

ADOPTED BUDGET FY2013-14

May 21, 2013



MARICOPA
COMMUNITY
COLLEGES®

Chandler-Gilbert | Estrella Mountain | GateWay | Glendale
Mesa | Paradise Valley | Phoenix | Rio Salado | Scottsdale
South Mountain | Maricopa Skill Center | SouthWest Skill Center

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Adopted Budget

FY13-14

Section A: General Overview

SECTION A – GENERAL OVERVIEW
ADMINISTRATION AND ADDRESSES

MCCCD Governing Board & District Office Administration
2411 W 14th Street – Tempe, AZ 85281 Ph. (480) 731-8000

Governing Board

| | | |
|-----------------------------------|-----------|-------------|
| Mr. Doyle W. Burke | President | District #1 |
| Mr. Dana Saar | Secretary | District #2 |
| Ms. Debra Pearson | Member | District #3 |
| Mr. Randolph S. Elias Lumm | Member | District #4 |
| Mr. Ben Miranda | Member | District #5 |

Rufus Glasper - Chancellor
Vice Chancellors

| | |
|---|-----------------------|
| Executive Vice Chancellor and Provost | Maria Harper-Marinick |
| Vice Chancellor, Business Services | Debra Thompson |
| Interim Vice Chancellor, Human Resources | James Bowers |
| Vice Chancellor, Resource Dev. & Community Relations | Steven R. Helfgot |
| Vice Chancellor, Information Technologies | George Kahkedjian |

College and Education Center Administration

| | | |
|--|---|---|
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VISION AND MISSION

VISION

A Community of Colleges...Colleges for the Community...working collectively and responsibly to meet the life-long learning needs of our diverse students and communities.

MISSION

The Maricopa Community Colleges provide access to higher education for diverse students and communities. We focus on learning through:

- University Transfer Education
- General Education
- Developmental Education
- Workforce Development
- Student Development Services
- Continuing Education
- Community Education
- Civic Responsibility
- Global Engagement

The Maricopa Community Colleges are committed to:

- **COMMUNITY** – We value all people – our students, our employees, their families and the communities in which they live and work. We value our global community of which we are in integral part.
- **EXCELLENCE** - We value excellence and encourage our internal and external communities to strive for their academic professional and personal best.
- **HONESTY AND INTEGRITY** - We value academic and personal honesty and integrity and believe these elements are essential in our learning environment. We strive to treat each other with respect, civility and fairness.
- **INCLUSIVENESS** - We value inclusiveness and respect for one another. We believe that team work is critical, that each team member is important and we depend on each other to accomplish our mission.
- **INNOVATION** - We value and embrace an innovative and risk-taking approach so that we remain at the forefront of global educational excellence
- **LEARNING** - We value lifelong learning opportunities that respond to the needs of our communities and are accessible, affordable, and of the highest quality. We encourage dialogue and freedom to have an open exchange of ideas for the common good
- **RESPONSIBILITY** - We value responsibility and that we are each accountable for our personal and professional actions. We are responsible for making our learning experiences significant and meaningful.
- **STEWARDSHIP** - We value stewardship and honor the trust placed in us by the community. We are accountable to our communities for the efficient and effective use of resources as we prepare our students for their role as productive world citizens.

EXECUTIVE SUMMARY

The Maricopa District is one of the largest community college systems in the nation and is the largest public higher education institution in the State; larger even than all three public universities combined. In FY2012-13, the District will continue to build on a long history of services to the community. Currently, the ten colleges and two skill centers that comprise the Maricopa Community Colleges offer thousands of academic and occupational courses. Ten Associate degrees, two Associate in Transfer Partnership (ATP) degrees and twenty-five Academic Certificates (AC) are offered.

The Maricopa Community Colleges (the “District”) face a challenging but promising year. The call to “do more with less” has been a common catchphrase of every cyclical economic downturn for at least the past quarter century. The severity and duration of the lingering Great Recession have made it clear that Maricopa cannot simply continue to operate as usual and expect to educate more students with fewer resources. We are challenged in the coming years to question long standing methods of servicing students and replace them with more cost effective and yet superior approaches.

The Maricopa District has strong fiscal systems, controls and excellent planning and budgeting principles. We strive towards the best demonstration of stewardship of resources. Our path ahead is exciting and we move forward with confidence, creativity and innovation. The Seamless Student Experience (SSE) and other Student Success Initiatives (SSI) will transform the way in which students interact with our colleges and District Office and receive services. The District’s Governing Board will continue to expect progress in advancing adopted goals: University Transfer & General Education, Workforce and Economic Development, Developmental Education, Community Development & Civic and Global Engagement. Finally, we will continue to work to decrease costs and budget prudently to a more limited resource base.

MARICOPA SYSTEM LEVEL STRATEGIES: THE COMPLETION AGENDA

Maricopa is committed to increase the number of students completing associate degrees, certificates and/or successful transfer to one of Arizona’s public or private universities by 50 percent by the year 2020. Attaining this goal will contribute to Arizona’s economic recovery as well as increase the quality of life for a more educated workforce. The Completion Agenda is aligned with the state and national movements toward greater accountability and productivity in higher education.

System Level Strategies are the initiatives that advance the Maricopa District as a whole. The strategies are overarching and impact the entire organization through collaborative and coordinated efforts. Maricopa’s main focus is to progress on our Completion Agenda using a consistent One Maricopa approach. To accomplish this, there are two major strategies: 1) Seamless Student Experience (SSE), and 2) Student Success, which includes Student Success Initiative (SSI) for new students and Developmental Education for continuing students. Successful implementation of these two strategies will result in a higher number of students completing an associate degree, certificates, and/or transferring to one of Arizona’s universities.

SEAMLESS STUDENT EXPERIENCE (SSE)

SINGLE SYSTEM-WIDE BUSINESS MODEL FOR FINANCIAL AID AND ADMISSIONS/RECORDS

The MCCCSD Seamless Student Experience will provide a single district-wide process for financial aid and admissions & records to achieve consistency and maintain quality. Maricopa serves over 9,200 square miles of Maricopa County with ten Colleges, most of which are multi campus and/or have multiple learning sites with students frequently attending multiple Maricopa institutions. The objectives of the single system-wide business model for financial aid and admissions/records are:

- Single financial aid application, academic transcript, registration and payment process that allows students to seamlessly move through all Maricopa colleges;
- Timely, accurate and consistent financial aid and admission/records experience for students;

- Students' perception of a positive experience;
- A reduction in bad debt;
- Regulatory Compliance;
- Employees who demonstrate consistent competency with students and the financial aid and admissions/records and registrations processes;
- Robust systems and processes that support the purpose and are consistent with higher education standards and best practices;
- Improving student persistence and success consistent with federal mandates.

PROJECT ACCOMPLISHMENTS TO DATE INCLUDE THE FOLLOWING:

- **Enrollment Cancellation:** Development of a recommendation to standardized tuition and fee due dates, enrollment cancellation dates, proactive student communication, and processes for No Enrollment Cancellation (NEC) service indicators.
- **Financial Aid Verification:** Determination and recommendation that the most effective service delivery model for Maricopa would be a centralized model. Analysis is being done as to whether centralization of the Financial Aid Verification process will include an internally operated center or if there is better value and benefit with an external organization.
- **Single Identity and Single Sign-On for Students:** This project focuses on improving our students' experience when they log-in to Maricopa computer systems and services. The concept of Single Identity effectively means that our students would use the same username and password to log-in for all Maricopa systems and services. Once we achieve our Single Identity goals, students will not have multiple usernames and passwords to keep track of just to access our services. These services might include student-use wireless at colleges, student-use computers requiring log-in, college portals, SIS, Canvas, and Google, just to name a few. Single Sign-On builds on the Single Identity foundation. The concept of Single Sign-On means that our students would log-in to one of our services (such as Canvas) and not need to log-in again just to access another one of our services (such as Google) within the same browser session. A team has been formed to create an implementation plan for these two important technologies for our students.

MARICOPA PORTAL

Implementing a district-wide student portal is part of the Seamless Student Experience's strategy to increase the functionality and ease of student self-service. Our minimum criteria for a portal will:

- Deliver personalized content to the user, based on a variety of criteria about that user
- Provide consolidated self-service access to common functions, particularly functions within SIS with a user-friendly, intuitive interface
- Allow the District and colleges to add access to tools and relevant content easily
- This tool will provide a consistent district-wide user experience for self-service and personalized information, while creating a framework that allows for innovation at the college or program level.

STUDENT SUCCESS INITIATIVE (SSI)

Planning for the Student Success Initiative (SSI) began over five years ago. The SSI is based upon the foundational concepts used in the Paradise Valley Community College "I Start Smart" program. These concepts, which derived from higher education research and best practice, have been replicated in phases at all Maricopa Community Colleges. Funding support has been provided annually to be used by colleges to support SSI components. Colleges are required to provide annual reports on how monies were expended. New practices now will be codified through changes in several administrative regulations and will become effective system-wide beginning Fall 2013. Here are the main components:

- **Placement Testing:** New administrative regulation will require placement testing for all new-to-college degree or transfer seeking students.
- **Course Placement:** New administrative regulation will require students to enroll in the courses indicated, with few exceptions. Requires students who place into developmental courses to enroll in those within first two semesters.
- **Advising and Orientation:** New administrative regulation will require all new-to-college degree or transfer seeking students to meet with an advisor and attend an orientation prior to enrolling in classes.

- **Success from Day One:** New administrative regulation will eliminate late registration at all colleges. Students will be required to register no later than midnight the day prior to first day class meets, with few exceptions.
- **College Success Course:** This course is required for all new-to-college students who test into two or more developmental education courses. It is offered through CPD150, AAA150 and AAA115. Because of capacity issues at the colleges, it will not yet be required for all new-to-college degree or transfer seeking students; however, long-term plan is that it will be required in the future.

DEVELOPMENTAL EDUCATION

The purpose of the Developmental Education initiative is to effect system-wide change in Maricopa. Great strides in developmental education recently have been made in the MCCC, with the convening of the developmental education retreat with Hunter Boylan (2008), the implementation of the Student Success Program (2008) and the creation of the Maricopa Summer Institute (MSI) (2010). All these efforts have raised the awareness of the needs of developmental students and have resulted in cultural changes at the colleges and a wide variety of practices that are specifically designed to help students in developmental-level courses succeed.

The MSI, in particular, has begun the process of building bridges between the colleges' developmental education programs and the sharing of best practices. With the continued focus on developmental education, we are looking to build on that success and formalize some of that work as standard practice within the district. The focus initially will be on practices designed to achieve those outcomes, specifically:

- improving the success rates of students in developmental-level classes;
- improving the success rates of students in college-level math and English classes after taking developmental-level classes, and the success rates of students in college classes after taking developmental-level reading classes;
- improving the graduation rates of all students who have taken developmental-level classes; and
- increasing the percentage of students in developmental level classes who are engaged in non-traditional class formats (e.g. online, hybrid and accelerated classes).

Maricopa integrates Open Educational Resources (OER) in the developmental education. The OER are digital materials that can be re-used for teaching, learning, research and more, made available free through open licenses, which allow uses of the materials that would not be easily permitted under copyright alone. Learning content through OER includes courses, course materials, content modules, learning objects, collections, and journals.

GENERAL INFORMATION

- ❖ The Adopted FY13-14 Budget of \$1.66 billion represents an increase of \$94.7 million (6.03%) compared to FY12-13. The majority of the increase is in the Auxiliary Fund, with the addition of the new Maricopa NorthWest Skill Center plus using fund balance for special needs such as the Corporate College. The Plant fund has a decrease of about \$32.5 million; this is expected as we spend down bond proceeds moving forward in our 2004 Capital program. All funds except the Plant Fund, increased as shown in Section B Budget Summaries.
- ❖ The General Fund budget total for FY 13-14 is \$715 million, which is an increase of \$31.53 million (4.6%); this includes the \$5/credit hour tuition rate increase that was approved by the Governing Board in March and the 2% increase in the property tax levy approved in May.
- ❖ The first parameter for budget development is maintenance of the District's financial stability policy, which requires year-end balances of at least 8% of General Fund revenues. The District has met this requirement each year since the policy was adopted and this budget reflects resources sufficient to meet the policy goal by year-end.
- ❖ The budget is balanced with revenues equaling expenditures and one-time funds approved for use as one-time expenditures.
- ❖ The District's colleges have flexibility to reallocate budgets and to use new allocations to meet high priority needs. In summary, a review of college and District Office strategic and operational plans reveals a rich array of accomplishments in the past and innovative student and community-focused plans for the future.
- ❖ The District's resources have been impacted by the recession. The impact has been felt in State tax support or in State aid as Arizona has grappled with billions of dollars in revenue shortfalls. Reductions in State aid since FY07-8 exceed \$60 million. The Governor has suggested that as in the case of some state funding for the public universities and is proposed for K-12, the community colleges funding should be based in some manner to performance.
- ❖ The State budget includes a decrease of about \$400 thousand in FY13-14 related to a slight drop in student enrollments between FY2012 and FY2013. State Aid will drop to \$7.9 million. Historically, the Operating State Aid formula provided about \$1,000 for each additional Full Time Equivalent Student (FTSE). The formula for FY13-14 provides \$251 per FTSE enrollment change.
- ❖ With the proposed decrease the State Aid appropriation of \$7.9 million is about 1.1% of General Fund and about 0.5% of the total \$1.54 billion budget for 13-14.

The FY13-14 Budget is presented with continuation of spending down bond proceeds and a decline in State Aid revenue, but an increase in resources from the approved \$5 per credit hour resident tuition increase and the approved 2% increase in the property tax levy.

FUND SUMMARY

Each year, the Budget Office puts together projections based on historic activity and economic data. At Maricopa there are two major types of budgets: Operating Budget and Capital Budget.

OPERATING BUDGET

The operating budget consists of the General Fund (Fund 1), Auxiliary Funds (Fund 2) and Restricted Funds (Fund 3).

The [General Fund](#) is the largest and main operating budget for the Maricopa Community Colleges. The General Fund accounts for unrestricted resources that will be expended in the current year for operating purposes such as instruction, public service, academic support, student services, institutional, operation maintenance of plant, plus scholarships. Primarily property taxes are the main revenue source in the General Fund; tuition and fees represent the second large source of revenues. State Aid is the third major resource; however, given the recession, this has been decreasing steadily over the past few years. Other revenue sources include interest income, commissions and the carry forward of fund balance.



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The [Auxiliary Fund](#) includes revenues and expenditures that support a variety of self-supporting activities, including contract training, the Maricopa and Southwest Skill Centers, non-credit instruction, and food services. Revenue sources include student activity fees, tuition from Skill Centers, course fees and other revenues from sales of other auxiliary services.

The [Restricted Fund](#) (Fund 3) accounts for all restricted activity such as grants, student financial aid and Proposition 301--a statewide November 2000 referendum that raised sales taxes for education (community colleges are required to use the funds for workforce development and training). Revenue sources include federal, state and local funds for grants or contracts, Proposition 301 sales tax revenue and federal financial aid funding.

CAPITAL BUDGET



The [Plant Fund](#) is MCCCCD's capital budget fund. The major source of revenue is from the voter approved 2004 General Obligation bonds program. Since FY08-9, the State of Arizona has suspended Capital

State Aid formula funding, due to its own budget pressures. Revenue bonds have been used in the past to meet District requirements; however, Maricopa defeased most outstanding revenue bonds in the summer of 2011 and will make the last debt service payment on the small amount of outstanding revenue bonds in FY12-13. Maricopa has no plans for future revenue bond issues.

GENERAL FUND - REVENUES

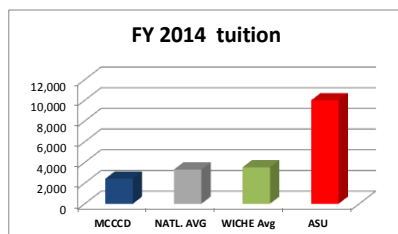
PROPERTY TAXES:

The amount of additional property taxes from new construction is projected to remain fairly level for two to three years with slow recovery thereafter. The property tax levy from new construction property increased from \$7.7 million in FY2013 to \$8.3 million for FY2014, including the Salt River Project in-lieu payment. Although an increase, it is far below the \$18.2 million from new construction received in FY2009.

In February, 2013, the Maricopa County Assessor's office issued about 1.5 million assessments to owners of real property. The Assessor's February press release showed that for single family residences and condominiums, the median value for tax year 2013 was \$102,100 and for tax year 2014 it is \$118,500; this is an increase of about 16 percent. This is the first time in the last six years, that single family residential properties show an increase in their median value. Maricopa Assessor Keith Russell noted that "Not all property types are seeing such a strong recovery...the only two classes of property that showed declines in their median values from the previous year were commercial properties and vacant land." There was an overall 6.6% decrease in net primary assessed valuation in Maricopa County, as shown in the Appendix table Historic Property Assessment.

TUITION AND FEES:

Tuition revenue may decrease 2-3% based on the past year's declining enrollment. However, the Governing Board approved a \$5 per credit hour tuition rate increase for FY13-14 in March. This is only the second increase since FY08-09. Even with the approved tuition increase, Maricopa's tuition is below the National Average as well as far below the tuition at ASU.



The Arizona Constitution mandates the provision of higher education "*as nearly free as possible*" and tuition for Maricopa Community Colleges remains below the national average of public two year institutions. Students attending Maricopa Colleges prior to transferring to a baccalaureate granting institution should expect to pay tuition at about half the rate or less than that of the Arizona public four year institutions.

STATE AID:

For FY13-14 the State of Arizona is expected to fund the state aid formula at the decreased amount of \$7.9 million, which is \$0.4 million less than approved amount in FY12-13 due to enrollment decline in FY11-12. The Maricopa District continues to work on its own and other Arizona Community College Districts as well as State government leadership on outcomes or performance-based funding rather than funding based solely on enrollment.



REALLOCATION:

Over the past few years, we have relied on the reallocation of existing resources to help compensate for the cuts in State Aid, and have limited growth in other resources. The FY13-14 budget includes internal reallocation totaling \$426,000 which includes funds no longer needed to pay debt service on revenue bonds.

Prior to FY13-14, the District reduced operational budgets four times for an annualized total reduction of \$35 million. Funds were used to adapt to revenue losses and reallocations.

NEW REVENUE SOURCES

Most of the resources to address future initiatives will come from existing College and District Office budgets. Competition for scarce public resources will remain intense. New revenue streams will help, but cannot replace the cut in state tax support. Maricopa will need new strategies to focus resources on high impact programs and a new resource allocation method tailored to produce results.

PERFORMANCE BASED FUNDING

The Maricopa Community College District is committed to leading the change, development and implementation of performance funding policies for its institutions and state community college districts. In an era of limited resources, it is all the more important to align resources to our priorities, chief of which is to improve student outcomes.

In 2010 the Maricopa Community College Governing Board adopted the American Association for Community Colleges (AACC) college completion goals and in 2011 adopted a series of metrics aligned to the AACC's Voluntary Framework for Accountability which includes a goal to double the number of degrees and credentials by 2020. The District will use these metrics as the basis for the annual institution budget development process. As a model for reorienting entire budgets around student success - and not just new, state level funding - this performance based budgeting model can help inform and propel state level performance funding conversations as well as position Maricopa as an institution committed to accountability and performance. Maricopa recognizes that demonstrating productivity and value will be a factor in securing Governing Board, Executive and Legislative support in coming years.



Supported in part by a grant from the Lumina Foundation for Education, Maricopa began in Fall, 2012 to convene focus groups, review best practices and undertake the technical analysis to develop a district-level performance funding policy for the district's 10 colleges. An important part of the

process will be to engage and inform necessary stakeholders on the development of an institution level performance funding model. This includes state legislators, policy leaders, institution faculty and staff and institution trustees.

By October, 2013, Maricopa plans to have a functioning model to share with our internal and external constituents and will begin the development of the FY 2015.

PRIORITIZING ACADEMIC AND ADMINISTRATION PROGRAMS AND SERVICES

The District needs to determine how to stretch limited resources by making strategic investments in key programs. The Maricopa Colleges weathered the recent economic recession and enrollment surge with a general agreement that we cannot and should not look to restore budget cuts or fund enrollment growth as we had done in the past. Resources will continue to be limited for the foreseeable future. In order to improve institutional effectiveness, we must engage in whole scale review of the need for and effectiveness of our programs and services, so we can redirect resources to areas of greatest need. This is an enormous institutional effort.

With the need so great and the stakes so high, Maricopa looked for a straightforward process with a demonstrated record of success. The District brought in respected education management consultant Larry Goldstein to provide training to top Maricopa leadership in May, 2012. Mr. Goldstein presented a workshop on a method of program prioritization developed by Bob Dickeson, and outlined in his bestselling book, *Prioritizing Academic Programs and Services*.

After the training, the Chancellor and the Chancellor's Executive Council determined that while program evaluation was necessary, the process itself would be intensive and require the dedicated involvement of key staff at each College and the District Office for up to a year. Believing that better planning would result in higher quality outcomes, the Colleges will begin the Program Prioritization process during FY 2014. Consideration is underway to begin the prioritization process for the District Office during FY 2013 in order to provide guid-

ance and advice to the Colleges during their respective evaluations.

Upon completion of the prioritization process, Maricopa should have an understanding of its key programs that require strategic investments of new resources, programs that are operating effectively with existing resources, programs that should be scaled back or phased out and programs that should be combined or revised to make them more efficient.

CORPORATE COLLEGE

The Maricopa Community College District recently announced the creation of a Maricopa corporate college, a new entity that will provide customized technical training to local employers. Maricopa Chancellor Rufus Glasper has appointed Dr. Eugene Giovannini to be president of the new organization. Dr. Giovannini had served as President of GateWay Community College for many years; his successor, Dr. Steven R. Gonzales was approved as the new Gateway President effective July.

Established to help close the skills gap – the difference between needed and available trained employees – the corporate college will quickly develop and implement training solutions for new and existing Arizona businesses based on specifically identified needs. The corporate college will provide consultative services to businesses, and continuing education to professionals, and will oversee district entrepreneurial activities and initiatives such as the business incubator on the GateWay campus.

While it is called a corporate college, it differs from the community colleges in that it will not be accredited and will not offer for-credit courses. The new entity has not yet been named. Using best practices of successful corporate colleges implemented in Ohio, North Carolina, Texas, Florida and Indiana, Maricopa's corporate college will provide non-accredited training. This means it will function independently of the 10 Maricopa community colleges and two skill centers while drawing on their faculty and facility resources when appropriate. In addition to working with employers that are moving into the Valley, it will offer professional and continuing education programs to established corporations and associations.

Maricopa's Center for Workforce Development will continue to do valuable work facilitating the offering of occupational education, primarily at all Maricopa Colleges.

The principal difference is that colleges provide workforce training solutions with already-designed programs, while the corporate college responds to the employer's immediate needs with custom solutions.

GENERAL FUND – EXPENDITURES

Additional or incremental resources are allocated to priority needs which are categorized as Mandatory or Discretionary Expenses in FY13-14.

- **Mandatory Expenses** are necessary expenses that cannot be avoided. These may be externally and/or internally driven. Examples include:

Externally driven: Arizona State Retirement System (ASRS) and State Education Database;

Internally driven: Education & Anniversary step increases, employee tuition waivers, enrollment growth funding; bond operating costs (construction & technology)

- **Discretionary Expenses** are funded based on resources available and approval from the Governing Board. Examples include: Employee salary adjustments, health benefit increases, strategic initiatives (e.g. student success)

GENERAL FUND – NEW RESOURCES AVAILABLE FOR ALLOCATION

The Adopted FY2013-14 General Fund Budget would provide about \$29 million in new resources, including the approved tuition increase and the approved 2% property tax rate increase. As shown in the table below, incremental resources are offset by planned expenditures. The summary below shows a total of \$29.2 million additional resources available for allocation. Mandatory expenses total \$6.4 million. That leaves \$22.8 million to address discretionary expenditures, including salary adjustments if approved by the Governing Board. The following shows possible allocations.

| FY2013-14 BUDGET RECOMMENDATION | |
|--|----------------------|
| Sources of Revenue | \$5/ 2% levy |
| Net Estimated Available Resources | 8,565,326 |
| Tuition & Fees Increase \$5 | 12,500,000 |
| 2% Increase Tax Levy | 8,095,039 |
| Total Resources | \$ 29,160,365 |
| Mandatory Expenditures | |
| ASRS @0.4% | 1,180,800 |
| Empl Flex - @8% (approved) | 680,000 |
| Employees Manual (Anniv& Educ step incrs, Fac. PG incrs) | 1,000,000 |
| Bond Op. Cost - 2004 Bond | 719,000 |
| IT Maintenance/Licensing Costs | 2,353,432 |
| Presidential Scholarships | 500,000 |
| Total Mandatory Expenses - Ongoing | \$ 6,433,232 |
| Discretionary Strategic Expenditures | |
| Seamless Student Experience (SSE) | 3,835,000 |
| Student Success Initiatives (SSI) | 1,228,000 |
| Additional Residential Fac (60/40 ratio) 8yr opt; 32 FTE | 2,333,400 |
| Need Based Financial Aid | 500,000 |
| Public Safety Initiative (11 Certified Police Officers) | 993,000 |
| IT System Maintenance and New Implementation | 2,000,000 |
| Marketing and Public Outreach | 355,000 |
| Total Discretionary Strategic Expenditures | \$ 11,244,400 |
| General Salary Adjustment/Other Initiatives | TBD |

AUXILIARY FUND

The **Auxiliary Fund** includes contract training and other substantially self-supporting activities, such as the skill centers, non-credit instruction, course fees, and food services. The FY13-14 budget assumes continued growth in non-credit course fee revenues and other auxiliary fund revenues to offset expenditure increases.

RESTRICTED FUND

The **Restricted Fund** accounts for restricted activity such as grants, student financial aid and Proposition 301- a statewide 2000 referendum that raised sales taxes for education related to workforce development and training.

The Adopted Budget assumes continued receipt of Prop 301 revenues from state sales tax that will expire in FY 2020. The Maricopa Community College District continues to pursue additional federal funding available through special grants and the Financial Plan will be updated in future years to reflect and additional funds received.

CAPITAL FUND

The **Plant Fund** is MCCCDC's capital budget fund; it includes General Obligation (G.O.) bond proceeds and carry forward, Revenue bond proceeds and debt service related on outstanding bonds.

BOND PROCEEDS

In 2004, Maricopa County voters overwhelmingly approved \$951 million G.O. Bond Program. Bonds totaling \$800 million have been issued and the final issuance of \$151 million is planned for FY12-13. Primary use of the bond proceeds supports the construction/purchase of 1.5 million square feet of new building space as well as the renovation of 600,000 square feet of existing space. As of June 30, 2013, approximately 90% of the program will have been completed, which includes additional building space of 1.4 million square feet, the renovation of approximately 566,000 square feet, and the purchase of several land parcels and buildings in Maricopa County to meet future and current growth needs of the District.

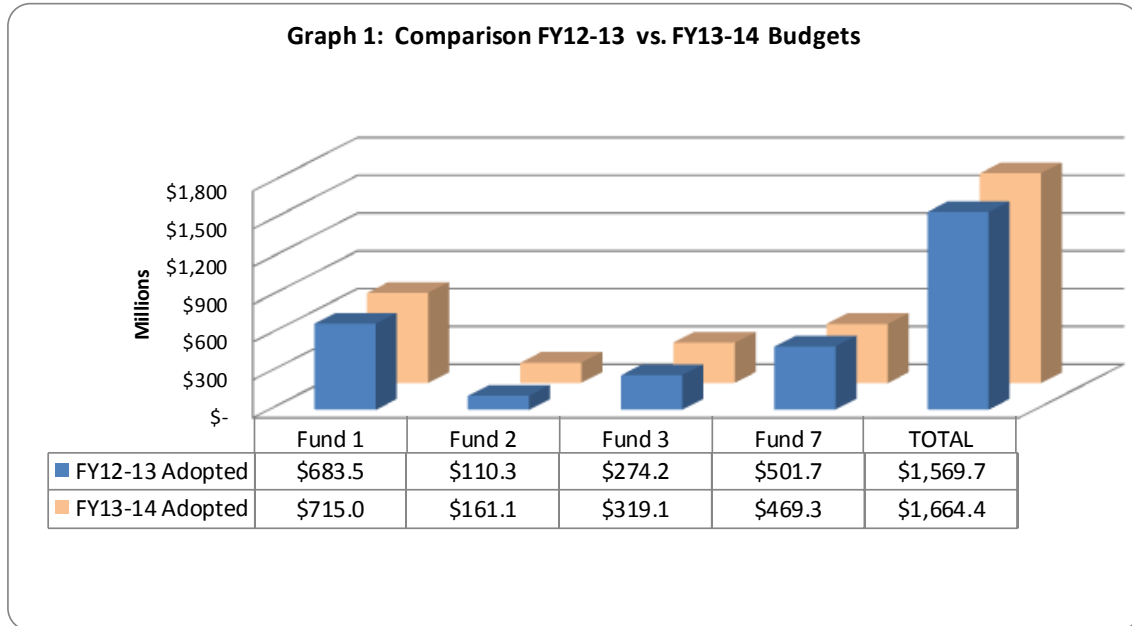
Additionally, funding has been/ will be used to support new technology initiatives, enhance and improve occupational programs, and provide major maintenance for existing structures.



Adopted Budget

FY2013-14

Section B: Budget Summaries

SECTION B - BUDGET SUMMARIES
ALL FUNDS SUMMARY


| Fund | Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change | % Total FY12-13 | % Total FY13-14 |
|--------------|--------------------|-------------------------|-------------------------|---------------------------------|---------------------|----------------------------|----------------------------|
| Fund 1 | General Operating | \$ 683,497,573 | \$ 715,029,047 | \$ 31,531,474 | 4.61% | 43.54% | 42.96% |
| Fund 2 | Current Auxiliary | 110,252,288 | 161,053,747 | 50,801,459 | 46.08% | 7.02% | 9.68% |
| Fund 3 | Current Restricted | 274,216,443 | 319,070,759 | 44,854,316 | 16.36% | 17.47% | 19.17% |
| Fund 7 | Plant | 501,745,476 | 469,282,359 | (32,463,117) | -6.47% | 31.96% | 28.19% |
| Total | | \$ 1,569,711,780 | \$ 1,664,435,912 | \$ 94,724,132 | 6.03% | 100.0% | 100.0% |

| FY13-14 ADOPTED REVENUE AND EXPENDITURES ALL FUNDS BUDGET SUMMARY | | | | | | |
|---|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------|
| | General Fund Fund 1 | Auxiliary Fund 2 | Restricted Fund 3 | Unexpended Plant | Debt Service | Total All Funds |
| Revenues | | | | | | |
| Property Taxes | \$ 412,623,059 | \$ - | \$ - | \$ - | 79,242,739 | \$ 491,865,798 |
| In Lieu Tax, SRP | 8,664,148 | - | - | \$ - | 1,651,899 | 10,316,047 |
| General Obligation Bonds | - | - | - | 281,089,000 | - | 281,089,000 |
| State Appropriations/Other State | 7,913,100 | - | 7,689,190 | - | - | 15,602,290 |
| Subtotal Tax Support: | \$ 429,200,307 | \$ - | \$ 7,689,190 | \$ 281,089,000 | \$ 80,894,638 | \$ 798,873,135 |
| General Tuition & Fees | \$ 218,582,190 | \$ - | \$ - | \$ - | \$ - | \$ 218,582,190 |
| Out-of-State Tuition | 17,107,990 | - | - | - | - | 17,107,990 |
| Out-of-District Tuition | 214,207 | - | - | - | - | 214,207 |
| Course Fees | - | 15,132,285 | - | - | - | 15,132,285 |
| Non-Credit/ Special Interest | - | 16,071,532 | - | - | - | 16,071,532 |
| Auxiliary Tuition/Fees | - | 32,101,329 | - | - | - | 32,101,329 |
| Subtotal Tuition/Fees: | \$ 235,904,387 | \$ 63,305,146 | \$ - | \$ - | \$ - | \$ 299,209,533 |
| Grants & Contracts | \$ - | \$ 2,412,558 | \$ 39,612,953 | \$ - | \$ - | \$ 42,025,511 |
| Financial Aid | - | - | 243,339,182 | - | - | 243,339,182 |
| Interest Income/Other | 4,761,353 | 15,000 | 25,000 | 15,000 | - | 4,816,353 |
| Food Service/Auxiliary Programs | - | 6,962,324 | - | - | - | 6,962,324 |
| Revenue Bonds | - | - | - | - | - | - |
| Miscellaneous | - | 4,955,979 | 16,444,972 | - | - | 21,400,951 |
| Subtotal Other Rev | \$ 4,761,353 | \$ 14,345,861 | \$ 299,422,107 | \$ 15,000 | \$ - | \$ 318,544,321 |
| Fund Balance | \$ 45,163,000 | \$ 58,617,583 | \$ 11,559,462 | \$ 23,684,073 | 69,819,488 | \$ 208,843,606 |
| Revenue without Transfers | \$ 715,029,047 | \$ 136,268,590 | \$ 318,670,759 | \$ 304,788,073 | \$ 150,714,126 | \$ 1,625,470,595 |
| Transfers | | | | | | |
| Transfers In | - | 26,042,157 | 400,000 | 13,780,160 | - | 40,222,317 |
| Transfers Out | - | (1,257,000) | - | - | - | (1,257,000) |
| Subtotal Transfers | \$ - | \$ 24,785,157 | \$ 400,000 | \$ 13,780,160 | \$ - | \$ 38,965,317 |
| Total Revenue and Transfers | \$ 715,029,047 | \$ 161,053,747 | \$ 319,070,759 | \$ 318,568,233 | \$ 150,714,126 | \$ 1,664,435,912 |
| | | | | | | |
| Expenditures by Unit | | | | | | |
| Phoenix College | \$ 55,756,748 | \$ 6,124,753 | \$ 27,380,250 | 500,000 | - | \$ 89,761,751 |
| PC Downtown | 390,830 | 68,500 | - | - | - | 459,330 |
| Glendale College | 76,038,634 | 5,847,171 | 37,393,778 | 405,660 | - | 119,685,243 |
| GCC North | 2,735,177 | 105,238 | - | - | - | 2,840,415 |
| GateWay College | 33,262,796 | 6,996,269 | 19,687,172 | - | - | 59,946,237 |
| Mesa College | 88,320,628 | 13,125,350 | 44,917,297 | 400,000 | - | 146,763,275 |
| Downtown Ed Center | 432,856 | 663,683 | - | - | - | 1,096,539 |
| MCC @ Red Mountain | 7,940,218 | 463,160 | - | - | - | 8,403,378 |
| Scottsdale College | 49,564,489 | 15,738,819 | 12,565,940 | 222,500 | - | 78,091,748 |
| SCC Business Institute | 670,484 | 173,339 | - | - | - | 843,823 |
| Rio Salado College | 58,841,029 | 27,480,750 | 53,222,068 | - | - | 139,543,847 |
| South Mountain College | 25,756,910 | 4,095,210 | 14,248,521 | 500,000 | - | 44,600,641 |
| Chandler-Gilbert College | 43,927,487 | 3,717,799 | 17,648,814 | 752,000 | - | 66,046,100 |
| Williams Education Ctr | 3,391,793 | 280,000 | - | - | - | 3,671,793 |
| Paradise Valley College | 36,675,695 | 3,792,958 | 11,183,334 | 500,000 | - | 52,151,987 |
| Black Mountain Campus | 282,490 | 77,013 | - | - | - | 359,503 |
| Estrella Mountain College | 30,669,906 | 5,195,667 | 21,737,619 | 500,000 | - | 58,103,192 |
| Buckeye | 210,262 | - | - | - | - | 210,262 |
| Corporate College | 694,289 | - | - | - | - | 694,289 |
| Skill Centers | - | 27,206,981 | 2,286,914 | - | - | 29,493,895 |
| District Office | 52,599,633 | 259,000 | - | 15,000 | - | 52,873,633 |
| District Office Transfers | | | | | | |
| EGF,PG,Trnfrs,Contingency | 91,876,384 | - | - | - | - | 91,876,384 |
| Capital Development Prog | - | - | - | 281,089,000 | - | 281,089,000 |
| Carryforward | 35,163,000 | 40,899,087 | - | 23,684,073 | 72,069,628 | 171,815,788 |
| Bonds (GO + Revenue) | - | - | - | - | 78,644,498 | 78,644,498 |
| Interfund Transfers | 19,827,309 | (1,257,000) | 56,799,052 | 10,000,000 | - | 85,369,361 |
| Total Expenditures | \$ 715,029,047 | \$ 161,053,747 | \$ 319,070,759 | \$ 318,568,233 | \$ 150,714,126 | \$ 1,664,435,912 |

FULL-TIME EQUIVALENT (FTE) SUMMARY

| Description | FY13-14 Adopted | | | |
|---------------------------------------|------------------------|---------------|---------------|-----------------|
| | Fund 1 | Fund 2 | Fund 3 | TOTAL |
| Residential Faculty | 1,470.50 | 111.80 | 23.00 | 1,605.30 |
| Executive (CEC) | 17.00 | - | | 17.00 |
| Management (MAT) | 1,092.16 | 126.75 | | 1,218.91 |
| Support Staff (PSA) | 1,321.75 | 182.17 | | 1,503.92 |
| Custodians/Grounds (M&O) | 239.33 | 9.00 | | 248.33 |
| Craftsmen/Craftsmen Trainees | 62.00 | - | | 62.00 |
| College Safety | 84.85 | 0.15 | | 85.00 |
| Total Budgeted Positions (FTE) | 4,287.59 | 429.87 | 23.00 | 4,740.46 |

| Description | FY12-13 Adopted | | | |
|---------------------------------------|------------------------|---------------|---------------|-----------------|
| | Fund 1 | Fund 2 | Fund 3 | TOTAL |
| Residential Faculty | 1,456.50 | 72.00 | 23.00 | 1,551.50 |
| Executive (CEC) | 16.00 | - | - | 16.00 |
| Management (MAT) | 1,052.80 | 118.93 | - | 1,171.73 |
| Support Staff (PSA) | 1,369.54 | 158.01 | - | 1,527.55 |
| Custodians/Grounds (M&O) | 242.33 | 7.00 | - | 249.33 |
| Craftsmen/Craftsmen Trainees | 60.50 | - | - | 60.50 |
| College Safety | 62.85 | 0.15 | - | 63.00 |
| Total Budgeted Positions (FTE) | 4,260.52 | 356.09 | 23.00 | 4,639.61 |

| Description | Increase/Decrease | | | |
|---------------------------------------|--------------------------|---------------|---------------|---------------|
| | Fund 1 | Fund 2 | Fund 3 | TOTAL |
| Residential Faculty | 14.00 | 39.80 | - | 53.80 |
| Executive (CEC) | 1.00 | - | - | 1.00 |
| Management (MAT) | 39.36 | 7.82 | - | 47.18 |
| Support Staff (PSA) | (47.79) | 24.16 | - | (23.63) |
| Custodians/Grounds (M&O) | (3.00) | 2.00 | - | (1.00) |
| Craftsmen/Craftsmen Trainees | 1.50 | - | - | 1.50 |
| College Safety | 22.00 | - | - | 22.00 |
| Total Budgeted Positions (FTE) | 27.07 | 73.78 | - | 100.85 |

| Description | Percent Change | | | |
|---------------------------------------|-----------------------|---------------|---------------|--------------|
| | Fund 1 | Fund 2 | Fund 3 | TOTAL |
| Residential Faculty | 0.96% | 55.28% | 0.00% | 3.47% |
| Executive (CEC) | 6.25% | | | 6.25% |
| Management (MAT) | 3.74% | 6.58% | | 4.03% |
| Support Staff (PSA) | (3.49%) | 15.29% | | -1.55% |
| Custodians/Grounds (M&O) | (1.24%) | 28.57% | | -0.40% |
| Craftsmen/Craftsmen Trainees | 2.48% | | | 2.48% |
| College Safety | 35.00% | 0.00% | | 34.92% |
| Total Budgeted Positions (FTE) | 0.64% | 20.72% | 0.00% | 2.17% |

GENERAL FUND SUMMARIES

REVENUE SUMMARY

| GENERAL FUND REVENUE SUMMARY | | | | | |
|----------------------------------|-----------------------|-----------------------|---------------|-------------------------|-------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change |
| Tax Supported: | | | | | |
| Primary Levy | \$ 396,192,808 | \$ 412,623,059 | 57.7% | \$ 16,430,251 | 4.1% |
| Subtotal Property Tax | \$ 396,192,808 | \$ 412,623,059 | 57.7% | \$ 16,430,251 | 4.1% |
| In Lieu Tax (SRP) | 7,820,310 | 8,664,148 | 1.2% | 843,838 | 10.8% |
| Subtotal Property Tax + SRP | \$ 404,013,118 | \$ 421,287,207 | 58.9% | \$ 17,274,089 | 4.3% |
| State Aid Appropriation | 8,315,700 | 7,913,100 | 1.1% | (402,600) | -4.8% |
| Subtotal Tax Supported | \$ 412,328,818 | \$ 429,200,307 | 60.0% | \$ 16,871,489 | 4.1% |
| Tuition and Fees: | | | | | |
| General Tuition | 206,672,636 | 212,877,930 | 29.8% | 6,205,294 | 3.0% |
| Out-of-State Tuition | 17,107,990 | 17,107,990 | 2.4% | - | 0.0% |
| Out-of-District Tuition | 350,507 | 214,207 | 0.0% | (136,300) | -38.9% |
| Other Fees & Charges | 6,092,260 | 5,704,260 | 0.8% | (388,000) | -6.4% |
| Subtotal Tuition & Fees | \$ 230,223,393 | \$ 235,904,387 | 33.0% | \$ 5,680,994 | 2.5% |
| Interest and Other | 1,634,134 | 1,189,363 | 0.2% | (444,771) | -27.2% |
| Bookstore Operations | 3,644,880 | 3,571,990 | 0.5% | (72,890) | -2.0% |
| Total Anticipated Revenue w/o CF | \$ 647,831,225 | \$ 669,866,047 | 93.7% | \$ 22,034,822 | 3.4% |
| Fund Balance (Carryforward) | 35,666,348 | 45,163,000 | 6.3% | 9,496,652 | 26.6% |
| Total Anticipated Revenue | \$ 683,497,573 | \$ 715,029,047 | 100.0% | \$ 31,531,474 | 4.6% |

EXPENDITURE SUMMARY BY OBJECT

| GENERAL FUND EXPENDITURE SUMMARY BY OBJECT | | | | | |
|---|-----------------------|-----------------------|---------------|-------------------------|-------------|
| Description | FY11-12 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change |
| Salaries & Wages | \$ 369,059,392 | \$ 370,743,369 | 51.9% | \$ 1,683,977 | 0.5% |
| Employee Benefits | 109,090,691 | 111,284,175 | 15.6% | 2,193,484 | 2.0% |
| Contractual Services | 38,723,935 | 36,565,014 | 5.1% | (2,158,921) | -5.6% |
| Supplies & Materials | 10,883,359 | 10,476,766 | 1.5% | (406,593) | -3.7% |
| Fixed Charges | 8,504,750 | 8,444,389 | 1.2% | (60,361) | -0.7% |
| Comm. & Utilities | 18,349,815 | 19,311,597 | 2.7% | 961,782 | 5.2% |
| Travel | 2,650,180 | 2,791,553 | 0.4% | 141,373 | 5.3% |
| Misc. & Transfers | 126,235,451 | 155,412,184 | 21.7% | 29,176,733 | 23.1% |
| Total Expenditure by Object Category | \$ 683,497,573 | \$ 715,029,047 | 100.0% | \$ 31,531,474 | 4.6% |

SIGNIFICANT BUDGET CHANGES FOR FY13-14

- **Salaries & Wages:** increased \$1.68 million due to the addition of 32 new Faculty positions for the first year of the 60/40 Residential Faculty to Adjunct faculty ratio target, plus the addition of 11 Police Officer positions for enhanced college safety. These new positions were included under the Discretionary strategic expenditures as a result of the recently approved tuition increase.
- **Employee Benefits:** the \$2.2 million increase is due to the ASRS and the Flex benefit rate increases for positions--including the new positions noted under Salaries/Wages.
- **Contractual Services:** the \$2.16 million decreased is primarily due to the reduction of Rio's ESP contract programs based on the expected declining enrollment for FY12-13.
- **Supplies & Materials:** various college adjustments resulted in a decrease of \$407 thousand in this category.
- **Fixed Charges:** the decrease of \$60 thousand is primarily due to the elimination of the ABE Transition facility rental which is no longer needed since ABE will be moved to the new Rio facility at Southern Avenue.
- **Communications & Utilities:** the increase of \$962 thousand is due to higher utility budgets at Gateway, Mesa, Rio, Paradise Valley and District.
- **Travel:** the increase of \$141 thousand is primarily at Mesa and South Mountain for budget increases in mileage, registration and out of state travel.
- **Miscellaneous & Transfers:** the increase of \$29.2 million primarily in the Reserves account for strategic initiatives that would be funded by the approved tuition increase and the pending property tax rate increase in May. These funds will be allocated to accounts for Student Success Experience, Student Success Initiative, Information Technology Maintenance/new Implementation, Financial Aid and other initiatives approved by the Governing Board.

