

FY15-16 ADOPTED BUDGET

May 26, 2015



A COMMUNITY OF COLLEGES...COLLEGES FOR THE COMMUNITY



CHANDLER-GILBERT | ESTRELLA MOUNTAIN | GATEWAY | GLENDALE | MESA |
PARADISE VALLEY | PHOENIX | RIO SALADO | SCOTTSDALE | SOUTH MOUNTAIN
| MARICOPA CORPORATE COLLEGE | MARICOPA SKILL CENTER |
NORTHWEST SKILL CENTER | SOUTHWEST SKILL CENTER

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FY2015-16

Section A: General Overview

SECTION A – GENERAL OVERVIEW
ADMINISTRATION AND ADDRESSES
MCCCD Governing Board & District Office Administration 2411 W 14th Street – Tempe, AZ 85281 Ph. (480) 731-8000
Governing Board

Mrs. Tracy Livingston	President	At Large
Mrs. Johanna Haver	Secretary	District #3
Mr. Doyle W. Burke	Member	District #1
Mr. Dana Saar	Member	District #2
Mrs. Jean McGrath	Member	District #4
Mr. Alfredo Gutierrez	Member	District #5
Mr. John Heep	Member	At Large

Rufus Glasper - Chancellor
Vice Chancellors:

Executive Vice Chancellor and Provost	Maria Harper-Marinick
Vice Chancellor, Business Services	Debra Thompson
Vice Chancellor, Human Resources	LaCoya Shelton-Johnson
Vice Chancellor, Resource Dev. & Community Relations	Steven R. Helfgot
Interim Vice Chancellor Information Technology	Edward Kelty

College and Education Center Administration

ANNA SOLLEY, PRESIDENT Phoenix College 1202 W. Thomas Rd. Phoenix, AZ 85013 Ph. (602) 285-7500	IRENE KOVALA, PRESIDENT Glendale Community College 6000 W. Olive Avenue Glendale, AZ 85034 Ph. (623-845-3012	STEVEN R. GONZALES, PRESIDENT GateWay Community College 108 N. 40 th Street Phoenix, AZ 85034 Ph. (602) 286-8000
SHOUAN PAN, PRESIDENT Mesa Community College 1833 W. Southern Avenue Mesa, AZ 85202 Ph. (480) 461-7000	JAN GEHLER, PRESIDENT Scottsdale Community College 9000 E. Chaparral Road Scottsdale, AZ 85256 Ph. (480) 423-6000	CHRIS BUSTAMANTE, PRESIDENT Rio Salado College 2323 W 14 th Street Tempe, AZ 85281 Ph. (480) 517-8540
SHARI OLSON, PRESIDENT South Mt. Community College 7050 S. 24 th Street Phoenix, AZ 85040 Ph. (602) 343-8000	LINDA LUJAN, PRESIDENT Chandler-Gilbert Community College 2626 E. Pecos Road Chandler, AZ 85225 Ph. (480) 732-7000	PAUL DALE, PRESIDENT Paradise Valley Community College 18401 N. 32 nd Street Phoenix, AZ 85032 Ph. (602) 787-6500
ERNIE LARA, PRESIDENT Estrella Mt. Community College 3000 N. Dysart Road Avondale, AZ 85392 Ph. (623) 935-8000	EUGENE GIOVANNINI, PRESIDENT Maricopa Corporate College 275 N. 38 th Street Phoenix, AZ 85034 Ph. (602) 286-8000	
ALAN LARSON, EXEC. DIRECTOR Maricopa Skill Center 1245 E. Buckeye Road Phoenix, AZ 85034 Ph. (602) 238-4300	KRISTINA SCOTT, ASST. DIRECTOR NorthWest Skill Center 2931 W. Bell Road Phoenix, AZ 85053 Ph. (602) 238-4300	THOMAS COTNER, DIRECTOR Southwest Skill Center 3000 N. Dysart Road Avondale, AZ 85392 Ph. (623) 535-2700

VISION AND MISSION

VISION

A Community of Colleges...Colleges for the Community...working collectively and responsibly to meet the life-long learning needs of our diverse students and communities.

MISSION

The Maricopa Community Colleges provide access to higher education for diverse students and communities. We focus on learning through:

- University Transfer Education
- General Education
- Developmental Education
- Workforce Development
- Student Development Services
- Continuing Education
- Community Education
- Civic Responsibility
- Global Engagement

The Maricopa Community Colleges are committed to:

- **COMMUNITY** – We value all people – our students, our employees, their families and the communities in which they live and work. We value our global community of which we are in integral part.
- **EXCELLENCE** - We value excellence and encourage our internal and external communities to strive for their academic professional and personal best.
- **HONESTY AND INTEGRITY** - We value academic and personal honesty and integrity and believe these elements are essential in our learning environment. We strive to treat each other with respect, civility and fairness.
- **INCLUSIVENESS** - We value inclusiveness and respect for one another. We believe that team work is critical, that each team member is important and we depend on each other to accomplish our mission.
- **INNOVATION** - We value and embrace an innovative and risk-taking approach so that we remain at the forefront of global educational excellence.
- **LEARNING** - We value lifelong learning opportunities that respond to the needs of our communities and are accessible, affordable, and of the highest quality. We encourage dialogue and freedom to have an open exchange of ideas for the common good.
- **RESPONSIBILITY** - We value responsibility and that we are each accountable for our personal and professional actions. We are responsible for making our learning experiences significant and meaningful.
- **STEWARDSHIP** - We value stewardship and honor the trust placed in us by the community. We are accountable to our communities for the efficient and effective use of resources as we prepare our students for their role as productive world citizens.

EXECUTIVE SUMMARY

The Maricopa District is one of the largest community college systems in the nation and is the largest public higher education institution in Arizona-- larger even than all three public universities combined. In FY2015-16, the District will continue to build on a long history of services to the community. Currently, the eleven colleges and two skill centers that comprise the Maricopa Community Colleges, offer the following: 2,568 Academic Courses, 6,513 Occupational Courses, 954 Occupational programs, 9 Associate Degrees and 31 Academic Certificates (AC).

The Maricopa District has strong fiscal systems, controls and excellent planning and budgeting principles. We strive towards the best demonstration of stewardship of resources. Our path ahead is exciting and we move forward with confidence, creativity and innovation. The One Maricopa Student Success Initiatives will transform the way in which students interact with our colleges and District Office and receive services. The District's Governing Board will continue to expect progress in advancing outcomes supporting mission areas: University Transfer & General Education, Workforce and Economic Development, Developmental Education, Community Development & Civic and Global Engagement. Finally, we will continue to work to decrease costs prudently to a more limited resource base.

GENERAL INFORMATION

- ❖ The Adopted FY15-16 Budget of \$1.49 billion represents a decrease of \$213.05 million (-12.5%) compared to FY14-15. All funds are shown in Section B Budget Summaries.
 - ❖ The General Fund budget total for FY15-16 is \$731 million, which is a decrease of \$43.08 million (-5.6%). Most of this is due to the reduction of use of Fund Balance for FY15-16.
 - ❖ The Auxiliary Fund has a decrease of about \$7.7 million (-4.98%), primarily in the Skill Centers' budgets, to realign lower enrollments.
 - ❖ The Restricted Fund has a decrease of \$44.6 million (-13.99%) mainly due to the anticipated reduction of Student Financial Aid.
- ❖ The Plant Fund has a decrease of about \$117.6 million (-25.89%). This is expected as we spend down bond proceeds moving forward in our 2004 Capital Program.
 - ❖ The budget is balanced with revenues equaling expenditures and one-time funds approved for use as one-time expenditures.
 - ❖ The first parameter for budget development is maintenance of the District's financial stability policy, which requires year-end balances of at least 8% of General Fund revenues. The District has met this requirement each year since the policy was adopted and this budget reflects resources sufficient to actually meet the policy goal by year-end.
 - ❖ The District's colleges have flexibility to reallocate budgets and to use new allocations to meet high priority needs. In summary, a review of college and District Office strategic and operational plans reveals a rich array of accomplishments in the past and innovative student and community-focused plans for the future.
 - ❖ The District's resources have been impacted by the recession. The impact has been felt in State tax support or in State Aid as Arizona has grappled with billions of dollars in revenue shortfalls. The Legislature and Governor recently approved the 2016 State Budget which includes the permanent elimination of 100% of State Aid for Maricopa: \$7.4 million in the General Fund plus \$1.4 million for Science, Technology, Engineering, Mathematics (STEM) for FY15-16. Since FY08-09, Maricopa has lost \$68.7 million in State Aid on an annualized basis.

The FY15-16 Budget is presented with the recently approved elimination of 100% in State Aid for the General Fund and STEM; a reduction of Student Financial Aid in Restricted Funds, and continuation of spending down bond proceeds.

FUND SUMMARY

Each year, the Budget Office puts together projections based on historic activity and economic data. At Maricopa there are two major types of budgets: Operating Budget and Capital Budget.

OPERATING BUDGET

The Operating Budget consists of the General Fund (Fund 1), Auxiliary Funds (Fund 2) and Restricted Funds (Fund 3).

The [General Fund](#) is the largest and main operating budget for the Maricopa Community Colleges. The General Fund accounts for unrestricted resources that will be expended in the current year for operating purposes such as instruction, public service, academic support, student services, institutional, operation/maintenance of plant, plus scholarships. Property taxes are the main revenue source in the General Fund; tuition and fees



represent the second large source of revenues. State Aid was the third major resource; however, given the recession, this has been decreasing steadily over the past few years, and in FY16, 100% of State Aid was eliminated permanently. Other revenue sources include interest income, commissions and the carry forward of fund balance.

The [Auxiliary Fund](#) includes revenues and expenditures that support a variety of self-supporting activities, including contract training, the Maricopa, Northwest and Southwest Skill Centers, non-credit instruction, and food services. Revenue sources include student activity fees, tuition from Skill Centers, course fees and other revenues from sales of other auxiliary services.

The [Restricted Fund](#) (Fund 3) accounts for all restricted activity such as grants, student financial aid and Proposition 301--a statewide November 2000 referendum that raised sales taxes for education (community colleges are required to use the funds for workforce development and training). Revenue sources include federal, state and local funds for grants or contracts, Proposition 301 sales tax revenue and federal financial aid funding.

CAPITAL BUDGET



The [Plant Fund](#) is MCCC's Capital Budget Fund. The major source of revenue is from the voter-approved 2004 General Obligation bond program. Since FY08-9, the State of Arizona has

suspended Capital State Aid formula funding, due to its own budget pressures. In FY13-14 formula funding for capital aid was eliminated from state statutes and replaced with funding for STEM/workforce. Consequently, colleges often transfer funding from the General Fund or Auxiliary Fund for capital expenditures.

GENERAL FUND - REVENUES
PROPERTY TAXES:

The amount of additional property taxes from new construction is projected to remain at the rate of recent years.

The Maricopa County Assessor's Office provided the Assessment values for the upcoming year in February 2015. The property tax levy from new construction property decreased from \$8.82 million for FY14-15 to \$7.37 million for FY15-16. This is far below the \$18.2 million from new construction received in FY2009.

Effective 2015, the voter-approved Proposition 117, alters the calculation of property tax. For 2015 both the Primary and the Secondary tax rates are calculated based on the same assessment valuation--the Limited Property valuation (see the Appendix Table Historic Property Assessment.) Proposition 117 also capped the annual growth in the limited property value of locally assessed property to no more than 5% per year. This new law does not impact the overall amount of approved property tax collections, but rather redistributed the tax obligation among classes of property owners.

TUITION AND FEES:

The Governing Board has approved a recommendation to maintain the FY14-15 tuition rate.

The Arizona Constitution mandates the provision of higher education "*as nearly free as possible*" and tuition for Maricopa Community Colleges remains below the national average of public two year institutions. Students attending Maricopa Colleges prior to transferring to a baccalaureate granting institution should expect to pay tuition at about 20-25 percent of the Arizona public four year institutions.

As shown in the chart, Maricopa's tuition is lower than the 2-yr Public Institution National Average and-Western Interstate Commission for Higher Education (WICHE), as well as that of Arizona State University (ASU).

