130	0.0%	\$2,727	6.6%	\$2,847	7.5%	\$8,844	29.3%
FY 2011-12	\$2,280	7.0%	\$2,959	8.5%	\$3,119	9.6%	\$9,716	9.9%
FY 2012-13	\$2,280	0.0%	\$3,131	5.8%	\$3,319	6.4%	\$9,720	0.0%

NOTE: FY12-13: Tuition for the National and WICHE averages are projected based on the prior year's percentage; there is no projected increase for ASU. Sources for past years include: National Average from "Trends in College Pricing", College Board; WICHE (Western Interstate Commission for Higher Education) and ASU from "Tuition and Fees in Public Higher Education in the West".



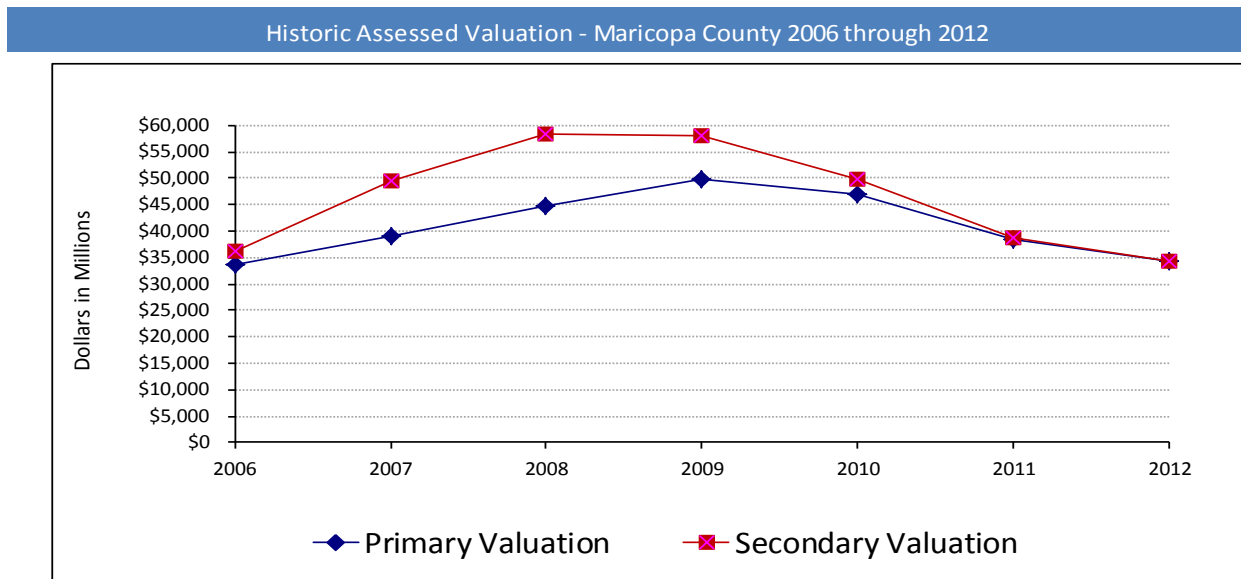
PROPERTY TAX

Property taxes represent a major source of support for the general operations and capital needs of the Maricopa Community Colleges. The following illustrates the property tax that owners of homes with varying assessed valuations may expect to pay in FY 2012-13, based on 0% levy rate increase.

FY12-13 ADOPTED PROPERTY TAXES FOR VARIOUS HOME VALUES							
Approx. Value for Taxes	\$50,000	\$100,000	\$150,000	\$200,000	\$250,000	\$300,000	
Assessment Ratio @ 10%	\$5,000	\$10,000	\$15,000	\$20,000	\$25,000	\$30,000	
FY 12-13 Proposed Tax	Rate per \$100						
Primary Tax	\$1.1563	\$57.82	\$115.63	\$173.45	\$231.26	\$289.08	\$346.89
Secondary Tax	\$0.2215	\$11.08	\$22.15	\$33.23	\$44.30	\$55.38	\$66.45
Combined Tax	\$1.3778	\$68.89	\$137.78	\$206.67	\$275.56	\$344.45	\$413.34

HISTORIC PROPERTY ASSESSMENT

The chart and table below show the history of assessed valuation of property in Maricopa County. This valuation is a factor in determining the primary and secondary tax levies of the Maricopa Community Colleges. The net assessment values have been declining for the past three years due to the economy. The Net Assessments from the Maricopa County Assessor show significant decreases in both the Primary and Secondary Valuations for 2012.