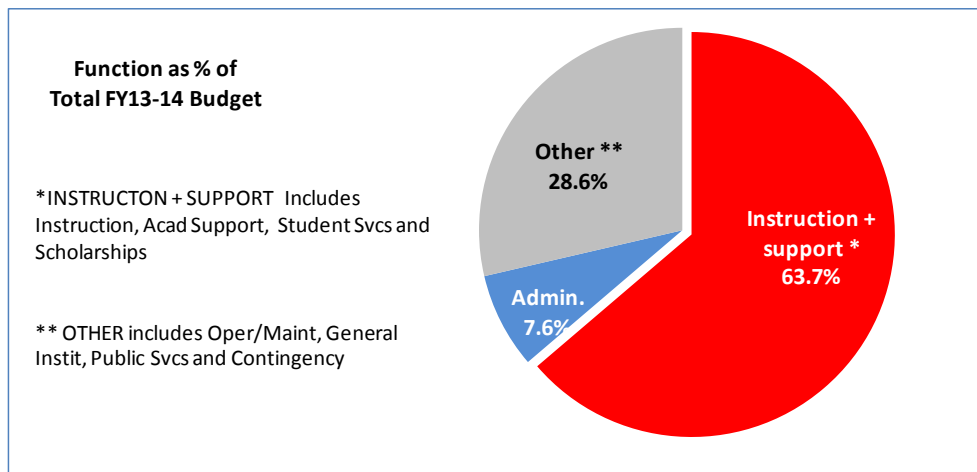
EXPENDITURE FUNDING SUMMARY BY FUNCTION

| FY12-13 GENERAL FUND EXPENDITURE SUMMARY - by FUNCTION | | | | | |
|--|-----------------------|-----------------------|---------------|-------------------------|-------------|
| Expenditures | FY12-13 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change |
| Instruction | \$ 298,586,345 | \$ 292,612,255 | 40.9% | \$ (5,974,090) | -2.0% |
| Academic Support | 78,142,721 | 76,277,184 | 10.7% | (1,865,537) | -2.4% |
| Administration | 61,795,242 | 54,611,451 | 7.6% | (7,183,791) | -11.6% |
| Student Services | 64,404,400 | 65,652,523 | 9.2% | 1,248,123 | 1.9% |
| Operations/Maintenance | 57,288,661 | 61,880,287 | 8.7% | 4,591,626 | 8.0% |
| General Institutional | 57,182,502 | 87,901,641 | 12.3% | 30,719,139 | 53.7% |
| Public Service | 2,487,080 | 2,331,455 | 0.3% | (155,625) | -6.3% |
| Scholarships | 20,605,274 | 21,090,274 | 2.9% | 485,000 | 2.4% |
| Contingency | 43,005,348 | 52,671,977 | 7.4% | 9,666,629 | 22.5% |
| Total Expenditure by Function | \$ 683,497,573 | \$ 715,029,047 | 100.0% | \$ 31,531,474 | 4.6% |

SIGNIFICANT CHANGES FOR FY13-14

- The ASRS increase from 11.15% to 11.54% affected ALL functional categories with budgeted positions.
- The Flex benefit increase from \$9,640 to \$10,740/FTE affected All functional categories with budgeted positions.
- **Instruction:** The decrease of \$5.97 Million is primarily due to the reduction of the Enrollment Growth Funding at colleges as a result of the decline in FY11-12 audited FTSE, plus a reduction of EGF resources for distribution in FY13-14.

- **Academic Support:** There is a decrease of over \$1.86 million that is a combination of several District transfers to other functions including: Bond Operating to colleges District Office staff salaries and benefits from Academic Affairs to Student Affairs.
- **Administration:** The decrease of \$7.2million is primarily in the District Office Information Technology where staff salaries and benefits were moved to new accounts under General Institutional.
- **Student Services:**The increase of \$1.3 million is the net result of various college reorganizations in and out of this function, including over \$370 thousand of SCC staff and benefits to Advising ,Recruitment and Enrollment Services. About \$340 thousand in District Office staff were moved from Academic Affairs to Student Affairs and over \$600 thousand of the Student Support Center Perceptis formerly under Administration to a new District Office Transfer account under Student Services;
- **Operations/Maintenance:** The increase of \$4.6 million is primarily due to the addition of 11 new Police Officer positions that will be allocated to colleges. This increase also comes from various college changes including: \$515 thousand increase in Utilities at Gateway, \$555 thousand from District Transfer Bond Operating to PC Operations for the 7th Avenue Building; MCC added \$498 thousand with budget increases for contracts, and utilities; Rio increased their part-time wages in Public Safety and in Operatons by \$425 thousand; PVCC increased utilities by \$200 thousand; Estrella Mt. added over \$225 thousand for new staff/benefits to Operatons, District Office added 10 new Public Safety positions totaling over \$300 thousand.
- **General Institutional:** The \$30.7 million is due primarily to the anticipated new revenue held in Revenue Reserves pending allocation; plus about \$6.8 million in staff/benefits in District Information Technology were moved to new accounts under General Institutional.
- **Public Service:** The decrease of \$155 thousand is due to the elimination of the transfer to Auxiliary in the Center for Civic Participation of Public Affairs in the District Office. Since positions in the Auxiliary Fund were moved to the General Fund, this transfer to Fund 2 budget was dropped.
- **Scholarships:** The \$485 thousand increase is a result of the increase to Presidential Scholarhips and a small reduction to the Instructor Tuition scholarship at Rio.
- **Contingency:** The \$9.67 Million increase is in the Carryforward and Contingency for Uncollected Tax accounts.



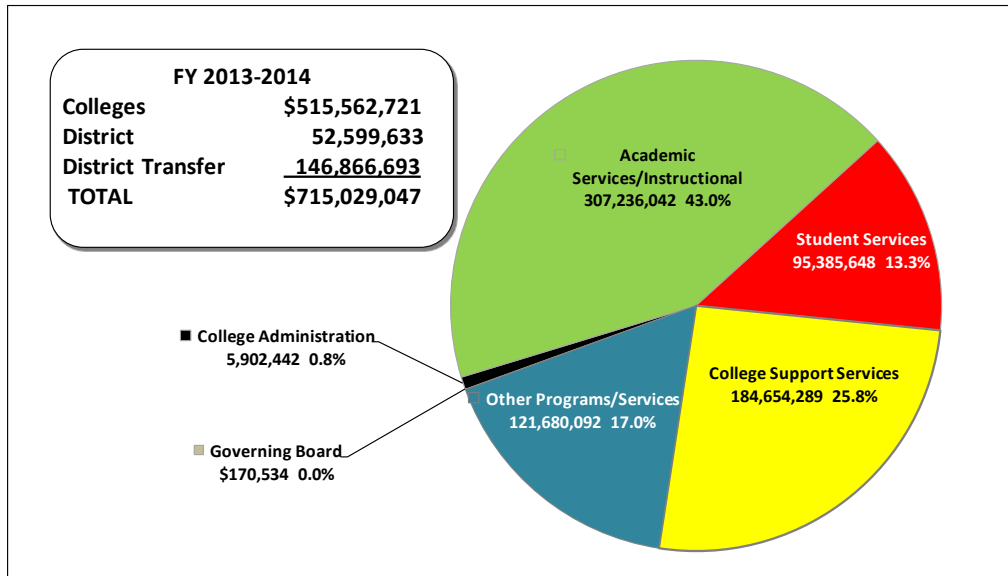
FUNCTION EXPENDITURE FUNDING BY COLLEGE

| GENERAL FUND EXPENDITURE SUMMARY - by FUNCTION | | | | | | | | |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|--|
| FUNCTION | PC Combined | GC Combined | GateWay | MC Combined | SC Combined | Rio Salado | South Mt | |
| Instruction | \$ 25,689,456 | \$ 43,629,448 | \$ 17,564,692 | \$ 53,440,488 | \$ 26,724,670 | \$ 23,959,256 | \$ 10,427,862 | |
| Acad Support | 7,130,911 | 9,292,297 | 2,027,409 | 9,533,055 | 4,496,576 | 13,868,199 | 4,177,676 | |
| Administration | 3,192,800 | 2,595,647 | 1,424,157 | 5,783,974 | 1,920,535 | 3,546,614 | 1,807,419 | |
| Student Svcs | 6,923,873 | 9,987,969 | 4,155,222 | 11,421,615 | 6,241,602 | 5,745,618 | 3,356,760 | |
| Oper/Maint | 6,999,140 | 9,779,678 | 3,391,315 | 10,336,471 | 6,671,649 | 2,988,670 | 3,601,863 | |
| Gen Instit | 4,800,998 | 2,064,802 | 3,893,547 | 4,608,507 | 3,384,487 | 6,953,449 | 1,777,647 | |
| Public Svcs | 156,446 | - | - | - | 13,742 | 659,095 | - | |
| Scholarships | 1,253,954 | 1,423,970 | 806,454 | 1,569,592 | 781,712 | 1,120,128 | 607,683 | |
| Contingency | - | - | - | - | - | - | - | |
| Grand Total | \$ 56,147,578 | \$ 78,773,811 | \$ 33,262,796 | \$ 96,693,702 | \$ 50,234,973 | \$ 58,841,029 | \$ 25,756,910 | |

| FUNCTION | CG Combined | PV Combined | EM Combined | Corporate College | District | District Trnfr | TOTAL FY13-14 |
|--------------------|----------------------|----------------------|----------------------|-------------------|----------------------|-----------------------|-----------------------|
| Instruction | \$ 23,944,755 | \$ 21,165,073 | \$ 15,355,778 | \$ - | \$ 28,528 | \$ 30,682,249 | 292,612,255 |
| Acad Support | 5,974,154 | 3,350,929 | 5,286,466 | - | 5,678,379 | 5,461,133 | 76,277,184 |
| Administration | 2,432,240 | 1,891,246 | 1,711,864 | - | 28,304,955 | - | 54,611,451 |
| Student Svcs | 4,608,090 | 4,278,898 | 3,565,058 | - | 2,331,877 | 3,035,941 | 65,652,523 |
| Oper/Maint | 5,786,854 | 4,344,541 | 3,357,549 | - | 3,136,093 | 1,486,464 | 61,880,287 |
| Gen Instit | 3,819,484 | 1,408,189 | 1,192,270 | 694,289 | 11,800,200 | 41,503,772 | 87,901,641 |
| Public Svcs | 182,571 | - | - | - | 1,319,601 | - | 2,331,455 |
| Scholarships | 571,132 | 519,309 | 411,183 | - | - | 12,025,157 | 21,090,274 |
| Contingency | - | - | - | - | - | 52,671,977 | 52,671,977 |
| Grand Total | \$ 47,319,280 | \$ 36,958,185 | \$ 30,880,168 | \$ 694,289 | \$ 52,599,633 | \$ 146,866,693 | \$ 715,029,047 |

MANAGERIAL FUNCTION VIEW SUMMARY
FY13-14 GENERAL FUND EXPENDITURE SUMMARY - by MANAGERIAL FUNCTION

| Budget Summary | Colleges | District | District Transfer | TOTAL |
|---------------------------------|-----------------------|----------------------|-----------------------|-----------------------|
| Governing Board | \$ - | \$ 170,534 | \$ - | \$ 170,534 |
| College Administration | 4,738,524 | 1,163,918 | - | 5,902,442 |
| Academic Services/Instructional | 291,386,544 | 6,341,926 | 9,507,572 | 307,236,042 |
| Student Services | 79,737,868 | 2,131,682 | 13,516,098 | 95,385,648 |
| College Support Services | 127,564,990 | 39,569,225 | 17,520,074 | 184,654,289 |
| Other Programs/Services | 12,134,795 | 3,222,348 | 106,322,949 | 121,680,092 |
| Total | \$ 515,562,721 | \$ 52,599,633 | \$ 146,866,693 | \$ 715,029,047 |

MANAGERIAL FUNCTION VIEW WITH PERCENTAGE OF TOTAL


| FY13-14 GENERAL FUND EXPENDITURE SUMMARY - by MANAGERIAL FUNCTION | | | | | | |
|---|---|-----------------------|-----------|-------------------|-----------------------|-----------------------|
| Function | Rollup Category | Colleges Budget | District | Office Budget | Budget | GRAND TOTAL |
| Governing Board | | | | | | |
| | Governing Board | \$ - | \$ | 170,534 | \$ | 170,534 |
| Governing Board Total | | \$ - | \$ | 170,534 | \$ - | \$ 170,534 |
| College Administration | | | | | | |
| | Chancellor's Office | | \$ | 1,163,918 | \$ | 1,163,918 |
| | College Presidents/Administration | 4,738,524 | | | | 4,738,524 |
| College Administration Total | | \$ 4,738,524 | \$ | 1,163,918 | \$ - | \$ 5,902,442 |
| Academic Services/Instructional | | | | | | |
| | VP Academic Affairs | \$ 5,752,904 | \$ | 731,917 | \$ | 6,484,821 |
| | Skill Center Transfer | | | | 6,605,172 | 6,605,172 |
| | Library | 10,241,666 | | | | 10,241,666 |
| | Instructional/Acad. Support Programs/Svcs | 10,565,146 | | 5,581,481 | 269,000 | 16,415,627 |
| | Academic Instruction | 258,523,386 | | 28,528 | 2,633,400 | 261,185,314 |
| | Learning Assistance/Tutoring Services | 4,674,737 | | | | 4,674,737 |
| | Fac Development Services | 1,628,705 | | | | 1,628,705 |
| Academic Services/Instructional Total | | \$ 291,386,544 | \$ | 6,341,926 | \$ 9,507,572 | \$ 307,236,042 |
| Student Services | | | | | | |
| | VP Student Affairs | \$ 3,929,535 | \$ | 1,150,213 | \$ | 5,079,748 |
| | Enrollment Services | 39,205,557 | | 961,469 | 540,941 | 40,707,967 |
| | Counseling & Guidance | 6,041,161 | | | | 6,041,161 |
| | Career Services & Planning | 2,545,586 | | | | 2,545,586 |
| | Student Life/Activities/Performance | 3,937,120 | | 20,000 | | 3,957,120 |
| | Disabled Student Resources | 4,328,876 | | | | 4,328,876 |
| | International Education Activities | 1,603,184 | | | 100,000 | 1,703,184 |
| | Athletics | 7,762,020 | | | 850,000 | 8,612,020 |
| | Scholarships | 9,065,117 | | | 12,025,157 | 21,090,274 |
| | Child Care Center | 1,045,149 | | | | 1,045,149 |
| | Fleet-Students | 274,563 | | | | 274,563 |
| Student Services Total | | \$ 79,737,868 | \$ | 2,131,682 | \$ 13,516,098 | \$ 95,385,648 |
| College Support Services | | | | | | |
| | VP Admin Services | \$ 4,298,707 | \$ | 385,784 | \$ | 4,684,491 |
| | Business Office | 8,665,480 | | 6,309,341 | | 14,974,821 |
| | General Institutional | 13,261,533 | | 1,333,578 | 3,502,939 | 18,098,050 |
| | Public Safety | 9,329,188 | | 1,497,039 | 992,548 | 11,818,775 |
| | Institutional Effectiveness/R&D | 3,209,979 | | 1,148,563 | | 4,358,542 |
| | Maintenance & Operations | 50,205,584 | | 2,070,514 | 83,470 | 52,359,568 |
| | Fleet - Employees | 130,200 | | 20,111 | | 150,311 |
| | Technology | 23,856,202 | | 12,045,036 | 8,218,994 | 44,120,232 |
| | Planning | 826 | | 1,528,509 | | 1,529,335 |
| | Bond Projects | | | | 4,003,293 | 4,003,293 |
| | Internal Audit | | | 841,847 | | 841,847 |
| | Marketing & Public Relations | 8,053,603 | | 2,753,818 | | 10,807,421 |
| | College Personnel Office (HR) | 4,551,284 | | 6,380,934 | 718,830 | 11,651,048 |
| | Staff Development/Services | 1,874,561 | | 1,719,842 | | 3,594,403 |
| | Legal | 127,843 | | 1,534,309 | | 1,662,152 |
| College Support Services Total | | \$ 127,564,990 | \$ | 39,569,225 | \$ 17,520,074 | \$ 184,654,289 |
| Other Programs/Services | | | | | | |
| | Community Partnerships | \$ 108,589 | \$ | 154,442 | \$ | 263,031 |
| | Resource Dev. & Community Relations | 4,270,021 | | 1,922,003 | | 6,192,024 |
| | Public Service Programs | 431,782 | | 1,095,903 | | 1,527,685 |
| | Salary/Benefits/Adjustments | | | | 7,850,459 | 7,850,459 |
| | Professional Growth Transfer Funds | | | | 5,248,932 | 5,248,932 |
| | Enrollment Growth Funding | 1,609,062 | | | 15,984,142 | 17,593,204 |
| | Insurance | | | 50,000 | 2,387,224 | 2,437,224 |
| | Contingency/Reserves | 5,368,974 | | | 74,852,192 | 80,221,166 |
| | Miscellaneous | 346,367 | | | | 346,367 |
| Other Programs/Services Total | | \$ 12,134,795 | \$ | 3,222,348 | \$ 106,322,949 | \$ 121,680,092 |
| GRAND TOTAL | | \$ 515,562,721 | \$ | 52,599,633 | \$ 146,866,693 | \$ 715,029,047 |

BUDGETED POSITION SUMMARY
GENERAL FUND FULL-TIME EQUIVALENT (FTE) SUMMARY

| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
|---------------------------------------|----------------------------|----------------------------|---------------------------------|-----------------|
| Residential Faculty | 1,456.5 | 1,470.5 | 14.0 | 1.0% |
| Executive (CEC) | 16.0 | 17.0 | 1.0 | 6.3% |
| Management (MAT) | 1,052.8 | 1,092.2 | 39.4 | 3.7% |
| Support Staff (PSA) | 1,369.5 | 1,321.8 | (47.8) | -3.5% |
| Custodians/Grounds (M&O) | 242.3 | 239.3 | (3.0) | -1.2% |
| Craftsmen/Craftsmen Trainees | 60.5 | 62.0 | 1.5 | 2.5% |
| College Safety | 62.9 | 84.9 | 22.0 | 35.0% |
| Total Budgeted Positions (FTE) | 4,260.5 | 4,287.6 | 27.1 | 0.6% |

NOTE: the total budgeted full time equivalent (FTE) positions does not include FTE adjunct faculty of 2,612 for FY12-13 and 2,506 in FY13-14.

SIGNIFICANT STAFFING (FTE OR FULL-TIME EQUIVALENT) CHANGES FOR FY13-14

A total of 32 new Faculty positions were created for the first year of the 60/40 Faculty to Adjunct Faculty ratio endeavor, pending allocation to various colleges. These new positions were offset by the elimination of 18 vacant faculty positions due to declining enrollment and/or reallocation of funds (Phoenix College, Mesa, Red Mt., Rio, Paradise Valley, and Estrella Mt.)

The addition to Executive (CEC) is the College President position for the new Corporate College.

Management (MAT) changes includes transfers from the District Office to other colleges, including the new Corporate College, 4 positions from Auxiliary Fund to the District General Fund, the addition of various new positions, primarily at Rio. These changes resulted in the net increase of 39.4 MAT FTE's. It should be noted that 19 of these were job reclassifications from PSA and from Safety.

The Support Staff (PSA) reduction of 47.8 FTE's is the result of the elimination of 17 pool Enrollment Growth FTE's at Gateway and MCC, the reclassification of 19 positions to MAT and the elimination of various vacant positions due to reorganization.

Eight M&O positions were eliminated at GCC and MCC due to the recommendation to outsource or replace them with part-time employees for these services; however, three new Custodial positions were added at EMCC, resulting in a net decrease of 3.0 FTE's for M&O.

One Painter was added at MCC, and part-time adjustments at South Mt. for HVAC Maintenance Technicians resulted in a net increase of 1.5 FTE's in Crafts.

In College Safety, 11 new Police Officer positions were created and put in a holding account in District Office Transfer pending allocation to colleges; 4 new Public Safety positions were added at Scottsdale, plus the District Office added 10 new PS Communication positions. These were offset by the reclassification of 3 Safety positions converted to MAT Lead Safety Officers, resulting in a net increase of 22 Safety FTE's.

These changes result in a Grand Total net increase of 27.1 FTE's in the General Fund.

Details for ALL Employee groups are shown in Section C by college and for the District Office.

AUXILIARY FUND SUMMARIES
AUXILIARY FUND REVENUE

| AUXILIARY FUND REVENUE SUMMARY | | | | | | |
|--|-----------------------|-----------------------|---------------|-------------------------|----------------|--|
| Description | FY12-13 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change | |
| Student Activity Fees | \$ 426,400 | - | 0.0% | \$ (426,400) | -100.0% | |
| College Activity Fees / Revenues | \$ 426,400 | \$ - | 0.0% | \$ (426,400) | -100.0% | |
| Interest Income | \$ 15,000 | \$ 15,000 | 0.0% | \$ - | 0.0% | |
| Miscellaneous Other Revenues | 4,632,382 | 4,955,979 | 3.1% | 323,597 | 7.0% | |
| Tuition/Fees | 23,530,679 | 32,101,329 | 19.9% | 8,570,650 | 36.4% | |
| Grants/Donations | 2,107,111 | 2,412,558 | 1.5% | 305,447 | 14.5% | |
| Carryforward/Fund Bal. - Auxiliary Programs | 20,406,413 | 58,617,583 | 36.4% | 38,211,170 | 187.3% | |
| Sales of Aux. Svcs/ Printshops / Copy Centers | 5,728,492 | 5,709,820 | 3.5% | (18,672) | -0.3% | |
| Intra and Interfund Transfers | 15,068,411 | 16,614,848 | 10.3% | 1,546,437 | 10.3% | |
| Trfs from Gen Fund | 9,598,909 | 9,427,309 | 5.9% | (171,600) | -1.8% | |
| Other Auxiliary Programs | \$ 81,087,397 | \$ 129,854,426 | 80.6% | \$ 48,767,029 | 60.1% | |
| Course Fees | 14,526,227 | \$ 15,132,285 | 9.4% | \$ 606,058 | 4.2% | |
| Food Service | 1,165,830 | 1,252,504 | 0.8% | 86,674 | 7.4% | |
| Non-Credit / Special Interest | 19,191,619 | 16,071,532 | 10.0% | (3,120,087) | -16.3% | |
| Subtotal Auxiliary Revenue | \$ 116,397,473 | \$ 162,310,747 | 100.8% | \$ 45,913,274 | 39.4% | |
| Transfer To Plant Fund (MCC Capital Project) | \$ (500,000) | \$ (400,000) | -0.2% | \$ 100,000 | -20.0% | |
| Transfer To Plant Fund (CGCC Capital Project) | (157,000) | (157,000) | -0.1% | - | 0.0% | |
| Transfer To Plant Fund (GCC Capital Project) | (300,000) | (200,000) | -0.1% | 100,000 | -33.3% | |
| Transfer To Plant Fund (PVCC Capital Projects) | (500,000) | (500,000) | -0.3% | - | 0.0% | |
| Transfer To Plant Fund (Rio Salado Capital Projects) | (2,261,785) | - | 0.0% | 2,261,785 | -100.0% | |
| Transfer To Plant Fund (Future Projects) | (2,000,000) | - | 0.0% | 2,000,000 | -100.0% | |
| Transfer To Plant Fund Rev Bond (CGC/SMC PAC & SI) | (426,400) | - | 0.0% | 426,400 | -100.0% | |
| Total Transfers | \$ (6,145,185) | \$ (1,257,000) | -0.8% | \$ 4,888,185 | -79.5% | |
| Total Revenue Less Transfers Out | \$ 110,252,288 | \$ 161,053,747 | 100.0% | \$ 50,801,459 | 46.1% | |

SIGNIFICANT CHANGES FOR FY13-14

The decline of \$426.4 thousand in Fund 210 reflects the transfer of Activity Fee Revenue for PAC Debt Service to Fund 1.

The \$48.8 million total increase in Fund 230 reflects \$2.7 million increase at Rio (Gen Admin & Personnel Model Program Staff), \$1.6 million increase at SCC (library remodel) and a \$1.1million increase at SMCC (maintenance, indirect costs, renovation & remodel). Increases were offset by reductions at: PVCC (\$622 thousand); the District Office (\$372 thousand) where the Community Partnerships Staff moved to Fund 1; MSC (\$675 thousand) and SWSC (\$69 thousand). The two skill centers had enrollment declines offset by new Precision Manufacturing Program. The new Northwest Skill Center for Maricopa added \$8.5 million. In addition \$36.6 million of fund balance budget capacity has been added for the Corporate College and Public Safety Initiatives.

The \$606 thousand increase in Fund 250 reflects increased course fee revenue at MCC \$631 thousand, South Mountain \$455 thousand and Red Mountain \$106 thousand, less decreases at GCC \$226thousand, PV -\$129 thousand and SCC -\$84 thousand.

The \$86,674 increase in Fund 270 reflects increased PT wages, professional services and supplies at Rio.

The \$3.1 million decline in Fund 280 is primarily driven by a \$3.5 million decrease at MCC in Downtown Center Operations, NCCCA Leadership Institute, Continuing Education and Workshops and Community Partnerships.

AUXILIARY FUND EXPENDITURES

| AUXILIARY FUND EXPENDITURE SUMMARY | | | | | | |
|--|-----------------------|-----------------------|---------------|-------------------------|---------------|--|
| Description | FY12-13 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change | |
| College Activities-Bond, Scholarships & Transfers | \$ 426,400 | - | 0.0% | \$ (426,400) | -100.0% | |
| Assoc. Students/Clg Activities/Athletics | \$ 426,400 | \$ - | 0.0% | \$ (426,400) | -100.0% | |
| Contract Training, Service Maintenance, Other | \$ 27,105,025 | \$ 29,624,614 | 18.4% | \$ 2,519,589 | 9.3% | |
| Auxiliary Programs, Partnerships, and Other | 19,892,720 | 21,462,464 | 13.3% | 1,569,744 | 7.9% | |
| Scholarships/Awards & Contingency | 11,533,884 | 14,264,568 | 8.9% | 2,730,684 | 23.7% | |
| Inter and Intra Fund Transfers | 22,555,768 | 64,502,780 | 40.1% | 41,947,012 | 186.0% | |
| Other Auxiliary Programs | \$ 81,087,397 | \$ 129,854,426 | 80.6% | \$ 48,767,029 | 60.1% | |
| Course Materials | \$ 14,526,227 | \$ 15,132,285 | 9.4% | \$ 606,058 | 4.2% | |
| Food Service | 1,165,830 | 1,252,504 | 0.8% | 86,674 | 7.4% | |
| Non-Credit / Special Interest | 19,191,619 | 16,071,532 | 10.0% | (3,120,087) | -16.3% | |
| Subtotal Auxiliary Expenditures | \$ 116,397,473 | \$ 162,310,747 | 100.8% | \$ (2,427,355) | -2.1% | |
| Transfer To Plant Fund (MCC Capital Project) | \$ (500,000) | \$ (400,000) | -0.2% | \$ 100,000 | -20.0% | |
| Transfer To Plant Fund (CGCC Capital Project) | (157,000) | (157,000) | -0.1% | - | 0.0% | |
| Transfer To Plant Fund (GCC Capital Project) | (300,000) | (200,000) | -0.1% | 100,000 | -33.3% | |
| Transfer To Plant Fund (PVCC Capital Projects) | (500,000) | (500,000) | -0.3% | - | 0.0% | |
| Transfer To Plant Fund (Rio Salado Capital Projects) | (2,261,785) | - | 0.0% | 2,261,785 | -100.0% | |
| Transfer To Plant Fund (Future Projects) | (2,000,000) | - | 0.0% | 2,000,000 | -100.0% | |
| Transfer To Plant Fund Rev Bond (CGC/SMC PAC & SI) | (426,400) | - | 0.0% | 426,400 | -100.0% | |
| Total Transfers From Fund 2 Revenues Above | \$ (6,145,185) | \$ (1,257,000) | -0.8% | \$ 4,888,185 | -79.5% | |
| Total Expenditures Less Transfers | \$ 110,252,288 | \$ 161,053,747 | 100.0% | \$ 50,801,459 | 46.1% | |

AUXILIARY FUND BUDGETED POSITION SUMMARY

| AUXILIARY FUND2 FULL-TIME EQUIVALENT (FTE) SUMMARY | | | | |
|--|--------------------|--------------------|-------------------------|--------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Residential Faculty | 72.0 | 111.8 | 39.8 | 55.3% |
| Management (MAT) | 118.9 | 126.8 | 7.9 | 6.6% |
| Support Staff (PSA) | 158.0 | 182.1 | 24.1 | 15.3% |
| Custodians/Grounds (M&O) | 7.0 | 9.0 | 2.0 | 28.6% |
| College Safety | 0.2 | 0.2 | 0.1 | 33.3% |
| Total Budgeted Positions (FTE) | 356.1 | 429.9 | 73.8 | 20.7% |

SIGNIFICANT STAFFING (FTE OR FULL-TIME EQUIVALENT) CHANGES FOR FY13-14

Rio Salado added 19 FTE's in MAT and PSA for Student Services, and to staff Rio's new centers/locations. Positions added include Project Coordinator, Site Coordinator, Early Childhood Education Coordinator, Coordinator Corporate and Government Programs, Student Services Technician, Program Advisor, Financial Aid Technician and Office Coordinator.

Southwest Skill Center added 6 FTE's including two Instructors, three Program Managers, and one Administrative Secretary.

Maricopa Skill Center eliminated 5 vacant Instructors, added a MAT and 2 PSA for a net reduction of 2.0 FTE's.

The opening of the Northwest Skill Center will add 43 Instructors, 3 MAT FTE's, 15 PSA FTE's, and 2 M&O FTE's for a total increase of 63 FTE's.

The District Office moved 3.7 FTE's in Community Partnerships to Fund 1; Mesa Community College eliminated 1.8 vacant FTE's and Scottsdale eliminated 1 vacant FTE and moved 3 Athletic Specialist FTE's to Fund 110.

These changes resulted in a Grand Total of 73.8 more FTE's among all Auxiliary Fund 2 accounts.

RESTRICTED FUND SUMMARIES

| RESTRICTED FUND REVENUE SUMMARY | | | | | | |
|---|-----------------------|-----------------------|---------------|-------------------------|--------------|---|
| Description | FY12-13 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change | |
| Grants and Contracts | | | | | | - |
| Federal Grants & Contracts | \$ 15,284,038 | \$ 19,590,763 | 6.1% | \$ 4,306,725 | 28.2% | |
| State Grants & Contracts | 7,692,693 | 7,738,412 | 2.4% | 45,719 | 0.6% | |
| Prop. 301 Sales Tax & Interest, Carryforward | 16,226,653 | 19,273,652 | 6.0% | 3,046,999 | 18.8% | |
| Other/Local Govt. Grants and Contracts | 10,077,969 | 12,283,778 | 3.8% | 2,205,809 | 21.9% | |
| Total Grants and Contracts | \$ 49,281,353 | \$ 58,886,605 | 18.5% | \$ 9,605,252 | 19.5% | |
| Student Financial Aid | | | | | | |
| Federal Student Aid | | | | | | |
| Federal Work-Study (FWS) | \$ 2,356,112 | \$ 2,240,251 | 0.7% | \$ (115,861) | -4.9% | |
| Federal Supplemental Educational Opportunity Grant (FSEOG) | 2,271,049 | 2,126,286 | 0.7% | (144,763) | -6.4% | |
| Leveraging Educational Assistance Partnership (LEAP) | 143,518 | - | 0.0% | (143,518) | -100.0% | |
| Pell Grants | 192,697,806 | 229,418,927 | 71.9% | 36,721,121 | 19.1% | |
| State Student Aid - LEAP Scholarships | 411,379 | 400,000 | 0.1% | (11,379) | -2.8% | |
| | 10,154,549 | 9,153,718 | 2.9% | (1,000,831) | -9.9% | |
| Total Student Financial Aid | \$ 208,034,413 | \$ 243,339,182 | 76.3% | \$ 35,304,769 | 17.0% | |
| Other Restricted Activities/Transfers | | | | | | |
| Trf. from Gen. Fund for LEAP Matching | \$ 400,000 | \$ 400,000 | 0.1% | \$ - | 0.0% | |
| Miscellaneous, transfers, and Other | 16,500,677 | 16,444,972 | 5.2% | (55,705) | -0.3% | |
| Total Restricted Activities/Transfers | \$ 16,900,677 | \$ 16,844,972 | 5.3% | \$ (55,705) | -0.3% | |
| Total Restricted Revenue | \$ 274,216,443 | \$ 319,070,759 | 100.0% | \$ 44,854,316 | 16.4% | |

| RESTRICTED FUND EXPENDITURE SUMMARY | | | | | | |
|---|-----------------------|-----------------------|---------------|-------------------------|--------------|--|
| Description | FY12-13 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change | |
| Expenditures by Unit | | | | | | |
| Phoenix | \$ 27,344,003 | \$ 27,380,250 | 8.6% | \$ 36,247 | 0.1% | |
| Glendale | 35,597,854 | 37,393,778 | 11.7% | 1,795,924 | 5.0% | |
| Gateway | 17,422,077 | 19,687,172 | 6.2% | 2,265,095 | 13.0% | |
| Mesa | 43,457,352 | 44,917,297 | 14.1% | 1,459,945 | 3.4% | |
| Scottsdale | 13,399,286 | 12,565,940 | 3.9% | (833,346) | -6.2% | |
| Rio Salado | 41,665,443 | 53,222,068 | 16.7% | 11,556,625 | 27.7% | |
| South Mountain | 14,063,055 | 14,248,521 | 4.5% | 185,466 | 1.3% | |
| Chandler-Gilbert | 15,252,941 | 17,648,814 | 5.5% | 2,395,873 | 15.7% | |
| Paradise Valley | 10,160,296 | 11,183,334 | 3.5% | 1,023,038 | 10.1% | |
| Estrella Mountain | 18,794,938 | 21,737,619 | 6.8% | 2,942,681 | 15.7% | |
| Skill Centers | 2,756,924 | 2,286,914 | 0.7% | (470,010) | -17.0% | |
| District Office/District-wide transfers | 34,302,274 | 56,799,052 | 17.8% | 22,496,778 | 65.6% | |
| Total Restricted Expenditure | \$ 274,216,443 | \$ 319,070,759 | 100.0% | \$ 44,854,316 | 16.4% | |

EXPENDITURE SUMMARY BY FUNCTION

| RESTRICTED FUND SUMMARY BY FUNCTION | | | | | | |
|---------------------------------------|-----------------------|---------------|-----------------------|---------------|-------------------------|--------------|
| | FY12-13 Adopted | % of Total | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change |
| Instruction | \$ 20,337,142 | 21.8% | \$ 18,391,396 | 5.8% | \$ (1,945,746) | -9.6% |
| Public Service | 20,164,686 | 11.2% | 24,223,052 | 7.6% | 4,058,366 | 20.1% |
| Academic Support | 5,573,614 | 4.4% | 17,994,709 | 5.6% | 12,421,095 | 222.9% |
| Student Services | 211,829,455 | 53.3% | 9,615,376 | 3.0% | (202,214,079) | -95.5% |
| Institutional Support | 5,271,249 | 1.3% | 3,984,299 | 1.2% | (1,286,950) | -24.4% |
| Operation & Maintenance | 21,680 | 0.3% | 16,968 | 0.0% | (4,712) | -21.7% |
| Scholarships and Fellowships | 11,018,618 | 7.7% | 244,844,959 | 76.7% | 233,826,341 | 2122.1% |
| Total Expenditures by Function | \$ 274,216,443 | 100.0% | \$ 319,070,759 | 100.0% | \$ 44,854,316 | 16.4% |

SIGNIFICANT CHANGES FOR FY13-14

Growth in Fund 3 expenditures are driven By Pell Grants district wide and Federal Grants from the U.S. Department of Labor for Energy workforce development at Estrella Mountain and Chandler-Gilbert. MCCD changed the functional coding for Pell Grants from Student Services to Scholarships & Fellowships in FY12.

RESTRICTED FUND BUDGETED POSITION SUMMARY

| BUDGETED FULL-TIME EQUIVALENT (FTE) - PROPOSITION 301 FACULTY | | | | |
|---|--------------------|--------------------|-------------------------|-------------|
| College/District | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Phoenix | 1.0 | 1.0 | - | 0.0% |
| Glendale/GCC North | 3.0 | 3.0 | - | 0.0% |
| GateWay | - | - | - | 0.0% |
| Mesa | 5.0 | 5.0 | - | 0.0% |
| Scottsdale | 3.0 | 3.0 | - | 0.0% |
| Rio Salado | 1.0 | 1.0 | - | 0.0% |
| South Mountain | 1.0 | 1.0 | - | 0.0% |
| Chandler-Gilbert | 5.0 | 5.0 | - | 0.0% |
| Paradise Valley | 1.0 | 1.0 | - | 0.0% |
| Estrella Mountain | 3.0 | 3.0 | - | 0.0% |
| Totals | 23.0 | 23.0 | - | 0.0% |

PLANT FUND SUMMARIES

| PLANT FUND REVENUE SUMMARY | | | | | |
|--|-----------------------|-----------------------|---------------|-------------------------|----------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change |
| Interest Income | \$ 15,000 | \$ 15,000 | 0.0% | - | 0.0% |
| College Fund Transfers | 5,852,736 | 3,780,160 | 0.8% | (2,072,576) | -35.4% |
| Potential Fund Transfers | 12,000,000 | 10,000,000 | 2.1% | (2,000,000) | -16.7% |
| Carryforward | 25,000,000 | 23,684,073 | 5.0% | (1,315,927) | -5.3% |
| Subtotal General Revenues | \$ 42,867,736 | \$ 37,479,233 | 8.0% | \$ (5,388,503) | -12.6% |
| Interest Income and Carryforward | \$ 37,852,099 | \$ 30,000,000 | 6.4% | (7,852,099) | -20.7% |
| 2004 G.O. Bond Proceeds | 151,089,000 | - | 0.0% | (151,089,000) | -100.0% |
| Carryforward | 183,573,211 | 251,089,000 | 53.5% | 67,515,789 | 36.8% |
| Subtotal G.O. Bond Proceeds | \$ 372,514,310 | \$ 281,089,000 | 59.9% | \$ (91,425,310) | -24.5% |
| Carryforward - Revenue Bonds Debt Svcs Resrv | 8,238,317 | - | 0.1% | (8,238,317) | -100.0% |
| Subtotal Revenue. Bond Proceeds | \$ 8,238,317 | \$ - | 0.0% | \$ (8,238,317) | -100.0% |
| Secondary Levy | \$ 76,200,590 | \$ 79,242,739 | 16.9% | 3,042,149 | 4.0% |
| SRP in lieu Tax | \$ 1,498,123 | \$ 1,651,899 | 0.4% | 153,776 | 10.3% |
| Prior Year Debt Service Carryforward | - | 65,201,669 | 13.9% | 65,201,669 | NA |
| G.O Bond Premium Carryforward | - | 4,199,619 | 0.9% | 4,199,619 | NA |
| Rev. Bond & Carryforward | 426,400 | 418,200 | 0.1% | (8,200) | -1.9% |
| Subtotal Debt Service | \$ 78,125,113 | \$ 150,714,126 | 32.1% | \$ 72,589,013 | 92.9% |
| TOTAL PLANT FUND REVENUE | \$ 501,745,476 | \$ 469,282,359 | 100.0% | \$ (32,463,117) | -6.5% |

| PLANT FUND EXPENDITURE SUMMARY | | | | | |
|---|-----------------------|-----------------------|---------------|-------------------------|----------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change |
| College Capital Purchases/Projects | \$ 5,852,736 | \$ 3,780,160 | 0.8% | (2,072,576) | -35.4% |
| Funding for New Initiatives | 12,015,000 | 10,015,000 | 2.1% | (2,000,000) | -16.6% |
| Carryforward | 25,000,000 | 23,684,073 | 5.0% | (1,315,927) | -5.3% |
| Subtotal General Expenditures | \$ 42,867,736 | \$ 37,479,233 | 8.0% | \$ (5,388,503) | -12.6% |
| Carryforward-Capital Development Program | \$ 37,852,099 | \$ 30,000,000 | 6.4% | (7,852,099) | -20.7% |
| 2004 G.O. Bond Proceeds | 151,089,000 | - | 0.0% | (151,089,000) | -100.0% |
| 2004 G.O. Bond Capital Development Program | 183,573,211 | 251,089,000 | 53.5% | 67,515,789 | 36.8% |
| Subtotal G.O. Bond Proceeds | \$ 372,514,310 | \$ 281,089,000 | 59.9% | \$ (83,573,211) | -22.4% |
| Carryforward -Revenue Bonds Debt Svcs Resrv | 8,238,317 | - | 0.0% | (8,238,317) | -100.0% |
| Subtotal Revenue. Bond Proceeds | \$ 8,238,317 | \$ - | 0.0% | \$ (8,238,317) | -100.0% |
| G. O. Bond Debt Service- 7/1/13 | \$ 77,698,713 | \$ 65,201,669 | 2.8% | (64,674,084) | -83.2% |
| G. O. Bond Debt Service - 1/1/14 | - | 13,024,629 | 13.9% | 65,201,669 | NA |
| G.O Bond Carryforward - 7/1/14 | - | 72,069,628 | 15.4% | 72,069,628 | NA |
| Rev. Bond & Carryforward -7/15/13 | 426,400 | 418,200 | 0.1% | (8,200) | -1.9% |
| Subtotal Debt Service | \$ 78,125,113 | \$ 150,714,126 | 32.1% | \$ 72,589,013 | 92.9% |
| TOTAL PLANT FUND EXPENDITURE | \$ 501,745,476 | \$ 469,282,359 | 100.0% | \$ (32,463,117) | -6.5% |



Adopted Budget
FY2013-14

Section C: College and District Budgets

SECTION C – COLLEGE AND DISTRICT BUDGETS

PHOENIX COLLEGE (PC)

Phoenix College (PC) is a comprehensive Learning College that has been serving the community since 1920, and is considered the flagship of the Maricopa Community Colleges. Under the leadership of college president Dr. Anna Solley, PC serves over 25,000 students annually through nationally-recognized programs for university transfer, career training, and personal development. Signature programs include Culinary Studies, Dental, Environmental and Natural Resource Stewardship, Fire Science/Emergency Medical Technology, Interpreter Preparation, Nursing and Paralegal Studies. The main campus is located in the heart of Central Phoenix, while a second location, PC Downtown, serves the downtown business district. Phoenix College students speak more than 50 languages and represent over 100 countries, reflecting the multicultural diversity of the surrounding metropolitan area.