STATE AID:

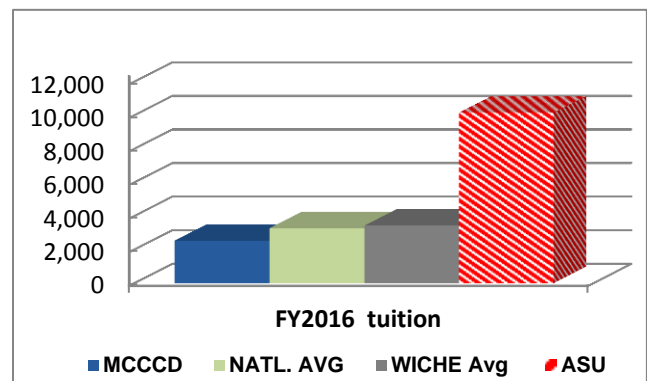
For FY15-16 the State of Arizona has recently approved their 2016 budget, which permanently eliminates ALL operational State Aid (\$7.4 Million) for Maricopa Community Colleges, (as well as STEM/ workforce aid in the Restricted Fund.


REALLOCATION:

Over the past few years, we have relied on the reallocation of existing resources to help compensate for the cuts in State Aid, and have limited growth in other resources.

Prior to FY13-14, the District reduced operational budgets four times for an annualized total reduction of \$35 million. Funds were used to adapt to revenue losses and to reallocate to other emerging needs.

Since FY08-9, the State of Arizona has suspended Capital State Aid formula funding, due to its own budget pressures. Consequently, colleges often transfer funding from the General Fund or Auxiliary Funds for capital expenditures.



GENERAL FUND – EXPENDITURES

Available resources are allocated to meet high priority needs in FY15-16.

GENERAL FUND --RESOURCES AVAILABLE FOR ALLOCATION\REALLOCATION

The Adopted FY15-16 General Fund Budget would provide about \$2.64 million in new or reallocated resources. As shown in the table below, available resources are offset by priority expenses allocated.

FY15-16 Budget Priority Recommendations (in millions)		
Revenue Changes		
NewConstruction /SRP	\$	8.23
State Aid - recently approved		(7.41)
Resident Tuition - Enrollment Related		(1.81)
Fees/Other		(0.61)
Budgeted Use Fund Balance		(41.5)
Total Budget Increase (Decrease)	\$	(43.08)
Adjustments:		
Enrollment Growth (EGF) reduction		1.81
Budgeted Use of Fund Balance		41.48
Reallocations:		
Uncollected Levy Contingency		2.00
ASRS Rate Decrease		0.43
Total Adjustments	\$	45.72
Net Fund Available for Allocation	\$	2.64
Priority Expenses:		
Operating Needs:Technology & Maint. Costs	\$	1.01
Employee Manual (Anniv.Educ FacPrGrowth)		0.80
Cyber Insurance/SIR property/Liability		0.35
60/40 Faculty		0.48
TOTAL ALLOCATION	\$	2.64
Balance	\$	0.00

AUXILIARY FUND

The Auxiliary Fund includes contract training and other substantially self-supporting activities, such as the skill centers, non-credit instruction, course fees, and food services. The FY15-16 budget for Auxiliary reflects a decrease of \$7.7 million compared to FY14-15. Section D provides details of all Auxiliary Funds.

RESTRICTED FUND

The **Restricted Fund** accounts for restricted activity such as grants, student financial aid and Proposition 301 -- a statewide 2000 referendum that raised sales taxes for education related to workforce development and training.

The Adopted FY15-16 Budget shows a decrease of \$44.6 million due to the reduction of overestimated Student Aid (Pell Grants, Federal Supplemental Educational Opportunity Grant-- FSEOG and Federal Work-study.). The decrease also includes the elimination of the \$1.4 million State Aid for Science, Technology, Engineering, and Mathematics (STEM) for FY15-16.

The Maricopa Community College District continues to pursue additional federal funding available through special grants. Section E provides details of Restricted Funds.

CAPITAL (PLANT) FUND

The **Plant Fund** is MCCCDC's Capital Budget Fund; it includes General Obligation (G.O.) bond proceeds and carry forward, Revenue bond proceeds and debt service related on outstanding bonds.

The Plant Fund summary, including Debt Service information, is located in Section B. Section F has Bond and other capital fund information.

BOND PROCEEDS

In 2004, Maricopa County voters overwhelmingly approved a \$951 million G.O. Bond Program in support of Maricopa's capital development efforts. All of the \$951 million has been issued. As of March, 2015 about 90% of the program has been expended or encumbered and about \$93 million remains unexpended, though projects have been identified for the remainder either specified or conceptually..

Additionally, funding has been or will be used to support new technology initiatives, enhance and improve occupational programs, and provide major maintenance for existing structures.



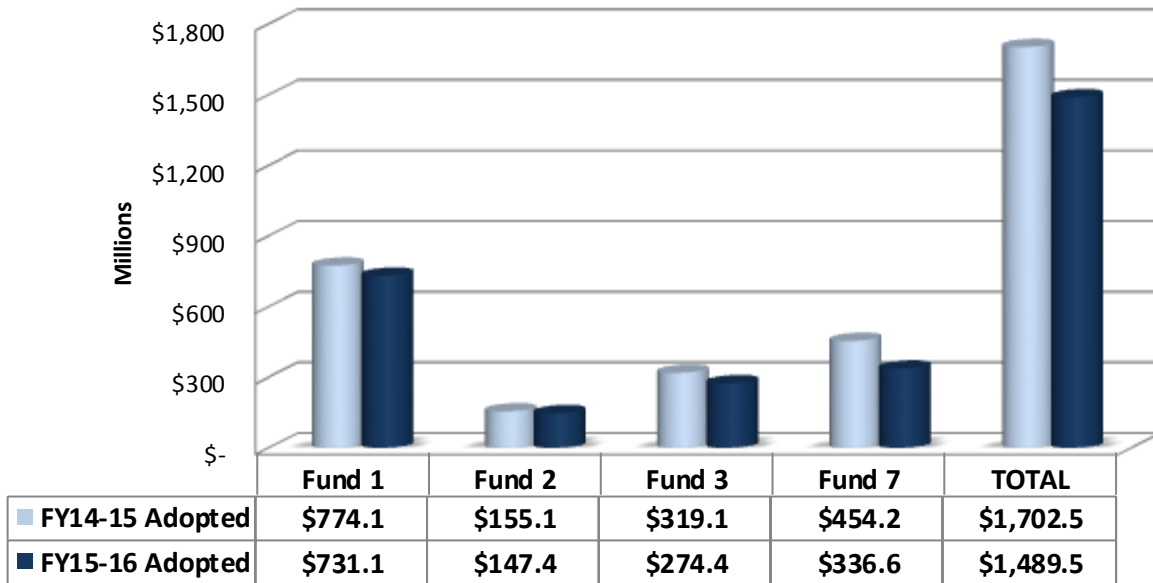
Adopted Budget

FY2015-16

Section B: Budget Summaries

SECTION B - BUDGET SUMMARIES
ALL FUNDS SUMMARY

Fund	Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	% Total FY14-15	% Total FY15-16
Fund 1	General Operating	\$ 774,136,932	\$ 731,059,890	\$ (43,077,042)	(5.56%)	45.47%	49.08%
Fund 2	Current Auxiliary	155,085,941	147,360,247	(7,725,694)	(4.98%)	9.11%	9.89%
Fund 3	Current Restricted	319,070,759	274,420,899	(44,649,860)	(13.99%)	18.74%	18.42%
Fund 7	Plant	454,218,070	336,619,901	(117,598,169)	(25.89%)	26.68%	22.60%
Total		\$ 1,702,511,702	\$ 1,489,460,937	\$ (213,050,765)	(12.51%)	100.0%	100.0%

Graph 1: Comparison FY14-15 vs. FY15-16 Budgets


FY15-16 ADOPTED REVENUE AND EXPENDITURES ALL FUNDS BUDGET SUMMARY						
Revenues	General Fund Fund 1	Auxiliary Fund 2	Restricted Fund 3	Unexpended Plant	Debt Service	Total All Funds
Property Taxes	\$ 437,227,709	\$ -	\$ -	\$ -	\$ 80,036,848	\$ 517,264,557
In Lieu Tax, SRP	9,575,128	-	-	-	1,752,778	11,327,906
Carryforward G.O. Bond Proceeds	-	-	-	143,126,000	-	143,126,000
State Appropriations/Other State	-	-	9,579,425	-	-	9,579,425
Subtotal Tax Support:	\$ 446,802,837	\$ -	\$ 9,579,425	\$ 143,126,000	\$ 81,789,626	\$ 681,297,888
General Tuition & Fees	\$ 223,449,071	\$ 12,488,169	\$ -	\$ -	\$ -	\$ 235,937,240
Out-of-State Tuition	15,160,431	15,231,889	-	-	-	30,392,320
Out-of-District Tuition	246,215	-	-	-	-	246,215
Course Fees	-	13,505,005	-	-	-	13,505,005
Non-Credit/ Special Interest	-	6,356,655	-	-	-	6,356,655
Subtotal Tuition/Fees:	\$ 238,855,717	\$ 47,581,718	\$ -	\$ -	\$ -	\$ 286,437,435
Grants & Contracts	\$ -	\$ 1,582,950	\$ 40,551,911	\$ -	\$ -	\$ 42,134,861
Financial Aid	-	-	185,894,298	-	-	185,894,298
Interest Income/Other	1,155,000	15,000	25,000	15,000	-	1,210,000
Food Service/Auxiliary Programs	-	4,083,658	-	-	-	4,083,658
Bookstore Operations	2,100,654	-	-	-	-	2,100,654
Miscellaneous	-	6,636,404	27,009,639	-	-	33,646,043
Subtotal Other Rev	\$ 3,255,654	\$ 12,318,012	\$ 253,480,848	\$ 15,000	\$ -	\$ 269,069,514
Fund Balance	\$ 32,145,682	\$ 62,018,884	\$ 11,360,626	\$ 26,151,061	72,438,331	\$ 204,114,584
Fund Bal transfer for Plant	10,000,000	-	-	-	-	10,000,000
Transfers In	-	25,798,633	-	13,099,883	-	38,898,516
Transfers Out	-	(357,000)	-	-	-	(357,000)
Subtotal Fund balance/Transfers	\$ 42,145,682	\$ 87,460,517	\$ 11,360,626	\$ 39,250,944	\$ 72,438,331	\$ 252,656,100
Total Revenue and Transfers	\$ 731,059,890	\$ 147,360,247	\$ 274,420,899	\$ 182,391,944	\$ 154,227,957	\$ 1,489,460,937
Expenditures by Unit	General Fund Fund 1	Auxiliary Fund 2	Restricted Fund 3	Unexpended Plant	Debt Service	Total All Funds
Phoenix College	\$ 58,369,208	\$ 5,089,944	\$ 26,695,710	\$ 875,000	\$ -	\$ 91,029,862
PC Downtown	397,146	68,500	-	-	-	465,646
Glendale College	79,554,531	5,330,055	36,548,545	312,660	-	121,745,791
GCC North	2,913,306	37,002	-	-	-	2,950,308
GateWay College	35,290,129	6,627,819	17,272,576	-	-	59,190,524
Mesa College	92,005,165	12,996,917	35,674,512	-	-	140,676,594
Downtown Ed Center	278,609	663,683	-	-	-	942,292
MCC @ Red Mountain	7,064,716	463,160	-	-	-	7,527,876
Scottsdale College	51,600,448	7,650,888	12,453,724	129,000	-	71,834,060
Rio Salado College	58,508,551	27,749,900	32,427,419	-	-	118,685,870
South Mountain College	26,885,111	5,012,610	13,116,790	403,241	-	45,417,752
Chandler-Gilbert College	47,515,508	3,697,799	15,019,771	879,982	-	67,113,060
Williams Education Ctr	3,247,653	280,000	-	-	-	3,527,653
Paradise Valley College	38,555,943	2,179,773	10,612,890	-	-	51,348,606
Black Mountain Campus	351,697	77,013	-	-	-	428,710
Estrella Mountain College	34,500,439	5,106,035	20,801,079	500,000	-	60,907,553
Buckeye	216,669	-	-	-	-	216,669
Maricopa Corporate College	1,207,041	3,347,257	1,782,359	-	-	6,336,657
Skill Centers	-	18,279,734	2,046,985	-	-	20,326,719
District Office	62,693,303	259,000	25,084,405	10,015,000	-	98,051,708
DISTRICT-WIDE:						
EGF,PG,Reserves,DW Initiatives	78,265,592	42,800,158	13,523,508	-	-	134,589,258
Capital Development Prog	-	-	-	143,126,000	-	143,126,000
Debt Service	-	-	-	-	81,789,626	81,789,626
Fund Balance	32,145,682	0	11,360,626	26,151,061	72,438,331	142,095,700
Fund Bal transfer for Plant	10,000,000	-	-	-	-	10,000,000
Interfund Transfers	9,493,443	(357,000)	-	-	-	9,136,443
Total Expenditures	\$ 731,059,890	\$ 147,360,247	\$ 274,420,899	\$ 182,391,944	\$ 154,227,957	\$ 1,489,460,937