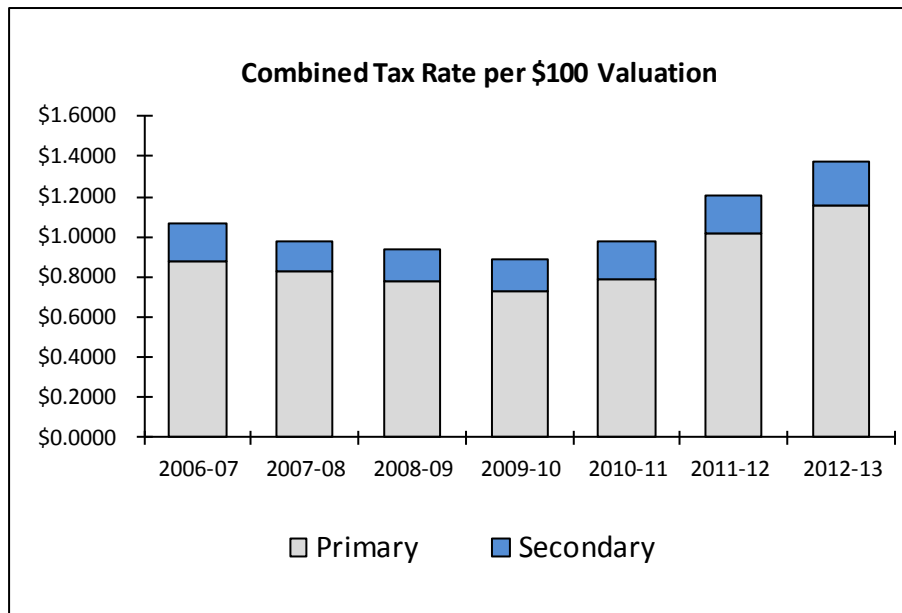


Tax Yr	PRIMARY				SECONDARY			
	Assessed Valuation	Increase / (Decrease) Amount	Percent		Assessed Valuation	Increase / (Decrease) Amount	Percent	
2006	\$ 33,807,465,267	\$ 2,797,180,562	9.0%		\$ 36,294,693,601	\$ 3,097,475,203	9.3%	
2007	38,930,267,550	5,122,802,283	15.2%		49,534,573,831	13,239,880,230	36.5%	
2008	44,881,602,698	5,951,335,148	15.3%		58,303,635,287	8,769,061,456	17.7%	
2009	49,679,450,134	4,797,847,436	10.7%		57,984,051,718	(319,583,569)	-0.5%	
2010	46,842,818,990	(2,836,631,144)	-5.7%		49,662,543,618	(8,321,508,100)	-14.4%	
2011	38,492,098,635	(8,350,720,355)	-17.8%		38,760,296,714	(10,902,246,904)	-22.0%	
2012	34,263,842,274	(4,228,256,361)	-11.0%		34,400,455,716	(4,359,840,998)	-11.2%	

HISTORIC PROPERTY TAX RATES

The chart and table below provide historic information on the primary and secondary property tax rates for the Maricopa Community Colleges. It should be noted that rate increases the past three years in both Primary and Secondary are as result of Lower Net Assessed Valuation in Maricopa County (see prior page). The Primary Tax Rate includes the Adopted property tax for FY12-13 with 0% levy increase on existing property.

MCCCD Property Tax Rates per \$100 of Assessed Valuation			
Fiscal Year	Primary	Secondary	Total
2006-07	\$0.8815	\$0.1831	\$1.0646
2007-08	\$0.8246	\$0.1514	\$0.9760
2008-09	\$0.7752	\$0.1634	\$0.9386
2009-10	\$0.7246	\$0.1598	\$0.8844
2010-11	\$0.7926	\$0.1802	\$0.9728
2011-12	\$1.0123	\$0.1959	\$1.2082
2012-13	\$1.1563	\$0.2215	\$1.3778





Adopted Budget
FY2012-13

Section I: Glossary

SECTION I - GLOSSARY**Academic Support**

A functional category of expenditures reflective of support services for instructional programs and academic functions such as funding for learning centers, libraries, and honor programs.

Administration

This is a functional category of expenditures to identify cost related to management, business and human resources operations, and planning of the organization. Examples include: office of the president, fiscal operations, human resources offices, information technology staff and legal services.

College Activities

College Activities is an Auxiliary Fund (Fund 2) division. It includes the activity fee portion of the per credit hour charge to students, other student fees, and the use of Fund 2 fund balances for one-time capital and operational projects. Funds are used for a variety of activities including athletic programs, scholarships, student insurance, counseling, business office operations, drama and music, intramurals and the repayment of revenue bond debt (see section D for detail). It is the District's practice to dedicate all student activity fee revenues resulting from enrollment growth to the Enrollment Growth Funding program; the funds, therefore, are budgeted as a transfer from Current Auxiliary (Fund 2) to the General Fund (Fund 1).