Phoenix College is a recognized leader in the use of innovative approaches to student service, as demonstrated by the new One Stop Enrollment Center - part of the beautifully-renovated and expanded Hannelly Center-and the remodeled Student Union, which incorporate student-centered spaces into their design. The Enrollment Center provides student services in a streamlined and efficient manner within a single location built to optimize the collaborative approach.

PC BUDGET SUMMARIES

| Budget by Object - Phoenix College (PC) | | | | |
|---|----------------------|----------------------|-------------------------|-------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Salaries & Wages | \$ 34,459,105 | \$ 34,256,565 | \$ (202,540) | -0.6% |
| Employee Benefits | 9,615,065 | 10,126,707 | 511,642 | 5.3% |
| Contract Service | 2,314,221 | 2,284,318 | (29,903) | -1.3% |
| Supplies & Materials | 1,035,110 | 975,861 | (59,249) | -5.7% |
| Fixed Charges | 427,330 | 427,330 | - | 0.0% |
| Comm & Utilities | 2,266,600 | 2,137,472 | (129,128) | -5.7% |
| Travel | 120,969 | 123,169 | 2,200 | 1.8% |
| Misc & Transfers | 4,991,698 | 5,425,326 | 433,628 | 8.7% |
| General Fund Total | \$ 55,230,098 | \$ 55,756,748 | \$ 526,650 | 1.0% |
| Auxiliary Fund total | \$ 6,124,601 | \$ 6,124,753 | \$ 152 | 0.0% |
| Restricted Fund Total | 27,345,431 | 27,381,350 | 35,919 | 0.1% |
| Plant Fund Total | 500,000 | 500,000 | - | 0.0% |
| GRAND TOTAL ALL FUNDS: | \$ 89,200,130 | \$ 89,762,851 | \$ 562,721 | 0.6% |

SIGNIFICANT BUDGET CHANGES FOR FY13-14

Phoenix College's General Fund budget increased \$526,650 as a result of the following:

- Enrollment Growth (EGF)– <\$756,150> from audited FY11-12 and estimated FY12-13 FTSE decrease;
- \$4,244 college share of Accuplacer transfer;
- \$554,470 for Bond operating funds for 7th Avenue Building;
- \$120,495 MAT position transfer from Rio Salado;
- \$72,090 for Faculty Professional Growth, anniversary and education increases;
- \$104,711 for ASRS changes
- \$426,790 for Flex Benefit increase to \$10,740 per Full Time Equivalent (FTE).

PC DOWNTOWN

Phoenix College has a second location, PC Downtown, which is housed in a charmingly-restored historic building in the heart of the city's business and cultural centers. PC Downtown offers workforce development courses, healthcare programs, "green" training programs, online courses and lifelong learning opportunities, in addition to providing customizable training solutions for Valley businesses. The site also houses the college's Electronic Courtroom, a state-of-the-art setting used to train Paralegal Studies students.

| Budget by Object - PC Downtown | | | | | |
|--------------------------------|--------------------|--------------------|-------------------------|-------------|--|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change | |
| Salaries & Wages | \$ 137,162 | \$ 139,165 | \$ 2,003 | 1.5% | |
| Employee Benefits | 56,493 | 60,768 | 4,275 | 7.6% | |
| Contract Service | 120,599 | 120,600 | 1 | 0.0% | |
| Supplies & Materials | 9,665 | 9,665 | - | 0.0% | |
| Comm & Utilities | 60,632 | 60,632 | - | 0.0% | |
| General Fund Total | \$ 384,551 | \$ 390,830 | \$ 6,279 | 1.6% | |
| Auxiliary Fund total | 69,001 | 68,500 | (501) | -0.7% | |
| GRAND TOTAL ALL FUNDS: | \$ 453,552 | \$ 459,330 | \$ 5,778 | 1.3% | |

SIGNIFICANT BUDGET CHANGES FOR FY13-14

PC Downtown's General Fund budget increased \$6,279 as a result of the following:

- \$2,436 for anniversary and education increases
- \$543 for ASRS changes
- \$3,300 for Flex Benefit increase to \$10,740 per Full Time Equivalent (FTE).

PC AND PC DOWNTOWN GENERAL FUND SUMMARIES BY FUNCTION

| General Fund Function - PC + PC Downtown Combined | | | | | |
|---|----------------------|----------------------|---------------|-------------------------|-------------|
| Expenditures | FY12-13 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change |
| Instruction | \$ 26,246,519 | \$ 25,689,456 | 45.8% | \$ (557,063) | -2.1% |
| Academic Support | 7,042,057 | 7,130,911 | 12.7% | 88,854 | 1.3% |
| AdminIstration | 3,062,754 | 3,192,800 | 5.7% | 130,046 | 4.2% |
| Student Services | 6,921,228 | 6,923,873 | 12.3% | 2,645 | 0.0% |
| Operations/Maintenance | 6,202,950 | 6,999,140 | 12.5% | 796,190 | 12.8% |
| General Institutional | 4,731,381 | 4,800,998 | 8.6% | 69,617 | 1.5% |
| Public Service | 153,806 | 156,446 | 0.3% | 2,640 | 1.7% |
| Scholarships | 1,253,954 | 1,253,954 | 2.2% | - | 0.0% |
| Total by Function | \$ 55,614,649 | \$ 56,147,578 | 100.0% | \$ 532,929 | 1.0% |

General Fund Managerial Function - PC + PC Downtown Combined

| Function | Rollup Category | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
|--|--|----------------------|----------------------|-------------------------|---------------|
| College Administration | | | | | |
| | College Presidents/Administration | \$ 411,394 | \$ 476,334 | \$ 64,940 | 15.8% |
| | College Administration Total | \$ 411,394 | \$ 476,334 | \$ 64,940 | 15.8% |
| Academic Services/Instructional | | | | | |
| | VP Academic Affairs | \$ 796,463 | \$ 803,789 | \$ 7,326 | 0.9% |
| | Library | 1,337,165 | 1,167,139 | (170,026) | -12.7% |
| | Instructional/Academic Support Program | 55,318 | 220,566 | 165,248 | 298.7% |
| | Academic Instruction | 25,702,943 | 25,689,456 | (13,487) | -0.1% |
| | Learning Assistance/Tutoring Services | 270,820 | 277,505 | 6,685 | 2.5% |
| | Academic Services/Instructional Total | \$ 28,162,709 | \$ 28,158,455 | \$ (4,254) | 0.0% |
| Student Services | | | | | |
| | VP Student Affairs | \$ 1,077,316 | \$ 1,173,805 | \$ 96,489 | 9.0% |
| | Enrollment Services | 3,334,054 | 3,404,341 | 70,287 | 2.1% |
| | Counseling & Guidance | 910,536 | 822,469 | (88,067) | -9.7% |
| | Career Services & Planning | 152,583 | 155,322 | 2,739 | 1.8% |
| | Student Life/Activities/Performance | 260,216 | 256,406 | (3,810) | -1.5% |
| | Disabled Student Resources | 822,153 | 831,461 | 9,308 | 1.1% |
| | International Education Activities | 258,422 | 104,174 | (154,248) | -59.7% |
| | Athletics | 1,115,696 | 1,193,639 | 77,943 | 7.0% |
| | Scholarships | 1,253,954 | 1,253,954 | - | 0.0% |
| | Child Care Center | 319,147 | 315,868 | (3,279) | -1.0% |
| | Fleet - Students | 22,449 | 21,749 | (700) | -3.1% |
| | Student Services Total | \$ 9,526,526 | \$ 9,533,188 | \$ 6,662 | 0.1% |
| College Support Services | | | | | |
| | VP Administrative Services | \$ 1,177,836 | \$ 1,176,675 | \$ (1,161) | -0.1% |
| | Business Office | 532,963 | 578,447 | 45,484 | 8.5% |
| | General Institutional | 1,739,208 | 1,649,524 | (89,684) | -5.2% |
| | Public Safety | 596,155 | 584,135 | (12,020) | -2.0% |
| | Institutional Effectiveness/R&D | 275,563 | 428,786 | 153,223 | 55.6% |
| | Maintenance & Operations | 5,915,714 | 6,730,203 | 814,489 | 13.8% |
| | Technology | 2,443,636 | 2,601,184 | 157,548 | 6.4% |
| | Planning | 690 | 826 | 136 | 19.7% |
| | Marketing & Public Relations | 10,000 | - | (10,000) | -100.0% |
| | College Personnel Office (HR) | 312,419 | 317,923 | 5,504 | 1.8% |
| | Staff Development/Services | 826,418 | 705,097 | (121,321) | -14.7% |
| | Legal | 12,827 | 21,569 | 8,742 | 68.2% |
| | College Support Services Total | \$ 13,843,429 | \$ 14,794,369 | \$ 950,940 | 6.9% |
| Other Programs/Services | | | | | |
| | Resource Development & Community Relat | \$ 1,010,035 | \$ 1,112,583 | \$ 102,548 | 10.2% |
| | Public Service Programs | 153,806 | 156,446 | 2,640 | 1.7% |
| | Enrollment Growth Funding | 543,576 | - | (543,576) | -100.0% |
| | Contingency/Reserves | 1,963,174 | 1,916,203 | (46,971) | -2.4% |
| | Other Programs/Services Total | \$ 3,670,591 | \$ 3,185,232 | \$ (485,359) | -13.2% |
| | GRAND TOTAL | \$ 55,614,649 | \$ 56,147,578 | \$ 532,929 | 1.0% |

PC BUDGETED POSITION SUMMARY

| Budgeted Full-Time Equivalent (FTE) - PC | | | | |
|--|--------------------|--------------------|-------------------------|-------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Residential Faculty | 154.0 | 149.0 | (5.0) | -3.2% |
| Executive (CEC) | 1.0 | 1.0 | - | 0.0% |
| Management (MAT) | 66.7 | 73.1 | 6.4 | 9.6% |
| Support (PSA) | 123.4 | 123.3 | (0.1) | -0.1% |
| Custodians/Grounds (M&O) | 28.5 | 28.5 | - | 0.0% |
| Craftmen | 7.0 | 7.0 | - | 0.0% |
| College Safety | 5.0 | 5.0 | - | 0.0% |
| General Fund Total | 385.6 | 386.9 | 1.3 | 0.3% |
| Auxiliary Fund total | 2.3 | 2.3 | - | 0.0% |
| Restricted Fund Total | 1.0 | 1.0 | - | 0.0% |
| GRAND TOTAL ALL FUNDS: | 388.9 | 390.2 | 1.3 | 0.3% |

SIGNIFICANT STAFFING CHANGES FOR FY13-14

Five vacant Faculty positions were eliminated in disciplines that had lower enrollment; funds were reallocated where they were needed. PC added 6.4 new MAT positions: a Director Research Planning & Development position was transferred from Rio, an Athletic Specialist, a Programmer, a Systems Administrator II, increase Clinical Nursing instructor to 0.75 FTE, plus two positions needed for Title V grant requirements (Instructional Technologist and Math & Science Specialist). One vacant PSA position was reclassified to a Programmer and several PSA positions were increased in percent time, resulting in a decrease of 0.1 FTE. These changes resulted in the Grand Total increase of 1.3 FTE for Phoenix College for FY13-14.

PC DOWNTOWN BUDGETED POSITION SUMMARY

| Budgeted Full-Time Equivalent (FTE) - PC Downtown | | | | |
|---|--------------------|--------------------|-------------------------|-------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Support (PSA) | 2.0 | 2.0 | - | 0.0% |
| Custodians/Grounds (M&O) | 1.0 | 1.0 | - | 0.0% |
| GRAND TOTAL | 3.0 | 3.0 | - | 0.0% |

SIGNIFICANT STAFFING CHANGES FOR FY13-14

There were no changes to PC Downtown positions for FY13-14.

GLENDALE COMMUNITY COLLEGE (GCC)

Glendale Community College is one of the oldest and largest of the ten Maricopa Community Colleges. GCC serves approximately 32,000 students during an academic year at two campus locations. GCC main campus is located in the heart of historic Glendale, Arizona. GCC North campus is located at the base of Ludden Mountain in northwest Phoenix. GCC also offers classes at multiple sites for the convenience of students including general education classes at the Community @ Surprise.

Nationally recognized for excellence in instruction, GCC continues to keep pace with the growth of the West Valley. More than 500,000 students have completed associate degrees, certification programs, industry-specific training, university transfer programs or credit classes since GCC opened in 1965. GCC employees address the needs of its students with an ultimate focus on *fostering student success*.

GCC BUDGET SUMMARIES

| Budget by Object - Glendale Community College (GCC) | | | | |
|---|-----------------------|-----------------------|-------------------------|-------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Salaries & Wages | \$ 51,107,601 | \$ 51,188,220 | \$ 80,619 | 0.2% |
| Employee Benefits | 14,886,524 | 15,631,873 | 745,349 | 5.0% |
| Contract Service | 2,049,325 | 2,115,695 | 66,370 | 3.2% |
| Supplies & Materials | 1,472,737 | 1,514,900 | 42,163 | 2.9% |
| Fixed Charges | 723,136 | 726,836 | 3,700 | 0.5% |
| Comm & Utilities | 2,142,073 | 2,142,073 | - | 0.0% |
| Travel | 175,191 | 185,191 | 10,000 | 5.7% |
| Misc & Transfers | 3,419,244 | 2,533,846 | (885,398) | -25.9% |
| General Fund Total | \$ 75,975,831 | \$ 76,038,634 | \$ 62,803 | 0.1% |
| Auxiliary Fund total | \$ 6,410,922 | \$ 5,847,171 | \$ (563,751) | -8.8% |
| Restricted Fund Total | 35,609,468 | 37,397,078 | 1,787,610 | 5.0% |
| Plant Fund Total | 405,660 | 405,660 | - | 0.0% |
| Grand Total All Funds: | \$ 118,401,881 | \$ 119,688,543 | \$ 1,286,662 | 1.1% |

SIGNIFICANT BUDGET CHANGES FOR FY13-14

Glendale College's General Fund budget increased \$62,803 as a result of the following:

- Enrollment Growth (EGF)– <\$961,500> from audited FY11-12 and estimated FY12-13 FTSE decrease,
- \$9,391 college share of Accuplacer transfer;
- \$37,916 faculty transfer compensation from MCC;
- \$41,605 from GCC North to GCC Main campus;
- \$89,747 for Faculty Professional Growth, anniversary and education increases;
- \$163,247 for ASRS changes.
- \$682,397 for Flex Benefit increase to \$10,740 per Full Time Equivalent (FTE).

The Auxiliary funds decreased as the result of a reduction in Course Fees, as well as in some Non-Credit Programs.

The Restricted Funds increase is due to the anticipation of higher Student Financial Aid such as Pell Grants.

GCC NORTH

GCC continually reaches out to where students live. A good example is GCC North, a campus extension at 57th Avenue and Happy Valley Road. GCC North opened in fall 2000 with 797 students and has grown to nearly 2,900 students in 2012. Thanks to the voter-approved 2004 capital development bond, facilities were expanded in 2008 elevating GCC North to a full-service campus under GCC main. Students may complete certificate and degree programs at GCC North, and take advantage of a full range of student services focused on student success.

| Budget by Object - GCC North | | | | | |
|-------------------------------|---------------------|---------------------|-------------------------|--------------|--|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change | |
| Salaries & Wages | \$ 1,617,774 | \$ 1,622,696 | \$ 4,922 | 0.3% | |
| Employee Benefits | 577,022 | 566,556 | (10,466) | -1.8% | |
| Contract Service | 24,083 | 24,083 | - | 0.0% | |
| Supplies & Materials | 67,500 | 67,500 | - | 0.0% | |
| Comm & Utilities | 423,500 | 423,500 | - | 0.0% | |
| Misc & Transfers | 29,082 | 30,842 | 1,760 | 6.1% | |
| General Fund Total | \$ 2,738,961 | \$ 2,735,177 | \$ (3,784) | -0.1% | |
| Auxiliary Fund total | \$ 105,356 | \$ 105,238 | \$ (118) | -0.1% | |
| Grand Total All Funds: | \$ 2,844,317 | \$ 2,840,415 | \$ (3,902) | -0.1% | |

SIGNIFICANT BUDGET CHANGES FOR FY13-14

The General Fund budget for GCC North decreased \$3,784 due to the following:

- <\$41,605> moved to GCC Main campus;
- \$2,546 for anniversary increases;
- \$5,025 for ASRS changes;
- \$30,250 for Flex Benefit increase to \$10,740 per Full Time Equivalent (FTE).

GCC AND GCC NORTH GENERAL FUND SUMMARIES BY FUNCTION

| General Fund Function - GCC + GCC North Combined | | | | | |
|--|----------------------|----------------------|---------------|-------------------------|-------------|
| Expenditures | FY12-13 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change |
| Instruction | \$ 43,784,687 | \$ 43,629,448 | 55.4% | \$ (155,239) | -0.4% |
| Academic Support | 9,123,523 | 9,292,297 | 11.8% | 168,774 | 1.8% |
| AdminIstration | 2,490,849 | 2,595,647 | 3.3% | 104,798 | 4.2% |
| Student Services | 10,205,624 | 9,987,969 | 12.7% | (217,655) | -2.1% |
| Operations/Maintenance | 9,592,897 | 9,779,678 | 12.4% | 186,781 | 1.9% |
| General Institutional | 2,093,242 | 2,064,802 | 2.6% | (28,440) | -1.4% |
| Scholarships | 1,423,970 | 1,423,970 | 1.8% | - | 0.0% |
| Total by Function | \$ 78,714,792 | \$ 78,773,811 | 100.0% | \$ 59,019 | 0.1% |

| General Fund Managerial Function - GCC + GCC North Combined | | | | | |
|---|--|----------------------|----------------------|-------------------------|---------------|
| Function | Rollup Category | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| College Administration | | | | | |
| | College Presidents/Administration | \$ 456,675 | \$ 474,261 | \$ 17,586 | 3.9% |
| | College Administration Total | \$ 456,675 | \$ 474,261 | \$ 17,586 | 3.9% |
| Academic Services/Instructional | | | | | |
| | VP Academic Affairs | \$ 354,295 | \$ 553,362 | \$ 199,067 | 56.2% |
| | Library | 1,404,937 | 1,394,218 | (10,719) | -0.8% |
| | Instructional/Academic Support Programs/Svcs | 495,374 | 505,714 | 10,340 | 2.1% |
| | Academic Instruction | 43,330,207 | 43,629,448 | 299,241 | 0.7% |
| | Learning Assistance/Tutoring Services | 1,010,614 | 1,022,511 | 11,897 | 1.2% |
| | Academic Services/Instructional Total | \$46,595,427 | \$ 47,105,253 | \$ 509,826 | 1.1% |
| Student Services | | | | | |
| | VP Student Affairs | \$ 217,096 | \$ - | \$ (217,096) | -100.0% |
| | Enrollment Services | 6,829,293 | 6,959,078 | 129,785 | 1.9% |
| | Counseling & Guidance | 1,290,734 | 1,215,705 | (75,029) | -5.8% |
| | Career Services & Planning | 234,601 | 229,762 | (4,839) | -2.1% |
| | Student Life/Activities/Performance | 805,060 | 797,380 | (7,680) | -1.0% |
| | Disabled Student Resources | 967,629 | 975,179 | 7,550 | 0.8% |
| | International Education Activities | 474,541 | 479,853 | 5,312 | 1.1% |
| | Athletics | 1,036,432 | 1,052,493 | 16,061 | 1.5% |
| | Scholarships | 1,423,970 | 1,423,970 | - | 0.0% |
| | Fleet - Students | 132,459 | 132,459 | - | 0.0% |
| | Student Services Total | \$13,411,815 | \$ 13,265,879 | \$ (145,936) | -1.1% |
| College Support Services | | | | | |
| | VP Administrative Services | \$ 259,449 | \$ 265,218 | \$ 5,769 | 2.2% |
| | Business Office | 967,382 | 1,033,838 | 66,456 | 6.9% |
| | General Institutional | 1,124,194 | 1,064,194 | (60,000) | -5.3% |
| | Public Safety | 1,501,852 | 1,526,906 | 25,054 | 1.7% |
| | Institutional Effectiveness/R&D | 547,963 | 557,961 | 9,998 | 1.8% |
| | Maintenance & Operations | 8,091,045 | 8,252,772 | 161,727 | 2.0% |
| | Technology | 2,726,473 | 2,571,085 | (155,388) | -5.7% |
| | Marketing & Public Relations | 914,013 | 830,292 | (83,721) | -9.2% |
| | College Personnel Office (HR) | 575,530 | 587,730 | 12,200 | 2.1% |
| | Staff Development/Services | 576,525 | 605,716 | 29,191 | 5.1% |
| | College Support Services Total | \$17,284,426 | \$ 17,295,712 | \$ 11,286 | 0.1% |
| Other Programs/Services | | | | | |
| | Resource Development & Community Relations | \$ 215,974 | \$ 218,761 | \$ 2,787 | 1.3% |
| | Enrollment Growth Funding | 454,480 | - | (454,480) | -100.0% |
| | Contingency/Reserves | 55,035 | 170,316 | 115,281 | 209.5% |
| | Miscellaneous | \$ 240,960 | \$ 243,629 | 2,669 | 1.1% |
| | Other Programs/Services Total | \$ 966,449 | \$ 632,706 | \$ (333,743) | -34.5% |
| | Grand Total | \$ 78,714,792 | \$ 78,773,811 | \$ 59,019 | 0.1% |

GCC BUDGETED POSITION SUMMARY

| Budgeted Full-Time Equivalent (FTE) - GCC | | | | |
|---|--------------------|--------------------|-------------------------|--------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Residential Faculty | 276.0 | 276.0 | - | 0.0% |
| Executive (CEC) | 1.0 | 1.0 | - | 0.0% |
| Management (MAT) | 88.3 | 88.3 | - | 0.0% |
| Support (PSA) | 204.0 | 201.4 | (2.6) | -1.3% |
| Custodians/Grounds (M&O) | 33.0 | 28.0 | (5.0) | -15.2% |
| Craftmen | 11.0 | 11.0 | - | 0.0% |
| College Safety | 10.0 | 10.0 | - | 0.0% |
| General Fund Total | 623.3 | 615.7 | (7.6) | -1.2% |
| Auxiliary Fund total | 3.8 | 4.0 | 0.3 | 6.7% |
| Restricted Fund Total | 3.0 | 3.0 | - | 0.0% |
| Grand Total All Funds: | 630.1 | 622.7 | (7.4) | -1.2% |

SIGNIFICANT STAFFING CHANGES FOR FY13-14

One PSA position was reclassified to a Programmer and one Enterprise Application Admin position was eliminated resulting in no net increase to MAT. In addition to the reclassification of one PSA to MAT, a vacant Fiscal Tech position and several part-time positions were decreased resulting in a net decrease of 2.6 FTE for PSA. Three Custodial and two Groundskeeper positions were eliminated to comply with the recommendation to contract out a percentage of M&O. One Public Safety Police Officer was moved from GCC North; however, this was offset by the elimination of a vacant Dispatcher, resulting in no net change for College Safety.

In Auxiliary Non-credit Programs, several positions were added and eliminated resulting in a net decrease of 0.3FTE.

The Grand Total for Glendale is a net decrease of 7.4 FTE's for FY13-14.

GCC NORTH BUDGETED POSITION SUMMARY

| Budgeted Full-Time Equivalent (FTE) - GCC North | | | | |
|---|--------------------|--------------------|-------------------------|---------------|
| Description | FY11-12 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Management (MAT) | 5.5 | 6.5 | 1.0 | 18.2% |
| Support (PSA) | 13.0 | 13.0 | - | 0.0% |
| Custodians/Grounds (M&O) | 6.0 | 5.0 | (1.0) | -16.7% |
| Craftmen | 1.0 | - | (1.0) | -100.0% |
| College Safety | 4.0 | 2.0 | (2.0) | -50.0% |
| General Fund Total | 29.5 | 26.5 | (3.0) | -10.2% |
| Auxiliary Fund total | 0.5 | 0.5 | - | 0.0% |
| Grand Total All Funds: | 30.0 | 27.0 | (3.0) | -10.0% |

SIGNIFICANT STAFFING CHANGES FOR FY13-14

At GCC North one College Safety Officer was converted to a MAT Public Safety Lieutenant, a vacant Custodial, one vacant HVAC Maintenance Tech (Craft) position was eliminated, so funds could to be used for temp wages. One Public Safety Officer was moved to GCC Main campus and one Safety Officer was converted to a MAT. This resulted in a net decrease of 3.0 FTE's for GCC North.

GATEWAY COMMUNITY COLLEGE (GWCC)

Established in 1968, GateWay Community College is in its 44th year as a comprehensive public institution of higher education, providing educational opportunities to more than 11,000 students annually. The college is affiliated with the Maricopa Skill Center, Cutting Edge and GateWay Early College High School, as well as the new Center for Entrepreneurial Innovation.

GateWay's offerings have grown to include more than 125 degree, certificate and university transfer programs in a wide variety of concentrations including Apprenticeships, Automotive, Business, Environment, Healthcare, Industrial Technology, Information Technology, Liberal Arts, Math and Science.

By continuously providing a high quality of education, with support from student service areas as well as career training through innovation and state-of-the-art technology, GateWay has emerged as a leading institution in meeting the needs of students, businesses and industries throughout the community.

GWCC BUDGET SUMMARIES

| Budget by Object - GateWay Community College (GWC) | | | | |
|--|----------------------|----------------------|-------------------------|-------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Salaries & Wages | \$ 19,379,610 | \$ 19,032,030 | \$ (347,580) | -1.8% |
| Employee Benefits | 5,807,308 | 6,036,901 | 229,593 | 4.0% |
| Contract Service | 2,500,290 | 2,513,737 | 13,447 | 0.5% |
| Supplies & Materials | 583,036 | 589,157 | 6,121 | 1.0% |
| Fixed Charges | 252,439 | 223,811 | (28,628) | -11.3% |
| Comm & Utilities | 834,720 | 1,349,720 | 515,000 | 61.7% |
| Travel | 102,904 | 102,904 | - | 0.0% |
| Misc & Transfers | 2,164,555 | 3,414,536 | 1,249,981 | 57.7% |
| General Fund Total | \$ 31,624,862 | \$ 33,262,796 | \$ 1,637,934 | 5.2% |
| Auxiliary Fund total | \$ 6,919,509 | \$ 6,996,269 | \$ 76,760 | 1.1% |
| Restricted Fund Total | 17,422,077 | 19,687,171 | 2,265,094 | 13.0% |
| GRAND TOTAL ALL FUNDS: | \$ 55,966,448 | \$ 59,946,236 | \$ 3,979,788 | 7.1% |

SIGNIFICANT BUDGET CHANGES FOR FY13-14

GateWay College's General Fund increased \$1,637,934 as a result of the following:

- Enrollment Growth (EGF)– \$270,510 from audited FY11-12 FTSE increase; this was offset by <\$270,510> from estimated FY12-13 FTSE decrease -- resulting in a net EGF change of \$0;
- \$1,746 college share of Accuplacer transfer;
- \$1,312,920 for Bond operating funds for the Integrated Education Building (IEB);
- \$106,896 faculty transfer from Chancellor;
- <\$168,678> MAT position transferred to Corporate College;
- \$51,388 for Faculty Professional Growth, anniversary and education increases;
- \$66,075 for ASRS changes
- \$267,587for Flex Benefit increase to \$10,740 per Full Time Equivalent (FTE).

The Restricted Funds increase is due to the anticipation of higher Student Financial Aid such as Pell Grants.

GWCC BUDGETED POSITION SUMMARY

| Budgeted Full-Time Equivalent (FTE) - GWC | | | | |
|---|--------------------|--------------------|-------------------------|--------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Residential Faculty | 98.0 | 98.0 | - | 0.0% |
| Executive (CEC) | 1.0 | 1.0 | - | 0.0% |
| Management (MAT) | 49.5 | 49.0 | (0.5) | -1.1% |
| Support (PSA) | 71.2 | 68.2 | (3.0) | -4.2% |
| Custodians/Grounds (M&O) | 17.0 | 17.0 | - | 0.0% |
| Craftmen | 2.0 | 2.0 | - | 0.0% |
| College Safety | 4.0 | 4.0 | - | 0.0% |
| General Fund Total | 242.7 | 239.1 | (3.6) | -1.5% |
| Auxiliary Fund total | 1.6 | 1.6 | - | 0.0% |
| GRAND TOTAL ALL FUNDS: | 244.3 | 240.7 | (3.6) | -1.5% |

SIGNIFICANT STAFFING CHANGES FOR FY13-14

Gateway added one new MAT Supervisor Library Access Services position. In addition, the Asst. Director Financial Aid position was split funded with Maricopa Skill Center, reducing the Fund 1 share to 0.45 FTE. One MAT position was transferred to the new Corporate College. These transactions resulted in a net decrease of 0.5 for MAT. Three PSA pool FTE's were eliminated. The Grand Total for Gateway is a decrease of 3.6 FTE for FY13-14.

NOTE: The Maricopa Skill Center and the NorthWest Skill Center budgets are included with the Auxiliary Funds in Section D.

GWCC GENERAL FUND SUMMARIES BY FUNCTION

| General Fund Function - GateWay Community College (GWC) | | | | | |
|---|----------------------|----------------------|---------------|-------------------------|-------------|
| Expenditures | FY12-13 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change |
| Instruction | \$ 16,531,894 | \$ 17,564,692 | 52.8% | \$ 1,032,798 | 6.2% |
| Academic Support | 1,904,567 | 2,027,409 | 6.1% | 122,842 | 6.4% |
| AdminIstration | 1,413,361 | 1,424,157 | 4.3% | 10,796 | 0.8% |
| Student Services | 4,268,001 | 4,155,222 | 12.5% | (112,779) | -2.6% |
| Operations/Maintenance | 2,882,974 | 3,391,315 | 10.2% | 508,341 | 17.6% |
| General Institutional | 3,817,611 | 3,893,547 | 11.7% | 75,936 | 2.0% |
| Scholarships | 806,454 | 806,454 | 2.4% | - | 0.0% |
| Total by Function | \$ 31,624,862 | \$ 33,262,796 | 100.0% | \$ 1,637,934 | 5.2% |

| General Fund Managerial Function - GWC | | | | | |
|--|--|----------------------|----------------------|-------------------------|---------------|
| Function | Rollup Category | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| College Administration | | | | | |
| | College Presidents/Administration | \$ 383,581 | \$ 388,043 | \$ 4,462 | 1.2% |
| College Administration Total | | \$ 383,581 | \$ 388,043 | \$ 4,462 | 1.2% |
| Academic Services/Instructional | | | | | |
| | VP Academic Affairs | \$ 364,102 | \$ 444,738 | 80,636 | 22.1% |
| | Library | 422,822 | 435,604 | 12,782 | 3.0% |
| | Instructional/Academic Support Programs/Svcs | 275,640 | 280,439 | 4,799 | 1.7% |
| | Academic Instruction | 16,286,703 | 17,348,550 | 1,061,847 | 6.5% |
| | Learning Assistance/Tutoring Services | 316,169 | 320,108 | 3,939 | 1.2% |
| | Faculty Development/Services | 305,857 | 314,587 | 8,730 | 2.9% |
| Academic Services/Instructional Total | | \$ 17,971,293 | \$ 19,144,026 | \$ 1,172,733 | 6.5% |
| Student Services | | | | | |
| | VP Student Affairs | \$ 296,474 | \$ 299,876 | \$ 3,402 | 1.1% |
| | Enrollment Services | 2,498,788 | 2,457,230 | (41,558) | -1.7% |
| | Counseling & Guidance | 416,025 | 421,496 | 5,471 | 1.3% |
| | Career Services & Planning | 155,986 | 158,609 | 2,623 | 1.7% |
| | Student Life/Activities/Performance | 287,978 | 284,086 | (3,892) | -1.4% |
| | Disabled Student Resources | 199,969 | 117,999 | (81,970) | -41.0% |
| | International Education Activities | 144,563 | 145,874 | 1,311 | 0.9% |
| | Athletics | 422,146 | 430,589 | 8,443 | 2.0% |
| | Scholarships | 806,454 | 806,454 | - | 0.0% |
| | Child Care Center | 240,163 | 247,025 | 6,862 | 2.9% |
| | Fleet - Students | 10,000 | 10,000 | - | 0.0% |
| Student Services Total | | \$ 5,478,546 | \$ 5,379,238 | \$ (99,308) | -1.8% |
| College Support Services | | | | | |
| | VP Administrative Services | \$ 247,901 | \$ 240,937 | \$ (6,964) | -2.8% |
| | Business Office | 433,534 | 442,573 | 9,039 | 2.1% |
| | General Institutional | 1,254,320 | 1,497,349 | 243,029 | 19.4% |
| | Public Safety | 479,689 | 490,097 | 10,408 | 2.2% |
| | Institutional Effectiveness/R&D | 271,070 | 232,410 | (38,660) | -14.3% |
| | Maintenance & Operations | 2,403,285 | 2,901,218 | 497,933 | 20.7% |
| | Technology | 1,206,209 | 1,235,125 | 28,916 | 2.4% |
| | Marketing & Public Relations | 873,224 | 882,618 | 9,394 | 1.1% |
| | College Personnel Office (HR) | 96,930 | 98,282 | 1,352 | 1.4% |
| | Staff Development/Services | 2,000 | 2,000 | - | 0.0% |
| College Support Services Total | | \$ 7,268,162 | \$ 8,022,609 | \$ 754,447 | 10.4% |
| Other Programs/Services | | | | | |
| | Resource Development & Community Relations | \$ 278,089 | \$ 112,738 | \$ (165,351) | -59.5% |
| | Enrollment Growth Funding | 245,191 | 216,142 | (29,049) | -11.8% |
| Other Programs/Services Total | | \$ 523,280 | \$ 328,880 | \$ (194,400) | -37.2% |
| GRAND TOTAL | | \$ 31,624,862 | \$ 33,262,796 | \$ 1,637,934 | 5.2% |

MESA COMMUNITY COLLEGE (MCC)

Mesa Community College (MCC) has the largest number of full-time student equivalents (FTSE) of the 10 community colleges comprising the Maricopa County Community College District and is one of the largest community colleges in the nation. MCC began in 1963 as a branch of Phoenix College and was granted independent status in 1965.

For more than 45 years, MCC has been the higher educational resource for more than 40,000 students who attend annually. Students can select from more than 150 Associate of Applied Science degrees and Certificates of Completion, numerous transfer programs and over 500 online classes offered in multiple learning formats; traditional classroom, online and hybrid. Students find support outside of the classroom through the Center for Service-Learning, Learning Enhancement Center, Veterans and Career Re-Entry, Multi-Cultural and American Indian Services. MCC's Center for Teaching and Learning further energizes residential and adjunct faculty to excel in the classroom and in professional development.

MCC eLearning provides courses that use internet technology to enable innovation and quality educational experiences. MCC eLearning represents the college's dedication to enriching and expanding access to higher education. MCC is seeking approval from The Higher Learning Commission to expand its eLearning from just courses to offer distance-delivered degrees and certificates.

MCC fosters dynamic partnerships with the community that help determine how MCC can best provide a quality workforce to the community we serve. MCC's ArtWalk - Art on Campus showcases student artists as well as prominent community artists. Our Commission on Excellence in Education and membership in the East Valley Partnership enable community input on professional and career programs.

To meet the East Valley's diverse needs MCC offers multiple locations: Southern and Dobson Campus, Red Mountain Campus, the Downtown Center, and the Phoenix-Mesa Gateway Center. Combined, these locations and eLearning provide outstanding transfer, career and technical programs, workforce development and life-long learning opportunities to the East Valley.

SOUTHERN & DOBSON CAMPUS

Built in 1965, our Southern and Dobson location is a focus for education and community involvement. The Southern and Dobson Campus offers comprehensive transfer degrees, career and technical programs, student services, championship athletics, and student clubs and activities.

MCC BUDGET SUMMARIES

| BUDGET BY OBJECT - Mesa Community College (MCC)-Southern & Dobson Campus | | | | |
|--|-----------------------|-----------------------|-------------------------|--------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Salaries & Wages | \$ 61,192,601 | \$ 59,553,093 | \$ (1,639,508) | -2.7% |
| Employee Benefits | 17,181,175 | 17,272,080 | 90,905 | 0.5% |
| Contract Service | 3,288,743 | 3,879,622 | 590,879 | 18.0% |
| Supplies & Materials | 1,198,592 | 1,515,466 | 316,874 | 26.4% |
| Fixed Charges | 966,196 | 1,010,101 | 43,905 | 4.5% |
| Comm & Utilities | 2,176,000 | 2,282,238 | 106,238 | 4.9% |
| Travel | 232,154 | 347,185 | 115,031 | 49.5% |
| Misc & Transfers | 2,142,649 | 2,460,843 | 318,194 | 14.9% |
| General Fund Total | \$ 88,378,110 | \$ 88,320,628 | \$ (57,482) | -0.1% |
| Auxiliary Fund total | \$ 15,893,178 | \$ 13,125,350 | \$ (2,767,828) | -17.4% |
| Restricted Fund Total | 43,482,808 | 44,922,797 | 1,439,989 | 3.3% |
| Plant Fund Total | 500,000 | 400,000 | (100,000) | -20.0% |
| GRAND TOTAL ALL FUNDS: | \$ 148,254,096 | \$ 146,768,775 | \$ (1,485,321) | -1.0% |

SIGNIFICANT BUDGET CHANGES FOR FY13-14

Mesa College's General Fund budget decreased \$57,482 as a result of the following:

- Enrollment Growth (EGF)– <\$1,088,300> from audited FY11-12 and estimated FY12-13 FTSE decrease,
- \$9,944 college share of Accuplacer transfer;
- <\$89,723> faculty transfer compensation to SCC and GCC;
- \$206,233 transfer from MCC Downtown and Red Mt campuses;
- <\$88,275> transfer from MCC Main to MCC Downtown;
- \$86,929 for Faculty Professional Growth, anniversary and education increases;
- \$182,360 for ASRS changes;
- \$723,350 for Flex Benefit increase to \$10,740 per Full Time Equivalent (FTE).

The Auxiliary Fund decrease at Mesa is in the Non Credit and Special Programs.

The Restricted Funds increase is due to the anticipation of higher Student Financial Aid such as Pell Grants.

RED MOUNTAIN CAMPUS

Opened in 2001, this comprehensive campus offers advanced classrooms, wireless technology, outdoor teaching spaces and an intimate college environment set among the Sonoran Desert of Northeast Mesa. Course offerings include a wide range of classes for transfer, occupational preparation, development of basic skills and community education. The campus features a One-Stop Enrollment Center which assists students with admissions and academic advisement to transfer services and financial aid.

| BUDGET BY OBJECT - MCC Red Mountain Campus | | | | |
|--|---------------------|---------------------|-------------------------|--------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Salaries & Wages | \$ 5,519,477 | \$ 5,282,240 | \$ (237,237) | -4.3% |
| Employee Benefits | 1,761,279 | 1,774,732 | 13,453 | 0.8% |
| Contract Service | 120,468 | 122,620 | 2,152 | 1.8% |
| Supplies & Materials | 172,628 | 158,938 | (13,690) | -7.9% |
| Fixed Charges | 9,000 | 5,530 | (3,470) | -38.6% |
| Comm & Utilities | 464,588 | 590,158 | 125,570 | 27.0% |
| Travel | - | 6,000 | 6,000 | NA |
| General Fund Total | \$ 8,047,440 | \$ 7,940,218 | \$ (107,222) | -1.3% |
| Auxiliary Fund total | \$ 335,000 | \$ 463,160 | \$ 128,160 | 38.3% |
| GRAND TOTAL ALL FUNDS: | \$ 8,382,440 | \$ 8,403,378 | \$ 20,938 | 0.2% |

SIGNIFICANT BUDGET CHANGES FOR FY13-14

Red Mountain's General Fund budget decreased by \$107,222 as a result of the following:

- <\$198,080> transferred to Main campus at Southern & Dobson;
- <\$20,314> transfer from Red Mountain to MCC Downtown;
- \$9,077 for Faculty Professional Growth, anniversary and education increases;
- \$18,495 for ASRS changes
- \$83,600 for Flex Benefit increase to \$10,740 per Full Time Equivalent (FTE).