FULL-TIME EQUIVALENT (FTE) SUMMARY

Description	FY15-16 Adopted			
	Fund 1	Fund 2	Fund 3	TOTAL
Residential Faculty	1,459.0	-	23.0	1,482.0
Executive (CEC)	17.0	-	-	17.0
Management (MAT)	1,126.7	198.7	-	1,325.4
Support Staff (PSA)	1,377.7	154.4	-	1,532.1
Custodians/Grounds (M&O)	220.4	8.0	-	228.4
Craftsmen/Craftsmen Trainees	63.0	-	-	63.0
College Safety	94.0	-	-	94.0
Total Budgeted Positions (FTE)	4,357.8	361.1	23.0	4,741.9

Description	FY14-15 Adopted			
	Fund 1	Fund 2	Fund 3	TOTAL
Residential Faculty	1,455.0	-	23.0	1,478.0
Executive (CEC)	17.0	-	-	17.0
Management (MAT)	1,081.7	232.7	-	1,314.4
Support Staff (PSA)	1,358.5	150.4	-	1,508.9
Custodians/Grounds (M&O)	227.9	8.0	-	235.9
Craftsmen/Craftsmen Trainees	63.0	-	-	63.0
College Safety	91.3	-	-	91.3
Total Budgeted Positions (FTE)	4,294.4	391.2	23.0	4,708.5

Description	Increase/Decrease			
	Fund 1	Fund 2	Fund 3	TOTAL
Residential Faculty	4.0	-	-	4.0
Executive (CEC)	-	-	-	-
Management (MAT)	45.0	(34.0)	-	11.0
Support Staff (PSA)	19.2	4.0	-	23.2
Custodians/Grounds (M&O)	(7.5)	-	-	(7.5)
Craftsmen/Craftsmen Trainees	-	-	-	-
College Safety	2.7	-	-	2.7
Total Budgeted Positions (FTE)	63.4	(30.0)	-	33.4

Description	Percent Change			
	Fund 1	Fund 2	Fund 3	TOTAL
Residential Faculty	0.3%	NA	0.0%	0.3%
Executive (CEC)	0.0%	0.0%	0.0%	0.0%
Management (MAT)	4.2%	(14.6%)	0.0%	0.8%
Support Staff (PSA)	1.4%	2.7%	0.0%	1.5%
Custodians/Grounds (M&O)	(3.3%)	0.0%	0.0%	(3.2%)
Craftsmen/Craftsmen Trainees	0.0%	0.0%	0.0%	0.0%
College Safety	2.9%	NA	0.0%	2.9%
Total Budgeted Positions (FTE)	1.5%	(7.7%)	0.0%	0.7%

GENERAL FUND SUMMARIES

REVENUE SUMMARY

GENERAL FUND REVENUE SUMMARY					
Description	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Tax Supported:					
Primary Levy	\$ 429,857,856	\$ 429,857,856	58.8%	\$ -	0.0%
Tax from New Constructions w/o 2%		\$ 7,369,853	1.0%	7,369,853	NA
Subtotal Property Tax	\$ 429,857,856	\$ 437,227,709	59.8%	\$ 7,369,853	1.7%
In Lieu Tax (SRP)	8,711,228	9,575,128	1.3%	863,900	9.9%
Subtotal Property Tax + SRP	\$ 438,569,084	\$ 446,802,837	61.1%	\$ 8,233,753	1.9%
State Aid Appropriation	7,409,500	-	0.00%	(7,409,500)	-100.0%
Subtotal Tax Supported	\$ 445,978,584	\$ 446,802,837	61.1%	\$ 824,253	0.2%
Tuition and Fees:					
General Tuition	\$ 220,669,827	\$ 218,855,940	29.9%	\$ (1,813,887)	-0.8%
Out-of-State Tuition	15,160,431	15,160,431	2.1%	-	0.0%
Out-of-District Tuition	291,528	246,215	0.0%	(45,313)	-15.5%
Other Fees & Charges	5,014,770	4,593,131	0.6%	(421,639)	-8.4%
Subtotal Tuition & Fees	\$ 241,136,556	\$ 238,855,717	32.7%	\$ (2,280,839)	-0.9%
Interest and Other	1,189,363	1,155,000	0.2%	(34,363)	-2.9%
Bookstore Operations	2,211,214	2,100,654	0.3%	(110,560)	-5.0%
Total Anticipated Revenue w/o CF	\$ 690,515,717	\$ 688,914,208	94.2%	\$ (1,601,509)	-0.2%
Budgeted Use of Fund Balance	83,621,215	42,145,682	5.77%	(41,475,533)	-49.6%
Total Anticipated Revenue	\$ 774,136,932	\$ 731,059,890	100.0%	\$ (43,077,042)	-5.6%

EXPENDITURE SUMMARY BY OBJECT

GENERAL FUND EXPENDITURE SUMMARY BY OBJECT					
Description	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 382,246,769	\$ 385,228,066	52.7%	\$ 2,981,297	0.8%
Employee Benefits	114,526,760	115,427,755	15.8%	900,995	0.8%
Contractual Services	43,030,365	53,198,365	7.3%	10,168,000	23.6%
Supplies & Materials	11,040,681	10,547,636	1.4%	(493,045)	-4.5%
Fixed Charges	8,299,971	8,937,991	1.2%	638,020	7.7%
Comm. & Utilities	19,269,098	22,676,063	3.1%	3,406,965	17.7%
Travel	2,747,614	3,306,153	0.5%	558,539	20.3%
Contingency, Scholarships, Misc.	192,975,674	131,737,861	18.0%	(61,237,813)	-31.7%
Total Expenditure by Object Category	\$ 774,136,932	\$ 731,059,890	100.0%	\$ (43,077,042)	-5.6%

SIGNIFICANT BUDGET CHANGES FOR FY15-16

- **Salaries & Wages:** The increase of \$2.98 million under Salaries/Wages is due primarily to the addition of new positions at colleges and at the District Office; new position salaries were offset in part by the reduction of budgets for part-time faculty or part-time wages.
- **Employee Benefits:** The increase of \$900 thousand is associated with new positions as well; the extra benefit costs were offset by the reduction of the Arizona State Retirement rate from 11.6% to 11.47% (a reduction of over \$425 thousand), that was reallocated as part of new FY15-16 resources.

- **Contractual Services:** Contract services increased over \$10.1 million. The largest share of this increase was for: Information Technology-- Computer Systems Maintenance and License agreements, Cloud Services for Enterprise Systems, Professional Services Contracts; and Seamless Student Services/Student Success and Retention.
- **Supplies & Materials:** The decrease of about \$493 thousand in Supplies & Materials is due primarily to reductions in Supplies or Expendable software at Phoenix College, Mesa, Red Mt., and the District Office.
- **Fixed Charges:** The \$638 thousand increase in Fixed Charges is due primarily to increase for Property and Liability Insurance, for Student Accident Insurance and for Library Database Electronic subscriptions districtwide.
- **Communications & Utilities:** The \$3.4 million increase is due primarily to the \$3 million addition for Districtwide Networking Information Technology communications; the additional \$400 thousand is from increased budgets for utilities at various colleges.
- **Travel:** The increase of over \$558 thousand in travel is due to an increase for Registration and Training for staff in Information Technology to work on upgrades in our Enterprise Systems (Financial, Student Information, Human Resources, Budget).
- **Contingency, Scholarships, Miscellaneous:** The \$61 million reduction is primarily due to the \$41.5 million reduction in the Use of Fund Balance; another large reduction came from the Districtwide Reserves, where funding allocations of \$15 million for FY14-15 were distributed to colleges and District for priorities such as Student Success, Seamless Student Experience, Information Technology support, and Faculty Inversion; these decisions were made too late in the budget process to allocate in the FY15 Adopted Budget. Almost \$2 million was allocated from Bond Project reserves for new facilities at MCC, Chandler-Gilbert; and Estrella Mt. In addition, \$2 million of Uncollected Tax Reserves was re-allocated for priority needs in FY15-16.

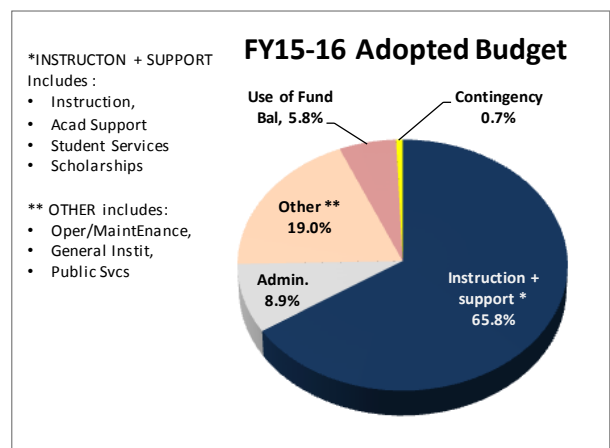
FY15-16 GENERAL FUND EXPENDITURE SUMMARY - by FUNCTION

Expenditures	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 306,293,577	\$ 308,519,557	42.2%	\$ 2,225,980	0.7%
Academic Support	77,759,201	74,742,776	10.2%	(3,016,425)	-3.9%
Administration	55,682,029	64,852,573	8.9%	9,170,544	16.5%
Student Services	72,890,557	75,788,073	10.4%	2,897,516	4.0%
Operations/Maintenance	62,523,335	63,705,144	8.7%	1,181,809	1.9%
General Institutional	84,965,436	71,856,960	9.8%	(13,108,476)	-15.4%
Public Service	2,494,806	3,007,749	0.4%	512,943	20.6%
Scholarships	21,090,274	21,624,874	3.0%	534,600	2.5%
Budgeted Use of Fund Balance	83,621,215	42,145,682	5.8%	(41,475,533)	-49.6%
Contingency/uncollected tax	6,816,502	4,816,502	0.7%	(2,000,000)	-29.3%
Total Expenditure by Function	\$ 774,136,932	\$ 731,059,890	100.0%	\$ (43,077,042)	-5.6%

SIGNIFICANT CHANGES FOR FY15-16

- The ASRS decreased from 11.6% to 11.47% affected ALL functional categories with budgeted positions.
- **Instruction:** The increase of \$2.22 million is primarily due to the reallocation of Enrollment Growth Funding Districtwide and for new Faculty positions for the 60/40 allocation.
- **Academic Support:** The primary reason for the \$3 million decrease in Academic Support was the allocation from the District-wide Bond Project account to MCC, Chandler/Gilbert and Estrella Mt. for operational support of new buildings, and the Early Outreach Program (over \$500 thousand) at GCC moved to Public Service.
- **Administration:** The \$9 million increase in Administration is primarily due to the addition of new positions in the District (Legal and Information Technology) plus over \$4.76 million allocated for Cloud Services/Project Management of our four new Enterprise systems (Financial, Student Information, Human Resources, Budget).
- **Student Services:** A large share of the \$2.89 million increase in Student Services was the allocation of resources for Seamless Student Services plus Student Success Initiative at colleges/District Student Affairs Division.

- **Operations/Maintenance:** The increase of \$1.18 million in Operations/Maintenance. was primarily at Mesa, Chandler-Gilbert and Estrella Mt. for custodial positions, extra allocations for building maintenance, grounds, HVAC and utilities. Also, Public Safety-Districtwide was increased for a new Public Safety position, and for the Regional Wireless Cooperative agreement.
- **General Institutional:** The decrease of over \$13 million for General Institutional is due to the post allocation of FY14-15 Adopted Budget resources for priority items from the Districtwide Reserves for: Student Success and Retention, Seamless Student Experience, Districtwide Networking, Information Technology positions and Cloud Services/Project management and the allocation of Anniversary and Education payments from the Districtwide account to college staff in various departments.
- **Public Service:** The \$513 thousand increase is primarily from the Early Outreach Program at GCC moved from Academic Support to Public Service and for the increases to Early Outreach Programs at PC.
- **Scholarships:** The increase of almost \$535 thousand is due to extra funding for Maricopa Grants at colleges.
- **Contingency:** The Budgeted Use of Fund Balance was decreased by about \$41.5 million, since there is no anticipated need for these one-time funds for FY15-16. The Contingency \$2.0 million decrease is from a reduction of Uncollected Tax; these funds will be reallocated for priority needs for FY15-16.