Communications and Utilities

All costs related to telephone, postage, electricity, water, sewer, etc. are charged to communications and utilities object code.

Contractual Services

Expenditures such as funding for professional services, advertising, marketing, etc. are budgeted in the contractual services object code series. Additionally, the cost of teaching services and course development for concurrent enrollment as well as employer-sponsored programs may be charged to this object code.

Course Fees

Course fees are budgeted in the Auxiliary Fund. They cover the cost of materials for credit courses that rely on special equipment or supplementary materials

Employee Benefits

These object codes account for the employee paid costs of employee health insurance, District retirement contributions, social security and Medicare, life insurance, worker's compensation, etc.

Enrollment Growth Funding

A formula based funding allocation based on full time student equivalent (FTSE) growth. Effective FY2010-11 Budget, funding were distributed to the colleges based on estimated FTSE growth at the rate of \$2,130 per FTSE.

Expenditure Limitation

This is a provision of the State Constitution and Arizona Revised Statutes that limits the expenditure of local tax revenues (e.g. primary property taxes and State Aid). The limitation is set by the Economic Estimates Commission (EEC) by applying growth in enrollment (FTSE) and inflation over a base budget year.

Fixed Charges

Expenditures for facilities rentals, etc. are budgeted in fixed charges object code.

Food Service

This Auxiliary Fund division includes revenues and expenditures from directly operated food service operations.

Full-time Student Equivalents (FTSE)

A calculated estimate of enrollment, based on credit hours divided by 30 (the number of credits in a year that is considered to be full-time). In the case of Skill Center or ABE/GED students, clock hours are used and divided by 640.

Functional Categories

To ensure comparability and standardization in the presentation of financial information, all colleges and units are required to budget and account for the expenditure of funds by functional categories

Headcount

The number of students enrolled in classes. Headcount may be duplicated or unduplicated.

Institutional Support

A functional expense category that includes expenses for the day-to-day operational and general administrative support of the institution such as safety, security, insurance, software licensing and computer repair, mail and copy services, etc.

Instruction

This is a functional category of expenditures accounting for instructional activities. An example is salaries and wages of faculty and supplies and other department chairs.

Misc. & Transfers:

The miscellaneous and transfers object code includes reserve, holding and transfers accounts. Examples are: a contingency for taxes that are budgeted but not collected; a basic contingency for unexpected needs as prioritized by the Governing Board; allocations for the Enrollment Growth Funding program reserved to help fund additional courses for increased student enrollment; funds for incremental costs from capital development facilities; a funding supplement for the retirement programs, a reserve for insurance costs and college carryforward.

Non Credit/Special Interest Courses

These are fees that support the costs of these course offerings. This is an Auxiliary Fund division.

Object codes

Expenditures are budgeted and accounted for by object code categories to detail the use of funds. Revenues also are budgeted in object codes to distinguish different types of resources

Other Auxiliary Programs

The activities of this Auxiliary Fund division are supported by several sources including interest on cash balances, bookstore commissions and facility rentals. Expenditures are for such purposes as scholarships, rental costs, faculty training (Lodestar), campus security training, and revenue bond repayment costs.

Physical Plant

A functional category of expenditures allocated for the operation and maintenance of the physical plant, such as utility costs and staff responsible for the maintenance of buildings and grounds for all units.

Public Services

A functional category of expenditures that account for non-instructional services of benefit to the community; examples include public lectures, and community service programs.

Salaries and Wages

Compensation provided to all regular Governing Board approved faculty and staff, and also temporary staff is recorded in salaries and wages object codes.

State Aid

The State of Arizona provides financial support to community college districts based on formulas that are set in statute. These formulas largely are based on enrollment levels. The formulas use the most recent audited full-time student equivalents; hence state aid is provided for enrollment growth that occurred two years before the fiscal year under development.

Student Services

A functional category of expenditures reflective of support services provided to students, such as counseling, testing, admissions, student financial aid, and career development.

Supplies & Materials

The cost of classroom and office supplies and materials, software, audiovisual aids, etc. is budgeted in supplies and materials object code.

Tax Levy Limit

This is a provision of the Arizona State Constitution and statute that limits growth in taxes on existing property.

Travel

Travel related object codes include mileage, in and out of state travel, registration, hotels, airfare, etc.

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