MCC DOWNTOWN CENTER

The Downtown Center offers a broad array of services to meet the needs of our community by focusing on development, education, community outreach, and engagement. It is home to Continuing & Community Education, Center for Workforce & Community Partnerships, Mesa Community Outreach Center, Fire Science Program, Virtual Incident Command Center (VICC), the Chair Academy and MCC/NAU Connection. The 3,500-sq. ft. Virtual Incident Command Center (VICC) is a state-of-the-art fire service training facility

| BUDGET BY OBJECT -MCC Downtown Center | | | | |
|---------------------------------------|--------------------|---------------------|-------------------------|--------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Salaries & Wages | \$ 108,698 | \$ 187,466 | \$ 78,768 | 72.5% |
| Employee Benefits | 23,086 | 52,426 | 29,340 | 127.1% |
| Contract Service | 21,020 | 12,000 | (9,020) | -42.9% |
| Supplies & Materials | 20,350 | 20,350 | - | 0.0% |
| Fixed Charges | 50,000 | 50,000 | - | 0.0% |
| Comm & Utilities | 108,000 | 110,614 | 2,614 | 2.4% |
| General Fund Total | \$ 331,154 | \$ 432,856 | \$ 101,702 | 30.7% |
| Auxiliary Fund total | \$ 400,000 | \$ 663,683 | \$ 263,683 | 65.9% |
| GRAND TOTAL ALL FUNDS: | \$ 731,154 | \$ 1,096,539 | \$ 365,385 | 50.0% |

SIGNIFICANT BUDGET CHANGES FOR FY13-14

MCC Downtown General Fund budget increased \$101,702 as a result of the following:

- <\$8,153> transferred to Main campus at Southern & Dobson;
- \$108,589 transfers from MCC Main and from Red Mountain to MCC Downtown;
- \$166 for ASRS changes;
- \$1,100 for Flex Benefit increase to \$10,740 per Full Time Equivalent (FTE).

The Auxiliary fund increased \$264 thousand in Non-Credit Special Programs.

MCC COMBINED GENERAL FUND SUMMARIES BY FUNCTION

| General Fund Function - MCC Combined | | | | | |
|--------------------------------------|----------------------|----------------------|---------------|-------------------------|--------------|
| Expenditures | FY12-13 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change |
| Instruction | \$ 54,808,087 | \$ 53,440,488 | 55.3% | \$ (1,367,599) | -2.5% |
| Academic Support | 9,576,888 | 9,533,055 | 9.9% | (43,833) | -0.5% |
| Adminlstration | 5,958,074 | 5,783,974 | 6.0% | (174,100) | -2.9% |
| Student Services | 11,096,412 | 11,421,615 | 11.8% | 325,203 | 2.9% |
| Operations/Maintenance | 9,568,642 | 10,336,471 | 10.7% | 767,829 | 8.0% |
| General Institutional | 4,179,009 | 4,608,507 | 4.8% | 429,498 | 10.3% |
| Scholarships | 1,569,592 | 1,569,592 | 1.6% | - | 0.0% |
| Total by Function | \$ 96,756,704 | \$ 96,693,702 | 100.0% | \$ (63,002) | -0.1% |

General Fund Managerial Function - MCC Combined

| Function | Rollup Category | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
|--|--|----------------------|----------------------|-------------------------|---------------|
| College Administration | | | | | |
| | College Presidents/Administration | \$ 731,612 | \$ 647,492 | \$ (84,120) | -11.5% |
| | College Administration Total | \$ 731,612 | \$ 647,492 | \$ (84,120) | -11.5% |
| Academic Services/Instructional | | | | | |
| | VP Academic Affairs | \$ 958,265 | \$ 930,807 | \$ (27,458) | -2.9% |
| | Library | 2,249,802 | 2,229,117 | (20,685) | -0.9% |
| | Instructional/Academic Support Programs/Sv | 516,314 | 521,548 | 5,234 | 1.0% |
| | Academic Instruction | 54,327,480 | 53,440,488 | (886,992) | -1.6% |
| | Learning Assistance/Tutoring Services | 1,333,832 | 819,714 | (514,118) | -38.5% |
| | Faculty Development/Services | 776,282 | 899,832 | 123,550 | 15.9% |
| | Academic Services/Instructional Total | \$ 60,161,975 | \$ 58,841,506 | \$ (1,320,469) | -2.2% |
| Student Services | | | | | |
| | VP Student Affairs | 653,353 | 701,554 | \$ 48,201 | 7.4% |
| | Enrollment Services | 6,311,637 | 6,495,549 | 183,912 | 2.9% |
| | Counseling & Guidance | 1,336,433 | 1,256,392 | (80,041) | -6.0% |
| | Career Services & Planning | 658,690 | 1,029,069 | 370,379 | 56.2% |
| | Student Life/Activities/Performance | 857,078 | 750,865 | (106,213) | -12.4% |
| | Disabled Student Resources | 1,169,233 | 1,186,468 | 17,235 | 1.5% |
| | International Education Activities | 543,259 | 599,827 | 56,568 | 10.4% |
| | Athletics | 1,638,044 | 1,732,502 | 94,458 | 5.8% |
| | Scholarships | 1,569,592 | 1,569,592 | - | 0.0% |
| | Child Care Center | 446,212 | 482,256 | 36,044 | 8.1% |
| | Student Services Total | \$ 15,183,531 | \$ 15,804,074 | \$ 620,543 | 4.1% |
| College Support Services | | | | | |
| | VP Administrative Services | \$ 235,040 | \$ 243,775 | \$ 8,735 | 3.7% |
| | Business Office | 1,677,322 | 1,617,448 | (59,874) | -3.6% |
| | General Institutional | 1,238,256 | 1,655,779 | 417,523 | 33.7% |
| | Public Safety | 2,021,186 | 1,913,912 | (107,274) | -5.3% |
| | Institutional Effectiveness/R&D | 478,424 | 489,218 | 10,794 | 2.3% |
| | Maintenance & Operations | 7,547,456 | 8,422,559 | 875,103 | 11.6% |
| | Fleet - Employees | 67,500 | 47,500 | (20,000) | -29.6% |
| | Technology | 3,801,989 | 3,658,915 | (143,074) | -3.8% |
| | Marketing & Public Relations | 1,729,615 | 1,838,995 | 109,380 | 6.3% |
| | College Personnel Office (HR) | 959,621 | 981,527 | 21,906 | 2.3% |
| | Legal | 251,506 | 103,474 | (148,032) | -58.9% |
| | College Support Services Total | \$ 20,007,915 | \$ 20,973,102 | \$ 965,187 | 4.8% |
| Other Programs/Services | | | | | |
| | Community Partnerships | \$ - | \$ 108,589 | 108,589 | NA |
| | Resource Development & Community Relatio | \$ 191,064 | \$ 318,939 | \$ 127,875 | 66.9% |
| | Enrollment Growth Funding | 480,607 | - | (480,607) | -100.0% |
| | Other Programs/Services Total | \$ 671,671 | \$ 427,528 | \$ (244,143) | -36.3% |
| | GRAND TOTAL | \$ 96,756,704 | \$ 96,693,702 | \$ (63,002) | -0.1% |

MCC SOUTHERN & DOBSON CAMPUS BUDGETED POSITION SUMMARY

| BUDGETED FULL-TIME EQUIVALENT (FTE) - MCC | | | | |
|---|--------------------|--------------------|-------------------------|--------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Residential Faculty | 310.0 | 304.0 | (6.0) | -1.9% |
| Executive (CEC) | 1.0 | 1.0 | - | 0.0% |
| Management (MAT) | 111.0 | 111.4 | 0.3 | 0.3% |
| Support (PSA) | 224.9 | 189.8 | (35.1) | -15.6% |
| Custodians/Grounds (M&O) | 30.0 | 28.0 | (2.0) | -6.7% |
| Craftmen | 11.0 | 12.0 | 1.0 | 9.1% |
| College Safety | 7.0 | 7.0 | - | 0.0% |
| General Fund Total | 694.9 | 653.1 | (41.8) | -6.0% |
| Auxiliary Fund total | 19.4 | 17.6 | (1.7) | -8.8% |
| Restricted Fund Total | 5.0 | 5.0 | - | 0.0% |
| GRAND TOTAL ALL FUNDS: | 719.2 | 675.7 | (43.5) | -6.0% |

SIGNIFICANT STAFFING CHANGES FOR FY13-14

At MCC one Culinary Arts position was transitioned to SCC plus 5 vacant Faculty positions were eliminated in disciplines that had lower enrollment; funds were reallocated where they were needed, resulting in a decrease of 6 Faculty FTE's. Several new MAT positions were added and eliminated, resulting in a net increase of 0.3 MAT FTE's. In Support (PSA), 13 pool FTE's, along with 22.1 other vacant positions were eliminated, primarily in Student Affairs, due to lower enrollment, a shift by students to on-line registration and planned efficiencies from adopting a one-stop enrollment process. Two vacant M&O positions were eliminated as the College continues to implement outsourcing of services. One Painter was added for Craft.. The General Fund total is the decrease of 41.8 FTE's for FY13-14.

In Auxiliary Non-credit Programs, 1.7 FTE's were eliminated.

The Grand Total for Mesa at Southern & Dobson is a net decrease of 43.5 FTE for FY13-14.

MCC RED MOUNTAIN CAMPUS BUDGETED POSITION SUMMARY

| BUDGETED FULL-TIME EQUIVALENT (FTE) - Red Mt. | | | | |
|---|--------------------|--------------------|-------------------------|--------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Residential Faculty | 33.0 | 32.0 | (1.0) | -3.0% |
| Management (MAT) | 8.0 | 7.0 | (1.0) | -12.5% |
| Support (PSA) | 24.8 | 22.8 | (2.0) | -8.1% |
| Custodians/Grounds (M&O) | 9.0 | 9.0 | - | 0.0% |
| Craftmen | 2.0 | 2.0 | - | 0.0% |
| College Safety | 2.0 | 2.0 | - | 0.0% |
| GRAND TOTAL : | 78.8 | 74.8 | (4.0) | -5.1% |

SIGNIFICANT STAFFING CHANGES FOR FY13-14

At the Red Mt. campus one vacant Faculty position, a MAT Manager Computer Operations, and several part-time vacant Computer Lab Technician positions were eliminated in PSA as part of a FY13-14 budget adjustment. The Grand total for Red Mountain is a net decrease of 4.0 FTE's for FY13-14.

MCC DOWNTOWN CENTER BUDGETED POSITION SUMMARY

| BUDGETED FULL-TIME EQUIVALENT (FTE) - MC Downtown | | | | |
|---|--------------------|--------------------|-------------------------|---------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Management (MAT) | - | 2.0 | 2.0 | NA |
| Support (PSA) | 1.0 | - | (1.0) | -100.0% |
| GRAND TOTAL | 1.0 | 2.0 | 1.0 | 100.0% |

SIGNIFICANT STAFFING CHANGES FOR FY13-14

At the Downtown Mesa Center, a MAT Coordinator Minority Services position plus a Coord. Corporate & Government Program position for Workforce Development was added. In Support (PSA) an Administrative Assistant position was eliminated. This resulted in a net increase of 1.0 FTE for MCC Downtown for FY13-14.

SCOTTSDALE COMMUNITY COLLEGE (SCC)

One of 10 schools comprising the Maricopa County Community College District, Scottsdale Community College is a learning-centered institution that focuses on student success. Established in 1969, SCC - through a partnership with the Salt River Pima-Maricopa Indian Community - is the only public college in the nation to reside on Native American land. SCC offers students a pristine, natural setting within which to pursue their educational goals, whether it is to complete the first two years of a bachelor's degree, advance their career or train for a new profession.

Serving about 10,000 students a year, SCC is recognized for high quality, accessible educational opportunities and for its innovative teaching, learning and support services. SCC's Math and Science departments and its Film School are nationally renowned; the college offers a robust Performing Arts curriculum, a wide array of men's and women's athletics and an award-winning Graphic Design program.

Providing more than 100 academic degrees and transfer pathways along with more than 23 certificates of completion in occupational areas, the college boasts a 20-to-1 average ratio of students to faculty.

SCC BUDGET SUMMARIES

| Budget by Object - Scottsdale Community College (SCC) | | | | | |
|---|----------------------|----------------------|-------------------------|-------------|--|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change | |
| Salaries & Wages | \$ 31,517,792 | \$ 31,716,996 | 199,204 | 0.6% | |
| Employee Benefits | 9,363,834 | 10,053,472 | 689,638 | 7.4% | |
| Contract Service | 1,558,168 | 1,598,226 | 40,058 | 2.6% | |
| Supplies & Materials | 2,062,205 | 1,513,915 | (548,290) | -26.6% | |
| Fixed Charges | 415,798 | 418,048 | 2,250 | 0.5% | |
| Comm & Utilities | 1,345,770 | 1,345,770 | - | 0.0% | |
| Travel | 114,395 | 96,945 | (17,450) | -15.3% | |
| Misc & Transfers | 2,336,898 | 2,821,117 | 484,219 | 20.7% | |
| General Fund Total | \$ 48,714,860 | \$ 49,564,489 | \$ 849,629 | 1.7% | |
| Auxiliary Fund total | \$ 14,276,830 | \$ 15,738,819 | \$ 1,461,989 | 10.2% | |
| Restricted Fund Total | 13,414,482 | 12,569,240 | (845,242) | -6.3% | |
| Plant Fund Total | 112,500 | 222,500 | 110,000 | 97.8% | |
| GRAND TOTAL ALL FUNDS: | \$ 76,518,672 | \$ 78,095,048 | \$ 1,576,376 | 2.1% | |

SIGNIFICANT BUDGET CHANGES FOR FY13-14

Scottsdale College's General Fund budget increased \$849,629 as a result of the following:

- Enrollment Growth (EGF)– <\$127,800> from audited FY11-12 decrease; this was offset by \$127,800 from estimated FY12-13 FTSE increase -- resulting in a net EGF change of \$0;
- \$2,812 college share of Accuplacer transfer;
- \$75,060 for Bond operating funds for Film Building;
- \$179,446 transfers from MCC, from SCC Institute, from Chancellor for Sustainability Program;
- \$51,844 for Faculty Professional Growth, anniversary and education increases;
- \$103,931 for ASRS changes;
- \$436,536 for Flex Benefit increase to \$10,740 per Full Time Equivalent (FTE).

The Auxiliary Fund increase of \$1.46 million is for capital expenses budgeted for the Library Building Remodel.

The Restricted Funds decrease is because the anticipated 5- year NSF grant was not awarded in FY12-13.

SCC BUSINESS INSTITUTE

An extension of Scottsdale Community College, the Business Institute specializes in accelerated, accredited, and applied credit and non-credit learning for adults. Located at the Scottsdale Airpark in the heart of North Scottsdale's business hub, short-term credit classes and non-credit workshops are offered online and at the Institute. New day or evening classes start weekly throughout the semester, offering maximum flexibility.

| Budget by Object - SCC Business Institute | | | | |
|---|--------------------|--------------------|-------------------------|---------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Salaries & Wages | \$ 342,119 | \$ 252,041 | \$ (90,078) | -26.3% |
| Employee Benefits | 112,950 | 91,358 | (21,592) | -19.1% |
| Contract Service | 1,000 | 1,000 | - | 0.0% |
| Supplies & Materials | 11,363 | 11,385 | 22 | 0.2% |
| Fixed Charges | 269,700 | 269,700 | - | 0.0% |
| Comm & Utilities | 45,000 | 45,000 | - | 0.0% |
| General Fund Total | \$ 782,132 | \$ 670,484 | \$ (111,648) | -14.3% |
| Auxiliary Fund total | \$ 171,683 | \$ 173,339 | \$ 1,656 | 1.0% |
| GRAND TOTAL | \$ 953,815 | \$ 843,823 | \$ (109,992) | -11.5% |

SCC Business Institute's General Fund budget decreased \$111,648 as a result of the following:

- <\$117,065> faculty transfer to SCC;
- \$1,017 for ASRS changes;
- \$4,400 for Flex Benefit increase to \$10,740 per Full Time Equivalent (FTE).

SCC AND SCC BUSINESS INSTITUTE GENERAL FUND SUMMARIES BY FUNCTION

| General Fund Function - SCC & SCC Business Institute Combined | | | | | |
|---|----------------------|----------------------|---------------|-------------------------|-------------|
| Expenditures | FY12-13 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change |
| Instruction | \$ 26,307,536 | \$ 26,724,670 | 53.2% | \$ 417,134 | 1.6% |
| Academic Support | 4,731,111 | 4,496,576 | 9.0% | (234,535) | -5.0% |
| Administration | 2,090,069 | 1,920,535 | 3.8% | (169,534) | -8.1% |
| Student Services | 5,869,311 | 6,241,602 | 12.4% | 372,291 | 6.3% |
| Operations/Maintenance | 6,809,678 | 6,671,649 | 13.3% | (138,029) | -2.0% |
| General Institutional | 2,898,833 | 3,384,487 | 6.7% | 485,654 | 16.8% |
| Public Service | 8,742 | 13,742 | 0.0% | 5,000 | 57.2% |
| Scholarships | 781,712 | 781,712 | 1.6% | - | 0.0% |
| Total by Function | \$ 49,496,992 | \$ 50,234,973 | 100.0% | \$ 737,981 | 1.5% |

General Fund Managerial Function - SCC & SCC Business Institute Combined

| Function | Rollup Category | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
|--|--|----------------------------|----------------------------|---------------------------------|-----------------|
| College Administration | | | | | |
| | College Presidents/Administration | \$ 372,989 | \$ 376,360 | \$ 3,371 | 0.9% |
| | College Administration Total | \$ 372,989 | \$ 376,360 | \$ 3,371 | 0.9% |
| Academic Services/Instructional | | | | | |
| | VP Academic Affairs | \$ 341,141 | \$ 420,295 | \$ 79,154 | 23.2% |
| | Library | 1,210,792 | 846,757 | (364,035) | -30.1% |
| | Instructional/Academic Support Programs/Svcs | 451,018 | 442,084 | (8,934) | -2.0% |
| | Academic Instruction | 25,715,188 | 26,147,157 | 431,969 | 1.7% |
| | Learning Assistance/Tutoring Services | 566,219 | 696,017 | 129,798 | 22.9% |
| | Faculty Development/Services | \$ - | \$ 117,419 | 117,419 | NA |
| | Academic Services/Instructional Total | \$ 28,284,358 | \$ 28,669,729 | \$ 385,371 | 1.4% |
| Student Services | | | | | |
| | VP Student Affairs | \$ 154,161 | \$ 154,696 | \$ 535 | 0.3% |
| | Enrollment Services | 3,064,486 | 3,636,350 | 571,864 | 18.7% |
| | Counseling & Guidance | 817,190 | 738,007 | (79,183) | -9.7% |
| | Career Services & Planning | 217,350 | 211,615 | (5,735) | -2.6% |
| | Student Life/Activities/Performance | 487,438 | 371,420 | (116,018) | -23.8% |
| | Disabled Student Resources | 366,269 | 368,872 | 2,603 | 0.7% |
| | International Education Activities | 418,449 | - | (418,449) | -100.0% |
| | Athletics | 1,035,370 | 1,161,164 | 125,794 | 12.1% |
| | Scholarships | 781,712 | 781,712 | - | 0.0% |
| | Fleet - Students | 16,500 | 16,500 | - | 0.0% |
| | Student Services Total | \$ 7,358,925 | \$ 7,440,336 | \$ 81,411 | 1.1% |
| College Support Services | | | | | |
| | VP Administrative Services | \$ 486,235 | \$ 462,260 | \$ (23,975) | -4.9% |
| | Business Office | 994,609 | 881,761 | (112,848) | -11.3% |
| | General Institutional | 731,436 | 998,090 | 266,654 | 36.5% |
| | Public Safety | 740,402 | 798,597 | 58,195 | 7.9% |
| | Institutional Effectiveness/R&D | 219,733 | 222,550 | 2,817 | 1.3% |
| | Maintenance & Operations | 6,161,136 | 5,948,752 | (212,384) | -3.4% |
| | Technology | 2,446,550 | 2,607,436 | 160,886 | 6.6% |
| | Marketing & Public Relations | 135,451 | 135,451 | - | 0.0% |
| | College Personnel Office (HR) | 277,309 | 282,781 | 5,472 | 2.0% |
| | Staff Development/Services | 11,184 | 136,629 | 125,445 | 1121.6% |
| | College Support Services Total | \$ 12,204,045 | \$ 12,474,307 | \$ 270,262 | 2.2% |
| Other Programs/Services | | | | | |
| | Resource Development & Community Relations | \$ 634,513 | \$ 689,378 | 54,865 | 8.6% |
| | Public Service Programs | \$ 78,120 | \$ 92,765 | \$ 14,645 | 18.7% |
| | Enrollment Growth Funding | 243,564 | 117,964 | (125,600) | -51.6% |
| | Contingency/Reserves | 320,478 | 374,134 | 53,656 | 16.7% |
| | Other Programs/Services Total | \$ 1,276,675 | \$ 1,274,241 | \$ (2,434) | -0.2% |
| | GRAND TOTAL | \$ 49,496,992 | \$ 50,234,973 | \$ 737,981 | 1.5% |

SCC BUDGETED POSITION SUMMARY

| Budgeted Full-Time Equivalent (FTE) - SCC | | | | |
|---|--------------------|--------------------|-------------------------|-------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Residential Faculty | 166.0 | 166.0 | - | 0.0% |
| Executive (CEC) | 1.0 | 1.0 | - | 0.0% |
| Management (MAT) | 74.9 | 77.3 | 2.4 | 3.2% |
| Support (PSA) | 108.2 | 109.0 | 0.8 | 0.8% |
| Custodians/Grounds (M&O) | 25.0 | 26.0 | 1.0 | 4.0% |
| Craftmen | 9.0 | 9.0 | - | 0.0% |
| College Safety | 5.9 | 9.9 | 4.0 | 68.4% |
| General Fund Total | 389.9 | 398.2 | 8.2 | 2.1% |
| Auxiliary Fund total | 29.3 | 24.3 | (5.0) | -17.1% |
| Restricted Fund Total | 3.0 | 3.0 | - | 0.0% |
| GRAND TOTAL ALL FUNDS: | 422.2 | 425.5 | 3.2 | 0.8% |

SIGNIFICANT STAFFING CHANGES FOR FY13-14

At Scottsdale a new Culinary Arts Faculty position from MCC was added, a Fashion Merchandising position was moved from SCC Business Institute; a Fire Science position and Physical Education position were eliminated, resulting in no net change for Faculty. In MAT several positions were added and eliminated as part of the Student Affairs reorganization. New MAT positions include: Coordinator Enrollment Services, Production Coordinator, Director College Student/Educ. Svcs. and a part-time Clinical Nursing Instructor, plus two Athletic Specialist positions were moved from Fund 230 resulting in a net increase of 2.4 FTE for MAT. In PSA several positions were reduced to part-time, a Science Lab Technicians was increased to full-time, for a total PSA net increase of 1.0 FTE. In College Safety, 4 new positions were added: three Public Safety Aide positions and one Dispatcher position. The General Fund increased 8.2 FTE's for FY13-14.

In Auxiliary Non-credit Programs, a Learning Facilitator position was eliminated, two Athletic Specialists were moved to Fund 1, plus two other positions in Athletic Facilities were eliminated, resulting in a decrease of 5 FTE's in Auxiliary.

The Grand Total for Scottsdale is a net increase of 3.2 FTE for FY13-14.

SCC BUSINESS INSTITUTE BUDGETED POSITION SUMMARY

| Budgeted Full-Time Equivalent (FTE) - SCC Business Institute | | | | |
|--|--------------------|--------------------|-------------------------|---------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Residential Faculty | 3.0 | 2.0 | (1.0) | -33.3% |
| Management (MAT) | 1.0 | 1.0 | - | 0.0% |
| Support (PSA) | 1.0 | 1.0 | - | 0.0% |
| GRAND TOTAL | 5.0 | 4.0 | (1.0) | -20.0% |

SIGNIFICANT STAFFING CHANGES FOR FY13-14

A Fashion Merchandising Faculty position was transferred to SCC for FY13-14, resulting in a net decrease of 1.0 FTE for SCC Business Institute for FY13-14.

RIO SALADO COLLEGE (RSC)

Rio Salado College is one of 10 colleges in the Maricopa County Community College District and one of the largest online public community colleges in the nation. Located in Tempe, Arizona, the college provides the next step in education for more than 67,000 students annually, with more than 41,000 taking classes online. Established in 1978, Rio Salado College successfully meets the needs of working adults and other specialized populations who find it challenging to pursue higher education through traditional means. Rio Salado reaches out to students who need access, flexibility, and affordability in innovative learning formats.

Rio Salado College is dedicated to serving local, national, and international communities through; adult basic education, collaborative partnerships, early college initiatives and online learning. The college offers several convenient locations throughout Maricopa County. In addition, Rio Salado College has created Educational Empowerment Zones in local communities to offer educational programs and services uniquely tailored to the communities they serve. At Rio Salado College, students can select from more than 100 degree, certificate and transfer programs, and take advantage of comprehensive student support services where it is most convenient for them.

Rio Salado also owns and operates Sun Sounds of Arizona, a radio reading service for those who cannot see, hold or understand print due to a disability, as well as 91.5 KJZZ and 89.5 KBAQ radio stations.

RSC BUDGET SUMMARIES

| Budget by Object - Rio Salado College(RSC) | | | | | |
|--|-----------------------|-----------------------|-------------------------|--------------|--|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change | |
| Salaries & Wages | \$ 36,234,760 | \$ 36,753,682 | \$ 518,922 | 1.4% | |
| Employee Benefits | 8,707,530 | 9,540,837 | 833,307 | 9.6% | |
| Contract Service | 10,420,428 | 7,759,436 | (2,660,992) | -25.5% | |
| Supplies & Materials | 647,640 | 599,521 | (48,119) | -7.4% | |
| Fixed Charges | 547,505 | 393,137 | (154,368) | -28.2% | |
| Comm & Utilities | 1,456,000 | 1,507,275 | 51,275 | 3.5% | |
| Travel | 36,480 | 36,304 | (176) | -0.5% | |
| Misc & Transfers | 4,182,032 | 2,250,837 | (1,931,195) | -46.2% | |
| General Fund Total | \$ 62,232,375 | \$ 58,841,029 | \$ (3,391,346) | -5.4% | |
| Auxiliary Fund total | \$ 25,323,230 | \$ 27,480,750 | \$ 2,157,520 | 8.5% | |
| Restricted Fund Total | 41,670,650 | 53,223,168 | 11,552,518 | 27.7% | |
| Plant Fund Total | 2,082,576 | - | (2,082,576) | -100.0% | |
| GRAND TOTAL ALL FUNDS: | \$ 131,308,831 | \$ 139,544,947 | \$ 8,236,116 | 6.3% | |

SIGNIFICANT BUDGET CHANGES FOR FY13-14

Rio Salado College's General Fund budget decreased \$3,391,346 as a result of the following:

- Enrollment Growth (EGF)– <\$4,372,010> from audited FY11-12 and estimated FY12-13 FTSE decrease,
- \$6,750 college share of Accuplacer transfer;
- <\$120,495> MAT position transfer to PC;
- \$76,150 Education NACCTEP MAT position from District Office;
- \$431,030 for Bond operating funds for Park Street Dental and for Rio @ Southern
- \$114,867 for Faculty Professional Growth, anniversary and education increases;
- \$ 95,765 for ASRS changes;
- \$376,597for Flex Benefit increase to \$10,740 per Full Time Equivalent (FTE).

The Auxiliary funds increased \$2.1 million due to the salary/benefits with the addition of 19 new MAT and PSA positions for Student Services, fraud prevention and staffing for Rio's new centers/locations.

The Restricted Funds increased due to the additional of Federal Direct Loans, more and more Pell Grants.

The Plant Fund decreased over \$2 Million due to insufficient funds available to transfer for capital allocation.

RSC BUDGETED POSITION SUMMARY

| Budgeted Full-Time Equivalent (FTE) - RSC | | | | |
|---|--------------------|--------------------|-------------------------|-------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Residential Faculty | 27.5 | 26.5 | (1.0) | -3.6% |
| Executive (CEC) | 1.0 | 1.0 | - | 0.0% |
| Management (MAT) | 150.6 | 169.7 | 19.1 | 12.6% |
| Support (PSA) | 139.3 | 141.3 | 2.0 | 1.4% |
| Custodians/Grounds (M&O) | 6.0 | 7.0 | 1.0 | 16.7% |
| College Safety | 1.0 | 1.0 | - | 0.0% |
| General Fund Total | 325.4 | 346.4 | 21.1 | 6.5% |
| Auxiliary Fund total | 138.9 | 157.9 | 19.0 | 13.7% |
| Restricted Fund Total | 1.0 | 1.0 | - | 0.0% |
| GRAND TOTAL ALL FUNDS: | 465.2 | 505.3 | 40.1 | 8.6% |

SIGNIFICANT STAFFING CHANGES FOR FY13-14

At Rio Salado, one vacant Nursing faculty position was eliminated, funds were used in support of a new MAT Coordinator Instructional Program position. Rio moved one MAT position to Phoenix College and received an Administrative Assistant II from District in support of the Teacher Ed program. Several other new MAT positions were added including: Associate Deans, Coordinator Testing, Coordinator Veterans Services, Mgr. Information Technology, Director Community Partnership, Director Financial Aid, Director Continuing Education, Instructional Facilitators., Sr. Mgr. Human Resources, Program Analyst, Site Coordinator, Coordinator Student Life & Leadership, Instructional Specialist, Systems Administrator II and Web/Database Applications Developer. This resulted in a net increase of 19.1 FTEs in MAT. Two PSA positions were added: Research Assistant and Office Coordinator II. For M&O, one Building Maintenance Technician was added, resulting in a net increase of 21.1 FTE's in the General Fund.

In the Auxiliary Funds Rio added 27 Positions in Fund 230 (11 MAT and 15 PSA); Rio eliminated 8 positions in Non-credit program (Fund 280), for a net increase of 19 FTE's. Some position titles added include: Administrative Assistant II, Assoc. Dean, Coord. Internal Communications, Coord. Minority Services, Coord. Marketing & PR, Dir. Bus & Industry Partnership, Site Coordinator, Graphic Designer, Student Services Technician, Web Technician, Financial Aid Technician II, Office Coordinator, Program Advisor, Public Relations Assistant and VP Public Services.

The Grand Total for Rio Salado is a net increase of 40.1 FTE's for FY13-14.

RSC GENERAL FUND SUMMARIES BY FUNCTION

| General Fund Function - Rio Salado | | | | | |
|------------------------------------|----------------------|----------------------|---------------|-------------------------|--------------|
| Expenditures | FY12-13 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change |
| Instruction | \$ 28,605,515 | \$ 23,959,256 | 40.7% | \$ (4,646,259) | -16.2% |
| Academic Support | 12,718,495 | 13,868,199 | 23.6% | 1,149,704 | 9.0% |
| Administration | 3,702,829 | 3,546,614 | 6.0% | (156,215) | -4.2% |
| Student Services | 5,789,558 | 5,745,618 | 9.8% | (43,940) | -0.8% |
| Operations/Maintenance | 2,664,999 | 2,988,670 | 5.1% | 323,671 | 12.1% |
| General Institutional | 6,965,294 | 6,953,449 | 11.8% | (11,845) | -0.2% |
| Public Service | 650,557 | 659,095 | 1.1% | 8,538 | 1.3% |
| Scholarships | 1,135,128 | 1,120,128 | 1.9% | (15,000) | -1.3% |
| Total by Function | \$ 62,232,375 | \$ 58,841,029 | 100.0% | \$ (3,391,346) | -5.4% |

General Fund Managerial Function - Rio Salado

| Function | Rollup Category | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
|--|--|----------------------|----------------------|-------------------------|---------------|
| College Administration | | | | | |
| | College Presidents/Administration | \$ 663,040 | \$ 641,353 | \$ (21,687) | -3.3% |
| College Administration Total | | \$ 663,040 | \$ 641,353 | \$ (21,687) | -3.3% |
| Academic Services/Instructional | | | | | |
| | VP Academic Affairs | \$ 974,732 | \$ 952,381 | \$ (22,351) | -2.3% |
| | Library | 498,281 | 505,344 | 7,063 | 1.4% |
| | Instructional/Academic Support Programs/Svcs | 4,708,587 | 5,174,033 | 465,446 | 9.9% |
| | Academic Instruction | 26,667,303 | 23,782,108 | (2,885,195) | -10.8% |
| | Learning Assistance/Tutoring Services | 407,494 | 324,604 | (82,890) | -20.3% |
| Academic Services/Instructional Total | | \$ 33,256,397 | \$ 30,738,470 | \$ (2,517,927) | -7.6% |
| Student Services | | | | | |
| | VP Student Affairs | \$ 24,800 | \$ 24,800 | \$ - | 0.0% |
| | Enrollment Services | 6,350,300 | 6,670,613 | 320,313 | 5.0% |
| | Student Life/Activities/Performance | 89,000 | 97,000 | 8,000 | 9.0% |
| | Disabled Student Resources | 6,746 | 5,000 | (1,746) | -25.9% |
| | International Education Activities | 143,694 | 20,000 | (123,694) | -86.1% |
| | Scholarships | 1,135,128 | 1,120,128 | (15,000) | -1.3% |
| Student Services Total | | \$ 7,749,668 | \$ 7,937,541 | \$ 187,873 | 2.4% |
| College Support Services | | | | | |
| | VP Administrative Services | \$ 714,140 | \$ 510,921 | \$ (203,219) | -28.5% |
| | Business Office | 1,381,490 | 1,414,702 | 33,212 | 2.4% |
| | General Institutional | 2,038,010 | 2,009,597 | (28,413) | -1.4% |
| | Public Safety | 806,496 | 1,005,046 | 198,550 | 24.6% |
| | Institutional Effectiveness/R&D | 555,156 | 525,244 | (29,912) | -5.4% |
| | Maintenance & Operations | 3,250,652 | 3,610,517 | 359,865 | 11.1% |
| | Fleet - Employees | 49,000 | 49,000 | - | 0.0% |
| | Technology | 5,085,472 | 5,308,233 | 222,761 | 4.4% |
| | Marketing & Public Relations | 2,634,037 | 2,797,306 | 163,269 | 6.2% |
| | College Personnel Office (HR) | 1,236,730 | 1,246,047 | 9,317 | 0.8% |
| | Staff Development/Services | 251,799 | 266,918 | 15,119 | 6.0% |
| College Support Services Total | | \$ 18,002,982 | \$ 18,743,531 | \$ 740,549 | 4.1% |
| Other Programs/Services | | | | | |
| | Resource Development & Community Relations | \$ 650,557 | \$ 659,095 | \$ 8,538 | 1.3% |
| | Enrollment Growth Funding | 1,785,183 | - | (1,785,183) | -100.0% |
| | Contingency/Reserves | 124,548 | 121,039 | (3,509) | -2.8% |
| Other Programs/Services Total | | \$ 2,560,288 | \$ 780,134 | \$ (1,780,154) | -69.5% |
| GRAND TOTAL | | \$ 62,232,375 | \$ 58,841,029 | \$ (3,391,346) | -5.4% |

SOUTH MOUNTAIN COMMUNITY COLLEGE (SMCC)

South Mountain Community College (SMCC), which takes its name from nearly South Mountain Park, was created in April 1978 to provide higher education opportunities for the communities in southern Maricopa County. SMCC reflects the diversity of its surrounding communities -- a rich mix of rural, urban, and suburban neighborhoods. South Mountain Community College is a federally-designated Minority and Hispanic Serving Institution.

Nearly 10,000 students attend the college; the main campus is located at on 24th street, just north of Baseline Road in Phoenix. The college operates three offsite centers in Ahwatukee Foothills, Guadalupe, and Laveen. SMCC offers an ideal location to take advantage of opportunities in degree and certificate programs, continuing education, and general Interest classes.

SMCC BUDGET SUMMARIES

| Budget by Object - South Mountain Community College (SMCC) | | | | | |
|--|----------------------|----------------------|-------------------------|-------------|--|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change | |
| Salaries & Wages | \$ 15,990,630 | \$ 16,210,732 | \$ 220,102 | 1.4% | |
| Employee Benefits | 4,895,976 | 5,238,301 | 342,325 | 7.0% | |
| Contract Service | 962,304 | 1,029,641 | 67,337 | 7.0% | |
| Supplies & Materials | 521,152 | 553,115 | 31,963 | 6.1% | |
| Fixed Charges | 241,852 | 241,187 | (665) | -0.3% | |
| Comm & Utilities | 962,529 | 962,529 | - | 0.0% | |
| Travel | 114,070 | 141,546 | 27,476 | 24.1% | |
| Misc & Transfers | 1,990,000 | 1,379,859 | (610,141) | -30.7% | |
| General Fund Total | \$ 25,678,513 | \$ 25,756,910 | \$ 78,397 | 0.3% | |
| Auxiliary Fund total | \$ 1,948,341 | \$ 4,095,210 | \$ 2,146,869 | 110.2% | |
| Restricted Fund Total | 14,068,203 | 14,249,621 | 181,418 | 1.3% | |
| Plant Fund Total | 500,000 | 500,000 | - | 0.0% | |
| GRAND TOTAL ALL FUNDS: | \$ 42,195,057 | \$ 44,601,741 | \$ 2,406,684 | 5.7% | |

SIGNIFICANT BUDGET CHANGES FOR FY13-14

South Mountain College's General Fund budget increased \$78,397 as a result of the following:

- Enrollment Growth (EGF)– <\$336,540> from audited FY11-12 and estimated FY12-13 FTSE decrease;
- \$2,245 college share of Accuplacer transfer;
- \$85,213 MAT position from District Office;
- \$35,801 for Faculty Professional Growth, anniversary and education increases;
- \$52,581 for ASRS changes;
- \$239,097 for Flex Benefit increase to \$10,740 per Full Time Equivalent (FTE).

The Auxiliary Fund increased about \$2.15 million; about half of that was in Other Auxiliaries for increases in Professional Contracts and Supplies at the Integrated Library Maintenance Fund and the Child Care Center. The Course Fees fund increased about \$450 thousand and the Non Credit/Special Programs fund increased over \$600 thousand.

SMCC BUDGETED POSITION SUMMARY

| Budgeted Full-Time Equivalent (FTE) - SMCC | | | | | |
|--|--------------------|--------------------|-------------------------|-------------|--|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change | |
| Residential Faculty | 63.0 | 63.0 | - | 0.0% | |
| Executive (CEC) | 1.0 | 1.0 | - | 0.0% | |
| Management (MAT) | 50.0 | 51.0 | 1.0 | 2.0% | |
| Support (PSA) | 72.3 | 72.3 | - | 0.0% | |
| Custodians/Grounds (M&O) | 19.8 | 19.8 | - | 0.0% | |
| Craftmen | 3.5 | 4.0 | 0.5 | 14.3% | |
| College Safety | 5.5 | 5.5 | - | 0.0% | |
| General Fund Total | 215.1 | 216.6 | 1.5 | 0.7% | |
| Auxiliary Fund total | - | - | - | NA | |
| Restricted Fund Total | 1.0 | 1.0 | - | 0.0% | |
| GRAND TOTAL ALL FUNDS: | 216.1 | 217.6 | 1.5 | 0.7% | |

SIGNIFICANT STAFFING CHANGES FOR FY13-14

South Mountain added a new Dean in MAT; two vacant PSA positions were eliminated in order to create this new MAT position. Two PSA positions were added, but offset by the two used for the Dean position, resulting in no change for PSA. Adjustments to Plumber and HVAC Maintenance Tech positions resulted in a net increase of 0.5 FTE for Craft. The Grand Total for South Mountain is a net increase of 1.5 FTE's for FY13-14.