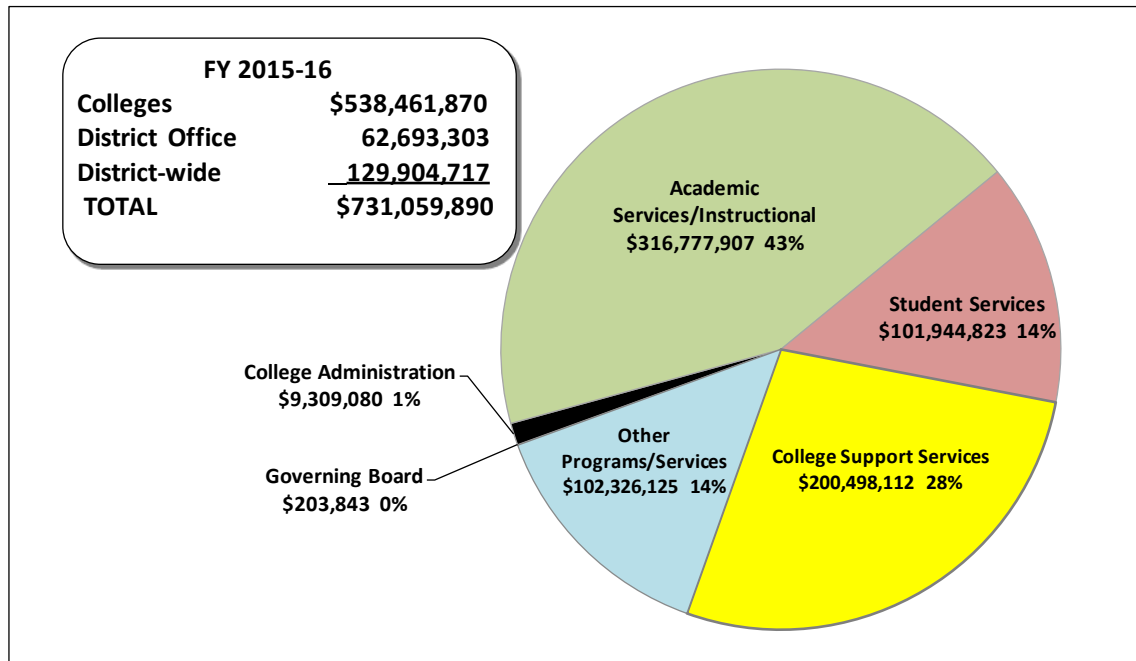
FUNCTION EXPENDITURE FUNDING BY COLLEGE

GENERAL FUND EXPENDITURE SUMMARY - by FUNCTION							
FUNCTION	PC Combined	GC Combined	GateWay	MC Combined	SC Combined	Rio Salado	South Mt
Instruction	\$ 28,008,563	\$ 44,932,940	\$ 17,865,230	\$ 55,444,606	\$ 27,395,979	\$ 25,688,002	\$ 10,719,453
Acad Support	7,394,315	9,414,146	2,219,467	9,523,025	5,088,180	12,863,003	4,295,267
Administration	3,384,420	2,484,304	1,641,298	5,060,080	2,043,780	2,943,902	1,881,430
Student Svcs	7,041,885	10,636,376	5,116,991	11,733,404	6,502,379	5,901,108	3,757,641
Oper/Maint	7,105,081	10,022,742	3,849,084	10,754,064	6,616,599	2,380,270	3,682,386
Gen Instit	4,308,098	2,749,133	3,791,605	5,263,719	3,156,032	6,890,580	1,941,251
Public Svcs	180,438	552,326	-	-	15,787	680,558	-
Scholarships	1,343,554	1,675,870	806,454	1,569,592	781,712	1,161,128	607,683
Contingency	-	-	-	-	-	-	-
Grand Total	\$ 58,766,354	\$ 82,467,837	\$ 35,290,129	\$ 99,348,490	\$ 51,600,448	\$ 58,508,551	\$ 26,885,111

FUNCTION	CG Combined	PV Combined	EM Combined	MCOR	District	District Trnfr	TOTAL FY15-16
Instruction	\$ 25,514,066	\$ 21,729,153	\$ 16,904,156	\$ -	\$ 28,528	\$ 34,288,881	\$ 308,519,557
Acad Support	6,350,721	3,136,422	6,090,684	179,861	5,893,726	2,293,959	74,742,776
Administration	2,550,168	2,009,257	1,870,063	362,728	33,855,651	4,765,492	64,852,573
Student Svcs	5,023,217	4,935,594	4,291,243	-	6,587,619	4,260,616	75,788,073
Oper/Maint	6,559,600	4,371,544	3,755,138	344,600	3,841,693	422,343	63,705,144
Gen Instit	4,005,814	2,178,461	1,270,441	319,852	11,095,889	24,886,085	71,856,960
Public Svcs	188,443	-	-	-	1,390,197	-	3,007,749
Scholarships	571,132	547,209	535,383	-	-	12,025,157	21,624,874
Contingency	-	-	-	-	-	46,962,184	46,962,184
Grand Total	\$ 50,763,161	\$ 38,907,640	\$ 34,717,108	\$ 1,207,041	\$ 62,693,303	\$ 129,904,717	\$ 731,059,890

MANAGERIAL FUNCTION VIEW SUMMARY**FY15-16 GENERAL FUND EXPENDITURE SUMMARY - by MANAGERIAL FUNCTION**

Budget Summary	Colleges	District Office	District-wide	TOTAL
Governing Board	\$ -	\$ 203,843	\$ -	\$ 203,843
College Administration	4,700,597	4,608,483	-	9,309,080
Academic Services/Instructional	302,996,180	6,634,917	7,146,810	316,777,907
Student Services	85,304,858	3,177,087	13,462,878	101,944,823
College Support Services	130,937,939	44,742,539	24,817,634	200,498,112
Other Programs/Services	14,522,296	3,326,434	84,477,395	102,326,125
Total	\$ 538,461,870	\$ 62,693,303	\$ 129,904,717	\$ 731,059,890



FY15-16 GENERAL FUND EXPENDITURE SUMMARY - by MANAGERIAL FUNCTION					
Function	Rollup Category	Colleges Budget	District Office Budget	District-wide Budget	GRAND TOTAL
Governing Board					
	Governing Board	\$ -	\$ 203,843		\$ 203,843
Governing Board Total		\$ -	\$ 203,843	\$ -	\$ 203,843
College Administration					
	Chancellor's Office		\$ 4,608,483		\$ 4,608,483
	College Presidents/Administration	4,700,597	-		4,700,597
College Administration Total		\$ 4,700,597	\$ 4,608,483	\$ -	\$ 9,309,080
Academic Services/Instructional					
	VP Academic Affairs	\$ 4,737,940	\$ 753,366		\$ 5,491,306
	Skill Center Transfer			6,880,365	6,880,365
	Library	10,844,058			10,844,058
	Instructional/Acad. Support Programs/Svcs	10,423,928	5,853,023	-	16,276,951
	Academic Instruction	270,132,270	28,528	266,445	270,427,243
	Learning Assistance/Tutoring Services	5,134,018			5,134,018
	Fac Development Services	1,723,966			1,723,966
Academic Services/Instructional Total		\$ 302,996,180	\$ 6,634,917	\$ 7,146,810	\$ 316,777,907
Student Services					
	VP Student Affairs	\$ 4,450,453	\$ 1,736,266		\$ 6,186,719
	Enrollment Services	43,141,463	1,420,821	487,721	45,050,005
	Counseling & Guidance	5,954,767			5,954,767
	Career Services & Planning	2,327,291			2,327,291
	Student Life/Activities/Performance	3,591,070	20,000		3,611,070
	Disabled Student Resources	4,592,568			4,592,568
	International Education Activities	1,746,346		100,000	1,846,346
	Athletics	8,489,484		850,000	9,339,484
	Scholarships	9,599,717		12,025,157	21,624,874
	Child Care Center	923,883			923,883
	Fleet-Students	487,816			487,816
Student Services Total		\$ 85,304,858	\$ 3,177,087	\$ 13,462,878	\$ 101,944,823
College Support Services					
	VP Admin Services	\$ 4,411,465	\$ 401,554		\$ 4,813,019
	Business Office	8,015,036	6,614,743		14,629,779
	General Institutional	13,651,085	1,407,958	3,502,939	18,561,982
	Public Safety	10,305,625	2,102,436		12,408,061
	Institutional Effectiveness/R&D	3,303,448	1,175,862		4,479,310
	Maintenance & Operations	51,772,400	2,132,189		53,904,589
	Fleet - Employees	293,882	20,111		313,993
	Technology	24,100,681	14,969,592	19,683,855	58,754,128
	Planning	690	1,661,644		1,662,334
	Bond Projects			912,010	912,010
	Internal Audit		835,506		835,506
	Marketing & Public Relations	8,295,567	3,181,493		11,477,060
	College Personnel Office (HR)	5,066,021	6,741,504	718,830	12,526,355
	Staff Development/Services	1,583,168	1,766,200		3,349,368
	Legal	138,871	1,731,747		1,870,618
College Support Services Total		\$ 130,937,939	\$ 44,742,539	\$ 24,817,634	\$ 200,498,112
Other Programs/Services					
	Community Partnerships		\$ 154,442		\$ 154,442
	Resource Dev. & Community Relations	4,767,427	1,984,310		6,751,737
	Public Service Programs	1,027,395	1,137,682		2,165,077
	Salary/Benefits/Adjustments			6,847,494	6,847,494
	Professional Growth Transfer Funds			4,945,305	4,945,305
	Enrollment Growth Funding	2,149,310		22,891,595	25,040,905
	Insurance		50,000	2,830,817	2,880,817
	Contingency/Reserves	6,175,948		46,962,184	53,138,132
	Miscellaneous	402,216			402,216
Other Programs/Services Total		\$ 14,522,296	\$ 3,326,434	\$ 84,477,395	\$ 102,326,125
GRAND TOTAL		\$ 538,461,870	\$ 62,693,303	\$ 129,904,717	\$ 731,059,890

BUDGETED POSITION SUMMARY
GENERAL FUND FULL-TIME EQUIVALENT (FTE) SUMMARY

Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	1,455.0	1,459.0	4.0	0.3%
Executive (CEC)	17.0	17.0	-	0.0%
Management (MAT)	1,081.7	1,126.7	45.0	4.2%
Support Staff (PSA)	1,358.5	1,377.7	19.2	1.4%
Custodians/Grounds (M&O)	227.9	220.4	(7.5)	-3.3%
Craftsmen/Craftsmen Trainees	63.0	63.0	-	0.0%
College Safety	91.3	94.0	2.7	2.9%
Total Budgeted Positions (FTE)	4,294.4	4,357.8	63.4	1.5%

NOTE: the total budgeted full time equivalent (FTE) positions does not include FTE adjunct faculty of 2,447 in FY14-15 and 2,403 in FY15-16.

SIGNIFICANT STAFFING (FTE OR FULL-TIME EQUIVALENT) CHANGES FOR FY15-16

- Five new Faculty positions were created for the 60/40 Faculty to Adjunct Faculty ratio initiative; these positions were allocated to Chandler-Gilbert, Paradise Valley and Estrella Mt. Other Faculty additions/reductions took place at colleges (Gateway, Mesa, Red Mt. Rio Salado,) resulting in a net increase of 4.0 FTE for Faculty for FY15-16.
- Several new MAT positions were added at PC, GCC North, Gateway, Mesa, Rio, Chandler-Gilbert, Rio Salado, Paradise Valley, and Estrella. In addition, 24 new MAT positions were added in support of Information Technology, SSE, and Business Services at the District to support changes for the new Enterprise systems. The net change is 45 FTE's were added for MAT.
- Seven new Financial Aid Tech positions were added in support of the District Seamless Student Experience; other additions at all Colleges/District include: Administrative. Assistant, Administrative Secretary, Fiscal Technician, Human Resources Assistant, Office Coordinator, Program Advisor, Property Control Technician, Receiving Clerk, and Student Services Specialists. The net result was an increase of 19.2 FTE's for Support Staff (PSA).
- Custodial/Groundskeeper positions were eliminated at several colleges to use funding for outsourcing or for part-time wages (Phoenix, Scottsdale, Rio, Paradise Valley, Estrella Mt), resulting in a net decrease of 7.5 FTE's for M&O.
- In College Safety, Public Safety positions were added at Glendale (1.0) and Rio (2.4), a half-time position at Black Mt was increased 0.3 FTE, and a Public Safety Officer was added at the District. Since 2 Safety positions were eliminated at Scottsdale, the net change is the increase of 2.7 FTE for Public Safety.

These changes result in a Grand Total net increase of 63.4 FTE's in the General Fund for FY15-16.

Details for ALL Employee groups are shown in Section C by college and for the District Office.