SMCC GENERAL FUND SUMMARIES BY FUNCTION

| General Fund Function - South Mountain | | | | | |
|--|----------------------|----------------------|---------------|-------------------------|-------------|
| Expenditures | FY12-13 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change |
| Instruction | \$ 10,665,265 | \$ 10,427,862 | 40.5% | \$ (237,403) | -2.2% |
| Academic Support | 4,472,983 | 4,177,676 | 16.2% | (295,307) | -6.6% |
| Administration | 1,484,048 | 1,807,419 | 7.0% | 323,371 | 21.8% |
| Student Services | 3,189,101 | 3,356,760 | 13.0% | 167,659 | 5.3% |
| Operations/Maintenance | 3,372,941 | 3,601,863 | 14.0% | 228,922 | 6.8% |
| General Institutional | 1,886,492 | 1,777,647 | 6.9% | (108,845) | -5.8% |
| Scholarships | 607,683 | 607,683 | 2.4% | - | 0.0% |
| Total by Function | \$ 25,678,513 | \$ 25,756,910 | 100.0% | \$ 78,397 | 0.3% |

General Fund Managerial Function - SMCC

| Function | Rollup Category | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
|--|--|--------------------|--------------------|-------------------------|----------|
| College Administration | | | | | |
| | College Presidents/Administration | \$ 414,640 | \$ 482,640 | \$ 68,000 | 16.4% |
| College Administration Total | | \$ 414,640 | \$ 482,640 | \$ 68,000 | 16.4% |
| Academic Services/Instructional | | | | | |
| | VP Academic Affairs | \$ 309,797 | \$ 478,916 | \$ 169,119 | 54.6% |
| | Library | 1,131,139 | 1,035,007 | (96,132) | -8.5% |
| | Instructional/Academic Support Programs/Svcs | 215,064 | 218,169 | 3,105 | 1.4% |
| | Academic Instruction | 10,527,834 | 10,453,583 | (74,251) | -0.7% |
| | Learning Assistance/Tutoring Services | 188,751 | 191,384 | 2,633 | 1.4% |
| | Faculty Development/Services | 255,599 | 259,617 | 4,018 | 1.6% |
| Academic Services/Instructional Total | | \$ 12,628,184 | \$ 12,636,676 | \$ 8,492 | 0.1% |
| Student Services | | | | | |
| | VP Student Affairs | \$ 214,757 | \$ 375,569 | \$ 160,812 | 74.9% |
| | Enrollment Services | 2,481,669 | 2,427,059 | (54,610) | -2.2% |
| | Counseling & Guidance | 290,501 | 275,835 | (14,666) | -5.0% |
| | Career Services & Planning | 136,631 | 139,046 | 2,415 | 1.8% |
| | Student Life/Activities/Performance | 228,352 | 243,000 | 14,648 | 6.4% |
| | Disabled Student Resources | 138,287 | 139,627 | 1,340 | 1.0% |
| | International Education Activities | 46,745 | 46,745 | - | 0.0% |
| | Athletics | 667,097 | 691,188 | 24,091 | 3.6% |
| | Scholarships | 607,683 | 607,683 | - | 0.0% |
| | Fleet - Students | 17,800 | 17,800 | - | 0.0% |
| Student Services Total | | \$ 4,829,522 | \$ 4,963,552 | \$ 134,030 | 2.8% |
| College Support Services | | | | | |
| | VP Administrative Services | \$ 238,635 | \$ 262,077 | \$ 23,442 | 9.8% |
| | Business Office | 655,785 | 682,657 | 26,872 | 4.1% |
| | General Institutional | 1,273,213 | 1,146,354 | (126,859) | -10.0% |
| | Public Safety | 644,383 | 763,781 | 119,398 | 18.5% |
| | Institutional Effectiveness/R&D | 358,328 | 334,626 | (23,702) | -6.6% |
| | Maintenance & Operations | 2,728,558 | 2,838,082 | 109,524 | 4.0% |
| | Technology | 610,339 | 636,532 | 26,193 | 4.3% |
| | Marketing & Public Relations | 602,072 | 594,102 | (7,970) | -1.3% |
| | College Personnel Office (HR) | 145,579 | 164,926 | 19,347 | 13.3% |
| | Staff Development/Services | 13,480 | 13,480 | - | 0.0% |
| | Legal | 2,800 | 2,800 | - | 0.0% |
| College Support Services Total | | \$ 7,273,172 | \$ 7,439,417 | \$ 166,245 | 2.3% |
| Other Programs/Services | | | | | |
| | Resource Development & Community Relations | \$ 7,349 | \$ 168,059 | \$ 160,710 | 2186.8% |
| | Enrollment Growth Funding | 184,718 | 21,566 | (163,152) | -88.3% |
| | Contingency/Reserves | 340,928 | 45,000 | (295,928) | -86.8% |
| Other Programs/Services Total | | \$ 532,995 | \$ 234,625 | \$ (298,370) | -56.0% |
| GRAND TOTAL | | \$ 25,678,513 | \$ 25,756,910 | \$ 78,397 | 0.3% |

CHANDLER-GILBERT COMMUNITY COLLEGE (CGCC)

Founded in 1985, CGCC is a comprehensive community college in Chandler, Arizona, serving the higher education needs of our residents at three locations in the Southeast Valley of the Phoenix metropolitan area - the Pecos Campus in Chandler, the Williams Campus in Mesa, and the Sun Lakes Center in Sun Lakes. CGCC currently serves more than 21,000 students annually and has been cited by *Community College Week* as the fastest growing large (> 10,000 students) community college in America.

CGCC offers degrees and certificates in a variety of fields, university transfer, workforce development programs, and continuing education, along with nationally recognized programs in service learning, learning communities, and civic engagement. The Sun Lakes Center is home to CGCC's Center for Workforce Development, providing specialized training for re-careering adults as well as local business and industry. The Sun Lakes Center also serves the needs of mature adults through non-credit computer literacy and personal enrichment classes.

CGCC's service area reflects a diverse multicultural environment and is experiencing burgeoning population growth. The College has built a culture focused on student success, employee collegiality and collaboration, and service to community. Academic freedom and responsibility are recognized as essential to fulfilling the College's mission of advancing student learning.

CGCC BUDGET SUMMARY

| BUDGET BY OBJECT - Chandler-Gilbert Community College (CGCC) | | | | |
|--|----------------------|----------------------|-------------------------|-------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Salaries & Wages | \$ 28,346,999 | \$ 28,490,048 | \$ 143,049 | 0.5% |
| Employee Benefits | 7,837,102 | 8,279,298 | 442,196 | 5.6% |
| Contract Service | 1,877,487 | 1,959,819 | 82,332 | 4.4% |
| Supplies & Materials | 1,008,301 | 973,201 | (35,100) | -3.5% |
| Fixed Charges | 359,249 | 374,249 | 15,000 | 4.2% |
| Comm & Utilities | 1,102,802 | 1,102,802 | - | 0.0% |
| Travel | 98,996 | 101,496 | 2,500 | 2.5% |
| Misc & Transfers | 2,471,356 | 2,646,574 | 175,218 | 7.1% |
| General Fund Total | \$ 43,102,292 | \$ 43,927,487 | \$ 825,195 | 1.9% |
| Auxiliary Fund total | \$ 3,718,452 | \$ 3,717,799 | \$ (653) | 0.0% |
| Restricted Fund Total | 15,268,179 | 17,654,314 | 2,386,135 | 15.6% |
| Plant Fund Total | 752,000 | 752,000 | - | 0.0% |
| GRAND TOTAL ALL FUNDS: | \$ 62,840,923 | \$ 66,051,600 | \$ 3,210,677 | 5.1% |

SIGNIFICANT BUDGET CHANGES FOR FY13-1

Chandler-Gilbert College's General Fund budget increased \$825,195 as a result of the following:

- Enrollment Growth (EGF)– <\$136,320> from audited FY11-12 decrease;
- Enrollment Growth (EGF - \$451,560 from estimated FY12-13 FTSE increase;
- \$3,271 college share of Accuplacer transfer;
- \$73,133 for Faculty Professional Growth, anniversary and education increases;
- \$87,204 for ASRS changes;
- \$346,347 for Flex Benefit increase to \$10,740 per Full Time Equivalent (FTE).

The Restricted Funds increase is due to the anticipation of higher Student Financial Aid such as Pell Grants.

WILLIAMS CAMPUS (WEC)

The Chandler-Gilbert Community College Williams Campus, located in the heart of the Southeast Valley, is a fully comprehensive campus offering associate degrees, certificates, and university transfer courses. In addition to offering a wide array of general studies and university transfer courses, the Williams Campus is home to a number of specialized programs, including Aviation, Nursing, Fire Science, Law Enforcement Training, and Electric Utility Technology. CGCC at the Williams Campus, neighbors and partners with ASU Polytechnic for the benefit of students interested in completing their four-year degree in one convenient location.

| BUDGET BY OBJECT - Williams | | | | |
|-------------------------------|---------------------|---------------------|-------------------------|-------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Salaries & Wages | \$ 1,670,838 | \$ 1,645,834 | \$ (25,004) | -1.5% |
| Employee Benefits | 585,434 | 621,008 | 35,574 | 6.1% |
| Contract Service | 264,712 | 264,712 | - | 0.0% |
| Supplies & Materials | 87,488 | 87,488 | - | 0.0% |
| Fixed Charges | 43,054 | 43,054 | - | 0.0% |
| Comm & Utilities | 493,922 | 493,922 | - | 0.0% |
| Travel | 2,300 | 2,300 | - | 0.0% |
| Misc & Transfers | 206,141 | 233,475 | 27,334 | 13.3% |
| General Fund Total | \$ 3,353,889 | \$ 3,391,793 | \$ 37,904 | 1.1% |
| Auxiliary Fund total | \$ 280,000 | \$ 280,000 | \$ - | 0.0% |
| GRAND TOTAL ALL FUNDS: | \$ 3,633,889 | \$ 3,671,793 | \$ 37,904 | 1.0% |

SIGNIFICANT BUDGET CHANGES FOR FY13-14

The Williams Campus budget increased \$37,904 as a result of the following:

- \$5,454 for ASRS changes;
- \$32,450 for Flex Benefit increase to \$10,740 per Full Time Equivalent (FTE).

CGCC AND WILLIAMS GENERAL FUND SUMMARIES BY FUNCTION

| General Fund Function - Chandler-Gilbert & Williams Combined | | | | | |
|--|----------------------|----------------------|---------------|-------------------------|-------------|
| Expenditures | FY12-13 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change |
| Instruction | \$ 23,235,656 | \$ 23,944,755 | 50.6% | \$ 709,099 | 3.1% |
| Academic Support | 5,802,740 | 5,974,154 | 12.6% | 171,414 | 3.0% |
| AdminIstration | 2,454,986 | 2,432,240 | 5.1% | (22,746) | -0.9% |
| Student Services | 4,670,363 | 4,608,090 | 9.7% | (62,273) | -1.3% |
| Operations/Maintenance | 5,731,366 | 5,786,854 | 12.2% | 55,488 | 1.0% |
| General Institutional | 3,810,064 | 3,819,484 | 8.1% | 9,420 | 0.2% |
| Public Service | 179,874 | 182,571 | 0.4% | 2,697 | 1.5% |
| Scholarships | 571,132 | 571,132 | 1.2% | - | 0.0% |
| Total by Function | \$ 46,456,181 | \$ 47,319,280 | 100.0% | \$ 863,099 | 1.9% |

| General Fund Managerial Function - Chandler-Gilbert & Williams Combined | | | | | |
|---|--|----------------------|----------------------|-------------------------|--------------|
| Function | Rollup Category | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| College Administration | | | | | |
| | College Presidents/Administration | \$ 409,885 | \$ 399,089 | \$ (10,796) | -2.6% |
| | College Administration Total | \$ 409,885 | \$ 399,089 | \$ (10,796) | -2.6% |
| Academic Services/Instructional | | | | | |
| | VP Academic Affairs | \$ 290,048 | \$ 293,365 | \$ 3,317 | 1.1% |
| | Library | 1,022,634 | 971,585 | (51,049) | -5.0% |
| | Instructional/Academic Support Programs/Svc | 802,216 | 914,953 | 112,737 | 14.1% |
| | Academic Instruction | 22,954,617 | 23,478,650 | 524,033 | 2.3% |
| | Learning Assistance/Tutoring Services | 542,397 | 549,185 | 6,788 | 1.3% |
| | Faculty Development/Services | 32,230 | 37,250 | 5,020 | 15.6% |
| | Academic Services/Instructional Total | \$ 25,644,142 | \$ 26,244,988 | \$ 600,846 | 2.3% |
| Student Services | | | | | |
| | VP Student Affairs | \$ 308,960 | \$ 312,276 | \$ 3,316 | 1.1% |
| | Enrollment Services | 3,226,595 | 3,208,541 | (18,054) | -0.6% |
| | Career Services & Planning | 424,842 | 375,929 | (48,913) | -11.5% |
| | Student Life/Activities/Performance | 555,179 | 571,946 | 16,767 | 3.0% |
| | Disabled Student Resources | 320,827 | 323,518 | 2,691 | 0.8% |
| | International Education Activities | 139,834 | 141,230 | 1,396 | 1.0% |
| | Athletics | 620,722 | 630,426 | 9,704 | 1.6% |
| | Scholarships | 571,132 | 571,132 | - | 0.0% |
| | Fleet - Students | 53,146 | 53,146 | - | 0.0% |
| | Student Services Total | \$ 6,221,237 | \$ 6,188,144 | \$ (33,093) | -0.5% |
| College Support Services | | | | | |
| | VP Administrative Services | \$ 603,221 | \$ 570,207 | \$ (33,014) | -5.5% |
| | Business Office | 919,189 | 907,399 | (11,790) | -1.3% |
| | General Institutional | 2,206,898 | 2,259,065 | 52,167 | 2.4% |
| | Public Safety | 1,051,975 | 1,058,297 | 6,322 | 0.6% |
| | Institutional Effectiveness/R&D | 229,808 | 202,339 | (27,469) | -12.0% |
| | Maintenance & Operations | 4,970,629 | 5,021,508 | 50,879 | 1.0% |
| | Technology | 2,652,798 | 2,712,977 | 60,179 | 2.3% |
| | Marketing & Public Relations | 346,211 | 327,624 | (18,587) | -5.4% |
| | College Personnel Office (HR) | 369,591 | 400,916 | 31,325 | 8.5% |
| | Staff Development/Services | 4,550 | 4,550 | - | 0.0% |
| | College Support Services Total | \$ 13,354,870 | \$ 13,464,882 | \$ 110,012 | 0.8% |
| Other Programs/Services | | | | | |
| | Resource Development & Community Relator | \$ 144,224 | \$ 145,739 | \$ 1,515 | 1.1% |
| | Public Service Programs | 179,874 | 182,571 | 2,697 | 1.5% |
| | Enrollment Growth Funding | 451,444 | 641,129 | 189,685 | 42.0% |
| | Miscellaneous | 50,505 | 52,738 | 2,233 | 4.4% |
| | Other Programs/Services Total | \$ 826,047 | \$ 1,022,177 | \$ 196,130 | 23.7% |
| | GRAND TOTAL | \$ 46,456,181 | \$ 47,319,280 | \$ 863,099 | 1.9% |

CGCC BUDGETED POSITION SUMMARY

| BUDGETED FULL-TIME EQUIVALENT (FTE)- CGCC | | | | |
|---|--------------------|--------------------|-------------------------|--------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Residential Faculty | 126.5 | 126.5 | - | 0.0% |
| Executive (CEC) | 1.0 | 1.0 | - | 0.0% |
| Management (MAT) | 57.0 | 57.8 | 0.8 | 1.3% |
| Support (PSA) | 102.3 | 101.4 | (0.9) | -0.9% |
| Custodians/Grounds (M&O) | 19.0 | 19.0 | - | 0.0% |
| Craftmen | 3.0 | 3.0 | - | 0.0% |
| College Safety | 5.0 | 5.0 | - | 0.0% |
| General Fund Total | 313.8 | 313.6 | (0.2) | -0.1% |
| Auxiliary Fund total | - | - | - | NA |
| Restricted Fund Total | 5.0 | 5.0 | - | 0.0% |
| GRAND TOTAL ALL FUNDS: | 318.8 | 318.6 | (0.2) | -0.1% |

SIGNIFICANT STAFFING CHANGES FOR FY13-14

The Director Law Enforcement Training Academy (LETA) MAT position was reduced to part-time. One PSA Administrative Asst. to College President position was reclassified to a MAT Admin Assistant II position; one position had a calendar change, resulting in a net decrease of 0.9 FTE for PSA. The Grand Total at Chandler-Gilbert is a net decrease of 0.2 FTE for FY13-14.

WEC BUDGETED POSITION SUMMARY

| BUDGETED FULL-TIME EQUIVALENT (FTE) - Williams | | | | |
|--|--------------------|--------------------|-------------------------|-------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Management (MAT) | 5.0 | 5.0 | - | 0.0% |
| Support (PSA) | 12.5 | 12.5 | - | 0.0% |
| Custodians/Grounds (M&O) | 8.0 | 8.0 | - | 0.0% |
| Craftmen | 2.0 | 2.0 | - | 0.0% |
| College Safety | 2.0 | 2.0 | - | 0.0% |
| GRAND TOTAL ALL FUNDS: | 29.5 | 29.5 | - | 0.0% |

SIGNIFICANT STAFFING CHANGES FOR FY13-14

There were no changes for the Williams Campus staff positions for FY13-14.

PARADISE VALLEY COMMUNITY COLLEGE (PVCC)

Paradise Valley Community College (PVCC) is a contemporary, thriving campus with an estimated enrollment of 9,367 for 2013. These students have access to over 80 Degree and Certification Programs. They also have the opportunity to join over 3,800 students that have successfully completed transfer programs in disciplines such as Business, Science, Elementary Education, and Fine Arts.

PVCC started in 1985 as the Northeast Valley Education Center with classes taught at local schools. Construction began on the current site in 1986. PVCC opened in 1987 consisting of 10 buildings that provided educational opportunities for approximately 4,000 students which was twice the anticipated enrollment. In 1990, PVCC gained independent accreditation. Recent expansions have increased educational space in excess of 100,000 sf. Q Building provides 21 classrooms, half are used for math instruction. It is also the home of "The Center for Teaching and Learning" as well as our Continuing Ed Program. The state-of-the-art Life Sciences Building opened in the fall 2009 and includes an exterior instructional area as well as outdoor collaboration pods that allows for group discussion and gatherings. The college opened a new 4,400 square foot Health Sciences Building in 2012 that houses simulation laboratories for the Nursing, EMT and Paramedic programs as well as practice clinical labs.

We have recently started the last project supported by the 2004 GO Bond for the Union Hills Campus which is expanding and renovating the Kranitz Student Center. This building is the hub of campus activity outside the classroom and will be designed to encourage students to stay on campus. We fondly refer to these areas as, "sticky spots" where students will have the opportunity to interact with each other, access Wi-Fi, take part in group activities and programs, or simply relax.

PVCC BUDGET SUMMARIES

| Budget by Object - Paradise Valley Community College (PVCC) | | | | | |
|--|----------------------------|----------------------------|---------------------------------|-----------------|--|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change | |
| Salaries & Wages | \$ 24,281,739 | \$ 24,048,538 | \$ (233,201) | -1.0% | |
| Employee Benefits | 6,888,052 | 7,103,449 | 215,397 | 3.1% | |
| Contract Service | 1,154,159 | 1,190,129 | 35,970 | 3.1% | |
| Supplies & Materials | 969,467 | 981,831 | 12,364 | 1.3% | |
| Fixed Charges | 261,637 | 263,327 | 1,690 | 0.6% | |
| Comm & Utilities | 1,552,584 | 1,732,584 | 180,000 | 11.6% | |
| Travel | 104,198 | 119,458 | 15,260 | 14.6% | |
| Misc & Transfers | 1,329,081 | 1,236,379 | (92,702) | -7.0% | |
| General Fund Total | \$ 36,540,917 | \$ 36,675,695 | \$ 134,778 | 0.4% | |
| Auxiliary Fund total | \$ 4,682,990 | \$ 3,792,958 | \$ (890,032) | -19.0% | |
| Restricted Fund Total | 10,165,376 | 11,184,434 | 1,019,058 | 10.0% | |
| Plant Fund Total | 500,000 | 500,000 | - | 0.0% | |
| GRAND TOTAL ALL FUNDS: | \$ 51,889,283 | \$ 52,153,087 | \$ 263,804 | 0.5% | |

SIGNIFICANT BUDGET CHANGES FOR FY13-14

Paradise Valley College's General Fund budget increased \$134,778 as a result of the following:

- Enrollment Growth (EGF)– <\$332,280> from audited FY11-12 and estimated FY12-13 FTSE decrease;
- \$3,840 college share of Accuplacer transfer;
- \$44,670 for Bond operating funds for Nursing Building;
- \$42,937 for Faculty Professional Growth, anniversary and education increases;
- \$76,564 for ASRS changes;
- \$299,047 for Flex Benefit increase to \$10,740 per Full Time Equivalent (FTE).

The Auxiliary Fund decreased almost \$900 thousand: about \$632 thousand from the reduction in Rental of Facilities and Traffic Fines in the Other Auxiliary fund; \$130 thousand decreases to the Course Fee fund and balance from Non Credit.

The Restricted Funds increase is due to the anticipation of higher Student Financial Aid such as Pell Grants.

BLACK MOUNTAIN CAMPUS

The campus is a partnership among PVCC, Desert Foothills YMCA and the Foothills Community Foundation (FCF). It is designed as a neighborhood-gathering place for all ages to exercise both their minds and bodies. The partnership provides the unique opportunity for the campus to meet all the needs of the northeast valley communities of Care-free, Cave Creek, Anthem, north Phoenix, and north Scottsdale by providing education options, meeting spaces, and recreation facilities in one central location.

PVCC Black Mountain opened in August 2009 and puts higher education within reach of these communities by offering credit and non-credit classes. Other facilities on the campus include the FCF-Holland Community Center, which includes the foundation headquarters, a cafe, and meeting spaces for nonprofit community groups, and a state-of-the-art YMCA that offers health and fitness opportunities, swimming, gym plus programs for all ages.

| Budget by Object - Black Mt | | | | | |
|-------------------------------|--------------------|--------------------|-------------------------|-------------|--|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change | |
| Salaries & Wages | \$ 147,524 | \$ 147,524 | \$ - | 0.0% | |
| Employee Benefits | 53,023 | 56,349 | 3,326 | 6.3% | |
| Contract Service | 62,917 | 63,417 | 500 | 0.8% | |
| Supplies & Materials | - | 3,500 | 3,500 | NA | |
| Fixed Charges | 2,700 | 3,700 | 1,000 | 37.0% | |
| Comm & Utilities | 8,000 | 8,000 | - | 0.0% | |
| Travel | 5,000 | - | (5,000) | -100.0% | |
| General Fund Total | \$ 279,164 | \$ 282,490 | \$ 3,326 | 1.2% | |
| Auxiliary Fund total | \$ 77,703 | \$ 77,013 | \$ (690) | -0.9% | |
| GRAND TOTAL ALL FUNDS: | \$ 356,867 | \$ 359,503 | \$ 2,636 | 0.7% | |

SIGNIFICANT BUDGET CHANGES FOR FY13-14

Black Mountain's General Fund budget increased \$3,326 as a result of the following:

- \$576 for ASRS changes.
- \$2,750 for Flex Benefit increase to \$10,740 per Full Time Equivalent (FTE).

PVCC AND BLACK MT. GENERAL FUND SUMMARIES BY FUNCTION

| General Fund Function - PVCC + Black Mountain Combined | | | | | |
|--|----------------------|----------------------|---------------|-------------------------|-------------|
| Expenditures | FY12-13 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change |
| Instruction | \$ 21,556,363 | \$ 21,165,073 | 57.3% | \$ (391,290) | -1.8% |
| Academic Support | 3,417,315 | 3,350,929 | 9.1% | (66,386) | -1.9% |
| Administration | 2,009,902 | 1,891,246 | 5.1% | (118,656) | -5.9% |
| Student Services | 4,373,068 | 4,278,898 | 11.6% | (94,170) | -2.2% |
| Operations/Maintenance | 4,149,421 | 4,344,541 | 11.8% | 195,120 | 4.7% |
| General Institutional | 794,703 | 1,408,189 | 3.8% | 613,486 | 77.2% |
| Scholarships | 519,309 | 519,309 | 1.4% | - | 0.0% |
| Total by Function | \$ 36,820,081 | \$ 36,958,185 | 100.0% | \$ 138,104 | 0.4% |

General Fund Managerial Function - PVCC + Black Mountain Combined

| Function | Rollup Category | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
|--|---|----------------------|----------------------|-------------------------|---------------|
| College Administration | | | | | |
| | College Presidents/Administration | \$ 360,586 | \$ 365,007 | \$ 4,421 | 1.2% |
| | College Administration Total | \$ 360,586 | \$ 365,007 | \$ 4,421 | 1.2% |
| Academic Services/Instructional | | | | | |
| | VP Academic Affairs | \$ 267,084 | \$ 270,400 | \$ 3,316 | 1.2% |
| | Library | 1,006,526 | 994,328 | (12,198) | -1.2% |
| | Instructional/Academic Support Programs/Svcs. | 279,649 | 256,338 | (23,311) | -8.3% |
| | Academic Instruction | 19,934,533 | 19,700,848 | (233,685) | -1.2% |
| | Learning Assistance/Tutoring Services | 307,282 | 294,926 | (12,356) | -4.0% |
| | Academic Services/Instructional Total | \$ 21,795,074 | \$ 21,516,840 | \$ (278,234) | -1.3% |
| Student Services | | | | | |
| | VP Student Affairs | \$ 431,814 | \$ 437,799 | \$ 5,985 | 1.4% |
| | Enrollment Services | 1,676,956 | 1,629,659 | (47,297) | -2.8% |
| | Counseling & Guidance | 742,136 | 756,420 | 14,284 | 1.9% |
| | Career Services & Planning | 232,380 | 184,795 | (47,585) | -20.5% |
| | Student Life/Activities/Performance | 353,713 | 339,597 | (14,116) | -4.0% |
| | Disabled Student Resources | 185,349 | 178,192 | (7,157) | -3.9% |
| | International Education Activities | 64,811 | 65,481 | 670 | 1.0% |
| | Athletics | 712,744 | 714,410 | 1,666 | 0.2% |
| | Scholarships | 519,309 | 519,309 | - | 0.0% |
| | Fleet - Students | 22,909 | 22,909 | - | 0.0% |
| | Student Services Total | \$ 4,942,121 | \$ 4,848,571 | \$ (93,550) | -1.9% |
| College Support Services | | | | | |
| | VP Administrative Services | \$ 342,409 | \$ 346,791 | \$ 4,382 | 1.3% |
| | Business Office | 424,838 | 399,203 | (25,635) | -6.0% |
| | General Institutional | 901,066 | 863,020 | (38,046) | -4.2% |
| | Public Safety | 691,478 | 648,309 | (43,169) | -6.2% |
| | Institutional Effectiveness/R&D | 225,447 | 216,845 | (8,602) | -3.8% |
| | Maintenance & Operations | 3,424,243 | 3,662,532 | 238,289 | 7.0% |
| | Fleet - Employees | 33,700 | 33,700 | - | 0.0% |
| | Technology | 2,600,713 | 2,513,907 | (86,806) | -3.3% |
| | Marketing & Public Relations | 354,322 | 355,007 | 685 | 0.2% |
| | College Personnel Office (HR) | 174,428 | 174,531 | 103 | 0.1% |
| | Staff Development/Services | 179,495 | 140,171 | (39,324) | -21.9% |
| | College Support Services Total | \$ 9,352,139 | \$ 9,354,016 | \$ 1,877 | 0.0% |
| Other Programs/Services | | | | | |
| | Resource Development & Community Relations | \$ 187,324 | \$ 124,036 | \$ (63,288) | -33.8% |
| | Enrollment Growth Funding | 182,837 | 109,581 | (73,256) | -40.1% |
| | Contingency/Reserves | - | 640,134 | 640,134 | NA |
| | Other Programs/Services Total | \$ 370,161 | \$ 873,751 | \$ 503,590 | 136.0% |

PVCC BUDGETED POSITION SUMMARY

| Budgeted Full-Time Equivalent (FTE) - PVCC | | | | |
|---|----------------------------|----------------------------|---------------------------------|-----------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Residential Faculty | 118.0 | 115.0 | (3.0) | -2.5% |
| Executive (CEC) | 1.0 | 1.0 | - | 0.0% |
| Management (MAT) | 53.5 | 54.5 | 1.0 | 1.9% |
| Support (PSA) | 77.8 | 70.7 | (7.1) | -9.1% |
| Custodians/Grounds (M&O) | 19.0 | 19.0 | - | 0.0% |
| Craftmen | 2.0 | 2.0 | - | 0.0% |
| College Safety | 6.0 | 6.0 | - | 0.0% |
| General Fund Total | 277.3 | 268.2 | (9.1) | -3.3% |
| Auxiliary Fund total | 2.3 | 2.3 | - | 0.0% |
| Restricted Fund Total | 1.0 | 1.0 | - | 0.0% |
| GRAND TOTAL ALL FUNDS: | 280.5 | 271.4 | (9.1) | -3.2% |

SIGNIFICANT STAFFING CHANGES FOR FY13-14

Three vacant Faculty positions were eliminated to consolidate funding for temp wages and enrollment growth reductions. Two PSA positions were reclassified to MAT; but an Athletic Specialist position was eliminated, resulting in the net increase of 1.0 FTE for MAT. In addition to the two PSA reclassifications, several vacant positions were eliminated as a result of the enrollment decline, resulting in the net decrease of 7.1 FTE's for PSA. The Grand Total for Paradise Valley is a net decrease of 9.1 FTE's for FY13-14.

BLACK MOUNTAIN BUDGETED POSITION SUMMARY

| Budgeted Full-Time Equivalent (FTE) - Black Mt. | | | | |
|--|----------------------------|----------------------------|---------------------------------|-----------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Management (MAT) | 1.0 | 1.0 | - | 0.0% |
| Support (PSA) | 1.0 | 1.0 | - | 0.0% |
| College Safety | 0.5 | 0.5 | - | 0.0% |
| GRAND TOTAL | 2.5 | 2.5 | - | 0.0% |

There were no FTE changes for FY13-14 for the Black Mountain campus.

ESTRELLA MOUNTAIN COMMUNITY COLLEGE (EMCC)

Estrella Mountain Community College (EMCC) has been serving the West Valley community since 1990 and at the Avondale campus since 1992. The college is located on the northwest corner of Dysart and Thomas Roads. Estrella Mountain provides educational opportunities and workforce training to the burgeoning western metropolitan Phoenix population of more than 400,000 residents. Located in one of the fastest growing regions of the country, the college's service area population is expected to grow to more than 1.3 million people by 2030.

Since opening in 1992, Estrella Mountain Community College (EMCC) has worked to create a "sense of place" that expresses the historical and cultural values of the surrounding communities, while providing students with meaningful and engaging learning environments. Estrella Mountain enrolls approximately 15,000 students annually in credit, non-credit, and skill center programs. The College is master planned to be a large comprehensive Learning College and is home to the SouthWest Skill Center (see Section D).

EMCC BUDGET SUMMARY

| BUDGET BY OBJECT - Estrella Mountain Community College (EMCC) | | | | |
|--|----------------------------|----------------------------|---------------------------------|-----------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Salaries & Wages | \$ 19,732,111 | \$ 19,977,489 | \$ 245,378 | 1.2% |
| Employee Benefits | 5,525,608 | 5,970,739 | 445,131 | 8.1% |
| Contract Service | 663,447 | 665,847 | 2,400 | 0.4% |
| Supplies & Materials | 199,010 | 216,362 | 17,352 | 8.7% |
| Fixed Charges | 134,310 | 134,810 | 500 | 0.4% |
| Comm & Utilities | 768,627 | 858,627 | 90,000 | 11.7% |
| Travel | 39,281 | 39,281 | - | 0.0% |
| Misc & Transfers | 2,157,119 | 2,806,751 | 649,632 | 30.1% |
| General Fund Total | \$ 29,219,513 | \$ 30,669,906 | \$ 1,450,393 | 5.0% |
| Auxiliary Fund total | \$ 5,263,779 | \$ 5,195,667 | \$ (68,112) | -1.3% |
| Restricted Fund Total | 18,810,219 | 21,740,919 | 2,930,700 | 15.6% |
| Plant Fund Total | 500,000 | 500,000 | - | 0.0% |
| GRAND TOTAL ALL FUNDS: | \$ 53,793,511 | \$ 58,106,492 | \$ 4,312,981 | 8.0% |

SIGNIFICANT BUDGET CHANGES FOR FY12-13

Estrella Mountain College's General Fund increased by \$1,450,393 as a result of the following:

- Enrollment Growth (EGF)– \$238,560 from audited FY11-12 increase;
- Enrollment Growth (EGF)– \$306,720 from estimated FY12-13 FTSE increase,
- \$3,697 college share of Accuplacer transfer;
- \$512,560 Bond operating for Conference Center;
- \$77,221 for Faculty Professional Growth, anniversary and education increases;
- \$62,913 for ASRS changes;
- \$248,722 for Flex Benefit increase to \$10,740 per Full Time Equivalent (FTE).

The Restricted Funds increase is due to the anticipation of higher Student Financial Aid such as Pell Grants.

EMCC BUCKEYE CAMPUS

Opening in 2011 and adjacent to Buckeye Union High School, the Estrella Mountain Buckeye Educational Center provides academic, job training and community education courses to the Town of Buckeye and its surrounding communities, including Gila Bend, Harquahala Valley, Palo Verde, Rainbow Valley and Tonopah. The center furthers the College's long-term strategic plans by enhancing Estrella Mountain's presence in its service region. The Center provides course offerings for traditional and non-traditional age students, which range from college credit, degree-seeking pathways, short-term job training programs, and noncredit community education classes.

| BUDGET BY OBJECT - EMCC Buckeye | | | | | |
|---------------------------------|--------------------|--------------------|-------------------------|---------------|--|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change | |
| Salaries & Wages | \$ 156,854 | \$ 156,854 | \$ - | 100.0% | |
| Employee Benefits | 31,932 | 33,371 | 1,439 | 100.0% | |
| Comm & Utilities | 20,037 | 20,037 | - | 100.0% | |
| GENERAL FUND TOTAL | \$ 208,823 | \$ 210,262 | \$ 1,439 | 100.0% | |

SIGNIFICANT BUDGET CHANGES FOR FY13-14

EMCC Buckeye increased \$1,439 as a result of the following:

- \$339 for ASRS changes;
- \$1,100 for Flex Benefit increase to \$10,740 per Full Time Equivalent (FTE).

EMCC AND BUCKEYE GENERAL FUND SUMMARIES BY FUNCTION

| General Fund Function - Estrella Mountain + Buckeye Combined | | | | | |
|--|----------------------|----------------------|---------------|-------------------------|-------------|
| Expenditures | FY12-13 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change |
| Instruction | \$ 14,669,651 | \$ 15,355,778 | 49.7% | \$ 686,127 | 4.7% |
| Academic Support | 4,948,677 | 5,286,466 | 17.1% | 337,789 | 6.8% |
| Administration | 1,633,229 | 1,711,864 | 5.5% | 78,635 | 4.8% |
| Student Services | 3,545,341 | 3,565,058 | 11.5% | 19,717 | 0.6% |
| Operations/Maintenance | 3,045,499 | 3,357,549 | 10.9% | 312,050 | 10.2% |
| General Institutional | 1,174,756 | 1,192,270 | 3.9% | 17,514 | 1.5% |
| Scholarships | 411,183 | 411,183 | 1.3% | - | 0.0% |
| Total by Function | \$ 29,428,336 | \$ 30,880,168 | 100.0% | \$ 1,451,832 | 4.9% |

| General Fund Managerial Function - Estrella Mountain + Buckeye Combined | | | | | |
|---|--|----------------------|----------------------|-------------------------|--------------|
| Function | Rollup Category | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| College Administration | | | | | |
| | College Presidents/Administration | \$ 482,082 | \$ 487,945 | \$ 5,863 | 1.2% |
| | College Administration Total | \$ 482,082 | \$ 487,945 | \$ 5,863 | 1.2% |
| Academic Services/Instructional | | | | | |
| | VP Academic Affairs | \$ 591,220 | \$ 604,851 | \$ 13,631 | 2.3% |
| | Library | 692,268 | 662,567 | (29,701) | -4.3% |
| | Instructional/Academic Support Programs/Svcs | 1,301,418 | 1,337,013 | 35,595 | 2.7% |
| | Academic Instruction | 14,669,651 | 14,853,098 | 183,447 | 1.3% |
| | Learning Assistance/Tutoring Services | 178,688 | 178,783 | 95 | 0.1% |
| | Academic Services/Instructional Total | \$ 17,433,245 | \$ 17,636,312 | \$ 203,067 | 1.2% |
| Student Services | | | | | |
| | VP Student Affairs | \$ 442,398 | \$ 449,160 | \$ 6,762 | 1.5% |
| | Enrollment Services | 2,300,221 | 2,317,137 | 16,916 | 0.7% |
| | Counseling & Guidance | 572,755 | 554,837 | (17,918) | -3.1% |
| | Career Services & Planning | 57,868 | 61,439 | 3,571 | 6.2% |
| | Student Life/Activities/Performance | 205,408 | 225,420 | 20,012 | 9.7% |
| | Disabled Student Resources | 221,979 | 202,560 | (19,419) | -8.7% |
| | Athletics | 142,034 | 155,609 | 13,575 | 9.6% |
| | Scholarships | 411,183 | 411,183 | - | 0.0% |
| | Student Services Total | \$ 4,353,846 | \$ 4,377,345 | \$ 23,499 | 0.5% |
| College Support Services | | | | | |
| | VP Administrative Services | \$ 202,462 | \$ 219,846 | \$ 17,384 | 8.6% |
| | Business Office | 679,362 | 707,452 | 28,090 | 4.1% |
| | General Institutional | 118,561 | 118,561 | - | 0.0% |
| | Public Safety | 551,292 | 540,108 | (11,184) | -2.0% |
| | Maintenance & Operations | 2,494,207 | 2,817,441 | 323,234 | 13.0% |
| | Technology | 10,808 | 10,808 | - | 0.0% |
| | Marketing & Public Relations | 288,089 | 292,208 | 4,119 | 1.4% |
| | College Personnel Office (HR) | 269,323 | 296,621 | 27,298 | 10.1% |
| | College Support Services Total | \$ 4,614,104 | \$ 5,003,045 | \$ 388,941 | 8.4% |
| Other Programs/Services | | | | | |
| | Resource Development & Community Relations | \$ 707,298 | \$ 720,693 | \$ 13,395 | 1.9% |
| | Enrollment Growth Funding | - | 502,680 | 502,680 | NA |
| | Contingency/Reserves | 1,787,761 | 2,102,148 | 314,387 | 17.6% |
| | Miscellaneous | 50,000 | 50,000 | - | 0.0% |
| | Other Programs/Services Total | \$ 2,545,059 | \$ 3,375,521 | \$ 830,462 | 32.6% |
| | GRAND TOTAL | \$ 29,428,336 | \$ 30,880,168 | \$ 1,451,832 | 4.9% |

ESTRELLA MOUNTAIN COLLEGE BUDGETED POSITION SUMMARY

| BUDGETED FULL-TIME EQUIVALENT (FTE) - EMCC | | | | |
|--|--------------------|--------------------|-------------------------|-------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Residential Faculty | 81.5 | 80.5 | (1.0) | -1.2% |
| Executive (CEC) | 1.0 | 1.0 | - | 0.0% |
| Management (MAT) | 49.8 | 53.8 | 4.0 | 8.0% |
| Support (PSA) | 66.6 | 69.6 | 3.0 | 4.5% |
| Custodians/Grounds (M&O) | 16.0 | 19.0 | 3.0 | 18.8% |
| Craftmen | 2.0 | 3.0 | 1.0 | 50.0% |
| College Safety | 4.0 | 3.0 | (1.0) | -25.0% |
| General Fund Total | 220.8 | 229.8 | 9.0 | 4.1% |
| Auxiliary Fund total | 6.5 | 6.5 | - | 0.0% |
| Restricted Fund Total | 3.0 | 3.0 | - | 0.0% |
| GRAND TOTAL ALL FUNDS: | 230.3 | 239.3 | 9.0 | 3.9% |

SIGNIFICANT STAFFING CHANGES FOR FY13-14

One vacant Faculty position was eliminated; funds were used for other new positions. One Lead Certified College Safety Officer was reclassified to MAT, 3 PSA positions were reclassified to MAT, a new Coord Special Events was added, plus a Dir. College Facilities Plan & Dev. position was eliminated, resulting in a net increase of 4.0 FTE for MAT. Several PSA positions were added: 2 Administrative Secretary positions, 2 Office Coordinators, a Coord. Student Services and a Client Support Analyst position, these were offset by the 3 PSA positions were reclassified to MAT, resulting in a net increase of 3 FTE for PSA. Three Custodian positions were added for M&O, and an Electrician was added in Crafts. The reclass of the Lead Safety Officer to MAT resulted in a decrease of 1 FTE for College Safety.

The Grand Total for Estrella Mountain is an increase of 9.0 FTES for FY13-14.

EMCC BUCKEYE BUDGETED POSITION SUMMARY

| BUDGETED FULL-TIME EQUIVALENT (FTE) - Buckeye | | | | |
|---|--------------------|--------------------|-------------------------|---------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Management (MAT) | 1.0 | 1.0 | - | 100.0% |
| GENERAL FUND TOTAL | 1.0 | 1.0 | - | 100.0% |

SIGNIFICANT STAFFING CHANGES FOR FY13-14

There were no FTE changes at Buckeye for FY13-14.

NOTE: The South West Skill Center budget is included with the Auxiliary Funds in Section D.

CORPORATE COLLEGE

The newest of the Maricopa Community Colleges, the Corporate College is envisioned to play a major role in providing customized technical training to local employers in a manner that is both rapid and strategic. In order to address a skills gap between needed and available trained employees, the Corporate College will quickly develop and implement training solutions for new and existing Arizona businesses based on specifically identified needs. The Corporate College will provide consultative services to businesses and continuing education to professionals as well as oversee Maricopa District entrepreneurial activities and initiatives such as the business incubator on the GateWay Community College campus. In this, its first year of operation, the Corporate College will function independently of the 10 Maricopa Colleges and three skill centers while drawing on their faculty and facility resources when appropriate. It will work toward achieving a sustainable revenue model by offering corporate, non-credit training and brokering credit training through the other Maricopa Colleges.

CORPORATE COLLEGE BUDGET SUMMARY

| BUDGET BY OBJECT - Corporate College | | | | | |
|--------------------------------------|--------------------|--------------------|-------------------------|-----------|--|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change | |
| Salaries & Wages | | \$ 552,351 | \$ 552,351 | NA | |
| Employee Benefits | | 141,938 | 141,938 | NA | |
| General Fund Total | \$ - | \$ 694,289 | \$ 694,289 | NA | |
| GRAND TOTAL ALL FUNDS: | \$ - | \$ 694,289 | \$ 694,289 | NA | |

SIGNIFICANT STAFFING CHANGES FOR FY13-14

The initial budget for the Corporate College consists of salaries and benefits for four positions. The source of funding came from positions transferred from Gateway, and the District Office: both Business Services and Information Technology. The total budget for the Corporate College for FY13-14 is \$694,289.

CORPORATE COLLEGE BUDGETED POSITION SUMMARY

| BUDGETED FULL-TIME EQUIVALENT (FTE) - Corporate College | | | | | |
|---|--------------------|--------------------|-------------------------|-----------|--|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change | |
| Executive (CEC) | - | 1.0 | 1.0 | NA | |
| Management (MAT) | - | 2.0 | 2.0 | NA | |
| Support (PSA) | - | 1.0 | 1.0 | NA | |
| General Fund Total | - | 4.0 | 4.0 | NA | |
| GRAND TOTAL ALL FUNDS: | - | 4.0 | 4.0 | NA | |

SIGNIFICANT STAFFING CHANGES FOR FY13-14

The new Corporate College currently consists of a President (CEC), two VP's Workforce Marketing (MAT), and an Administrative Assistant (PSA-Support) for a grand total of 4 new FTE's for FY13-14. One-time funding may be added for the HR Director of Contracts.

CORPORATE COLLEGE GENERAL FUND SUMMARIES BY FUNCTION

| General Fund Function -Corporate College | | | | | |
|--|----------------------------|----------------------------|-------------------|---------------------------------|-----------------|
| Expenditures | FY12-13 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change |
| General Institutional | - | 694,289 | 100.0% | 694,289 | NA |
| Total by Function | \$ - | \$ 694,289 | 100.0% | \$ 694,289 | NA |

| General Fund Managerial Function - Corporate College | | | | | |
|--|----------------------------|----------------------------|---------------------------------|-----------------|--|
| Function Rollup Category | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change | |
| Academic Services/Instructional | | | | | |
| Instructional/Academic Support Programs/Services | | 694,289 | 694,289 | NA | |
| Academic Services/Instructional Total | \$ - | \$ 694,289 | \$ 694,289 | NA | |
| GRAND TOTAL | \$ - | \$ 694,289 | \$ 694,289 | NA | |

DISTRICT OFFICE (DO)

The District Office (DO) provides administrative support to the ten colleges and the two skill centers, through the following divisions: Governing Board; Chancellor; Vice Chancellor Academic & Student Affairs; Vice Chancellor Business Services; Vice Chancellor Human Resources; Vice Chancellor Resource Development; Public Affairs, Vice Chancellor Information Technology and General Institutional.

DISTRICT OFFICE BUDGET SUMMARIES

| BUDGET BY OBJECT - District Office (DO) | | | | |
|---|-----------------------|-----------------------|-------------------------|--------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Salaries & Wages | \$ 31,469,796 | \$ 31,668,010 | \$ 198,214 | 0.6% |
| Employee Benefits | 9,972,506 | 10,703,554 | 731,048 | 7.3% |
| Contract Service | 5,087,540 | 3,625,509 | (1,462,031) | -28.7% |
| Supplies & Materials | 669,279 | 533,775 | (135,504) | -20.2% |
| Fixed Charges | 743,801 | 750,526 | 6,725 | 0.9% |
| Comm & Utilities | 1,145,903 | 1,166,116 | 20,213 | 1.8% |
| Travel | 355,892 | 341,424 | (14,468) | -4.1% |
| Misc & Transfers | 4,013,620 | 3,810,719 | (202,901) | -5.1% |
| General Fund Total | \$ 53,458,337 | \$ 52,599,633 | \$ (858,704) | -1.6% |
| Auxiliary Fund total | \$ 630,772 | \$ 259,000 | \$ (371,772) | -58.9% |
| Restricted Fund Total | 657,000 | 657,000 | - | 0.0% |
| Plant Fund Total | 161,230,529 | 214,413,199 | 53,182,670 | 33.0% |
| GRAND TOTAL ALL FUNDS: | \$ 215,976,638 | \$ 267,928,832 | \$ 51,952,194 | 24.1% |

SIGNIFICANT BUDGET CHANGES FOR FY13-14

District Office's General Fund budget decreased \$858,704 as a result of the following:

- <\$106,896> faculty position support for GCC;
- <\$10,574> position support for SCC Sustainability Program;
- <\$76,150> position transfer to Rio Education NACCTEP;
- <\$85,213> position transfer to South Mountain;
- <\$446,579> Blackboard transfer to Computer System Maintenance in DO Transfers;
- <\$605,000> Perceptis contracts transfer to Student Support Center in DO Transfers;
- <\$525,611> positions used for new Corporate College;
- <\$65,605> Data Center transfer to DO Transfers;
- \$300,000 from DO Transfers for Public Safety Dispatchers;
- \$38,692 Transfer from F2 allocation for Public Affairs;
- \$131,437 for anniversary, education increases;
- \$121,649 for ASRS changes;
- \$471,146 for Flex Benefit increase to \$10,740 per Full Time Equivalent (FTE).

The Auxiliary Fund reduction of \$372 thousand was the result of 3.5 FTE's and support funds moved from Community Partnership to Public Affairs in the General Fund.

The reduction in the Plant fund was due to the decrease in estimated carry forward funds.

DISTRICT OFFICE BUDGETED POSITION SUMMARY

| BUDGETED FULL-TIME EQUIVALENT (FTE) - DO | | | | | |
|--|--------------------|--------------------|-------------------------|-------------|--|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change | |
| Executive (CEC) | 6.0 | 6.0 | - | 0.0% | |
| Management (MAT) | 280.0 | 281.0 | 1.0 | 0.4% | |
| Support (PSA) | 124.6 | 121.8 | (2.8) | -2.2% | |
| Custodians/Grounds (M&O) | 5.0 | 5.0 | - | 0.0% | |
| College Safety | 1.0 | 11.0 | 10.0 | 1000.0% | |
| General Fund Total | 416.6 | 424.8 | 8.3 | 2.0% | |
| Auxiliary Fund total | 3.7 | - | (3.7) | -100.0% | |
| GRAND TOTAL ALL FUNDS: | 420.2 | 424.8 | 4.6 | 1.1% | |

SIGNIFICANT STAFFING CHANGES FOR FY13-14

In MAT several new positions were added, including: Coord. Wellness Education, Coord. Research & Development, Web Marketing Coordinator, Systems Application Analyst, Fund Scholarship Administrator, Public Safety Comm., Public Programs, Dir. Community Partnership Program (0.5 FTE), Government Relations Coord and Exec. Assistant. Three of these positions were reclassifications from PSA; 3.5 FTE's in Public Affairs were moved from the Auxiliary Fund. Two MAT positions from the District were moved to other colleges: a Teacher Ed Admin Asst. II to Rio Salado and a Mgr. Research Services to South Mt. In addition 2.5 FTE's were eliminated to recover funds for other allocations plus 4 MAT positions were used as the source for the Corporate College positions. This resulted in a net increase of 1 FTE's in MAT.

In PSA, several Administrative Asst. positions were added or increased in FTE, 3 positions were converted to MAT positions and 2 positions were eliminated, resulting in a net decrease of 2.8 PSA FTE's.

In College Safety 10 new positions were created to assist with security on the college campuses: 3 Public Safety Communications Supervisor positions and 7 PS Communication Specialist positions.

In the Auxiliary Fund, 3.5 positions in Community Partnership (Public Affairs) were moved to the General Fund; a position with 0.2 FTE was eliminated, resulting in a net decrease of 3.7 FTE's

The Grand Total for the District Office is an increase of 4.6 FTEs for FY13-14.

DISTRICT OFFICE GENERAL FUND SUMMARIES BY FUNCTION

| General Fund Function - District Office (DO) | | | | | | |
|--|----------------------|----------------------|---------------|-------------------------|--------------|--|
| Expenditures | FY12-13 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change | |
| Instruction | \$ 28,528 | \$ 28,528 | 0.1% | \$ - | 0.0% | |
| Academic Support | 6,503,619 | 5,678,379 | 10.8% | (825,240) | -12.7% | |
| AdminIstration | 35,495,141 | 28,304,955 | 53.8% | (7,190,186) | -20.3% | |
| Student Services | 2,085,452 | 2,331,877 | 4.4% | 246,425 | 11.8% | |
| Operations/Maintenance | 2,779,412 | 3,136,093 | 6.0% | 356,681 | 12.8% | |
| General Institutional | 5,072,084 | 11,800,200 | 22.4% | 6,728,116 | 132.6% | |
| Public Service | 1,494,101 | 1,319,601 | 2.5% | (174,500) | -11.7% | |
| Total by Function | \$ 53,458,337 | \$ 52,599,633 | 100.0% | \$ (858,704) | -1.6% | |

General Fund Managerial Function - DO

| Function | Rollup Category | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
|--|--|----------------------------|----------------------------|---------------------------------|-----------------|
| Governing Board | | | | | |
| | Governing Board | \$ 169,187 | \$ 170,534 | \$ 1,347 | 0.8% |
| | Governing Board Total | \$ 169,187 | \$ 170,534 | \$ 1,347 | 0.8% |
| College Administration | | | | | |
| | Chancellor's Office | \$ 1,271,993 | \$ 1,163,918 | \$ (108,075) | -8.5% |
| | College Administration Total | \$ 1,271,993 | \$ 1,163,918 | \$ (108,075) | -8.5% |
| Academic Services/Instructional | | | | | |
| | VP Academic Affairs | \$ 663,214 | \$ 731,917 | \$ 68,703 | 10.4% |
| | Instructional/Acad. Support Programs | 5,839,832 | 5,581,481 | (258,351) | -4.4% |
| | Academic Instruction | 28,528 | 28,528 | - | 0.0% |
| | Academic Services/Instructional Total | \$ 6,531,574 | \$ 6,341,926 | \$ (189,648) | -2.9% |
| Student Services | | | | | |
| | VP Student Affairs | \$ 803,135 | \$ 1,150,213 | \$ 347,078 | 43.2% |
| | Enrollment Services | 930,364 | 961,469 | 31,105 | 3.3% |
| | Student Life/Activities/Performance | 20,000 | 20,000 | - | 0.0% |
| | Student Services Total | \$ 1,753,499 | \$ 2,131,682 | \$ 378,183 | 21.6% |
| College Support Services | | | | | |
| | VP Administrative Services | \$ 381,248 | \$ 385,784 | \$ 4,536 | 1.2% |
| | Business Office | 6,251,299 | 6,309,341 | 58,042 | 0.9% |
| | General Institutional | 1,332,359 | 1,333,578 | 1,219 | 0.1% |
| | Public Safety | 1,175,863 | 1,497,039 | 321,176 | 27.3% |
| | Institutional Effectiveness/R&D | 1,072,133 | 1,148,563 | 76,430 | 7.1% |
| | Maintenance & Operations | 2,029,314 | 2,070,514 | 41,200 | 2.0% |
| | Fleet - Employees | 20,111 | 20,111 | - | 0.0% |
| | Technology | 13,641,883 | 12,045,036 | (1,596,847) | -11.7% |
| | Planning | 1,633,772 | 1,528,509 | (105,263) | -6.4% |
| | Internal Audit | 850,790 | 841,847 | (8,943) | -1.1% |
| | Marketing & Public Relations | 2,778,614 | 2,753,818 | (24,796) | -0.9% |
| | College Personnel Office (HR) | 6,271,705 | 6,380,934 | 109,229 | 1.7% |
| | Staff Development/Services | 1,621,336 | 1,719,842 | 98,506 | 6.1% |
| | Legal | 1,490,966 | 1,534,309 | 43,343 | 2.9% |
| | College Support Services Total | \$ 40,551,393 | \$ 39,569,225 | \$ (982,168) | -2.4% |
| Other Programs/Services | | | | | |
| | Community Partnerships | \$ 154,442 | \$ 154,442 | \$ - | 0.0% |
| | Resource Development & Community Rel | 1,892,437 | 1,922,003 | 29,566 | 1.6% |
| | Public Service Programs | 1,083,812 | 1,095,903 | 12,091 | 1.1% |
| | Insurance | 50,000 | 50,000 | - | 0.0% |
| | Other Programs/Services Total | \$ 3,180,691 | \$ 3,222,348 | \$ 41,657 | 1.3% |
| | GRAND TOTAL | \$ 53,458,337 | \$ 52,599,633 | \$ (858,704) | -1.6% |

DISTRICT-WIDE PROGRAMS

District-wide programs budget include accounts that cannot be allocated to specific units. The accounts include district-wide technology software and hardware maintenance, networking, library databases; employee tuition waivers; reserves such as Governing Board Contingency and Uncollected Tax Levy contingency; as well as district-wide programs for Compensated Absences and Employee Professional Growth.

DISTRICT-WIDE BUDGET SUMMARIES

| Budget by Object - Districtwide | | | | | |
|---------------------------------|-----------------------|-----------------------|-------------------------|--------------|--|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change | |
| Salaries & Wages | \$ 5,646,202 | \$ 7,861,795 | \$ 2,215,593 | 39.2% | |
| Employee Benefits | 5,208,792 | 1,928,458 | (3,280,334) | -63.0% | |
| Contract Service | 6,233,024 | 7,334,603 | 1,101,579 | 17.7% | |
| Supplies & Materials | 147,836 | 150,836 | 3,000 | 2.0% | |
| Fixed Charges | 3,057,043 | 3,109,043 | 52,000 | 1.7% | |
| Comm & Utilities | 972,528 | 972,528 | - | 0.0% | |
| Travel | 1,148,350 | 1,148,350 | - | 0.0% | |
| Misc & Transfers | 94,801,976 | 124,361,080 | 29,559,104 | 31.2% | |
| General Fund Total | \$ 117,215,751 | \$ 146,866,693 | \$ 29,650,942 | 25.3% | |
| Auxiliary Fund total | \$ 4,604,349 | \$ 40,899,087 | \$ 36,294,738 | 788.3% | |
| Restricted Fund Total | 33,545,626 | 56,116,752 | 22,571,126 | 67.3% | |
| Plant Fund Total | 334,662,211 | 251,089,000 | (83,573,211) | -25.0% | |
| GRAND TOTAL ALL FUNDS: | \$ 490,027,937 | \$ 494,971,532 | \$ 4,943,595 | 1.0% | |

SIGNIFICANT BUDGET CHANGES FOR FY13014

The District-wide budget increased \$29,650,942 as a result of the following:

- \$31.6 million estimated new revenue from property taxes, including the Adopted 2% rate increase plus the Adopted \$5 per credit tuition increase;
- \$3.597 Million was returned from colleges based on the decrease in FY11-12 audited FTSE
- \$3.586 Million was returned from colleges based on the estimated FY12-13 FTSE decrease;
- \$447 thousand was transferred to Computer System Maintenance from IT division;
- <\$1.99 million> was allocated to Colleges from Bond operating for capital projects;
- <\$48 thousand> was allocated to colleges for Accuplacer transfer;
- <\$300 thousand> was allocated to District for Public Safety Dispatchers;
- <\$835 thousand> was allocated for CEC, Faculty Prof. Growth, Anniversary and Educational awards;
- <\$1.18 million> was allocated to Colleges/District and Skill Centers for ASRS rate increases
- <\$4.7 Million> was allocated to Colleges/District and Skill Centers for Flex Benefit increase

The Auxiliary fund balance was increased for special needs in Public Safety and/or for the Corporate College.

The Restricted Fund increase is due to the anticipation of higher Student Financial Aid such as Pell Grants.

DISTRICT-WIDE TRANSFERS, PROFESSIONAL GROWTH, AND SUPPLEMENTS

| General Fund Budget by Major Category - Districtwide | | | | |
|--|-----------------------|-----------------------|-------------------------|--------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Professional Growth * | \$ 5,238,021 | \$ 5,248,932 | \$ 10,911 | 0.2% |
| Supplements Transfers * | 43,452,575 | 63,134,333 | 19,681,758 | 45.3% |
| Enrollment Growth Funding | 15,520,898 | 15,984,142 | 463,244 | 3.0% |
| Designated for Carryforward | 25,666,348 | 35,163,000 | 9,496,652 | 37.0% |
| Designated for Uncollected Tax Levy | 6,439,000 | 6,608,977 | 169,977 | 2.6% |
| Basic Contingency | 900,000 | 900,000 | - | 0.0% |
| Interfund Transfers: | | | | |
| Trf. to Aux. Fund (M&C) | 3,180,857 | 2,822,137 | (358,720) | -11.3% |
| Trf. To Aux. Fund (Skill Centers) | 6,418,052 | 6,605,172 | 187,120 | 2.9% |
| Trf. To Restricted Fund (LEAP Match) | 400,000 | 400,000 | - | 0.0% |
| Trf. To Plant Fund | 10,000,000 | 10,000,000 | - | 0.0% |
| Subtotal Interfund Transfers | \$ 19,998,909 | \$ 19,827,309 | \$ (171,600) | -0.9% |
| General Fund Total | \$ 117,215,751 | \$ 146,866,693 | \$ 29,650,942 | 25.3% |

*Detailed summaries for Professional Growth and Supplements Transfers are shown below.

| PROFESSIONAL GROWTH - Districtwide | | | | |
|--|---------------------|---------------------|-------------------------|--------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Instruction | | | | |
| Faculty Professional Growth | \$ 2,537,398 | \$ 2,537,398 | \$ - | 0.0% |
| Subtotal Instruction | \$ 2,537,398 | \$ 2,537,398 | \$ - | 0.0% |
| Academic Support | | | | |
| Professional Growth Part-time Faculty | \$ 132,866 | \$ 132,866 | \$ - | 0.0% |
| Adj. Faculty Reassigned Time | 45,079 | 45,171 | 92 | 0.2% |
| Faculty Association President | 82,415 | 83,753 | 1,338 | 1.6% |
| Faculty Reassigned Time | 80,194 | 80,231 | 37 | 0.0% |
| Subtotal Academic Support | \$ 340,554 | \$ 342,021 | \$ 1,467 | 0.4% |
| Administration | | | | |
| Professional Growth - Professional Staff | \$ 739,813 | \$ 739,956 | 143 | 0.0% |
| Professional Growth - PSA Pres | 60,624 | 61,890 | 1,266 | 2.1% |
| Professional Growth - MAT | 815,895 | 816,464 | 569 | 0.1% |
| Professional Growth - Crafts | 88,125 | 88,125 | - | 0.0% |
| Professional Growth - M&O | 89,951 | 89,951 | - | 0.0% |
| Professional Growth - Safety | 36,675 | 36,675 | - | 0.0% |
| Craft Reassigned Time | 8,500 | 8,500 | - | 0.0% |
| M&O Reassigned Time | 11,000 | 11,000 | - | 0.0% |
| MAT Reassigned Time | 111,074 | 112,506 | 1,432 | 1.3% |
| Safety Reassigned Time | 2,500 | 2,500 | - | 0.0% |
| Subtotal Administration | \$ 1,964,157 | \$ 1,967,567 | \$ 3,410 | 0.2% |
| Physical Plant | | | | |
| M&O/Crafts Apprenticeship Program | \$ 395,912 | \$ 401,946 | 6,034 | 1.5% |
| Subtotal Physical Plant | \$ 395,912 | \$ 401,946 | \$ 6,034 | 1.5% |
| Total Professional Growth | \$ 5,238,021 | \$ 5,248,932 | \$ 10,911 | 0.21% |

The Professional Growth changes shown above are due to the ASRS and Flex benefit increases.

| SUPPLEMENT TRANSFER - Districtwide | | | | |
|---|----------------------------|----------------------------|---------------------------------|---------------------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| 3rd Party Short Term Disability - FICA Contribution | \$ 50,000 | \$ 50,000 | \$ - | 0.0% |
| Anniversaries & Education payments | 1,103,185 | 1,278,322 | 175,137 | 15.9% |
| AZCAS (ATASS) | 269,000 | 269,000 | - | 0.0% |
| Bank Charges | 200,000 | 200,000 | - | 0.0% |
| Capital Development Operating Costs | 6,444,373 | 4,003,293 | (2,441,080) | -37.9% |
| Compensated Absences | 4,050,000 | 4,050,000 | - | 0.0% |
| Computer System Maintenance | 5,268,963 | 5,715,542 | 446,579 | 8.5% |
| Data Center | - | 65,605 | 65,605 | NA |
| District Tournament Fund | 850,000 | 850,000 | - | 0.0% |
| DW Telephone Cost | 81,455 | 81,455 | - | 0.0% |
| DW Networking | 904,573 | 904,573 | - | 0.0% |
| Flex Benefits-Administration | 4,206,444 | - | (4,206,444) | -100.0% |
| Gen. Institutional - Emergency Response | 600,000 | 600,000 | - | 0.0% |
| Hoop of Learning Support/Scholarships | 410,095 | 410,095 | - | 0.0% |
| Insurance Supplements | 1,297,224 | 1,297,224 | - | 0.0% |
| Instructional (32 new Faculty for 60/40 hold) | - | 2,333,400 | 2,333,400 | NA |
| International Education | 100,000 | 100,000 | - | 0.0% |
| Library Contract 24/7 | 62,000 | 62,000 | - | 0.0% |
| Library Database | 784,819 | 784,819 | - | 0.0% |
| Life Science, Private Instruction Scholarships, Proj Challenge, W.Wilson, | 533,503 | 533,503 | - | 0.0% |
| Preventive Maintenance | 83,470 | 83,470 | - | 0.0% |
| Public Safety- Colleges (11 Police Officers hold) | - | 992,548 | 992,548 | NA |
| Revenue Reserve * | 434,788 | 22,180,215 | 21,745,427 | 5001.4% |
| Scholarships (President's,Chancellor's, Honors Fee) | 7,677,800 | 8,177,800 | 500,000 | 6.5% |
| Student Accident Insurance | 1,000,000 | 1,040,000 | 40,000 | 4.0% |
| Student Bad Debt Recovery | 3,277,353 | 2,702,939 | (574,414) | -17.5% |
| Student Support Center | - | 605,000 | | |
| Tuition Waivers | 3,044,700 | 3,044,700 | - | 0.0% |
| Unemployment Insurance | 718,830 | 718,830 | - | 0.0% |
| Total Supplement Transfers | \$ 43,452,575 | \$63,134,333 | \$ 19,076,758 | 43.9% |

DISTRICT OFFICE TRANSFER GENERAL FUND SUMMARIES BY FUNCTION

| General Fund Function - District Office Transfer | | | | | |
|--|-----------------------|-----------------------|---------------|-------------------------|--------------|
| Expenditures | FY12-13 Adopted | FY13-14 Adopted | % of Total | Increase/ (Decrease) | % Change |
| Instruction | \$ 32,146,644 | \$ 30,682,249 | 20.9% | \$ (1,464,395) | -4.6% |
| Academic Support | 7,900,746 | 5,461,133 | 3.7% | (2,439,613) | -30.9% |
| Student Services | 2,390,941 | 3,035,941 | 2.1% | 645,000 | 27.0% |
| Operations/Maintenance | 487,882 | 1,486,464 | 1.0% | 998,582 | 204.7% |
| General Institutional | 19,759,033 | 41,503,772 | 28.3% | 21,744,739 | 110.0% |
| Scholarships | 11,525,157 | 12,025,157 | 8.2% | 500,000 | 4.3% |
| Contingency | 43,005,348 | 52,671,977 | 35.9% | 9,666,629 | 22.5% |
| Total by Function | \$ 117,215,751 | \$ 146,866,693 | 100.0% | \$ 29,650,942 | 25.3% |

| General Fund Managerial Function - District Office Transfer | | | | | |
|---|---|-----------------------|-----------------------|-------------------------|--------------|
| Function | Rollup Category | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Academic Services/Instructional | | | | | |
| | Skill Center Transfer | \$ 6,418,052 | \$ 6,605,172 | \$ 187,120 | 2.9% |
| | Instructional/Academic Support Programs/Srvcs | 269,000 | 269,000 | - | 0.0% |
| | Academic Instruction | 182,995 | 2,633,400 | 2,450,405 | 1339.1% |
| | Academic Services/Instructional Total | \$ 6,870,047 | \$ 9,507,572 | \$ 2,637,525 | 38.4% |
| Student Services | | | | | |
| | Enrollment Services | \$ 540,941 | \$ 540,941 | \$ - | 0.0% |
| | International Education Activities | 100,000 | 100,000 | - | 0.0% |
| | Athletics | 850,000 | 850,000 | - | 0.0% |
| | Scholarships | 11,525,157 | 12,025,157 | 500,000 | 4.3% |
| | Student Services Total | \$ 13,016,098 | \$ 13,516,098 | \$ 500,000 | 3.8% |
| College Support Services | | | | | |
| | General Institutional | \$ 4,077,353 | \$ 3,502,939 | \$ (574,414) | -14.1% |
| | Public Safety | - | 992,548 | 992,548 | NA |
| | Maintenance & Operations | 83,470 | 83,470 | - | 0.0% |
| | Technology | 7,101,810 | 8,218,994 | 1,117,184 | 15.7% |
| | Bond Projects | 6,444,373 | 4,003,293 | (2,441,080) | -37.9% |
| | College Personnel Office (HR) | 718,830 | 718,830 | - | 0.0% |
| | College Support Services Total | \$ 18,425,836 | \$ 17,520,074 | \$ (905,762) | -4.9% |
| Other Programs/Services | | | | | |
| | Salary/Benefits Adjustments | \$ 8,151,047 | \$ 7,850,459 | \$ (300,588) | -3.7% |
| | Professional Growth Transfer Funds | 5,238,021 | 5,248,932 | 10,911 | 0.2% |
| | Enrollment Growth Funding | 15,520,898 | 15,984,142 | 463,244 | 3.0% |
| | Insurance | 6,553,668 | 2,387,224 | (4,166,444) | -63.6% |
| | Contingency/Reserves | 43,440,136 | 74,852,192 | 31,412,056 | 72.3% |
| | Other Programs/Services Total | \$ 78,903,770 | \$ 106,322,949 | \$ 27,419,179 | 34.8% |
| GRAND TOTAL | | \$ 117,215,751 | \$ 146,866,693 | \$ 29,650,942 | 25.3% |

DISTRICT OFFICE TRANSFER BUDGETED POSITION SUMMARY

| Budgeted Full-Time Equivalent (FTE) - Districtwide | | | | |
|--|--------------------|--------------------|-------------------------|----------|
| Description | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Residential Faculty | - | 32.0 | 32.0 | NA |
| Management (MAT) | - | - | - | NA |
| Craftmen | 5.0 | 5.0 | - | 0.0% |
| College Safety | - | 11.0 | 11.0 | NA |
| General Fund Total | 5.0 | 48.0 | 43.0 | 860.0% |
| Auxiliary Fund total | - | - | - | NA |
| Restricted Fund Total | - | - | - | NA |
| GRAND TOTAL ALL FUNDS: | 5.0 | 48.0 | 43.0 | 860.0% |

Thirty-two new Faculty positions were created and put in a holding account in the District Office transfer, pending allocation to the colleges. In addition 11 new Police Officers (College Safety) were created and put in a holding account, pending allocation to the colleges. The Grand Total for District Office Transfer is a net increase of 43 positions for FY13-14.



Adopted Budget

FY2013-14

Section D: Current Auxiliary Fund 2

SECTION D – CURRENT AUXILIARY FUND 2

The Current Auxiliary Fund (Fund 2) includes revenues and expenditures that support a variety of student services and activities. These auxiliary enterprises are essentially self-supporting activities financed by fees that cover the cost of goods and services. The Revenue and Expenditure summary for all Auxiliary Funds is shown in Section B (see p ____).

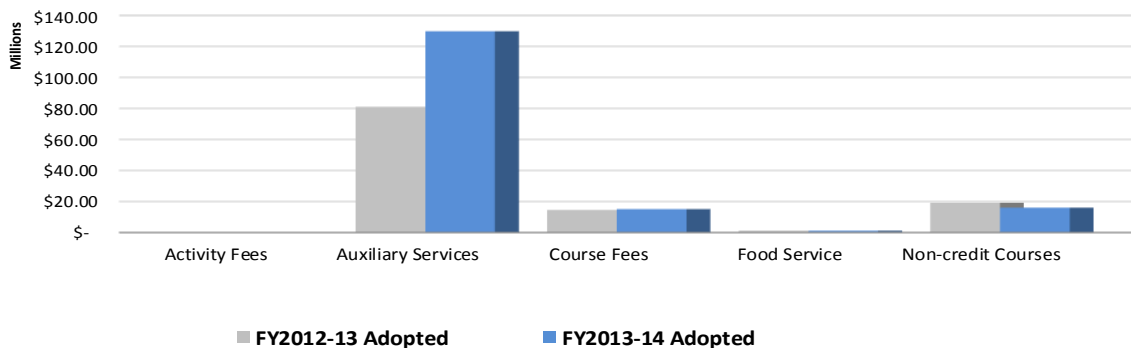
There are now four major funds within the Current Auxiliary group, since the Activity Fees for College Athletics is incorporated under the General Fund.:

- Other Auxiliary – includes Maricopa and Southwest Skill Centers, Rio Salado educational partnerships and contracts with corporations, Distance Learning and other self-funded activities
- Course Fees – includes all revenue and expenditure related to course fees
- Food Service – includes cafeteria operations at Scottsdale (outside management contract), Rio Salado and Estrella Mountain.
- Non-credit –includes revenue and expenditures related to all non-credit courses, such as Lifelong Learning and Continuing Education programs, National Chair Academy, Fitness Centers, Council for Teacher Education, summer camps, culinary seminars, etc.

The revenue for each fund is summarized below comparing FY13-14 Adopted with the FY12-13 Adopted Budget.

| | Activity Fees | Auxiliary Services | Course Fees | Food Service | Non-credit Courses | Transfers out | Total |
|----------------------------|---------------|--------------------|-------------|--------------|--------------------|---------------|-----------------------|
| FY2012-13 Adopted | \$ 426,400 | 81,087,397 | 14,526,227 | 1,165,830 | 19,191,619 | (6,145,185) | \$ 110,252,288 |
| FY2013-14 Adopted | \$ - | 129,854,426 | 15,132,285 | 1,252,504 | 16,071,532 | (1,257,000) | \$ 161,053,747 |
| Increase (Decrease) | \$ (426,400) | 48,767,029 | 606,058 | 86,674 | (3,120,087) | 4,888,185 | \$ 50,801,459 |
| % change | -100.0% | 60.1% | 4.2% | 7.4% | -16.3% | -79.5% | 46.1% |

Current Auxiliary Fund 2 Revenue



The following expenditure summary shows the Adopted FY13-14 budget by college, with details for each of the major Auxiliary funds, plus how FY13-14 compares with the FY12-13 Adopted Budget.

AUXILIARY FUND 2 EXPENDITURE DETAIL - BY COLLEGE

| College / District | FY12-13 Adopted | Other Auxiliary | Course Fees | Food Service | Non-Credit | FY13-14 Adopted | Increase/ (Decrease) | % Change |
|-----------------------|-----------------------|-----------------------|----------------------|---------------------|----------------------|----------------------|-------------------------|--------------|
| Phoenix | \$6,124,601 | \$ 3,116,675 | \$ 1,238,076 | | \$ 1,770,002 | \$ 6,124,753 | \$ 152 | 0.0% |
| PC Downtown | 69,001 | 60,000 | 8,500 | | | 68,500 | (501) | -0.7% |
| Glendale | 6,410,922 | 2,808,480 | 1,796,505 | | 1,242,186 | 5,847,171 | (563,751) | -8.8% |
| GCC North | 105,356 | 37,003 | | | 68,235 | 105,238 | (118) | -0.1% |
| GateWay | 6,919,509 | 4,578,652 | 1,510,758 | | 906,859 | 6,996,269 | 76,760 | 1.1% |
| Maricopa Skill Ctr | 14,228,272 | 13,553,291 | | | 324,020 | 13,877,311 | (350,961) | -2.5% |
| Northwest Skill Ctr | - | 8,465,350 | | | | 8,465,350 | 8,465,350 | N/A |
| Mesa | 15,893,178 | 4,731,504 | 3,645,879 | | 4,747,967 | 13,125,350 | (2,767,828) | -17.4% |
| Downtown Mesa Ed | 400,000 | 450,724 | | | 212,959 | 663,683 | 263,683 | 65.9% |
| Red Mountain | 335,000 | 29,883 | 433,277 | | | 463,160 | 128,160 | 38.3% |
| Scottsdale | 14,276,830 | 11,421,270 | 2,082,764 | 324,792 | 1,909,993 | 15,738,819 | 1,461,989 | 10.2% |
| SCC Business Institut | 171,683 | - | 33,000 | | 140,339 | 173,339 | 1,656 | 1.0% |
| Rio Salado | 25,314,366 | 24,643,604 | 1,362,159 | 854,428 | 620,559 | 27,480,750 | 2,166,384 | 8.6% |
| KJZZ Radio Station | 8,864 | | | | | - | (8,864) | 0.0% |
| South Mountain | 1,948,341 | 2,717,600 | 690,610 | | 687,000 | 4,095,210 | 2,146,869 | 110.2% |
| Chandler-Gilbert | 3,718,452 | 1,885,978 | 748,500 | | 1,083,321 | 3,717,799 | (653) | 0.0% |
| Williams Educ. Ctr. | 280,000 | 280,000 | | | | 280,000 | - | 0.0% |
| Paradise Valley | 4,682,990 | 2,027,662 | 981,757 | | 783,539 | 3,792,958 | (890,032) | -19.0% |
| Black Mountain | 77,703 | | | | 77,013 | 77,013 | (690) | -0.9% |
| Estrella Mountain | 5,263,779 | 3,649,343 | 600,500 | 73,284 | 872,540 | 5,195,667 | (68,112) | -1.3% |
| Southwest Skill Ctr | 4,933,505 | 4,864,320 | | | | 4,864,320 | (69,185) | -1.4% |
| District Office | 630,772 | 259,000 | | | | 259,000 | (371,772) | -58.9% |
| Dist Wide Programs | 4,604,349 | 40,274,087 | | | 625,000 | 40,899,087 | 36,294,738 | 788.3% |
| Subtotals | \$116,397,473 | \$ 129,854,426 | \$ 15,132,285 | \$ 1,252,504 | \$ 16,071,532 | \$162,310,747 | \$ 45,913,274 | 39.4% |
| Transfers out | \$ (6,145,185) | | | | | (1,257,000) | 4,888,185 | -79.5% |
| TOTALS | \$ 110,252,288 | \$ 129,854,426 | \$ 15,132,285 | \$ 1,252,504 | \$ 16,071,532 | \$161,053,747 | \$ 50,801,459 | 46.1% |

ATHLETIC PROGRAM/COLLEGE ACTIVITIES

The Athletic/College Activities (Fund 210) expenditure detail summary for Athletics/College Activities is not shown for FY13-14 since all of the revenues from student fees and all of the positions were moved to the General Fund.

OTHER AUXILIARY

The following Expenditure Detail Auxiliary (fund 230) includes budgeted expenditures by College for Facilities Rental & Other Auxiliary Programs and District-wide Supplements. District-wide supplements are budgeted centrally and later transferred to the colleges. Maricopa Skill Center and the Southwest Skill Center are included in this summary, but are shown in greater detail on the pages that follow.

| EXPENDITURE DETAIL FOR OTHER AUXILIARY PROGRAMS | | | | |
|---|----------------------|-----------------------|-------------------------|---------------|
| College / District | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Phoenix | \$ 3,116,697 | \$ 3,116,675 | \$ (22) | 0.0% |
| PC Downtown | 60,501 | 60,000 | (501) | -0.8% |
| Glendale | 3,024,480 | 2,808,480 | (216,000) | -7.1% |
| GCC North | 37,121 | 37,003 | (118) | -0.3% |
| GateWay | 4,545,916 | 4,578,652 | 32,736 | 0.7% |
| Maricopa Skill Ctr | 14,228,272 | 13,553,291 | (674,981) | -4.7% |
| Northwest Skill Ctr | - | 8,465,350 | 8,465,350 | N/A |
| Mesa | 4,625,951 | 4,731,504 | 105,553 | 2.3% |
| Downtown Mesa Ed Center | 400,000 | 450,724 | 50,724 | 12.7% |
| Red Mountain | 8,000 | 29,883 | 21,883 | 273.5% |
| Scottsdale | 9,813,742 | 11,421,270 | 1,607,528 | 16.4% |
| Rio Salado | 21,965,526 | 24,643,604 | 2,678,078 | 12.2% |
| KJZZ | 8,864 | - | (8,864) | -100.0% |
| South Mountain | 1,641,862 | 2,717,600 | 1,075,738 | 65.5% |
| Chandler-Gilbert | 1,886,619 | 1,885,978 | (641) | 0.0% |
| Williams Campus | 280,000 | 280,000 | - | 0.0% |
| Paradise Valley | 2,649,937 | 2,027,662 | (622,275) | -23.5% |
| Estrella Mountain | 3,551,683 | 3,649,343 | 97,660 | 2.7% |
| Southwest Skill Ctr | 4,933,505 | 4,864,320 | (69,185) | -1.4% |
| District Office | 630,772 | 259,000 | (371,772) | -58.9% |
| Subtotal Colleges | \$ 77,409,448 | \$ 89,580,339 | \$ 12,170,891 | 15.7% |
| District Programs / Transfers: | | | | |
| Compensated Absences | \$ 300,000 | \$ 300,000 | \$ - | 0.0% |
| DSSC Printshop / Copy Center | 152,555 | 152,959 | 404 | 0.3% |
| Think Tank - Excel & Mariserve | 55,000 | 55,000 | - | 0.0% |
| Women's Leadership Group Council | 6,300 | 6,300 | - | 0.0% |
| Corporate College/Public Safety | - | 36,586,554 | 36,586,554 | N/A |
| Other Transfers/Revenue Reserve | 2,015,625 | 2,024,805 | 9,180 | 0.5% |
| Carryforward | 1,148,469 | 1,148,469 | - | 0.0% |
| Subtotal Programs / Transfers | \$ 3,677,949 | \$ 40,274,087 | \$ 36,596,138 | 995.0% |
| TOTAL | \$ 81,087,397 | \$ 129,854,426 | \$ 48,767,029 | 60.1% |

MARICOPA SKILL CENTER

Maricopa Skill Center (MSC), a division of GateWay Community College, has been the Valley's leading workforce development center since 1962. Through competency based hands-on training, MSC graduates possess the industry-identified skills necessary to obtain employment and economic independence. MSC offers a variety of short-term certificate training programs for careers in business and technology, cosmetology, health care, and trades that are developed and evaluated by Valley employers. The Maricopa Skill Center takes pride in serving the community with effective and affordable job training.

MARICOPA SKILL CENTER BUDGET SUMMARIES

| REVENUE AND EXPENDITURE SUMMARY - MARICOPA SKILL CENTER | | | | |
|---|----------------------|----------------------|-------------------------|--------------|
| REVENUES | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Tuition | \$ 5,690,000 | \$ 5,257,000 | \$ (433,000) | -7.6% |
| Training Materials / Lab Fee/Course Fees | 1,785,000 | 1,675,000 | (110,000) | -6.2% |
| Registration Fee | 40,000 | 20,000 | (20,000) | -50.0% |
| Sales of Auxiliary Enterprises | 149,000 | 149,500 | 500 | 0.3% |
| Rental Income and Other | 261,233 | 263,733 | 2,500 | 1.0% |
| Carryforward | 1,876,562 | 1,434,964 | (441,598) | N/A |
| Transfers From MCCC General Fund | 4,426,477 | 4,753,094 | 326,617 | 7.4% |
| Total Anticipated Revenue | \$ 14,228,272 | \$ 13,553,291 | \$ (674,981) | -4.7% |
| EXPENDITURES | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Salaries & Wages | \$ 5,559,588 | \$ 5,325,691 | \$ (233,897) | -4.2% |
| Employee Benefits | 2,085,066 | 2,135,345 | 50,279 | 2.4% |
| Contract Service | 469,760 | 675,460 | 205,700 | 43.8% |
| Supplies & Materials | 2,205,920 | 2,081,920 | (124,000) | -5.6% |
| Fixed Charges | 160,855 | 180,753 | 19,898 | 12.4% |
| Comm & Utilities | 306,262 | 374,262 | 68,000 | 22.2% |
| Travel | 45,000 | 45,000 | - | 0.0% |
| Misc & Transfers | 3,395,821 | 2,734,860 | (660,961) | -19.5% |
| Total Expenditures | \$ 14,228,272 | \$ 13,553,291 | \$ (674,981) | -4.7% |
| ENROLLMENT / TUITION | | | | |
| Number of Days in Session | 243 | 243 | - | 0.0% |
| Hourly Tuition Rate (Except Nursing) | \$ 5.00 | \$ 5.00 | \$ - | 0.0% |
| Hourly Tuition Rate (Nursing Program) | \$ 6.00 | \$ 6.00 | \$ - | 0.0% |

SIGNIFICANT BUDGET CHANGES FOR FY13-14

Maricopa Skill Center's budget decreased \$675 thousand as a result of declines in Healthcare Programs, Business and Computer Technology and Workforce Custom Training and opening of the new Northwest campus.

| MARICOPA SKILL CENTER BY FUNCTION | | | | |
|------------------------------------|----------------------|----------------------|-------------------------|--------------|
| EXPENDITURES BY FUNCTION | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Instruction | \$ 6,891,951 | \$ 7,276,890 | \$ 384,939 | 5.6% |
| Academic Support | 4,419,633 | 3,275,436 | (1,144,197) | -25.9% |
| Student Services | 1,007,456 | 1,167,050 | 159,594 | 15.8% |
| Administration | 1,174,958 | 937,486 | (237,472) | -20.2% |
| Operation and Maintenance of Plant | 734,274 | 896,429 | 162,155 | 22.1% |
| Total Expenditures | \$ 14,228,272 | \$ 13,553,291 | \$ (674,981) | -4.7% |

MARICOPA SKILL CENTER – NORTHWEST

Starting July 2013, MSC will expand programs and services at its new Northwest Campus in an effort to meet the diverse needs of the Northwest Valley. Building on its current success, MSC's Northwest Campus will offer similar programs including but not limited to Aesthetician, Cosmetologist and Health Care certificates.

NORTHWEST SKILL CENTER BUDGET SUMMARIES

| REVENUE AND EXPENDITURE SUMMARY - NORTHWEST SKILL CENTER | | | | | |
|--|--------------------|---------------------|-------------------------|------------|--|
| REVENUES | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change | |
| Tuition | \$ - | \$ 6,565,350 | \$ 6,565,350 | N/A | |
| Training Materials / Lab Fee/Course Fees | - | 1,750,000 | 1,750,000 | N/A | |
| Registration Fee | - | - | - | N/A | |
| Sales of Auxiliary Enterprises | - | 150,000 | 150,000 | N/A | |
| Rental Income and Other | - | - | - | N/A | |
| Carryforward | - | - | - | N/A | |
| Transfers From MCCC General Fund | - | - | - | N/A | |
| Total Anticipated Revenue | \$ - | \$ 8,465,350 | \$ 8,465,350 | N/A | |
| EXPENDITURES | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change | |
| Salaries & Wages | \$ - | \$ 2,881,874 | \$ 2,881,874 | N/A | |
| Employee Benefits | - | 1,231,808 | 1,231,808 | N/A | |
| Contract Service | - | 157,700 | 157,700 | N/A | |
| Supplies & Materials | - | 1,864,450 | 1,864,450 | N/A | |
| Fixed Charges | - | 345,000 | 345,000 | N/A | |
| Comm & Utilities | - | 123,500 | 123,500 | N/A | |
| Travel | - | 15,000 | 15,000 | N/A | |
| Misc & Transfers | - | 1,846,018 | 1,846,018 | N/A | |
| Total Expenditures | \$ - | \$ 8,465,350 | \$ 8,465,350 | N/A | |
| ENROLLMENT / TUITION | | | | | |
| Number of Days in Session | - | 243 | 243 | N/A | |
| Hourly Tuition Rate (Except Nursing) | \$ - | \$ 5.00 | \$ 5.00 | N/A | |
| Hourly Tuition Rate (Nursing Program) | \$ - | \$ 6.00 | \$ 6.00 | N/A | |

| NORTHWEST SKILL CENTER BY FUNCTION | | | | | |
|------------------------------------|--------------------|---------------------|-------------------------|------------|--|
| EXPENDITURES BY FUNCTION | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change | |
| Instruction | \$ - | \$ 4,569,085 | \$ 4,569,085 | N/A | |
| Academic Support | - | 2,379,495 | 2,379,495 | N/A | |
| Student Services | - | 459,224 | 459,224 | N/A | |
| Administration | - | 412,896 | 412,896 | N/A | |
| Operation and Maintenance of Plant | - | 644,650 | 644,650 | N/A | |
| Total Expenditures | \$ - | \$ 8,465,350 | \$ 8,465,350 | N/A | |

SOUTHWEST SKILL CENTER

The South West Skill Center (SWSC) at Estrella Mountain Community College serves the growing community of the West Valley with short-term, hands-on training that prepares students for current and future job opportunities by utilizing the most up-to-date technology taught by industry professionals. SouthWest Skill Center has provided more than 4,000 students with quality training for immediate job entry into practical nursing, allied health and the distribution and logistics industry. The Skill Center offers the following programs: Practical Nurse; Emergency Medical Tech; Nursing Assistant; Medical Assistant; Phlebotomy; Medical Billing & Coding; Distribution Logistics Technician; Maintenance Technician and Spanish Medical Interpreter. Estrella Mountain provides educational opportunities, workforce training and community education programs for southwest Maricopa County.