AUXILIARY FUND SUMMARIES

AUXILIARY FUND REVENUE SUMMARY					
Description	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Grants/Donations	\$ 1,420,766	\$ 1,582,950	0.9%	\$ 162,184	11.4%
Tuition/Fees					
Regular Tuition	14,040,782	7,792,300	9.1%	(6,248,482)	-44.5%
Out Of State Tuition & Non-resident Distance Learning	15,231,884	15,231,889	9.8%	5	0.0%
Course Fees	15,035,672	13,505,005	9.7%	(1,530,667)	-10.2%
Non Credit	6,385,783	6,356,655	4.1%	(29,128)	-0.5%
Other Fees & Charges	4,821,564	4,695,869	3.1%	(125,695)	-2.6%
Total - Tuition & Fees	\$ 55,515,685	\$ 47,581,718	35.8%	\$ (7,933,967)	-14.3%
Interest Income	\$ 15,000	\$ 15,000	0.0%	-	0.0%
Auxiliary Operations	4,229,763	4,083,658	2.7%	(146,105)	-3.5%
Miscellaneous Other Revenues	7,924,587	6,636,404	5.1%	(1,288,183)	-16.3%
Budgeted Use of Fund Balance	61,550,815	62,018,884	39.7%	468,069	0.8%
Trfs from Gen Fund-For M&C & Skill Centers Support	8,945,249	9,093,443	5.8%	148,194	1.7%
Trfs from Gen Fund-College Reallocations	3,415,168	3,756,241	2.2%	341,073	10.0%
Intra and Interfund Transfers	12,725,908	12,948,949	8.2%	223,041	1.8%
SubtotalAuxiliary Revenue	\$ 155,742,941	\$ 147,717,247	100.4%	\$ (8,025,694)	-5.2%
Transfer To Plant Fund (CGCC Capital Project)	(157,000)	(157,000)	-0.1%	-	0.0%
Transfer To Plant Fund (GCC Capital Project)	(200,000)	(200,000)	-0.1%	-	0.0%
Transfer To Plant Fund (Rio Salado Capital Projects)	(300,000)	-	-0.2%	300,000	-100.0%
Total Transfers	\$ (657,000)	\$ (357,000)	-0.4%	\$ 300,000	-45.7%
Total Revenue Less Transfers Out	\$ 155,085,941	\$ 147,360,247	100.0%	\$ (7,725,694)	-5.0%

AUXILIARY FUND EXPENDITURE SUMMARY					
Description	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Other Auxiliary Programs	\$ 126,248,828	\$ 118,066,806	81.4%	\$ (8,182,022)	-6.5%
Course Materials	14,366,311	14,538,746	9.3%	172,435	1.2%
Food Service	1,212,769	1,209,916	0.8%	(2,853)	-0.2%
Non-Credit / Special Interest	13,915,033	13,901,779	9.0%	(13,254)	-0.1%
Subtotal Auxiliary Expenditures	\$ 155,742,941	\$ 147,717,247	100.4%	\$ (8,025,694)	-5.2%
Transfer To Plant Fund (CGCC Capital Project)	(157,000)	(157,000)	-0.1%	-	0.0%
Transfer To Plant Fund (GCC Capital Project)	(200,000)	(200,000)	-0.1%	-	0.0%
Transfer To Plant Fund (Rio Salado Capital Projects)	(300,000)	-	-0.2%	300,000	-100.0%
Total Transfers From Fund 2 Revenues Above	\$ (657,000)	\$ (357,000)	-0.4%	\$ 300,000	-45.7%
Total Expenditures Less Transfers	\$ 155,085,941	\$ 147,360,247	100.0%	\$ (7,725,694)	-5.0%

SIGNIFICANT CHANGES FOR AUXILIRY FOR FY15-16

The most significant changes have occurred at the Skill Centers. At Northwest Skill Center enrollment has not increased as fast as originally planned. Budget was adjusted to more accurately reflect anticipated revenue based on current enrollment trends and anticipated expense patterns. The Maricopa Skill Center (MSC) Budget was adjusted to more accurately reflect anticipated revenues based on current enrollment trends and historic expense patterns. There has been significant restructuring at MSC including the hiring of a new Executive Director. The Southwest Skill Center (SWSC) Budget has declined \$717 thousand for FY15-16 versus FY14-15. The revenue decline at SWSC is \$946 thousand in student tuition and course fees reflecting enrollment decline offset by a \$240 thousand increase in transfers from the General Fund. The corresponding expense reductions are primarily in the Practical Nursing program with offsetting increases in Medical Billing and Coding.

Rio Salado's budget increase of \$721 thousand reflects an increase in General Administration..

South Mountain's budget increase is due to a \$200 thousand increase in Campus Remodel.

The Auxiliary fund increase of \$67 thousand was a result of the Entrepreneur in Residence (EIR) at the Center for Entrepreneurial Innovation (CEI). This is a contracted vendor position. The EIR will keep MCOR's CEI relevant and meet the demands that are imperative to clients, which will help/assist with employment growth/scaling strategies.

AUXILIARY FUND BUDGETED POSITION SUMMARY

AUXILIARY FUND2 FULL-TIME EQUIVALENT (FTE) SUMMARY				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Management (MAT)	232.8	198.7	(34.1)	-14.6%
Support Staff (PSA)	150.4	154.4	4.0	2.7%
Custodians/Grounds (M&O)	8.0	8.0	-	0.0%
College Safety	0.0	0.0	-	N/A
Total Budgeted Positions (FTE)	391.2	361.1	(30.1)	-7.7%

SIGNIFICANT STAFFING (FTE OR FULL-TIME EQUIVALENT) CHANGES FOR FY15-16

- Rio Salado's increase of 13.13 FTE's reflects addition of 1.88 MAT and 11.25 PSA positions in General Administration. The MAT positions include Coordinator Learning Center, Coordinator Marketing, and Site Coordinator. The PSA positions include Administrative Secretary, Graphic Designer, Office Coordinator, Testing Technician, Course Production Specialist, Program Advisor, Research Assistant, Web Tech and Student Services Specialist.
- Maricopa Skill Center's increase of 3.6 FTE's includes a 0.4 FTE MAT Bursar position, and 3.2 PSA FTE's. The PSA positions include Administrative Secretary, Administrative Assistant and Lead Instructor.
- The Northwest Skill Center eliminated 33 FTE's because positions were never filled as enrollment is not at anticipated levels. As enrollment increases, positions will be budgeted as needed.
- The decline of the Southwest Skill Center FTSE growth/revenues and the elimination of the Licensed Practical Nurse (LPN) Program resulted in a decrease of 8.8 MAT FTE and 4.5 PSA FTE. These changes resulted in a grand total decrease of 13.3 FTEs for the Southwest Skill Center (SWSC).

These changes result in a Grand Total of 30.1 fewer FTE's among all Auxiliary accounts.

The Grand Total for Auxiliary Fund is 361.1 FTE's for FY15-16.

RESTRICTED FUND SUMMARIES

RESTRICTED FUND REVENUE SUMMARY					
Description	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Grants and Contracts					-
Federal Grants & Contracts	\$ 16,433,786	\$ 19,811,848	7.2%	\$ 3,378,062	20.6%
State Grants & Contracts	8,685,037	9,798,006	3.6%	1,112,969	12.8%
Prop. 301 Sales Tax & Interest, Carryforward	19,356,605	20,965,051	7.6%	1,608,446	8.3%
STEM Workforce Development	1,400,000	-	0.0%	(1,400,000)	-100.0%
Other/Local Govt. Grants and Contracts	9,665,087	10,242,057	3.7%	576,970	6.0%
Total Grants and Contracts	\$ 55,540,515	\$ 60,816,962	22.2%	\$ 5,276,447	9.5%
Student Financial Aid					
Federal Student Aid					
Federal Work-Study (FWS)	\$ 3,122,335	\$ 3,301,514	1.2%	\$ 179,179	5.7%
Federal Supplemental Educational Opportunity Grant (FSEOG)	4,209,168	3,824,698	1.4%	(384,470)	-9.1%
Pell Grants	210,129,042	170,170,640	62.0%	(39,958,402)	-19.0%
State Student Aid - LEAP	400,000	400,000	0.1%	-	0.0%
Trans from Gen Fund for LEAP Matching	400,000	400,000	0.1%	-	0.0%
Scholarships	8,260,554	7,797,446	2.8%	(463,108)	-5.6%
Total Student Financial Aid	\$ 226,521,099	\$ 185,894,298	67.7%	\$(40,626,801)	-17.9%
Other Restricted Activities					
Admin. Overhead (9710)	\$ 379,450	\$ 350,560	0.1%	\$ (28,890)	-7.6%
Miscellaneous & Contingent Budget Capacity	36,629,695	27,359,079	10.0%	(9,270,616)	-25.3%
Total Restricted Activities/Transfers	\$ 37,009,145	\$ 27,709,639	10.1%	\$ (9,299,506)	-25.1%
Total Restricted Revenue	\$ 319,070,759	\$ 274,420,899	100.0%	\$(44,649,860)	-14.0%

RESTRICTED FUND EXPENDITURE SUMMARY					
Description	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Expenditures by Unit					
Phoenix	\$ 28,071,595	\$ 26,695,710	9.7%	\$ (1,375,885)	-4.9%
Glendale	37,376,650	36,548,545	13.3%	(828,105)	-2.2%
Gateway	19,030,388	17,272,576	6.3%	(1,757,812)	-9.2%
Mesa	42,449,772	35,674,512	13.0%	(6,775,260)	-16.0%
Scottsdale	12,516,330	12,453,724	4.5%	(62,606)	-0.5%
Rio Salado	36,717,754	32,427,419	11.8%	(4,290,335)	-11.7%
South Mountain	13,295,258	13,116,790	4.8%	(178,468)	-1.3%
Chandler-Gilbert	18,194,799	15,019,771	5.5%	(3,175,028)	-17.5%
Paradise Valley	10,796,972	10,612,890	3.9%	(184,082)	-1.7%
Estrella Mountain	19,035,401	20,801,079	7.6%	1,765,678	9.3%
Skill Centers	1,701,062	2,046,985	0.7%	345,923	20.3%
District Office	41,994,949	25,084,405	9.1%	(16,910,544)	-40.3%
District-wide	37,889,829	24,884,134	9.1%	(13,005,695)	-34.3%
Maricopa Corporate College	-	1,782,359	0.6%	1,782,359	N/A
Total Restricted Expenditure	\$ 319,070,759	\$ 274,420,899	100.0%	\$(44,649,860)	-14.0%

SIGNIFICANT CHANGES FOR RESTRICTED FUND FOR FY15-16

The reduction of \$44.6 million in the FY15-16 Adopted Fund 3 Budget is primarily due to a revised estimate of Pell Grant scholarships awarded. Since prior year expenses were significantly lower in the past few years, Pell Grant projections and contingency reserves have been adjusted to reflect these trends. [Total Fund 3 actual expenses peaked at \$248 million in FY11-12, declining to \$222 million in FY13-14. Pell Grants awarded in FY11-12 were \$193 million, and declined to \$165 million in FY13-14.]