SOUTHWEST SKILL CENTER BUDGET SUMMARIES

| REVENUE AND EXPENDITURE SUMMARY - SOUTHWEST SKILL CENTER | | | | |
|--|---------------------|---------------------|-------------------------|--------------|
| REVENUES | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Tuition | \$ 2,184,942 | \$ 2,223,913 | \$ 38,971 | 1.8% |
| Training Materials / Lab Fee | 214,440 | 223,356 | 8,916 | 4.2% |
| Registration Fee | 15,420 | 11,595 | (3,825) | -24.8% |
| Graduation | 15,420 | 11,670 | (3,750) | -24.3% |
| Rentals/Misc | 9,000 | 9,000 | - | 0.0% |
| Testing & Transcript | 2,708 | 32,708 | 30,000 | 1107.8% |
| Carryforward | 500,000 | 500,000 | - | 0.0% |
| Transfers From General Fund 1 | 1,991,575 | 1,852,078 | (139,497) | -7.0% |
| Total Anticipated Revenue | \$ 4,933,505 | \$ 4,864,320 | \$ (69,185) | -1.4% |
| EXPENDITURES | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Salaries & Wages | \$ 2,646,940 | \$ 2,941,857 | \$ 294,917 | 11.1% |
| Employee Benefits | 840,583 | 1,017,276 | 176,693 | 21.0% |
| Contract Service | 212,800 | 199,777 | (13,023) | -6.1% |
| Supplies & Materials | 229,000 | 244,800 | \$ 15,800 | 6.9% |
| Fixed Charges | 500 | 500 | - | 0.0% |
| Comm & Utilities | 107,000 | 107,000 | - | 0.0% |
| Travel | 28,550 | 21,000 | \$ (7,550) | -26.4% |
| Equipment, Misc & Transfers | 868,132 | 332,110 | (536,022) | -61.7% |
| Total Expenditures | \$ 4,933,505 | \$ 4,864,320 | \$ (69,185) | -1.4% |
| ENROLLMENT / TUITION | | | | |
| Number of Days in Session | 243 | 243 | - | 0.0% |
| Hourly Tuition Rate (Except Nursing) \$ | 5.00 | \$ 5.00 | \$ - | 0.0% |
| Hourly Tuition Rate (Nursing Progr) \$ | 6.00 | \$ 6.00 | \$ - | 0.0% |

SIGNIFICANT BUDGET CHANGES FOR FY13-14

Southwest Skill Center's budget decreased \$69.2 thousand as a result of declines in the Medical Assistant, Certified Distribution and Phlebotomy Programs offset by new program costs in Precision Manufacturing.

| SOUTHWEST SKILL CENTER BY FUNCTION | | | | |
|------------------------------------|---------------------|---------------------|-------------------------|--------------|
| BY FUNCTION: | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Instruction | \$ 4,208,758 | \$ 4,446,820 | \$ 238,062 | 5.7% |
| Academic Support | 92,500 | 92,500 | - | 0.0% |
| Student Services | 10,000 | 10,000 | - | 0.0% |
| Administration | 416,247 | 109,000 | (307,247) | -73.8% |
| Operation and Maintenance of Pla | 206,000 | 206,000 | - | 0.0% |
| Total Expenditures | \$ 4,933,505 | \$ 4,864,320 | \$ (69,185) | -1.4% |

COURSE FEES

The following Expenditure detail includes projected potential expenditures by College for Course Fees.

| EXPENDITURE DETAIL - COURSE FEES | | | | |
|----------------------------------|----------------------|----------------------|-------------------------|-------------|
| College | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Phoenix | \$ 1,238,066 | \$ 1,238,076 | \$ 10 | 0.0% |
| PC Downtown | 8,500 | 8,500 | - | 0.0% |
| Glendale | 2,022,446 | 1,796,505 | (225,941) | -11.2% |
| GateWay | 1,453,734 | 1,510,758 | 57,024 | 3.9% |
| Mesa | 3,011,123 | 3,645,879 | 634,756 | 21.1% |
| Red Mountain Campus | 327,000 | 433,277 | 106,277 | 32.5% |
| Scottsdale | 2,158,788 | 2,082,764 | (76,024) | -3.5% |
| SCC Business Institute | 33,000 | 33,000 | - | 0.0% |
| Rio Salado | 1,412,792 | 1,362,159 | (50,633) | -3.6% |
| South Mountain | 235,507 | 690,610 | 455,103 | 193.2% |
| Chandler-Gilbert | 748,512 | 748,500 | (12) | 0.0% |
| Paradise Valley | 1,111,194 | 981,757 | (129,437) | -11.6% |
| Estrella Mountain | 765,565 | 600,500 | (165,065) | -21.6% |
| TOTAL | \$ 14,526,227 | \$ 15,132,285 | \$ 606,058 | 4.2% |

FOOD SERVICE

The following Expenditure Detail includes budgeted expenditures by College for Food Service. The increase at Rio Salado is due increases in part-time wages, professional services and supplies.

| EXPENDITURE DETAIL - FOOD SERVICE | | | | |
|-----------------------------------|---------------------|---------------------|-------------------------|-------------|
| College | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Scottsdale | \$ 324,792 | \$ 324,792 | \$ - | 0.0% |
| Rio Salado | 767,751 | 854,428 | 86,677 | 11.3% |
| Estrella Mountain | 73,287 | 73,284 | (3) | 0.0% |
| TOTAL | \$ 1,165,830 | \$ 1,252,504 | \$ 86,674 | 7.4% |

NON-CREDIT

The Expenditure Detail on the following page includes budgeted expenditures by College for Non-credit/Special Interest Programs. Fees for each class are determined by the amount necessary to cover all associated costs. If sufficient revenues are not generated, the class will not be offered or expenditures will be reduced accordingly.

| EXPENDITURE DETAIL - NON-CREDIT/SPECIAL PROGRAMS | | | | |
|---|----------------------------|----------------------------|---------------------------------|-----------------|
| College | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
| Phoenix | \$ 1,769,838 | \$ 1,770,002 | \$ 164 | 0.0% |
| Glendale | 1,363,996 | 1,242,186 | (121,810) | -8.9% |
| GCC North | 68,235 | 68,235 | - | 0.0% |
| GateWay | 919,859 | 906,859 | (13,000) | -1.4% |
| Maricopa Skill Center | - | 324,020 | 324,020 | N/A |
| Mesa | 8,256,104 | 4,747,967 | (3,508,137) | -42.5% |
| Downtown Mesa Ed Ctr | - | 212,959 | 212,959 | N/A |
| Scottsdale | 1,979,508 | 1,909,993 | (69,515) | -3.5% |
| SCC Business Institute | 138,683 | 140,339 | 1,656 | 1.2% |
| Rio Salado | 1,168,297 | 620,559 | (547,738) | -46.9% |
| South Mountain | 70,972 | 687,000 | 616,028 | 868.0% |
| Chandler-Gilbert | 1,083,321 | 1,083,321 | - | 0.0% |
| Paradise Valley | 921,859 | 783,539 | (138,320) | -15.0% |
| Black Mountain Campus | 77,703 | 77,013 | (690) | -0.9% |
| Estrella Mountain | 873,244 | 872,540 | (704) | -0.1% |
| District-Wide | 500,000 | 625,000 | 125,000 | 25.0% |
| TOTAL | \$ 19,191,619 | \$ 16,071,532 | \$ (3,120,087) | -16.3% |

AUXILIARY FUND 2 BUDGETED POSITIONS

The following summary compares budgeted positions by college/district and by employee group for all Fund 2 FTE's.

| AUXILIARY FUND2 FULL-TIME EQUIVALENT (FTE) SUMMARY - BY COLLEGE | | | | | | | | | | | | | |
|---|-----------------|--------------|--------------|------------|------------|--------------|-----------------|--------------|--------------|------------|------------|--------------|-----------------|
| College/District | FY12-13 Adopted | | | | | | FY13-14 Adopted | | | | | | |
| | Res Fac | MAT | PSA | M&O | Safety | TOTAL | Res Fac | MAT | PSA | M&O | Safety | TOTAL | Incr/ (Decr) |
| Phoenix | | 1.0 | 1.3 | | | 2.3 | | 1.0 | 1.3 | | | 2.3 | 0.0 |
| Glendale/GCCNorth | | 1.5 | 2.8 | | | 4.3 | | 2.5 | 2.0 | | | 4.5 | 0.3 |
| GateWay | | 1.0 | 0.6 | | | 1.6 | | 1.0 | 0.6 | | | 1.6 | 0.0 |
| Maricopa Skill Ctr | 54.0 | 19.5 | 29.8 | 5.0 | | 108.3 | 49.0 | 18.6 | 31.7 | 5.0 | | 104.3 | (4.0) |
| Northwest Skill Ctr | | 0.0 | 0.0 | 0.0 | | 0.0 | 43.0 | 3.0 | 15.0 | 2.0 | | 63.0 | 63.0 |
| Mesa | | 5.4 | 14.0 | | | 19.4 | | 4.8 | 12.8 | | | 17.6 | (1.8) |
| Scottsdale | | 14.0 | 14.1 | 1.0 | 0.2 | 29.3 | | 10.0 | 13.1 | 1.0 | 0.2 | 24.3 | (5.0) |
| Rio Salado | | 55.1 | 82.8 | 1.0 | | 138.9 | | 65.1 | 91.8 | 1.0 | | 157.9 | 19.0 |
| South Mountain | | 0.0 | 0.0 | | | 0.0 | | 0.0 | | | | 0.0 | 0.0 |
| Chandler-Gilbert | | 0.0 | 0.0 | | | 0.0 | | 0.0 | | | | 0.0 | 0.0 |
| Paradise Valley | | 1.0 | 1.3 | | | 2.3 | | 1.0 | 1.3 | | | 2.3 | 0.0 |
| Estrella Mountain | | 4.0 | 2.5 | | | 6.5 | | 4.0 | 2.4 | | | 6.4 | (0.0) |
| Southwest SkillCtr | 18.0 | 12.8 | 9.0 | | | 39.8 | 19.8 | 15.8 | 10.1 | | | 45.7 | 6.0 |
| District Office | | 3.7 | 0.0 | | | 3.7 | | | | | | 0.0 | (3.7) |
| Totals | 72.0 | 118.9 | 158.0 | 7.0 | 0.2 | 356.1 | 111.8 | 126.8 | 182.1 | 9.0 | 0.2 | 429.9 | 73.8 |

The Grand Total for Auxiliary Fund was a 429.9 FTE's for FY13-14.

Rio Salado added 19 FTE's in MAT and PSA for Student Services, and to staff Rio's new centers/locations. Positions added include Project Coordinator, Site Coordinator, Early Childhood Education Coordinator, Coordinator Corporate and Government Programs, Student Services Technician, Program Advisor, Financial Aid Technician and Office Coordinator.

Southwest Skill Center added 6 FTE's including two Instructors, three Program Managers, and one Administrative Secretary.

Maricopa Skill Center eliminated 5 vacant Instructors, added a MAT and 2 PSA for a net reduction of 2.0 FTE's.

The opening of the Northwest Skill Center will add 43 Instructors, 3 MAT FTE's, 15 PSA FTE's, 2 M&O FTE's for a total increase of 63 FTE's.

The District Office moved 3.7 FTE's in Community Partnerships to Fund 1; Mesa Community College eliminated 1.8 vacant FTE's and Scottsdale eliminated 1 vacant FTE and moved 3 Athletic Specialist FTE's to Fund 110.

These changes resulted in a Grand Total of 73.8 more FTE's among all Auxiliary Fund 2 accounts.



Adopted Budget

FY2013-14

Section E: Restricted Fund 3

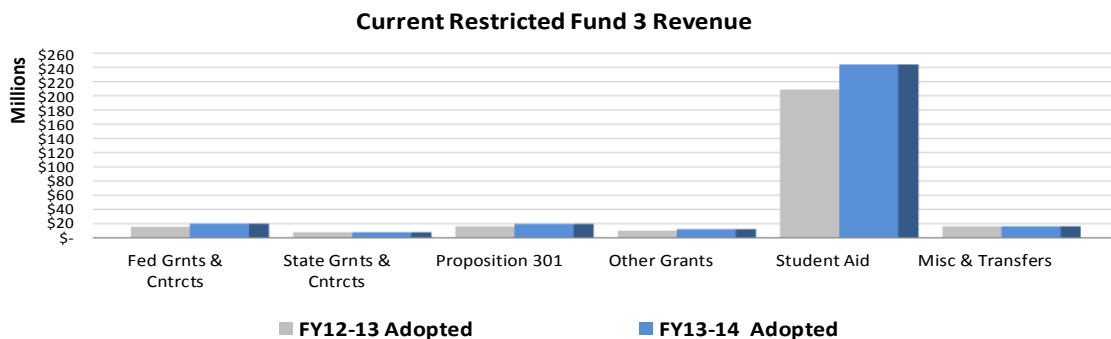
SECTION E – RESTRICTED FUND 3

Revenues that are restricted in use are budgeted in the Current Restricted Fund (Fund 3). The Restricted Fund budget reflects potential financial aid awards, grants, contracts and Proposition 301 sales tax revenues (for workforce development and training).

REVENUE BUDGET

The chart below compares the FY13-14 Adopted Budget with the FY12-13 Adopted Budget by revenue source.

| | Fed Grnts & Cntrcts | State Grnts & Cntrcts | Proposition 301 | Other Grants | Student Aid | Misc & Transfers | Total |
|---------------------|---------------------|-----------------------|-----------------|--------------|-------------|------------------|----------------|
| FY12-13 Adopted | \$ 15,305,437 | 7,692,695 | 16,226,653 | 10,077,969 | 208,738,846 | 16,174,843 | \$ 274,216,443 |
| FY13-14 Adopted | \$ 19,590,763 | 7,738,412 | 19,273,652 | 12,283,778 | 244,030,282 | 16,153,872 | \$ 319,070,759 |
| Increase (Decrease) | 4,285,326 | 45,717 | 3,046,999 | 2,205,809 | 35,291,436 | (20,971) | \$ 44,854,316 |
| % change | 28.0% | 0.6% | 18.8% | 21.9% | 16.9% | -0.1% | 16.4% |



STUDENT FINANCIAL AID: Without these funds, many students would be unable or more limited in their ability to attend college. The single largest source of financial aid is Pell Grants from the Federal government. The higher projected federal financial aid is based on the increased maximum Pell Grant amount and increased utilization.

GRANTS AND CONTRACTS: The Maricopa Community Colleges receive numerous grants and contracts that advance teaching and learning, and the district's commitment to public service, including:

- Carl Perkins Grant funds
- ABE/GED/ESOL Grants from the Department of Education
- National Science Foundation
- Small Business Administration Grants for business training and counseling
- The Gateway Early College High School and the Teacher Prep Charter High School
- Title V Grant
- ASSETS Grants from Corporation for National and Community Service
- State and Private Grants for Nursing Programs
- First Things First funds from the Arizona Early Childhood and Health Development Board

EXPENDITURE BUDGET BY COLLEGE

The Fund 3 Expenditure Detail Summary by College/Unit is shown on the next page in three sections. Projections for Restricted budgets are estimates only, based on: 1) carryover of existing grants & contracts; 2) historic allocations for financial aid; and 3) potential grants and contracts which may be awarded.

| RESTRICTED FUND BUDGET DETAIL BY COLLEGE | | | | | |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|
| Expenditure Category | Phoenix College | Glendale College | GateWay College | Mesa College | Scottsdale College |
| Grants & Contracts | | | | | |
| Federal Grants & Contracts | \$ 509,748 | \$ 458,855 | \$ 1,825,766 | \$ 717,559 | \$ 572,539 |
| State Grants & Contracts | 394,923 | 250,935 | 1,376,858 | 550,226 | 207,295 |
| Charter Schools | 575,152 | - | 1,979,234 | - | - |
| Prop. 301: Faculty Workforce Initiatives | 112,127 | 355,494 | - | 606,143 | 358,567 |
| Other Grants & Contracts | 144,136 | 669,650 | 833,610 | 175,430 | 148,128 |
| Total Grants & Contracts | \$ 1,736,086 | \$ 1,734,934 | \$ 6,015,468 | \$ 2,049,358 | \$ 1,286,529 |
| Student Financial Aid | | | | | |
| FWS - Federal | \$ 547,232 | \$ 223,286 | \$ 180,000 | \$ 529,509 | \$ 185,037 |
| FWS - Inst. Matching (25%) | 182,411 | 74,429 | 60,000 | 176,503 | 61,679 |
| Pell Grants | 23,253,704 | 33,250,343 | 12,400,000 | 39,611,845 | 9,959,241 |
| FSEOG - Federal | 258,386 | 554,513 | 102,131 | 525,514 | 130,875 |
| FSEOG - Inst. Matching (25%) | 86,129 | 184,838 | 34,044 | 175,171 | 43,625 |
| Admin. Overhead (9710) | 53,708 | 51,853 | 18,809 | 70,335 | 21,061 |
| LEAP - Federal | - | - | - | - | - |
| LEAP - State | 33,463 | 41,602 | 24,134 | 52,000 | 23,352 |
| LEAP - District Matching | 33,463 | 41,602 | 24,134 | 52,000 | 23,352 |
| Scholarships | 1,311,031 | 1,242,809 | 900,000 | 1,708,698 | 837,115 |
| Subtotal Student Financial Aid | \$ 25,759,527 | \$ 35,665,275 | \$ 13,743,252 | \$ 42,901,575 | \$ 11,285,337 |
| Less FWS Inst. Matching | (182,411) | (74,429) | (60,000) | (176,503) | (61,679) |
| Less SEOG Inst. Matching | (86,129) | (184,838) | (34,044) | (175,171) | (43,625) |
| Total Student Financial Aid | \$ 25,490,987 | \$ 35,406,008 | \$ 13,649,208 | \$ 42,549,901 | \$ 11,180,033 |
| Other Restricted Activity | \$ 153,177 | \$ 252,836 | \$ 22,495 | \$ 318,038 | \$ 99,378 |
| Total Restricted Fund | \$ 27,380,250 | \$ 37,393,778 | \$ 19,687,171 | \$ 44,917,297 | \$ 12,565,940 |

| RESTRICTED FUND BUDGET DETAIL BY COLLEGE | | | | | |
|--|-----------------------|----------------------|-----------------------------|----------------------------|-------------------------|
| Expenditure Category | Rio Salado College | South Mt. College | Chandler Gilbert College | Paradise Valley College | Estrella Mt. College |
| Grants & Contracts | | | | | |
| Federal Grants & Contracts | \$ 3,493,512 | \$ 793,250 | \$ 2,269,262 | \$ 55,639 | \$ 5,250,993 |
| State Grants & Contracts | 821,504 | 39,610 | 135,817 | 586,925 | 194,195 |
| Charter Schools | - | - | - | - | - |
| Prop. 301: Faculty | 129,107 | 124,873 | 631,138 | 120,430 | 343,693 |
| Workforce Initiatives | - | - | - | - | - |
| Other Grants & Contracts | 7,952,751 | 1,181,403 | 58,781 | 127,368 | 7,102 |
| Total Grants & Contracts | \$ 12,396,874 | \$ 2,139,136 | \$ 3,094,998 | \$ 890,362 | \$ 5,795,983 |
| Student Financial Aid | | | | | |
| FWS - Federal | \$ - | \$ 131,971 | \$ 126,849 | \$ 132,525 | \$ 183,842 |
| FWS - Inst. Matching (25%) | - | 43,990 | 42,283 | 44,175 | 61,281 |
| Pell Grants* | 40,333,845 | 10,513,000 | 13,402,755 | 9,608,760 | 15,015,494 |
| FSEOG - Federal | 17,414 | 79,776 | 99,625 | 156,963 | 169,097 |
| FSEOG - Inst. Matching (25%) | 5,805 | 26,592 | 33,208 | 52,321 | 56,366 |
| Admin. Overhead (9710) | 1,160 | 14,116 | 15,097 | 19,299 | 23,529 |
| LEAP - Federal | - | - | - | - | - |
| LEAP - State | 46,329 | 20,105 | 24,878 | 22,915 | 25,150 |
| LEAP - District Matching | 46,329 | 20,105 | 24,878 | 22,915 | 25,150 |
| Scholarships | 329,369 | 1,290,500 | 791,532 | 281,091 | 423,992 |
| Subtotal Student Financial Aid | \$ 40,780,251 | \$ 12,140,155 | \$ 14,561,105 | \$ 10,340,964 | \$ 15,983,901 |
| Less FWS Inst. Matching | - | (43,990) | (42,283) | (44,175) | (61,281) |
| Less SEOG Inst. Matching | (5,805) | (26,592) | (33,208) | (52,321) | (56,366) |
| Total Student Financial Aid | \$ 40,774,446 | \$ 12,069,573 | \$ 14,485,614 | \$ 10,244,468 | \$ 15,866,254 |
| Other Restricted Activity | \$ 50,748 | \$ 39,812 | \$ 68,202 | \$ 48,504 | \$ 75,382 |
| Total Restricted Fund | \$ 53,222,068 | \$ 14,248,521 | \$ 17,648,814 | \$ 11,183,334 | \$ 21,737,619 |

| RESTRICTED FUND BUDGET DETAIL BY COLLEGE | | | | |
|--|-----------------------|------------------------|-----------------------------------|-----------------------|
| Expenditure Category | Maricopa Skill Center | Southwest Skill Center | District Office/ District Wide | Grand Total |
| Grants & Contracts | | | | |
| Federal Grants & Contracts | \$ 27,185 | \$ 38,095 | \$ 3,578,360 | \$ 19,590,763 |
| State Grants & Contracts | 26,241 | 53,747 | 545,749 | 5,184,025 |
| Charter Schools | - | - | - | 2,554,386 |
| Prop. 301: Faculty | - | - | - | 2,781,572 |
| Workforce Initiatives | - | - | 16,517,380 | 16,517,380 |
| Other Grants & Contracts | - | - | 985,419 | 12,283,778 |
| Total Grants & Contracts | \$ 53,426 | \$ 91,842 | \$ 21,626,908 | \$ 58,911,904 |
| Student Financial Aid | | | | |
| FWS - Federal | \$ - | \$ - | \$ - | 2,240,251 |
| FWS - Inst. Matching (25%) | - | - | - | 746,751 |
| Pell Grants* | 1,453,730 | 616,210 | 20,000,000 | 229,418,927 |
| FSEOG - Federal | 31,992 | - | - | 2,126,286 |
| FSEOG - Inst. Matching (25) | 10,664 | - | - | 708,763 |
| Admin. Overhead (9710) | 2,133 | - | - | 291,100 |
| LEAP - Federal | - | - | - | - |
| LEAP - State | - | - | 86,072 | 400,000 |
| LEAP - District Matching | - | - | 86,072 | 400,000 |
| Scholarships | 15,754 | 21,827 | - | 9,153,718 |
| Subtotal Student Financial Aid | \$ 1,514,273 | \$ 638,037 | \$ 20,172,144 | \$ 245,485,796 |
| Less FWS Inst. Matching | - | - | - | (746,751) |
| Less SEOG Inst. Matching | (10,664) | - | - | (708,763) |
| Total Student Financial Aid | \$ 1,503,609 | \$ 638,037 | \$ 20,172,144 | \$ 244,030,282 |
| Other Restricted Activity | \$ - | \$ - | \$ 15,000,000 | \$ 16,128,572 |
| Total Restricted Fund | \$ 1,557,035 | \$ 729,879 | \$ 56,799,052 | \$ 319,070,759 |

PROPOSITION 301

Proposition 301 is a statewide November 2000 referendum that raised sales taxes for education; community colleges are required to use the funds for workforce development and training. The Maricopa Community colleges anticipate receiving \$7.7 million in Proposition 301 sales tax revenues to support workforce development initiatives.

The capital allocation is given to a single different community college campus every year on a rotating basis. Maricopa received \$1 million in FY04-05, in FY07-8 and FY09-10, FY10-11 and FY11-12 for a total of \$5 million. This fulfills the State's commitments to the District.

REVENUE AND EXPENDITURE SUMMARY - PROPOSITION 301

| REVENUES | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
|------------------------------------|------------------------|------------------------|---------------------------------|-----------------|
| Prop 301 Sales Tax Revenue | \$ 7,215,375 | \$ 7,689,190 | \$ 473,815 | 6.6% |
| Interest Income | 7,500 | 25,000 | 17,500 | 233.3% |
| Fund Balance Carryforward Estimate | 9,003,778 | 11,559,462 | 2,555,684 | 28.4% |
| Total Revenues | \$ 16,226,653 | \$ 19,273,652 | \$ 3,046,999 | 18.78% |

| EXPENDITURES | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change |
|---------------------------------------|------------------------|------------------------|---------------------------------|-----------------|
| Quality Instruction | \$ 2,767,746 | \$ 2,756,272 | \$ (11,474) | -0.4% |
| Small Business Development Ctr. | 315,000 | 315,000 | - | 0.0% |
| GPEC Dues | 42,000 | 42,000 | - | 0.0% |
| College Workforce Initiatives | 2,428,474 | 2,428,474 | - | 0.0% |
| 21st Century Maricopa Career Software | 300,000 | 300,000 | - | 0.0% |
| GateWay CC Incubator Project | 4,000,000 | - | (4,000,000) | -100.0% |
| Corporate College Programs | | 3,000,000 | 3,000,000 | N/A |
| Reserve | 1,369,655 | 1,430,835 | 61,180 | 4.5% |
| Carryforward Estimate | 5,003,778 | 9,001,071 | 3,997,293 | 79.9% |
| Total Expenditures | \$ 16,226,653 | \$ 19,273,652 | \$ 3,046,999 | 18.78% |

PHOENIX COLLEGE PREPARATORY ACADEMY

| REVENUE AND EXPENDITURE SUMMARY - PHOENIX COLLEGE PREPARATORY ACADEMY | | | | | |
|---|--------------------|--------------------|-------------------------|-------------|--|
| REVENUES | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change | |
| State Grants and Contracts | \$ 566,252 | \$ 575,172 | \$ 8,920 | 1.6% | |
| Total Revenues | \$ 566,252 | \$ 575,172 | \$ 8,920 | 1.6% | |
| EXPENDITURES | | | | | |
| Personal Services | \$ 319,270 | \$ 349,983 | \$ 30,713 | 9.6% | |
| Employee Benefits | 71,409 | 92,395 | 20,986 | 29.4% | |
| Purchase Services | 90,258 | 56,901 | (33,357) | -37.0% | |
| Supplies and Materials | 53,904 | 28,994 | (24,910) | -46.2% | |
| Transportation | 25,911 | 25,000 | (911) | -3.5% | |
| Miscellaneous & Transfers | 5,500 | 21,899 | 16,399 | 298.2% | |
| Total Expenditures | \$ 566,252 | \$ 575,172 | \$ 8,920 | 1.6% | |

GATEWAY EARLY COLLEGE HIGH SCHOOL

| REVENUE AND EXPENDITURE SUMMARY - GATEWAY EARLY COLLEGE HIGH SCHOOL | | | | | |
|---|---------------------|---------------------|-------------------------|--------------|--|
| REVENUES | FY12-13 Adopted | FY13-14 Adopted | Increase/ (Decrease) | % Change | |
| State Grants and Contracts | \$ 1,592,712 | \$ 1,979,234 | \$ 386,522 | 24.3% | |
| Total Revenues | \$ 1,592,712 | \$ 1,979,234 | \$ 386,522 | 24.3% | |
| EXPENDITURES | | | | | |
| Personal Services | \$908,965 | \$1,040,355 | \$ 131,390 | 14.5% | |
| Employee Benefits | 312,401 | 340,408 | 28,007 | 9.0% | |
| Contract Services | 161,100 | 267,096 | 105,996 | 65.8% | |
| Supplies and Materials | 132,624 | 68,014 | (64,610) | -48.7% | |
| Transportation | 45,750 | 45,000 | (750) | -1.6% | |
| Miscellaneous & Transfers | 31,872 | 218,361 | 186,489 | 585.1% | |
| Total Expenditures | \$1,592,712 | \$1,979,234 | \$ 386,522 | 24.3% | |



Adopted Budget

FY2013-14

Section F: Plant Fund 7

SECTION F – PLANT FUND 7

The Plant fund (Fund 7) is MCCC'D's capital budget fund; it includes capital state aid if appropriated, the 2004 General Obligation bonds issued, Revenue bond proceeds and debt services related to those bonds. The major source of funding comes from General Obligation (GO) Bonds, revenue bonds and transfers from the General Fund for capital equipment.

STATE AID

State Aid for capital was suspended since FY09-10; we anticipate funding will continue to be suspended. As a result, the Adopted Budget assumes that we will not be appropriated any Capital State Aid funding for FY13-14.

BOND PROCEEDS

In 2004, Maricopa County voters overwhelmingly approved \$951 million General Obligation Bond Program. Bonds totaling \$800 million have been issued (Series A, B, C, and D). Although the timing for issuing bonds is subject to cash flow needs, we are planning for the final issuance (Series E) of \$151 million in FY12-13.

Table 1 below identifies the planned uses of Bond funds by Bond issuance. The intent of the bond proceeds is to support the construction/purchase of 1.5 million square feet of new building space as well as the renovation of 600,000 square feet of existing space. As of June 30, 2013, approximately 90% of the program has been completed which includes additional building space of 1.4 million square feet, the renovation of approximately 566,000 square feet, and the purchase of several land parcels and buildings in Maricopa County to meet future and current growth needs of the District. Additionally, funding has been/ will be used to support new technology initiatives, enhance and improve occupational programs, and provide preventative maintenance for existing structures.

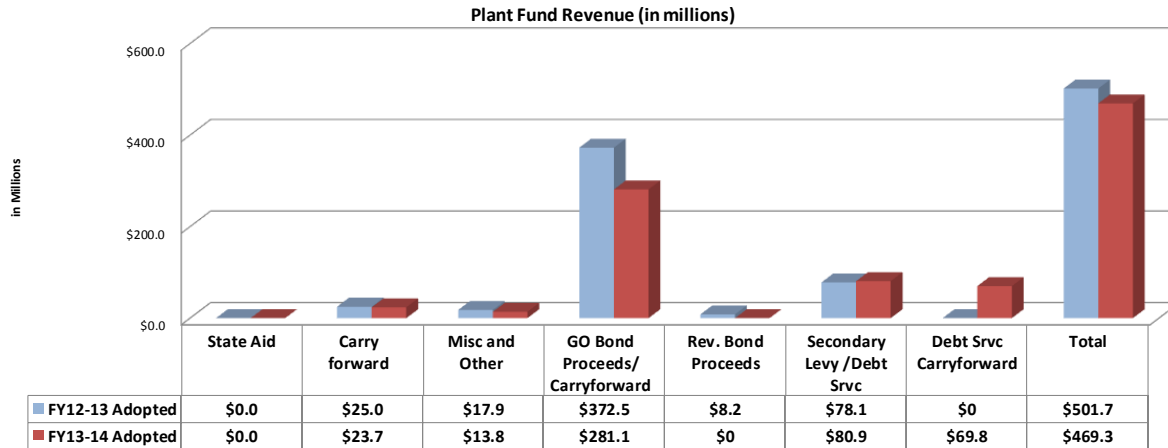
Table 1

**2004 G.O. Bond Program
Current and Projected Amounts by Program, Projects, and Series**

| Categories of Expense | Series A-D | Series E | TOTAL |
|--------------------------------------|-----------------------|-----------------------|-----------------------|
| Construction | 564,413,245 | 29,009,186 | 593,422,432 |
| Regulatory and Compliance Programs | 10,355,073 | 4,563,042 | 14,918,115 |
| Security & Specialty Programs | 19,903,225 | 5,884,366 | 25,787,590 |
| Construction Projects | \$ 594,671,543 | \$ 39,456,594 | \$ 634,128,137 |
| Land Acquisition | 19,000,000 | - | 19,000,000 |
| Maintenance and Improvement Projects | 34,938,221 | 21,571,841 | 56,510,062 |
| Technology | 105,295,017 | 64,356,101 | 169,651,117 |
| Occupational Equipment | 46,365,219 | 25,704,464 | 72,069,684 |
| Total | \$ 800,270,000 | \$ 151,089,000 | \$ 951,359,000 |

PLANT FUND SUMMARY

The Revenue and Expenditure summary for the Plant Fund is shown in Section B. The revenue for each major funding source is shown in the chart below, comparing FY13-14 Adopted with the FY12-13 Adopted Budget.



PLANT FUND EQUIPMENT ALLOCATION SUMMARY

A portion of the 2004 GO Bond Proceeds is allocated to colleges for specific programs

- ❖ Information Technology Allocation to Colleges (ITAC) is based on schedules provided by the colleges;
- ❖ Occupational Education (OCC ED) allocations to colleges include funding for occupational-related equipment.

In the past, colleges also received a pro-rata share of the State-Aid Equipment Allocation; however, these funds were suspended since FY09-10. As noted earlier, we assume that there will be no Capital State Aid for FY13-14.

A summary of College Allocations for these specific Bond programs is shown below:

| FY2013-14 PROPOSED ALLOCATIONS TO COLLEGES | | | | | | | |
|---|------------------------------|---------------------|----------------|--------------------------------|-------------------|----------------|---------------------|
| College | 2004 GO BOND ITAC ALLOCATION | | | 2004 GO BOND OCC-ED ALLOCATION | | | FY2013-14 |
| | FY2012-13 Adopted | FY2013-14 Adopted | Percent Change | FY2012-13 Adopted | FY2013-14 Adopted | Percent Change | Adopted Total |
| Phoenix | \$ - | \$ - | N/A | \$ - | \$ - | N/A | \$ - |
| Glendale | 750,000 | 750,000 | 0.0% | - | - | N/A | 750,000 |
| GateWay | - | - | N/A | - | - | N/A | - |
| Maricopa Skill Ctr * | - | - | N/A | - | - | N/A | - |
| Mesa | - | - | N/A | - | - | N/A | - |
| Red Mountain | - | - | N/A | - | - | N/A | - |
| Scottsdale | - | - | N/A | - | - | N/A | - |
| Rio Salado | 1,305,000 | 1,305,000 | 0.0% | 525,000 | 525,000 | 0.0% | 1,830,000 |
| South Mountain | - | - | N/A | - | - | N/A | - |
| Chandler-Gilbert | - | - | N/A | - | - | N/A | - |
| Williams Campus | - | - | N/A | - | - | N/A | - |
| Paradise Valley | - | - | N/A | - | - | N/A | - |
| Estrella Mountain | 928,045 | 928,041 | 0.0% | - | - | N/A | 928,041 |
| Southwest Skill Ctr * | - | - | N/A | - | - | N/A | - |
| District Office | - | - | N/A | - | - | N/A | - |
| TOTAL | \$ 2,983,045 | \$ 2,983,041 | 0.0% | \$ 525,000 | \$ 525,000 | 0% | \$ 3,508,041 |

CAPITAL EQUIPMENT REQUESTS

The following College summaries represent potential purchases of capital equipment over \$20,000 during FY13-14.

| COLLEGE SUMMARY | | FUND SOURCE SUMMARY | |
|--------------------------------|------------------|----------------------------------|------------------|
| College | Total Cost | Source | Total Cost |
| Phoenix College | \$119,000 | 2004 GO Bond (College Mngd Tech) | \$473,680 |
| GateWay Community College | 51,883 | 2004 GO Bond (Occ Ed Equipment) | 234,092 |
| Maricopa Skill Center | 30,000 | Fund 710 (State Aid) | 133,000 |
| Southwest Skill Center | 81,000 | GRAND TOTAL | \$840,772 |
| Rio Salado College | 253,000 | | |
| South Mountain Comm. College | 50,000 | | |
| Paradise Valley Comm. College | 180,889 | | |
| Estrella Mountain Comm College | 75,000 | | |
| GRAND TOTAL | \$840,772 | | |

| College | Fund Source | Equipment Description | Unit Cost | # | Total Cost |
|----------------------|----------------------------------|---|-----------|---|------------------|
| PC | 2004 GO Bond (College Mngd Tech) | generator and related installation | \$119,000 | 1 | \$119,000 |
| PC SUBTOTAL | | | | | \$119,000 |
| GWC | 2004 GO Bond (Occ Ed Equipment) | Rubberized Playground | 51,883 | 1 | \$51,883 |
| GWC SUBTOTAL | | | | | \$51,883 |
| MSC | 2004 GO Bond (Occ Ed Equipment) | Sedan Vehicle | 30,000 | 1 | \$30,000 |
| MSC SUBTOTAL | | | | | \$30,000 |
| SWSC | 2004 GO Bond (Occ Ed Equipment) | VRTEX 360 Virtual Reality Arc Welding Trainer | 49,000 | 1 | \$49,000 |
| | 2004 GO Bond (Occ Ed Equipment) | VRTEX Portable Welding Training Simulator | 32,000 | 1 | \$32,000 |
| SWSC SUBTOTAL | | | | | \$81,000 |
| RSC | 2004 GO Bond (College Mngd Tech) | Dell Server | 35,000 | 4 | \$140,000 |
| | 2004 GO Bond (College Mngd Tech) | SAN Enclosure | 30,000 | 1 | \$30,000 |
| | Fund 710 (State Aid) | Courier Van | 26,000 | 1 | \$26,000 |
| | Fund 710 (State Aid) | M&O Panel Truck | 32,000 | 1 | \$32,000 |
| | Fund 710 (State Aid) | Sedan Vehicle | 25,000 | 1 | \$25,000 |
| RSC SUBTOTAL | | | | | \$253,000 |
| SMC | Fund 710 (State Aid) | Vehicle | 25,000 | 2 | \$50,000 |
| SMC SUBTOTAL | | | | | \$50,000 |
| PVC | 2004 GO Bond (College Mngd Tech) | Digital Recording Snake System | 28,000 | 1 | \$28,000 |
| | 2004 GO Bond (College Mngd Tech) | Dimension 3D Printer for Engineering Program | 51,680 | 1 | \$51,680 |
| | 2004 GO Bond (College Mngd Tech) | Electronic Signage System | 30,000 | 1 | \$30,000 |
| | 2004 GO Bond (Occ Ed Equipment) | Sim Man 3-G for Nursing Program | 71,209 | 1 | \$71,209 |
| PVC SUBTOTAL | | | | | \$180,889 |
| EMC | 2004 GO Bond (College Mngd Tech) | Network Switch for Performing Arts Center | 35,000 | 1 | \$35,000 |
| | 2004 GO Bond (College Mngd Tech) | Wireless LAN Controller | 20,000 | 2 | \$40,000 |
| EMC SUBTOTAL | | | | | \$75,000 |
| GRAND TOTAL | | | | | \$840,772 |

Capital Equipment Requests are not submitted for items that are included in construction or ITAC projects.