EXPENDITURE SUMMARY BY FUNCTION

RESTRICTED FUND SUMMARY BY FUNCTION						
	FY14-15 Adopted	% of Total	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 9,749,352	3.1%	\$ 11,158,065	4.1%	\$ 1,408,713	14.4%
Public Service	26,048,811	8.2%	27,038,194	9.9%	989,383	3.8%
Academic Support	19,322,671	6.1%	21,969,212	8.0%	2,646,541	13.7%
Student Services	10,340,114	3.2%	11,756,354	4.3%	1,416,240	13.7%
Institutional Support	4,284,607	1.3%	4,871,451	1.8%	586,844	13.7%
Operation & Maintenance	18,246	0.0%	20,745	0.0%	2,499	13.7%
Scholarships and Fellowships	239,250,353	75.0%	186,246,252	67.9%	(53,004,101)	-22.2%
Contingency	10,056,605	3.2%	11,360,626	4.1%	1,304,021	13.0%
Total Expenditures by Function	\$ 319,070,759	100.0%	\$ 274,420,899	100.0%	\$ (44,649,860)	-14.0%

RESTRICTED FUND BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - PROPOSITION 301 FACULTY				
College/District	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Phoenix	1.0	1.0	-	0.0%
Glendale/GCC North	3.0	3.0	-	0.0%
GateWay	-	-	-	N/A
Mesa	5.0	5.0	-	0.0%
Scottsdale	3.0	3.0	-	0.0%
Rio Salado	1.0	1.0	-	0.0%
South Mountain	1.0	1.0	-	0.0%
Chandler-Gilbert	5.0	5.0	-	0.0%
Paradise Valley	1.0	1.0	-	0.0%
Estrella Mountain	3.0	3.0	-	0.0%
Totals	23.0	23.0	-	0.0%

PLANT FUND SUMMARIES
PLANT FUND REVENUE SUMMARY

General Revenue	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Interest Income	\$ 15,000	\$ 15,000	0.0%	-	0.0%
College Fund Transfers	3,380,526	3,099,883	0.9%	(280,643)	-8.3%
Potential Fund Transfers	10,000,000	10,000,000	3.0%	-	0.0%
Use of Fund Balance	39,675,000	26,151,061	7.8%	(13,523,939)	-34.1%
Subtotal General Revenues	\$ 53,070,526	\$ 39,265,944	11.7%	\$ (13,804,582)	-26.0%
G.O. Bond Program					
Carryforward Bond Proceeds	245,000,000	143,126,000	42.5%	(101,874,000)	-41.6%
Total Unexpended Plant Fund	\$ 298,070,526	\$ 182,391,944	\$ 0	\$ (115,678,582)	\$ (0)
Debt Service					
Secondary Tax Levy	\$ 82,901,341	\$ 80,036,848	51.9%	(2,864,493)	-3.5%
SRP in lieu Tax	1,605,322	1,752,778	1.1%	147,456	9.2%
Prior Year Debt Service Carryforward	71,640,881	72,438,331	47.0%	797,450	1.1%
Total Debt Service	\$ 156,147,544	\$ 154,227,957	100.0%	\$ (1,919,587)	-1.2%
TOTAL PLANT FUND REVENUE	\$ 454,218,070	\$ 336,619,901	100.0%	\$ (117,598,169)	-25.9%

PLANT FUND EXPENDITURE SUMMARY

College Initiatives/General Expenditures	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
College Capital Purchases/Projects	\$ 3,380,526	\$ 3,099,883	0.9%	(280,643)	-8.3%
Funding for New Initiatives	10,015,000	10,015,000	3.0%	-	0.0%
Use of Fund Balance	39,675,000	26,151,061	7.8%	(13,523,939)	-34.1%
Subtotal General Expenditures- Capital	\$ 53,070,526	\$ 39,265,944	11.7%	\$ (13,804,582)	-26.0%
G.O. Bond Capital Development Program					
Carryforward Bond Proceeds	245,000,000	143,126,000	42.5%	(101,874,000)	-41.6%
Subtotal G.O. Bond Capital Dev. Program	\$ 245,000,000	\$ 143,126,000	42.5%	\$ (101,874,000)	-41.6%
Total Unexpended Plant Fund	\$ 298,070,526	\$ 182,391,944	54.2%	\$ (115,678,582)	-38.8%
Debt Service					
G. O. Bond Debt Service Current Yr (July 2015)	\$ 71,640,881	\$ 72,438,331	3.3%	797,450	1.1%
G. O. Bond Debt Service Current Yr (January/2016)	12,068,332	\$ 11,097,313	21.5%	(971,019)	-8.0%
G.O. Bond Debt Service Future Yr (July,2016)	72,438,331	\$ 70,692,313	21.0%	(1,746,018)	-2.4%
Subtotal Debt Service	\$ 156,147,544	\$ 154,227,957	45.8%	\$ (1,919,587)	-1.2%
TOTAL PLANT FUND EXPENDITURE	\$ 454,218,070	\$ 336,619,901	100.0%	\$ (117,598,169)	-25.9%



Adopted Budget

FY2015-16

Section C: College and District Budgets

SECTION C – COLLEGE AND DISTRICT BUDGETS
PHOENIX COLLEGE (PC)

Phoenix College (PC) is a comprehensive Learning College that has been serving the community since 1920, and is considered the flagship of the Maricopa Community Colleges. Under the leadership of college president Dr. Anna Solley, PC serves over 20,000 students annually through nationally-recognized programs for university transfer, career training, and personal development. Signature programs include Culinary Studies, Dental, Environmental and Natural Resource Stewardship, Fire Science/Emergency Medical Technology, Interpreter Preparation, Nursing and Paralegal Studies. The main campus is located in the heart of Central Phoenix, while a second location, PC Downtown, serves the downtown business district and a new Center for Nursing Excellence prepares students for healthcare careers. Phoenix College students speak more than 50 languages and represent over 100 countries, reflecting the multicultural diversity of the surrounding metropolitan area.

Phoenix College is a recognized leader in the use of innovative approaches to student service, as demonstrated by the college's Hannelly Enrollment Center, which provides student services in a streamlined and efficient manner within a single location built to optimize the collaborative approach.

PC BUDGET SUMMARIES

Budget by Object - Phoenix College (PC)				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 36,312,603	\$ 36,126,464	\$ (186,139)	-0.5%
Employee Benefits	10,655,468	10,550,035	(105,433)	-1.0%
Contract Service	2,377,469	2,481,872	104,403	4.4%
Supplies & Materials	1,112,722	977,606	(135,116)	-12.1%
Fixed Charges	429,330	429,330	-	0.0%
Comm & Utilities	2,325,000	2,550,000	225,000	9.7%
Travel	124,169	124,169	-	0.0%
Contingency, Scholarships, Misc.	4,783,969	5,129,732	345,763	7.2%
General Fund Total	\$ 58,120,730	\$ 58,369,208	\$ 248,478	0.4%
Auxiliary Fund Total	\$ 5,089,944	\$ 5,089,944	\$ -	0.0%
Restricted Fund Total	28,071,595	26,695,710	(1,375,885)	-4.9%
Plant Fund Total	860,000	875,000	15,000	1.7%
GRAND TOTAL ALL FUNDS:	\$ 92,142,269	\$ 91,029,862	\$ (1,112,407)	-1.2%

SIGNIFICANT BUDGET CHANGES FOR FY15-16

Phoenix College's General Fund budget increased \$248,478 as a result of the following:

- <\$51,120> Enrollment Growth (EGF) adjustment for FY13-14 Audited FTSE
- \$77,000 allocation for Student Success Initiative
- <\$39,538> adjustment for Faculty transfers to GWCC
- \$89,600 for increased Maricopa Grant allocation
- \$211,413 for Faculty Professional Growth/Inversion, anniversary and education increases
- <\$38,877> for ASRS rate change from 11.6% to 11.47%

The Restricted Fund decrease is due to the anticipation of reduced Student Financial Aid.

PC DOWNTOWN

The College's satellite campus, PC Downtown, is housed in a restored historic building in the heart of the city's business and cultural centers. PC Downtown offers convenient access to unique offerings such as the Paralegal Studies Program, which incorporates learning experiences in PC's state-of-the-art electronic courtroom.

Budget by Object - PC Downtown				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 144,071	\$ 126,573	\$ (17,498)	-12.1%
Employee Benefits	62,290	43,115	(19,175)	-30.8%
Contract Service	120,600	152,161	31,561	26.2%
Supplies & Materials	9,665	9,665	-	0.0%
Comm & Utilities	60,632	65,632	5,000	8.2%
General Fund Total	\$ 397,258	\$ 397,146	\$ (112)	0.0%
Auxiliary Fund Total	68,500	68,500	-	0.0%
GRAND TOTAL ALL FUNDS:	\$ 465,758	\$ 465,646	\$ (112)	0.0%

SIGNIFICANT BUDGET CHANGES FOR FY15-16

- PC Downtown's General Fund budget decreased by \$112 as a result of the reduction of the ASRS rate from 11.6% to 11.47%

CENTER FOR NURSING EXCELLENCE

The new Phoenix College Center for Nursing Excellence, located near 3rd Avenue and Clarendon, provides a dynamic learning environment incorporating sophisticated technology and equipment. Features include a realistic hospital setting with nurses' stations, simulation labs, a large seminar space, and flexible classrooms.

PC AND PC DOWNTOWN GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - PC + PC Downtown Combined					
Expenditures	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 27,534,284	\$ 28,008,563	47.7%	\$ 474,279	1.7%
Academic Support	7,679,692	7,394,315	12.6%	(285,377)	-3.7%
Administration	3,221,485	3,384,420	5.8%	162,935	5.1%
Student Services	6,978,654	7,041,885	12.0%	63,231	0.9%
Operations/Maintenance	7,245,298	7,105,081	12.1%	(140,217)	-1.9%
General Institutional	4,443,061	4,308,098	7.3%	(134,963)	-3.0%
Public Service	161,560	180,438	0.3%	18,878	11.7%
Scholarships	1,253,954	1,343,554	2.3%	89,600	7.1%
Total by Function	\$ 58,517,988	\$ 58,766,354	100.0%	\$ 248,366	0.4%

General Fund Managerial Function - PC + PC Downtown Combined

Function Rollup Category	FY14-15 Adopted	FY1516 Adopted	Increase/ (Decrease)	% Change
College Administration				
College Presidents/Administration	\$ 501,231	\$ 500,864	\$ (367)	-0.1%
College Administration Total	\$ 501,231	\$ 500,864	\$ (367)	-0.1%
Academic Services/Instructional				
VP Academic Affairs	\$ 917,566	\$ 856,976	\$ (60,590)	-6.6%
Library	1,402,921	1,307,642	(95,279)	-6.8%
Instructional/Academic Support Programs/Service:	127,090	71,514	(55,576)	-43.7%
Academic Instruction	27,534,284	27,501,963	(32,321)	-0.1%
Learning Assistance/Tutoring Services	285,511	223,262	(62,249)	-21.8%
Academic Services/Instructional Total	\$ 30,267,372	\$ 29,961,357	\$ (306,015)	-1.0%
Student Services				
VP Student Affairs	\$ 1,206,170	\$ 1,164,006	\$ (42,164)	-3.5%
Enrollment Services	3,456,042	3,634,250	178,208	5.2%
Counseling & Guidance	746,232	715,554	(30,678)	-4.1%
Career Services & Planning	137,230	137,106	(124)	-0.1%
Student Life/Activities/Performance	247,568	248,776	1,208	0.5%
Disabled Student Resources	873,729	873,415	(314)	0.0%
International Education Activities	123,135	123,026	(109)	-0.1%
Athletics	1,268,245	1,274,249	6,004	0.5%
Scholarships	1,253,954	1,343,554	89,600	7.1%
Child Care Center	325,716	324,927	(789)	-0.2%
Fleet - Students	21,749	21,749	-	0.0%
Student Services Total	\$ 9,659,770	\$ 9,860,612	\$ 200,842	2.1%
College Support Services				
VP Administrative Services	\$ 1,187,061	\$ 1,340,699	\$ 153,638	12.9%
Business Office	595,760	601,686	5,926	1.0%
General Institutional	1,601,038	1,594,306	(6,732)	-0.4%
Public Safety	592,621	592,923	302	0.1%
Institutional Effectiveness/R&D	443,155	442,721	(434)	-0.1%
Maintenance & Operations	6,974,303	6,828,672	(145,631)	-2.1%
Technology	2,748,570	2,879,606	131,036	4.8%
Planning	690	690	-	0.0%
College Personnel Office (HR)	313,361	322,471	9,110	2.9%
Staff Development/Services	802,872	659,049	(143,823)	-17.9%
Legal	15,000	15,000	-	0.0%
College Support Services Total	\$ 15,274,431	\$ 15,277,823	\$ 3,392	0.0%
Other Programs/Services				
Resource Development & Community Relations	\$ 1,107,241	\$ 1,103,660	\$ (3,581)	-0.3%
Public Service Programs	161,560	180,438	18,878	11.7%
Enrollment Growth Funding	-	506,600	506,600	NA
Contingency/Reserves	1,546,383	1,375,000	(171,383)	-11.1%
Other Programs/Services Total	\$ 2,815,184	\$ 3,165,698	\$ 350,514	12.5%
GRAND TOTAL	\$ 58,517,988	\$ 58,766,354	\$ 248,366	0.4%

PC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - PC				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	152.0	152.0	-	0.0%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	74.8	75.0	0.3	0.3%
Support (PSA)	128.3	128.5	0.3	0.2%
Custodians/Grounds (M&O)	26.5	24.0	(2.5)	-9.4%
Crafts	7.0	7.0	-	0.0%
College Safety	5.0	5.0	-	0.0%
General Fund Total	394.5	392.5	(2.0)	-0.5%
Auxiliary Fund Total	2.3	2.3	-	0.0%
Restricted Fund Total	1.0	1.0	-	0.0%
GRAND TOTAL ALL FUNDS:	397.8	395.8	(2.0)	-0.5%

SIGNIFICANT STAFFING CHANGES FOR FY15-16

- The slight increase in Management (MAT) FTE is due to Affordable Care Act requirements
- The addition of one Support (PSA) is a reallocation of FTE from PC Downtown, offset by elimination of a vacant 0.75 FTE Data Lab Technician position, for a net increase of 0.3 FTE for PSA
- The decrease of 2.5 Custodians/Grounds (M&O) FTE is due to retirements

The Grand Total is a net decrease of 2.0 FTE for FY15-16.

PC DOWNTOWN BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - PC Downtown				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Support (PSA)	2.0	1.0	(1.0)	-50.0%
Custodians/Grounds (M&O)	1.0	1.0	-	0.0%
GRAND TOTAL	3.0	2.0	(1.0)	-33.3%

SIGNIFICANT STAFFING CHANGES FOR FY15-16

- The decrease of one Support (PSA) is a reallocation of FTE to PC Main Campus

GLENDALE COMMUNITY COLLEGE (GCC)

Glendale Community College is one of the oldest and largest of the eleven Maricopa Community Colleges. GCC serves approximately 32,000 students during an academic year at two campus locations. GCC main campus is located in the heart of historic Glendale, Arizona. GCC North campus is located at the base of Ludden Mountain in northwest Phoenix. GCC also offers classes at multiple sites for the convenience of students including general education classes at the Community @ Surprise.

Nationally recognized for excellence in instruction, GCC continues to keep pace with the growth of the West Valley. More than 500,000 students have completed associate degrees, certification programs, industry-specific training, university transfer programs or credit classes since GCC opened in 1965. GCC employees address the needs of its students with an ultimate focus on *fostering student success*.

GCC BUDGET SUMMARIES

Budget by Object - Glendale Community College (GCC)				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 53,543,827	\$ 53,456,731	\$ (87,096)	-0.2%
Employee Benefits	16,244,573	16,168,841	(75,732)	-0.5%
Contract Service	2,118,921	2,099,504	(19,417)	-0.9%
Supplies & Materials	1,526,900	1,550,950	24,050	1.6%
Fixed Charges	726,836	726,736	(100)	0.0%
Comm & Utilities	2,142,073	2,142,073	-	0.0%
Travel	193,318	198,818	5,500	2.8%
Contingency, Scholarships, Misc.	2,832,095	3,210,878	378,783	13.4%
General Fund Total	\$ 79,328,543	\$ 79,554,531	\$ 225,988	0.3%
Auxiliary Fund Total	\$ 4,717,962	\$ 5,330,055	\$ 612,093	13.0%
Restricted Fund Total	37,376,650	36,548,545	(828,105)	-2.2%
Plant Fund Total	312,660	312,660	-	0.0%
Grand Total All Funds:	\$ 121,735,815	\$ 121,745,791	\$ 9,976	0.0%

SIGNIFICANT BUDGET CHANGES FOR FY15-16

Glendale College's General Fund budget increased \$225,988 as a result of the following:

- \$<334,110> for Enrollment Growth (EGF) adjustment for FY13-14 Audited FTSE
- \$76,000 allocation for Student Success Initiative
- <\$14,078> adjustment for Faculty transfers to SCC
- \$251,900 for increased Maricopa Grant allocation
- \$305,411 for Faculty Professional Growth/Inversion, anniversary and education increases
- <\$59,135> for ASRS rate change from 11.6% to 11.47%

The Restricted Fund decrease is due to the anticipation of reduced Student Financial Aid.

GCC NORTH

GCC continually reaches out to where students live. A good example is GCC North, a campus extension at 57th Avenue and Happy Valley Road. GCC North opened in fall 2000 with 797 students and has grown to nearly 2,700 students in 2014. Thanks to the voter-approved 2004 capital development bond, facilities were expanded in 2008 elevating GCC North to a full-service campus under GCC main. Students may complete certificate and degree programs at GCC North, and take advantage of a full range of student services focused on student success.

Budget by Object - GCC North					
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 1,758,401	\$ 1,650,733	\$ (107,668)	-6.1%	
Employee Benefits	609,643	587,251	(22,392)	-3.7%	
Contract Service	24,083	121,767	97,684	405.6%	
Supplies & Materials	72,500	67,000	(5,500)	-7.6%	
Comm & Utilities	423,500	418,500	(5,000)	-1.2%	
Contingency, Scholarships, Misc.	27,156	68,055	40,899	150.6%	
General Fund Total	\$ 2,915,283	\$ 2,913,306	\$ (1,977)	-0.1%	
Auxiliary Fund Total	\$ 105,238	\$ 37,002	\$ (68,236)	-64.8%	
Grand Total All Funds:	\$ 3,020,521	\$ 2,950,308	\$ (70,213)	-2.3%	

SIGNIFICANT BUDGET CHANGES FOR FY15-16

- The General Fund budget for GCC North decreased \$1,977 as a result of the reduction of the ASRS rate from 11.6% to 11.47%

GCC AND GCC NORTH GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - GCC + GCC North Combined					
Expenditures	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 45,527,145	\$ 44,932,940	54.5%	\$ (594,205)	-1.3%
Academic Support	9,577,699	9,414,146	11.4%	(163,553)	-1.7%
Administration	2,416,557	2,484,304	3.0%	67,747	2.8%
Student Services	10,714,178	10,636,376	12.9%	(77,802)	-0.7%
Operations/Maintenance	10,091,246	10,022,742	12.2%	(68,504)	-0.7%
General Institutional	2,493,031	2,749,133	3.3%	256,102	10.3%
Public Service	-	552,326	0.7%	552,326	NA
Scholarships	1,423,970	1,675,870	2.0%	251,900	17.7%
Total by Function	\$ 82,243,826	\$ 82,467,837	100.0%	\$ 224,011	0.3%

General Fund Managerial Function - GCC + GCC North Combined					
Function	Rollup Category	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 466,186	\$ 386,157	\$ (80,029)	-17.2%
College Administration Total		\$ 466,186	\$ 386,157	\$ (80,029)	-17.2%
Academic Services/Instructional					
	VP Academic Affairs	\$ 375,771	\$ 515,429	\$ 139,658	37.2%
	Library	1,449,958	1,616,297	166,339	11.5%
	Instructional/Academic Support Programs/Svcs	533,047	847,603	314,556	59.0%
	Academic Instruction	45,527,145	44,932,940	(594,205)	-1.3%
	Learning Assistance/Tutoring Services	1,048,393	1,070,899	22,506	2.1%
Academic Services/Instructional Total		\$48,934,314	\$ 48,983,168	\$ 48,854	0.1%
Student Services					
	VP Student Affairs	\$ 220,163	\$ 336,735	\$ 116,572	52.9%
	Enrollment Services	7,315,413	6,586,314	(729,099)	-10.0%
	Counseling & Guidance	1,365,640	1,251,453	(114,187)	-8.4%
	Career Services & Planning	229,331	225,158	(4,173)	-1.8%
	Student Life/Activities/Performance	800,671	573,068	(227,603)	-28.4%
	Disabled Student Resources	975,660	1,209,101	233,441	23.9%
	International Education Activities	490,435	480,156	(10,279)	-2.1%
	Athletics	1,095,849	1,197,437	101,588	9.3%
	Scholarships	1,423,970	1,675,870	251,900	17.7%
	Fleet - Students	132,652	132,652	-	0.0%
Student Services Total		\$14,049,784	\$ 13,667,944	\$ (381,840)	-2.7%
College Support Services					
	VP Administrative Services	\$ 273,496	\$ 273,252	\$ (244)	-0.1%
	Business Office	852,381	851,676	(705)	-0.1%
	General Institutional	1,064,424	1,061,034	(3,390)	-0.3%
	Public Safety	1,693,657	1,699,283	5,626	0.3%
	Institutional Effectiveness/R&D	563,203	605,158	41,955	7.4%
	Maintenance & Operations	8,397,589	8,323,459	(74,130)	-0.9%
	Technology	2,828,390	2,709,770	(118,620)	-4.2%
	Marketing & Public Relations	1,122,191	1,381,343	259,152	23.1%
	College Personnel Office (HR)	583,151	732,078	148,927	25.5%
	Staff Development/Services	633,075	479,807	(153,268)	-24.2%
College Support Services Total		\$18,011,557	\$ 18,116,860	\$ 105,303	0.6%
Other Programs/Services					
	Resource Development & Community Relations	\$ 225,478	\$ 225,276	\$ (202)	-0.1%
	Public Service Programs	-	552,326	552,326	NA
	Contingency/Reserves	306,416	306,756	340	0.1%
	Miscellaneous	250,091	229,350	(20,741)	-8.3%
Other Programs/Services Total		\$ 781,985	\$ 1,313,708	\$ 531,723	68.0%
Grand Total		\$ 82,243,826	\$ 82,467,837	\$ 224,011	0.3%

GCC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - GCC					
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Residential Faculty	278.0	278.0	-	0.0%	
Executive (CEC)	1.0	1.0	-	0.0%	
Management (MAT)	86.3	86.6	0.3	0.3%	
Support (PSA)	206.0	204.3	(1.7)	-0.8%	
Custodians/Grounds (M&O)	29.0	29.0	-	0.0%	
Crafts	11.0	11.0	-	0.0%	
College Safety	10.0	12.0	2.0	20.0%	
General Fund Total	621.3	621.8	0.5	0.1%	
Restricted Fund Total	3.0	3.0	-	0.0%	
Grand Total All Funds:	624.3	624.8	0.5	0.1%	

SIGNIFICANT STAFFING CHANGES FOR FY15-16

- A vacant 0.75 FTE Coordinator Nursing Lab position was converted to a full-time 1.0 FTE Instructional Media Developer position; this resulted in a net increase 0.25 FTE (rounded to 0.3).
- Several full or half-time positions (Admin Secretary, Clerk Typist, Audio Video Tech) positions were eliminated; but 3 positions were increased to 0.75 FTE per Affordable Care Act requirements. This resulted in a net decrease of 1.7 FTE for PSA
- A Public Safety Aide Supervisor position was moved from GCC North to Main, plus one Public Safety Aide position was added. This resulted in a 2 FTE increase in Safety.

The Grand Total is a net increase of 0.5 FTE at GCC Main for FY15-16.

GCC NORTH BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - GCC North					
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Management (MAT)	6.5	7.0	0.5	7.7%	
Support (PSA)	13.0	13.0	-	0.0%	
Custodians/Grounds (M&O)	5.0	5.0	-	0.0%	
College Safety	3.0	2.0	(1.0)	-33.3%	
General Fund Total	27.5	27.0	(0.5)	-1.8%	
Auxiliary Fund Total	0.5	-	(0.5)	-100.0%	
Grand Total All Funds:	28.0	27.0	(1.0)	-3.6%	

SIGNIFICANT STAFFING CHANGES FOR FY15-16

- One half-time position (Coordinator Testing) was increased to 1 FTE as per Affordable Care Act requirements with a net increase of 0.50 FTE for MAT
- One Public Safety Aide position was moved to Main resulting in a 1 FTE decrease in Safety

The General Fund has a net decrease of 0.5 FTE at GCC North.

- In Auxiliary a half-time Coordinator Testing was eliminated since the program was discontinued

The Grand Total is a decrease of 1.0 FTE at GCC North for FY15-16.

GATEWAY COMMUNITY COLLEGE (GWCC)

Established in 1968, GateWay Community College is in its 47th year as a comprehensive public institution of higher education, providing educational opportunities to more than 11,000 students annually. The college is affiliated with the Maricopa Skill Center, NorthWest Skill Center, Cutting Edge and GateWay Early College High School.

GateWay's offerings have grown to include more than 125 degree, certificate and university transfer programs in a wide variety of concentrations including Apprenticeships, Automotive, Business, Environment, Healthcare, Industrial Technology, Information Technology, Liberal Arts, Math and Science.

By continuously providing a high quality of education, with support from student service areas as well as career training through innovation and state-of-the-art technology, GateWay has emerged as a leading institution in meeting the needs of students, businesses and industries throughout the community.