Adopted Budget
FY2013-14

Section G: Legal Budget

SECTION G – LEGAL BUDGET
SCHEDULE A --SUMMARY OF BUDGET DATA

MARICOPA COUNTY COMMUNITY COLLEGE DISTRICT
MARICOPA COMMUNITY COLLEGES
BUDGET FOR FISCAL YEAR 2014
SUMMARY OF BUDGET DATA

| | <u>Budget 2014</u> | <u>Budget 2013</u> | <u>Amount</u> | <u>Increase/Decrease From Budget 2013 To Budget 2014 %</u> |
|---|-------------------------|-------------------------|----------------------|--|
| I. CURRENT GENERAL AND PLANT FUNDS | | | | |
| A. Expenditures: | | | | |
| Current General Fund | \$ 715,029,047 | \$ 683,497,573 | \$ 31,531,474 | 4.61% |
| Unexpended Plant Fund | 318,568,233 | 423,620,363 | (105,052,130) | -24.80% |
| Retirement of Indebtedness Plant Fund | 150,714,126 | 78,125,113 | 72,589,013 | 92.91% |
| TOTAL | \$ <u>1,184,311,406</u> | \$ <u>1,185,243,049</u> | \$ <u>(931,643)</u> | <u>-0.08%</u> |
| B. Expenditures Per Full-Time Student Equivalent (FTSE): | | | | |
| Current General Fund | \$ 7,578 /FTSE | \$ 7,244 /FTSE | \$ 334 /FTSE | 4.61% |
| Unexpended Plant Fund | \$ 3,376 /FTSE | \$ 4,490 /FTSE | \$ (1,113) /FTSE | -24.80% |
| Projected FTSE Count | <u>94,350</u> | <u>94,350</u> | | |
| II. TOTAL ALL FUNDS ESTIMATED PERSONNEL COMPENSATION | | | | |
| Employee Salaries and Hourly Costs | \$ 400,569,187 | \$ 396,615,145 | \$ 3,954,042 | 1.00% |
| Retirement Costs | 37,221,598 | 35,550,261 | 1,671,337 | 4.70% |
| Healthcare Costs | 51,295,343 | 49,297,224 | 1,998,119 | 4.05% |
| Other Benefit Costs | 32,723,590 | 32,343,394 | 380,196 | 1.18% |
| TOTAL | \$ <u>521,809,718</u> | \$ <u>513,806,024</u> | \$ <u>8,003,694</u> | <u>1.56%</u> |
| III. SUMMARY OF PRIMARY AND SECONDARY PROPERTY TAX LEVIES AND RATES | | | | |
| A. Amount Levied: | | | | |
| Primary Tax Levy | \$ 412,623,059 | \$ 396,192,808 | \$ 16,430,251 | 4.15% |
| Secondary Tax Levy | 79,242,739 | 76,200,590 | 3,042,149 | 3.99% |
| TOTAL LEVY | \$ <u>491,865,798</u> | \$ <u>472,393,398</u> | \$ <u>19,472,400</u> | <u>4.12%</u> |
| B. Rates Per \$100 Net Assessed Valuation: | | | | |
| Primary Tax Rate | \$ 1.2896 | \$ 1.1563 | \$ 0.1333 | 11.53% |
| Secondary Tax Rate | 0.2459 | 0.2215 | 0.0244 | 11.02% |
| TOTAL RATE | \$ <u>1.5355</u> | \$ <u>1.3778</u> | \$ <u>0.1577</u> | <u>11.45%</u> |
| IV. MAXIMUM ALLOWABLE PRIMARY PROPERTY TAX LEVY FOR FISCAL YEAR 2014 PURSUANT TO A.R.S. §42-17051 | | | \$ 434,882,213 | |
| V. AMOUNT RECEIVED FROM PRIMARY PROPERTY TAXES IN FISCAL YEAR 2013 IN EXCESS OF THE MAXIMUM ALLOWABLE AMOUNT AS CALCULATED PURSUANT TO A.R.S. §42-17051 | | | \$ - | |

SCHEDULE B --RESOURCES

**MARICOPA COUNTY COMMUNITY COLLEGE DISTRICT
MARICOPA COMMUNITY COLLEGES
BUDGET FOR FISCAL YEAR 2014
RESOURCES**

| | CURRENT FUNDS | | | PLANT FUNDS | | Other Funds 2014 | Total All Funds 2014 | Total All Funds 2013 | % Increase/Decrease | | | | | | | | |
|--|-------------------|----------------------|---------------------|----------------------------|---------------------------------|------------------|----------------------|----------------------|---------------------|-------------|--------|-------------|------|---------------|----|---------------|------|
| | General Fund 2014 | Restricted Fund 2014 | Auxiliary Fund 2014 | Unexpended Plant Fund 2014 | Retirement of Indebtedness 2014 | | | | | | | | | | | | |
| BEGINNING BALANCES-July 1 | | | | | | | | | | | | | | | | | |
| Restricted | \$ | 14,881,605 | \$ | 38,593,107 | \$ | 69,819,488 | \$ | 123,953,200 | \$ | 135,426,925 | (8.5%) | | | | | | |
| Unrestricted | 159,161,991 | 5,055,761 | 144,331,583 | 106,059,118 | | 36,691,600 | 451,300,053 | 422,480,202 | 6.8% | | | | | | | | |
| Total Beginning Balances | \$ | 159,161,991 | \$ | 144,331,583 | \$ | 69,819,488 | \$ | 37,350,600 | \$ | 575,253,253 | \$ | 557,907,127 | 3.1% | | | | |
| REVENUES AND OTHER INFLOWS | | | | | | | | | | | | | | | | | |
| Student Tuition and Fees | | | | | | | | | | | | | | | | | |
| General Tuition | \$ | 212,877,930 | \$ | 19,249,810 | \$ | | \$ | 232,127,740 | \$ | 225,739,803 | 2.8% | | | | | | |
| Out-of-District Tuition | 214,207 | | | | | | 214,207 | 350,507 | (38.9%) | | | | | | | | |
| Out-of-State Tuition | 17,107,990 | | 12,851,519 | | | | 29,959,509 | 29,237,990 | 2.5% | | | | | | | | |
| Student Fees | 5,704,260 | | 31,203,817 | | | | 36,908,077 | 32,415,861 | 13.9% | | | | | | | | |
| Tuition/Fee Remissions or Waivers | | | | | | | | | | | | | | | | | |
| State Appropriations | | | | | | | | | | | | | | | | | |
| Maintenance Support | 7,913,100 | | | | | | 7,913,100 | 8,315,700 | (4.8%) | | | | | | | | |
| Equalization Aid | | | | | | | | | | | | | | | | | |
| Capital Support | | | | | | | | | | | | | | | | | |
| Property Taxes | | | | | | | | | | | | | | | | | |
| Primary Tax Levy | 412,623,059 | | | | | | 412,623,059 | 396,192,808 | 4.1% | | | | | | | | |
| Secondary Tax Levy | | | | | 79,242,739 | | 79,242,739 | 77,698,713 | 2.0% | | | | | | | | |
| Gifts, Grants, and Contracts | | 282,952,135 | 2,412,558 | | | | 285,364,693 | 241,219,575 | 18.3% | | | | | | | | |
| Sales and Services | | | 11,918,303 | | | | 11,918,303 | 11,508,839 | 3.6% | | | | | | | | |
| Investment Income | 505,000 | 25,000 | 15,000 | 30,015,000 | | | 30,560,000 | 38,394,599 | (20.4%) | | | | | | | | |
| State Shared Sales Tax | | 7,689,190 | | | | | 7,689,190 | 7,215,375 | 6.6% | | | | | | | | |
| Other Revenues | 12,920,501 | 16,444,972 | | 251,089,000 | 1,651,899 | | 282,106,372 | 222,883,178 | 26.6% | | | | | | | | |
| Proceeds from Sale of Bonds | | | | | | | | 151,089,000 | (100.0%) | | | | | | | | |
| Total Revenues/Other Inflows | 669,866,047 | 307,111,297 | 77,651,007 | 281,104,000 | 80,894,638 | | 1,416,626,989 | 1,442,261,948 | (1.8%) | | | | | | | | |
| TRANSFERS | | | | | | | | | | | | | | | | | |
| Transfers In | | 400,000 | 26,042,157 | 13,780,160 | | | 40,222,317 | 43,518,478 | (7.6%) | | | | | | | | |
| (Transfers Out) | | | (1,257,000) | | | | (1,257,000) | (6,145,185) | (79.5%) | | | | | | | | |
| Total Transfers | | 400,000 | 24,785,157 | 13,780,160 | | | 38,965,317 | 37,373,293 | 4.3% | | | | | | | | |
| LESS Reserves: | | | | | | | | | | | | | | | | | |
| Financial Stability | (57,947,000) | | (3,200,000) | | | | (61,147,000) | (59,598,928) | 2.6% | | | | | | | | |
| Health Spending / Worker's Comp Reserve | | | | | | (35,550,600) | (35,550,600) | (34,627,906) | 2.7% | | | | | | | | |
| Enrollment Growth/Retention | (5,000,000) | | | | | | (5,000,000) | (10,462,300) | (52.2%) | | | | | | | | |
| Indirect Costs Recovery | | (1,624,000) | | | | | (1,624,000) | (1,623,267) | 0.0% | | | | | | | | |
| Gifts, Grants, & Student Aid | | (3,441,904) | | | | (1,800,000) | (5,241,904) | (4,456,615) | 17.6% | | | | | | | | |
| SSI/SSE/Safety/Other | (6,000,000) | | (21,033,000) | | | | (27,033,000) | (21,032,863) | 28.5% | | | | | | | | |
| College Priority Initiatives | (4,047,000) | | (7,551,000) | (3,300,000) | | | (14,898,000) | (24,747,641) | (39.8%) | | | | | | | | |
| Corporate College | | (3,266,000) | (18,000,000) | | | | (21,266,000) | (35,000,000) | (39.2%) | | | | | | | | |
| Bond Operating Costs | (6,445,000) | | | | | | (6,445,000) | (6,445,000) | -- | | | | | | | | |
| Debt Service | | | | | | | | (59,393,827) | (100.0%) | | | | | | | | |
| Capital Master Planning (FY14) | | | | | | | | (5,000,000) | (100.0%) | | | | | | | | |
| Future Bond Projects | | | | (38,594,000) | | | (38,594,000) | (38,344,260) | 0.7% | | | | | | | | |
| Future IT Initiatives | (8,997,000) | | | (20,000,000) | | | (28,997,000) | (30,000,000) | (3.3%) | | | | | | | | |
| Capital Equipment Replacement Plan | | | (12,593,000) | (8,705,000) | | | (21,298,000) | (43,463,342) | (51.0%) | | | | | | | | |
| Student Bad Debt | (3,000,000) | | | | | | (3,000,000) | (3,000,000) | -- | | | | | | | | |
| Other Future Capital Projects | | (46,000) | (11,681,000) | (50,369,152) | | | (62,096,152) | (66,414,558) | (6.5%) | | | | | | | | |
| Reserves for Potential Claims/Contingency | (22,562,991) | | (11,656,000) | | | | (34,218,991) | (24,220,081) | 41.3% | | | | | | | | |
| Total Resources Available for the Budget Year | \$ | 715,029,047 | \$ | 319,070,759 | \$ | 161,053,747 | \$ | 318,568,233 | \$ | 150,714,126 | \$ | 0 | \$ | 1,664,435,912 | \$ | 1,569,711,780 | 6.0% |

SCHEDULE C--EXPENDITURES AND OTHER OUTFLOWS
**MARICOPA COUNTY COMMUNITY COLLEGE DISTRICT
MARICOPA COMMUNITY COLLEGES
BUDGET FOR FISCAL YEAR 2014
EXPENDITURES AND OTHER OUTFLOWS**

| | CURRENT FUNDS | | | PLANT FUNDS | | Total All Funds 2014 | Total All Funds 2013 | % Increase/ Decrease |
|--|-------------------------|----------------------------|---------------------------|----------------------------------|---------------------------------------|----------------------------|----------------------------|----------------------------|
| | General Fund 2014 | Restricted Fund 2014 | Auxiliary Fund 2014 | Unexpended Plant Fund 2014 | Retirement of Indebtedness 2014 | | | |
| TOTAL RESOURCES AVAILABLE FOR THE BUDGET YEAR (from Schedule B) | \$ 715,029,047 | \$ 319,070,759 | \$ 161,053,747 | \$ 318,568,233 | \$ 150,714,126 | \$ 1,664,435,912 | \$ 1,569,711,780 | 6.0% |
| EXPENDITURES/OTHER OUTFLOWS | | | | | | | | |
| Instruction | \$ 292,612,255 | \$ 18,391,396 | \$ 51,137,610 | | | \$ 362,141,261 | \$ 318,923,487 | 13.6% |
| Public Service | 2,331,455 | 24,223,052 | 6,053,760 | | | 32,608,267 | 22,651,765 | 44.0% |
| Academic Support | 76,277,184 | 17,994,709 | 4,076,316 | | | 98,348,209 | 83,716,335 | 17.5% |
| Student Services | 65,652,523 | 9,615,376 | 12,949,736 | | | 88,217,635 | 79,131,859 | 11.5% |
| Institutional Support (Admin.) | 142,513,092 | 3,984,299 | 23,778,680 | | | 170,276,071 | 124,248,993 | 37.0% |
| Operation/Maintenance of Plant | 61,880,287 | 16,968 | 3,660,238 | | | 65,557,493 | 57,310,341 | 14.4% |
| Scholarships | 21,090,274 | 244,844,959 | 2,237,663 | | | 268,172,896 | 228,725,888 | 17.2% |
| Auxiliary Enterprises | | | 14,706,289 | | | 14,706,289 | 110,252,288 | (86.7%) |
| Capital Assets | | | 36,586,554 | 281,089,000 | | 317,675,554 | 395,515,144 | (19.7%) |
| Debt Service - General Obligation Bonds | | | | | 78,226,298 | 78,226,298 | 77,698,713 | 0.7% |
| Debt Service/Other Long Term Debt | | | | | 418,200 | 418,200 | 531,619 | (21.3%) |
| Other Expenditures | | | | 13,795,160 | | 13,795,160 | - | -- |
| Contingency | 52,671,977 | | 5,866,901 | 23,684,073 | 72,069,628 | 154,292,579 | 71,005,348 | 117.3% |
| Total Expenditures and Other Outflows | \$ 715,029,047 | \$ 319,070,759 | \$ 161,053,747 | \$ 318,568,233 | \$ 150,714,126 | \$ 1,664,435,912 | \$ 1,569,711,780 | 6.0% |



Adopted Budget

FY2013-14

Section H: Appendix

SECTION H - APPENDIX

STUDENT ENROLLMENT

Historic Student Enrollment

| Headcount | ACTUAL | | | | PROJECTED | PROJECTED |
|------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | FISCAL 2008-09 | FISCAL 2009-10 | FISCAL 2010-11 | FISCAL 2011-12 | FISCAL 2012-13 | FISCAL 2013-14 |
| Phoenix | 18,874 | 20,247 | 21,392 | 19,525 | 19,153 | 22,250 |
| Glendale | 29,840 | 32,378 | 32,962 | 32,854 | 32,197 | 37,403 |
| GateWay | 13,549 | 14,159 | 13,266 | 11,674 | 11,177 | 12,984 |
| Mesa | 39,605 | 41,759 | 41,836 | 40,070 | 38,364 | 44,567 |
| Scottsdale | 17,343 | 17,492 | 17,702 | 17,474 | 16,593 | 19,276 |
| Rio Salado | 50,784 | 52,634 | 57,746 | 56,031 | 54,271 | 63,046 |
| South Mountain | 8,905 | 9,490 | 10,186 | 8,027 | 7,909 | 9,187 |
| Chandler-Gilbert | 15,696 | 16,388 | 17,938 | 19,611 | 20,154 | 23,413 |
| Paradise Valley | 14,633 | 15,673 | 16,046 | 15,246 | 14,573 | 16,929 |
| Estrella Mountain | 10,551 | 11,636 | 12,612 | 12,508 | 13,100 | 15,219 |
| Subtotal | 219,780 | 231,856 | 241,686 | 233,020 | 227,491 | 264,274 |
| Maricopa Skill Center | 1,237 | 1,512 | 1,477 | 1,336 | 1,474 | 1,712 |
| Southwest Skill Center | 860 | 959 | 819 | 680 | 476 | 553 |
| ABE/GED/ESL | 9,223 | 9,113 | 11,264 | 11,128 | 11,259 | 13,080 |
| Subtotal | 11,320 | 11,584 | 13,560 | 13,144 | 13,209 | 15,345 |
| Total Headcount | 231,100 | 243,440 | 255,246 | 246,164 | 240,700 | 279,618 |

| Full-Time Student Equivalent (FTSE) | ACTUAL | | | | PROJECTED | PROJECTED |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | FISCAL 2008-09 | FISCAL 2009-10 | FISCAL 2010-11 | FISCAL 2011-12 | FISCAL 2012-13 | FISCAL 2013-14 |
| Phoenix | 5,911 | 6,821 | 7,576 | 7,137 | 7,001 | 8,133 |
| Glendale | 10,428 | 11,959 | 12,777 | 12,728 | 12,473 | 14,490 |
| GateWay | 3,661 | 3,823 | 3,897 | 3,567 | 3,415 | 3,967 |
| Mesa | 13,792 | 15,501 | 16,097 | 15,363 | 14,709 | 17,087 |
| Scottsdale | 5,896 | 6,312 | 6,397 | 6,350 | 6,030 | 7,005 |
| Rio Salado | 11,937 | 12,220 | 14,378 | 14,263 | 13,815 | 16,049 |
| South Mountain | 2,251 | 2,746 | 2,954 | 2,778 | 2,737 | 3,180 |
| Chandler-Gilbert | 5,677 | 6,465 | 7,206 | 7,830 | 8,047 | 9,348 |
| Paradise Valley | 4,826 | 5,505 | 5,715 | 5,503 | 5,260 | 6,110 |
| Estrella Mountain | 3,416 | 4,184 | 4,739 | 4,709 | 4,932 | 5,729 |
| Subtotal | 67,795 | 75,536 | 81,736 | 80,228 | 78,419 | 91,098 |
| Maricopa Skill Center | 907 | 1,081 | 1,064 | 844 | 931 | 1,082 |
| Southwest Skill Center | 402 | 449 | 407 | 343 | 240 | 279 |
| ABE/GED/ESL | 995 | 1,083 | 1,337 | 1,609 | 1,628 | 1,891 |
| Subtotal | 2,304 | 2,613 | 2,808 | 2,796 | 2,799 | 3,252 |
| Total FTSE | 70,099 | 78,149 | 84,544 | 83,024 | 81,218 | 94,350 |

* Headcount reflects credit courses only.

Note: Columns may not add due to rounding.

HISTORIC TUITION & FEES

The tables and chart below show Maricopa's tuition in comparison with the Public 2-yr National Average and Western state institutions. Locally Maricopa is a bargain compared to Arizona State University, where the tuition exceeds \$10,000 per year. The approved \$5 per credit tuition increase for Maricopa for FY13-14 is included below.

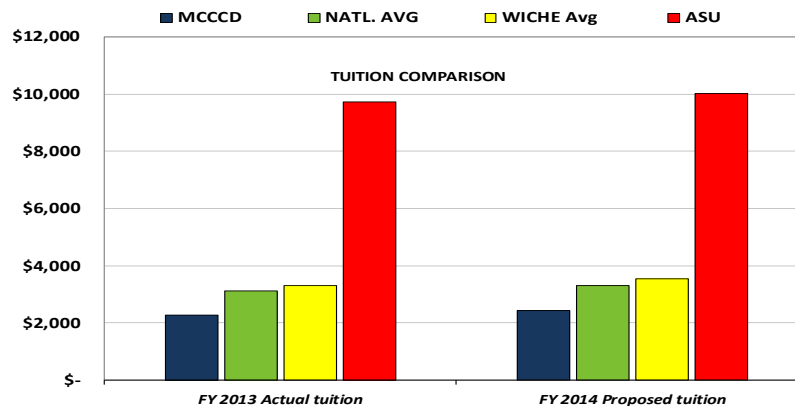
MCCCD Historic Tuition & Fees

| Fiscal Year | Per Credit Hour | | | Annual | | |
|-------------------|-----------------|-----------------------|----------------|----------------|---------------------------|-------------|
| | General Tuition | Student Activity Fees | Combined Total | Annual Cost | Increase/Decrease Dollars | Percent |
| FY 2003-04 | \$38.50 | \$12.50 | \$51.00 | \$1,530 | \$150 | 10.87% |
| FY 2004-05 | \$53.50 | \$1.50 | \$55.00 | \$1,650 | \$120 | 7.84% |
| FY 2005-06 | \$58.50 | \$1.50 | \$60.00 | \$1,800 | \$150 | 9.1% |
| FY 2006-07 | \$63.50 | \$1.50 | \$65.00 | \$1,950 | \$150 | 8.3% |
| FY 2007-08 | \$63.50 | \$1.50 | \$65.00 | \$1,950 | \$0 | 0.0% |
| FY 2008-09 | \$69.00 | \$2.00 | \$71.00 | \$2,130 | \$180 | 9.2% |
| FY 2009-10 | \$69.00 | \$2.00 | \$71.00 | \$2,130 | \$0 | 0.0% |
| FY 2010-11 | \$69.00 | \$2.00 | \$71.00 | \$2,130 | \$0 | 0.0% |
| FY 2011-12 | \$74.00 | \$2.00 | \$76.00 | \$2,280 | \$150 | 7.0% |
| FY 2012-13 | \$74.00 | \$2.00 | \$76.00 | \$2,280 | \$0 | 0.0% |
| FY 2013-14 | \$79.00 | \$2.00 | \$81.00 | \$2,430 | \$150 | 6.6% |

Local, National, and WICHE Comparisons

| Fiscal Year | MARICOPA DISTRICT | | NATL. AVG. PUBLIC 2YR INST. | | WICHE AVG. PUBLIC 2YR INST. | | AZ STATE UNIVERSITY | |
|-------------------|-------------------|----------------|-----------------------------|----------------|-----------------------------|----------------|---------------------|----------------|
| | Annual Cost | Percent Change | Annual Cost | Percent Change | Annual Cost | Percent Change | Annual Cost | Percent Change |
| FY 2003-04 | \$1,530 | 10.87% | \$1,702 | 14.77% | \$1,840 | 13.37% | \$3,593 | 39.10% |
| FY 2004-05 | \$1,650 | 7.84% | \$1,847 | 8.52% | \$2,005 | 8.97% | \$3,973 | 10.58% |
| FY 2005-06 | \$1,800 | 9.1% | \$2,182 | 18.1% | \$2,177 | 8.6% | \$4,311 | 8.5% |
| FY 2006-07 | \$1,950 | 8.3% | \$2,266 | 3.8% | \$2,300 | 5.6% | \$4,686 | 8.7% |
| FY 2007-08 | \$1,950 | 0.0% | \$2,361 | 4.2% | \$2,395 | 4.1% | \$4,969 | 6.0% |
| FY 2008-09 | \$2,130 | 9.2% | \$2,372 | 0.5% | \$2,488 | 3.9% | \$5,659 | 13.9% |
| FY 2009-10 | \$2,130 | 0.0% | \$2,558 | 7.8% | \$2,648 | 6.4% | \$6,840 | 20.9% |
| FY 2010-11 | \$2,130 | 0.0% | \$2,727 | 6.6% | \$2,847 | 7.5% | \$8,844 | 29.3% |
| FY 2011-12 | \$2,280 | 7.0% | \$2,959 | 8.5% | \$3,119 | 9.6% | \$9,716 | 9.9% |
| FY 2012-13 | \$2,280 | 0.0% | \$3,131 | 5.8% | \$3,319 | 6.4% | \$9,720 | 0.0% |
| FY 2013-14 | \$2,430 | 6.6% | \$3,313 | 5.8% | \$3,532 | 6.4% | \$10,002 | 2.9% |

NOTE: FY13-14: MCCCD tuition increase was approved at the March Governing Board meeting. Tuition for the National and WICHE costs are projected based on the prior year's percentage. ASU's tuition for FY14 was adopted by the Arizona Board of Regents (ABOR) on April 4, 2013. Sources for past years include: National Average from "Trends in College Pricing", College Board; WICHE (Western Interstate Commission for Higher Education) and ASU from "Tuition and Fees in Public Higher Education in the West".



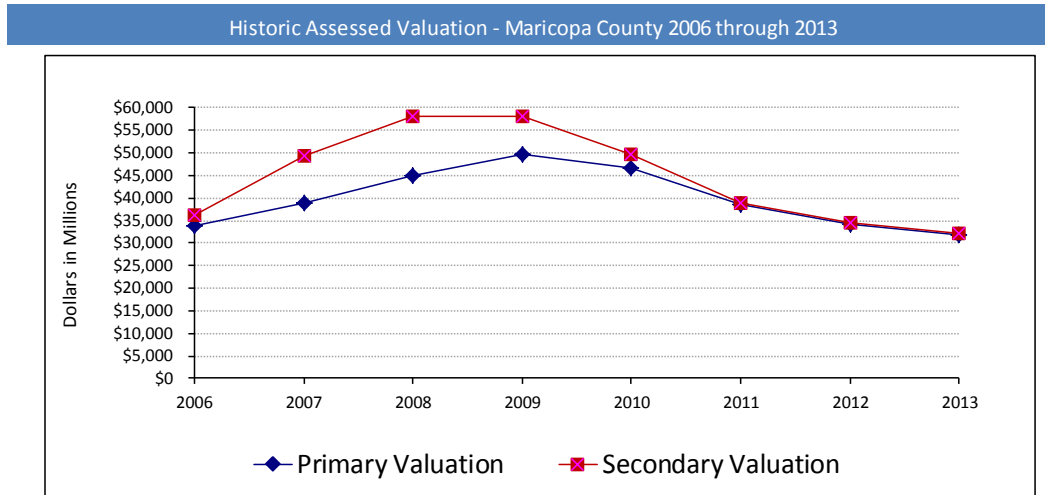
PROPERTY TAX

Property taxes represent a major source of support for the general operations and capital needs of the Maricopa Community Colleges. The following illustrates the property tax that owners of homes with varying assessed valuations may expect to pay in FY 2013-14, based on the approved 2% levy rate increase.

| FY13-14 APPROVED PROPERTY TAXES FOR VARIOUS HOME VALUES | | | | | | | |
|---|-----------------------|----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Approx. Value for Taxes | \$50,000 | \$100,000 | \$150,000 | \$200,000 | \$250,000 | \$300,000 | |
| Assessment Ratio @ 10% | \$5,000 | \$10,000 | \$15,000 | \$20,000 | \$25,000 | \$30,000 | |
| FY 13-14 Tax | Rate per \$100 | | | | | | |
| Primary Tax | \$1.2896 | \$64.48 | \$128.96 | \$193.44 | \$257.92 | \$322.40 | \$386.88 |
| Secondary Tax | \$0.2459 | \$12.30 | \$24.59 | \$36.89 | \$49.18 | \$61.48 | \$73.77 |
| Combined Tax | \$1.5355 | \$76.78 | \$153.55 | \$230.33 | \$307.10 | \$383.88 | \$460.65 |

HISTORIC PROPERTY ASSESSMENT

The chart and table below show the history of assessed valuation of property in Maricopa County. This valuation is a factor in determining the primary and secondary tax levies of the Maricopa Community Colleges. The net assessment values have been declining for the past four years due to the economy. The Net Assessments from the Maricopa County Assessor show decreases in both the Primary and Secondary Valuations for 2013, though not as drastic as in 2011 and in 2012.



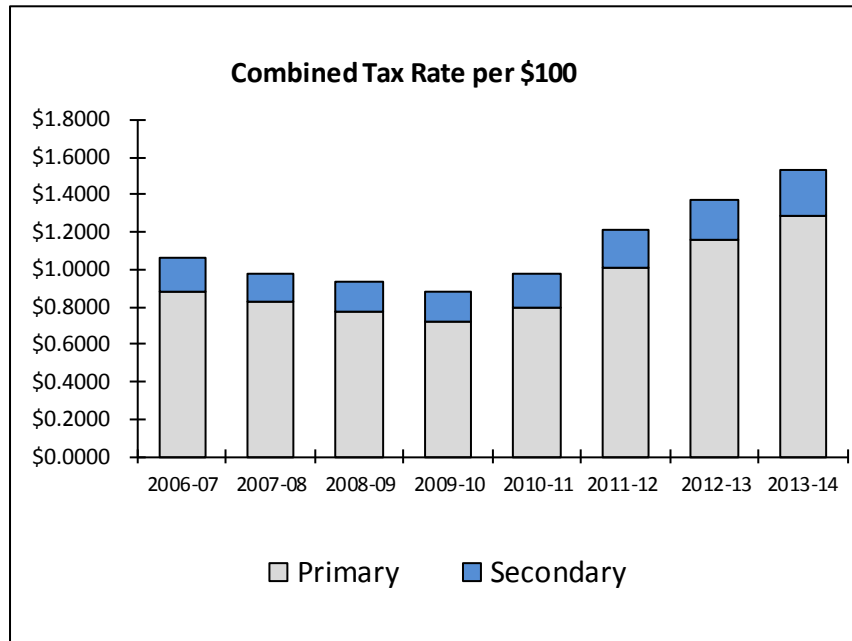
| Tax Yr | PRIMARY | | | SECONDARY | | |
|--------|--------------------|------------------------------|---------|--------------------|------------------------------|---------|
| | Assessed Valuation | Increase / (Decrease) Amount | Percent | Assessed Valuation | Increase / (Decrease) Amount | Percent |
| 2006 | \$ 33,807,465,267 | \$ 2,797,180,562 | 9.0% | \$ 36,294,693,601 | \$ 3,097,475,203 | 9.3% |
| 2007 | 38,930,267,550 | 5,122,802,283 | 15.2% | 49,534,573,831 | 13,239,880,230 | 36.5% |
| 2008 | 44,881,602,698 | 5,951,335,148 | 15.3% | 58,303,635,287 | 8,769,061,456 | 17.7% |
| 2009 | 49,679,450,134 | 4,797,847,436 | 10.7% | 57,984,051,718 | (319,583,569) | -0.5% |
| 2010 | 46,842,818,990 | (2,836,631,144) | -5.7% | 49,662,543,618 | (8,321,508,100) | -14.4% |
| 2011 | 38,492,098,635 | (8,350,720,355) | -17.8% | 38,760,296,714 | (10,902,246,904) | -22.0% |
| 2012 | 34,263,842,274 | (4,228,256,361) | -11.0% | 34,400,455,716 | (4,359,840,998) | -11.2% |
| 2013 | 31,996,204,979 | (2,267,637,295) | -6.6% | 32,229,006,810 | (2,171,448,906) | -6.3% |

HISTORIC PROPERTY TAX RATES

The chart and table below provide historic information on the primary and secondary property tax rates for the Maricopa Community Colleges. It should be noted that rate increases the past three years in both Primary and Secondary are as result of Lower Net Assessed Valuation in Maricopa County (see prior page). The Primary Tax Rate includes the property tax for FY13-14 with the approved 2% levy increase on existing property.

MCCCD Property Tax Rates per \$100 of Assessed Valuation

| Fiscal Year | Primary | Secondary | Total |
|----------------|-----------------|-----------------|-----------------|
| 2006-07 | \$0.8815 | \$0.1831 | \$1.0646 |
| 2007-08 | \$0.8246 | \$0.1514 | \$0.9760 |
| 2008-09 | \$0.7752 | \$0.1634 | \$0.9386 |
| 2009-10 | \$0.7246 | \$0.1598 | \$0.8844 |
| 2010-11 | \$0.7926 | \$0.1802 | \$0.9728 |
| 2011-12 | \$1.0123 | \$0.1959 | \$1.2082 |
| 2012-13 | \$1.1563 | \$0.2215 | \$1.3778 |
| 2013-14 | \$1.2896 | \$0.2459 | \$1.5355 |



APPROVED TAX RATE AND ASSESSED VALUATION

In 1980 Arizona citizens amended the State Constitution and capped primary property tax revenue increases from existing property to 2% per year. This is an additional means of limiting tax increases to small marginal amounts. With the exception of FY09-10, F10-11 and FY12-13, the Maricopa Governing Board has approved an increase on property tax revenues. The Constitution permits the Governing Board to levy the unused capacity from the past. The following chart shows the levy and the tax rates for primary and secondary taxes, with the approved 2% increase in the primary levy. It should be noted that the Maximum Levy for MCCCDC from the Maricopa County Assessor for 2013 was \$434 Million, which would result in a tax increase almost 7.3%.

| MARICOPA COMMUNITY COLLEGES | | | |
|--|------------------|--|----------------------|
| ADOPTED TAX RATES AND MAXIMUM LEVIES for FY 2013-14 | | | |
| MAXIMUM LEVY AND TAX RATE CALCULATIONS | | PRIMARY TAX LEVY AND RATE | |
| 1. Actual Prior Year Levy | \$396,192,808 | Maximum Primary Levy Amount FY 2012-13 | \$396,192,808 |
| 2. Line 1 increased by 2% | \$404,116,664 | Primary Tax Rate FY 2012-13 | \$1.1563 |
| 3. Current Assessed Value of Last Year's Property | \$31,336,160,739 | Maximum Primary Levy Amount FY 2013-14 | \$412,623,060 |
| 4. Line 3 divided by 100 | \$313,361,607 | Maximum Primary Tax Rate FY 2013-14 | \$1.2896 |
| 5. Maximum Tax Rate FY 2013-14 (Line 2 / Line 4) | \$1.2896 | 10. Subtotal - Primary Levy FY 2013-14 | \$412,623,060 |
| 6. Current Assessed Value including New Property | \$31,996,204,979 | SRP In-lieu Tax Amount FY 2013-14 | \$8,664,148 |
| 7. Current Assessed Value divided by 100 | \$319,962,050 | Total Primary Levy & In-lieu FY 2013-14 | \$421,287,208 |
| 8. Maximum Levy Amount FY12-13(Line 7 X Line 5) | \$412,623,060 | 11. Primary Tax Rate FY 2013-14 Line 10 /Line 7 | \$1.2896 |
| SALT RIVER PROJECT CENTRALLY ASSESSED VALUATION (CAV)** | | SECONDARY TAX RATE AND LEVY | |
| SRP CAV at 2012 Values * | \$676,321,912 | Current Assessed Valuation for 2013 | \$32,229,006,810 |
| SRP CAV at 2013 Values ** | \$671,847,721 | Est. SRP Current Assessed Valuation for 2013 | \$671,847,721 |
| SRP CAV at 2013 Values / 100 | \$6,718,477 | Total to calculate Secondary Tax Rate and Levy Amts | \$32,900,854,531 |
| 9. SRP In-lieu Tax Amount FY 2013-14 - Est | \$8,664,148 | Levy Amount Needed (G.O. Bond Principal and In | \$79,242,739 |
| | | SRP In-lieu Needed (G.O. Bond Principal and Inte | \$1,651,899 |
| | | Total Secondary Levy & In-Lieu FY2013-14 | \$80,894,638 |
| | | 12. Secondary Tax Rate FY 2013-14 | \$0.2459 |
| | | COMBINED TAX RATES FOR FY 2013-14 [PER \$100 OF ASSESSED VALUATION] | |
| | | 11. Primary Levy Rate proposed w 2% incr | \$1.2896 |
| | | 12. Secondary Levy Rate | \$0.2459 |
| | | Combined Levy Rate FY13-14 | \$1.5355 |

* 2012 SRP CAV Actual was received March 7,2012

** 2013 SRP CAV Actual was received March 26, 2013

EXPENDITURE LIMITATION REPORT WORKSHEET

Maricopa County Community College District
Annual Budgeted Expenditure Limitation Report Worksheet
Fiscal Year Ending June 30, 2014

| | Current Funds | | | Plant Funds | | Total |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------|
| | General Oper. | Auxiliary Enter. | Restricted | Unexpended | Ret. of Debt | |
| A. Total Budgeted Expenditures | \$ 734,456,356 | \$ 153,945,442 | \$ 319,070,759 | \$ 306,249,229 | \$ 150,714,126 | \$ 1,664,435,912 |
| Transfers | \$ (19,427,309) | \$ 7,108,305 | \$ - | \$ 12,319,004 | \$ - | \$ - |
| A. Net Total Expenditures | \$ 715,029,047 | \$ 161,053,747 | \$ 319,070,759 | \$ 318,568,233 | \$ 150,714,126 | \$ 1,664,435,912 |
| B. Less Exclusions Claimed: | | | | | | |
| Bond Proceeds | | | | \$ 251,089,000 | | \$ 251,089,000 |
| Debt Service Requirements on | | | | | | |
| Bonded Indebtedness | | | | | \$ 80,894,638 | \$ 80,894,638 |
| Proceeds From Other Long-Term Obligations | | | | \$ - | | \$ - |
| Debt Service Requirements on Other | | | | | | |
| Long-Term Obligations | | | | | | \$ - |
| Dividends, Interest And Gains on Sale | | | | | | |
| of Securities | \$ 505,000 | \$ 15,000 | | \$ 30,015,000 | | \$ 30,535,000 |
| Trustee or Custodian | | | | | | \$ - |
| Grants And Aid From Federal Gov't | | | \$ 253,376,227 | | | \$ 253,376,227 |
| Grants, Aid, Contributions or Gifts | | | | | | |
| From Private Agency, Organization | | | | | | |
| or Individual Except Those Amounts | | | | | | |
| Received in Lieu of Taxes | | | \$ 21,437,496 | | | \$ 21,437,496 |
| Amounts Received From The State | | | | | | |
| For Purchasing Land, Buildings or | | | | | | |
| Improvements or Constructing | | | | | | |
| Buildings or Improvements | | | | | | \$ - |
| Interfund Transfers | \$ - | \$ 28,454,715 | \$ 400,000 | \$ 13,780,160 | | \$ 42,634,875 |
| Amounts Accumulated For Purchase of | | | | | | |
| Land And The Purchase or Construction | | | | | | |
| of Buildings or Improvements | | | | | | \$ - |
| Contracts With Other Political Subdivisions | | | | | | \$ - |
| Tuition And Fees | \$ 236,034,030 | \$ 63,305,146 | | | | \$ 299,339,176 |
| Property Taxes Received From | | | | | | |
| Voter-Approved Overrides | | | | | | \$ - |
| Refunds, Reimbursements, Other Recoveries | \$ - | | | | | \$ - |
| Monies Received A.R.S. 15-1472 | | | \$ 7,689,190 | | | \$ 7,689,190 |
| Prior Years Carry-Forward | \$ 12,500,000 | \$ 40,214,078 | \$ 10,500,000 | \$ 23,684,073 | \$ 69,819,488 | \$ 156,717,639 |
| Total Exclusions Claimed | \$ 249,039,030 | \$ 131,988,939 | \$ 293,402,913 | \$ 318,568,233 | \$ 150,714,126 | \$ 1,143,713,241 |
| C. Budgeted Exp. Subject to Limitation | \$ 465,990,017 | \$ 29,064,808 | \$ 25,667,846 | \$ - | \$ - | \$ 520,722,671 |
| D. Expenditure Limitation Fiscal Year 2013-14 | | | | | | \$ 520,983,713 |
| Unused (Overcommitted) Legal Limit | | | | | | \$ 261,042 |



Adopted Budget

FY2013-14

Section I: Glossary

SECTION I- GLOSSARY

Academic Support

A functional category of expenditures reflective of support services for instructional programs and academic functions such as funding for learning centers, libraries, and honor programs.

Administration

This is a functional category of expenditures to identify cost related to management, business and human resources operations, and planning of the organization. Examples include: office of the president, fiscal operations, human resources offices, information technology staff and legal services.

College Activities

College Activities is an Auxiliary Fund (Fund 2) division. It includes the activity fee portion of the per credit hour charge to students, other student fees, and the use of Fund 2 fund balances for one-time capital and operational projects. Funds are used for a variety of activities including athletic programs, scholarships, student insurance, counseling, business office operations, drama and music, intramurals and the repayment of revenue bond debt (see section D for detail). It is the District's practice to dedicate all student activity fee revenues resulting from enrollment growth to the Enrollment Growth Funding program; the funds, therefore, are budgeted as a transfer from Current Auxiliary (Fund 2) to the General Fund (Fund 1).

Communications and Utilities

All costs related to telephone, postage, electricity, water, sewer, etc. are charged to communications and utilities object code.

Contractual Services

Expenditures such as funding for professional services, advertising, marketing, etc. are budgeted in the contractual services object code series. Additionally, the cost of teaching services and course development for concurrent enrollment as well as employer-sponsored programs may be charged to this object code.

Course Fees

Course fees are budgeted in the Auxiliary Fund. They cover the cost of materials for credit courses that rely on special equipment or supplementary materials

Employee Benefits

These object codes account for the employee paid costs of employee health insurance, District retirement contributions, social security and Medicare, life insurance, worker's compensation, etc.

Enrollment Growth Funding

A formula based funding allocation based on full time student equivalent (FTSE) growth. Effective FY2010-11 Budget, funding were distributed to the colleges based on estimated FTSE growth at the rate of \$2,130 per FTSE.

Expenditure Limitation

This is a provision of the State Constitution and Arizona Revised Statutes that limits the expenditure of local tax revenues (e.g. primary property taxes and State Aid). The limitation is set by the Economic Estimates Commission (EEC) by applying growth in enrollment (FTSE) and inflation over a base budget year.

Fixed Charges

Expenditures for facilities rentals, etc. are budgeted in fixed charges object code.

Food Service

This Auxiliary Fund division includes revenues and expenditures from directly operated food service operations.

Full-time Student Equivalents (FTSE)

A calculated estimate of enrollment, based on credit hours divided by 30 (the number of credits in a year that is considered to be full-time). In the case of Skill Center or ABE/GED students, clock hours are used and divided by 640.

Functional Categories

To ensure comparability and standardization in the presentation of financial information, all colleges and units are required to budget and account for the expenditure of funds by functional categories

Headcount

The number of students enrolled in classes. Headcount may be duplicated or unduplicated.

Institutional Support

A functional expense category that includes expenses for the day-to-day operational and general administrative support of the institution such as safety, security, insurance, software licensing and computer repair, mail and copy services, etc.

Instruction

This is a functional category of expenditures accounting for instructional activities. An example is salaries and wages of faculty and supplies and other department chairs.

Misc. & Transfers:

The miscellaneous and transfers object code includes reserve, holding and transfers accounts. Examples are: a contingency for taxes that are budgeted but not collected; a basic contingency for unexpected needs as prioritized by the Governing Board; allocations for the Enrollment Growth Funding program reserved to help fund additional courses for increased student enrollment; funds for incremental costs from capital development facilities; a funding supplement for the retirement programs, a reserve for insurance costs and college carry forward.

Non Credit/Special Interest Courses

These are fees that support the costs of these course offerings. This is an Auxiliary Fund division.

Object codes

Expenditures are budgeted and accounted for by object code categories to detail the use of funds. Revenues also are budgeted in object codes to distinguish different types of resources

Other Auxiliary Programs

The activities of this Auxiliary Fund division are supported by several sources including interest on cash balances, bookstore commissions and facility rentals. Expenditures are for such purposes as scholarships, rental costs, faculty training (Lodestar), campus security training, and revenue bond repayment costs.

Physical Plant

A functional category of expenditures allocated for the operation and maintenance of the physical plant, such as utility costs and staff responsible for the maintenance of buildings and grounds for all units.

Public Services

A functional category of expenditures that account for non-instructional services of benefit to the community; examples include public lectures, and community service programs.

Salaries and Wages

Compensation provided to all regular Governing Board approved faculty and staff, and also temporary staff is recorded in salaries and wages object codes.

State Aid

The State of Arizona provides financial support to community college districts based on formulas that are set in statute. These formulas largely are based on enrollment levels. The formulas use the most recent audited full-time student equivalents; hence state aid is provided for enrollment growth that occurred two years before the fiscal year under development.

Student Services

A functional category of expenditures reflective of support services provided to students, such as counseling, testing, admissions, student financial aid, and career development.

Supplies & Materials

The cost of classroom and office supplies and materials, software, audiovisual aids, etc. is budgeted in supplies and materials object code.

Tax Levy Limit

This is a provision of the Arizona State Constitution and statute that limits growth in taxes on existing property.

Travel

Travel related object codes include mileage, in and out of state travel, registration, hotels, airfare, etc.

*The FY2013-14 Adopted Budget is prepared by the
Financial Planning & Budget Office
2411 W. 14th Street Tempe, AZ 85281-6942*



<http://www.maricopa.edu/business/budget/>