GWCC BUDGET SUMMARY

Budget by Object - GateWay Community College (GWC)				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 21,282,443	\$ 21,762,650	\$ 480,207	2.3%
Employee Benefits	6,502,510	6,632,663	130,153	2.0%
Contract Service	2,564,207	2,549,379	(14,828)	-0.6%
Supplies & Materials	516,617	516,617	-	0.0%
Fixed Charges	239,009	266,109	27,100	11.3%
Comm & Utilities	1,347,720	1,347,720	-	0.0%
Travel	100,605	112,505	11,900	11.8%
Contingency, Scholarships, Misc.	2,341,388	2,102,486	(238,902)	-10.2%
General Fund Total	\$ 34,894,499	\$ 35,290,129	\$ 395,630	1.1%
Auxiliary Fund Total	\$ 6,627,819	\$ 6,627,819	\$ -	0.0%
Restricted Fund Total	19,030,388	17,272,576	(1,757,812)	-9.2%
GRAND TOTAL ALL FUNDS:	\$ 60,552,706	\$ 59,190,524	\$ (1,362,182)	-2.2%

SIGNIFICANT BUDGET CHANGES FOR FY15-16

GateWay College's General Fund increased \$395,630 as a result of the following:

- \$142,710 for Enrollment Growth (EGF) adjustment for FY13-14 Audited FTSE
- \$76,000 allocation for Student Success Initiative
- \$64,045 adjustments for Faculty transfers from PC and MCC;
- \$136,888 for Faculty Professional Growth/Inversion, anniversary and education increases
- <\$24,013> for ASRS rate change from 11.6% to 11.47%

The Restricted Fund decrease is due to the anticipation of reduced Student Financial Aid.

NOTE: The Maricopa Skill Center and NorthWest Skill Center budgets are included with the Auxiliary Funds in Section D.

GWCC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - GWC				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	103.0	104.0	1.0	1.0%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	50.7	54.0	3.4	6.6%
Support (PSA)	72.8	74.3	1.5	2.1%
Custodians/Grounds (M&O)	9.0	9.0	-	0.0%
Crafts	3.0	3.0	-	0.0%
College Safety	6.0	6.0	-	0.0%
General Fund Total	245.4	251.3	5.9	2.4%
Auxiliary Fund Total	0.6	0.6	-	0.0%
GRAND TOTAL ALL FUNDS:	246.0	251.9	5.9	2.4%

SIGNIFICANT STAFFING CHANGES FOR FY15-16

GateWay Community College's staffing increased as follows:

- 1FTE was added for a Residential Communication Faculty to support our growing liberal arts division

For MAT, the following positions were added or eliminated for a net increase of 3.4 FTE:

- 1FTE added for a district funded Veteran Affairs Coordinator to provide support for our veteran students
- 1FTE added for a Director of College Student Educational Services to lead our student retention initiative
- 1FTE was added for a Senior Human Resource Manager to lead our personnel function that supports four sites
- 0.6 FTE added for a Bursar position to assure cash handling practices are consistent; 0.4 FTE funded at MSC
- 0.75 FTE added for Dir. College Tech position
- <1 FTE> Network Administrator position eliminated to support portion of Director position above

For PSA, the following positions were added for a net increase of 1.5 FTE:

- 1FTE was added for a Financial Aid Tech that was previously supported by Fund 2. It was determined that the workload in financial aid warranted a permanently funded position
- 1FTE was added for an Administrative Support position for the Vice President of Student Affairs. For the last several years the Vice Presidents of Administrative Services and Student Affairs shared a single position
- A Public Relations assistant was position was reduced by 0.49 to correctly charge a portion to MSC

The Grand Total is a net increase of 5.9 FTE at Gateway for FY15-16.

GWCC GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - GateWay Community College (GWC)					
Expenditures	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 17,681,766	\$ 17,865,230	50.6%	\$ 183,464	1.0%
Academic Support	2,091,640	2,219,467	6.3%	127,827	6.1%
Administration	1,477,065	1,641,298	4.7%	164,233	11.1%
Student Services	4,639,869	5,116,991	14.5%	477,122	10.3%
Operations/Maintenance	3,796,653	3,849,084	10.9%	52,431	1.4%
General Institutional	4,401,052	3,791,605	10.7%	(609,447)	-13.8%
Scholarships	806,454	806,454	2.3%	-	0.0%
Total by Function	\$ 34,894,499	\$ 35,290,129	100.0%	\$ 395,630	1.1%

General Fund Managerial Function - GWC

Function	Rollup Category	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 350,302	\$ 348,917	\$ (1,385)	-0.4%
College Administration Total		\$ 350,302	\$ 348,917	\$ (1,385)	-0.4%
Academic Services/Instructional					
	VP Academic Affairs	\$ 400,142	\$ 410,155	10,013	2.5%
	Library	535,452	567,582	32,130	6.0%
	Instructional/Academic Support Programs/Svcs	124,343	138,857	14,514	11.7%
	Academic Instruction	17,681,766	17,722,520	40,754	0.2%
	Learning Assistance/Tutoring Services	389,642	448,705	59,063	15.2%
	Faculty Development/Services	407,203	407,102	(101)	0.0%
Academic Services/Instructional Total		\$ 19,538,548	\$ 19,694,921	\$ 156,373	0.8%
Student Services					
	VP Student Affairs	\$ 309,863	\$ 393,843	\$ 83,980	27.1%
	Enrollment Services	2,765,080	3,110,367	345,287	12.5%
	Counseling & Guidance	466,359	465,955	(404)	-0.1%
	Career Services & Planning	164,079	175,045	10,966	6.7%
	Student Life/Activities/Performance	283,893	305,398	21,505	7.6%
	Disabled Student Resources	200,231	208,712	8,481	4.2%
	International Education Activities	149,162	149,089	(73)	0.0%
	Athletics	455,386	463,192	7,806	1.7%
	Scholarships	806,454	806,454	-	0.0%
	Child Care Center	254,894	257,958	3,064	1.2%
	Fleet - Students	12,400	12,400	-	0.0%
Student Services Total		\$ 5,867,801	\$ 6,348,413	\$ 480,612	8.2%
College Support Services					
	VP Administrative Services	\$ 248,888	\$ 264,907	\$ 16,019	6.4%
	Business Office	457,102	497,884	40,782	8.9%
	General Institutional	1,918,899	1,378,874	(540,025)	-28.1%
	Public Safety	825,243	848,688	23,445	2.8%
	Institutional Effectiveness/R&D	302,825	325,347	22,522	7.4%
	Maintenance & Operations	2,971,410	2,988,396	16,986	0.6%
	Fleet - Employees	-	12,000	12,000	NA
	Technology	1,306,434	1,230,797	(75,637)	-5.8%
	Marketing & Public Relations	830,549	816,542	(14,007)	-1.7%
	College Personnel Office (HR)	160,409	265,665	105,256	65.6%
College Support Services Total		\$ 9,021,759	\$ 8,629,100	\$ (392,659)	-4.4%
Other Programs/Services					
	Resource Devel.t & Community Relations	\$ 116,089	\$ 126,068	\$ 9,979	8.6%
	Enrollment Growth Funding	-	142,710	142,710	NA
Other Programs/Services Total		\$ 116,089	\$ 268,778	\$ 152,689	131.5%
GRAND TOTAL		\$ 34,894,499	\$ 35,290,129	\$ 395,630	1.1%

MESA COMMUNITY COLLEGE (MCC)

Mesa Community College (MCC) has the largest number of full-time student equivalents (FTSE) of the eleven community colleges comprising the Maricopa County Community College District and is one of the largest community colleges in the nation. MCC began in 1963 as a branch of Phoenix College and was granted independent status in 1965.

For more than 45 years, MCC has been the higher educational resource for more than 40,000 students who attend annually. Students can select from more than 150 Associate of Applied Science Degrees and Certificates of Completion, numerous transfer programs and over 500 online classes offered in multiple learning formats; traditional classroom, online and hybrid. Students find support outside of the classroom through the Center for Service-Learning, Learning Enhancement Center, Veterans and Career Re-Entry, Multi-Cultural and American Indian Services. MCC's Center for Teaching and Learning further energizes residential and adjunct faculty to excel in the classroom and in professional development.

The College fosters dynamic partnerships with the community that help determine how MCC can best provide a quality workforce to the community it serves. MCC's ArtWalk - Art on Campus showcases student artists as well as prominent community artists. MCC's Commission on Excellence in Education and membership in the East Valley Partnership enable community input on professional and career programs.

Students pursue their educational goals at two state-of-the art campuses equipped with modern classrooms, wireless technology, research labs and outdoor teaching spaces. Both campuses offer comprehensive transfer degrees, career and technical education, student services, and student clubs and activities. Combined, these locations plus eLearning (Internet-based courses) provide affordable and convenient access and life-long learning opportunities to East Valley residents.

SOUTHERN & DOBSON CAMPUS

Built in 1965, the 145 acre Southern & Dobson Campus, which accounts for 72% of total college enrollment, is a focus for education and community involvement. The campus offers Certificate of Completion (CCL) or an Academic Certificate (AC) and two-year degrees in over 150 programs of study. Their 2-year degrees transfer to all public Arizona universities and many private institutions nationwide. The Campus offers comprehensive transfer degrees, career and technical programs, student services, championship athletics, and student clubs and activities.

RED MOUNTAIN CAMPUS

Opened in 2001, this campus accounts for 12% of total college enrollment. This 100-acre campus offers advanced classrooms, wireless technology, outdoor teaching spaces, a library and an intimate college environment set among the Sonoran Desert of Northeast Mesa. Course offerings include a wide range of classes for transfer, occupational preparation, development of basic skills and community education. The campus features a One-Stop Enrollment Center which assists students with admissions, academic advisement, testing, and veteran and financial aid services.

DOWNTOWN CENTER

The Downtown Center offers a broad array of services to meet the needs of the community by focusing on student development, education, community outreach & engagement. It is home to Continuing & Community Education, a Center for Workforce & Community Partnerships, the Mesa Community Outreach Center, a Fire Science Program and The Chair Academy.

E-LEARNING

MCC eLearning provides courses that use internet technology to enable innovation and quality educational experiences. eLearning accounts for 16% of total College enrollment and reflects the College's dedication to enriching and expanding access to higher education. In 2014, the College received approval from The Higher Learning Commission to expand its eLearning program from just "courses" to offer 20 distance-delivered degrees and certificates.

MCC BUDGET SUMMARIES BY CAMPUS

BUDGET BY OBJECT - Mesa Community College (MCC)-Southern & Dobson Campus					
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 60,081,320	\$ 59,530,471	\$ (550,849)	-0.9%	
Employee Benefits	17,484,400	17,529,283	44,883	0.3%	
Contract Service	4,666,530	5,768,389	1,101,859	23.6%	
Supplies & Materials	1,879,697	1,613,581	(266,116)	-14.2%	
Fixed Charges	1,014,526	981,526	(33,000)	-3.3%	
Comm & Utilities	2,007,500	2,175,022	167,522	8.3%	
Travel	330,345	347,945	17,600	5.3%	
Contingency, Scholarships, Misc.	4,812,845	4,058,948	(753,897)	-15.7%	
General Fund Total	\$ 92,277,163	\$ 92,005,165	\$ (271,998)	-0.3%	
Auxiliary Fund Total	\$ 13,095,111	\$ 12,996,917	\$ (98,194)	-0.7%	
Restricted Fund Total	42,449,772	35,674,512	(6,775,260)	-16.0%	
GRAND TOTAL ALL FUNDS:	\$ 147,822,046	\$ 140,676,594	\$ (7,145,452)	-4.8%	

SIGNIFICANT BUDGET CHANGES FOR SOUTHERN & DOBSON CAMPUS FOR FY15-16

Mesa College's General Fund budget decreased \$271,998 as a result of the following:

- <\$1,824,320> Enrollment Growth (EGF) adjustment for FY13-14 Audited FTSE
- \$76,000 allocation for Student Success Initiative
- \$794,680 Bond allocation for PAC, Enrollment Center, Art Gallery and Storage
- <\$68,884> adjustment for Faculty transfers to GWCC, CGCC and PVCC
- \$491,348 moved from Red Mt campus
- \$323,048 for Faculty Professional Growth/Inversion, anniversary and education increases
- <\$63,870> for ASRS rate change from 11.6% to 11.47%

The Auxiliary Fund decrease of \$98,000 is due primarily to information technology expenditures.

The Restricted Fund decrease is due to the anticipation of reduced Student Financial Aid.

BUDGET BY OBJECT -MCC Downtown Center					
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 51,763	\$ 86,763	\$ 35,000	67.6%	
Employee Benefits	4,084	6,846	2,762	67.6%	
Contract Service	10,000	60,000	50,000	500.0%	
Supplies & Materials	20,350	15,000	(5,350)	-26.3%	
Fixed Charges	50,000	35,000	(15,000)	-30.0%	
Comm & Utilities	92,000	75,000	(17,000)	-18.5%	
General Fund Total	\$ 228,197	\$ 278,609	\$ 50,412	22.1%	
Auxiliary Fund Total	\$ 663,683	\$ 663,683	\$ -	0.0%	
GRAND TOTAL ALL FUNDS:	\$ 891,880	\$ 942,292	\$ 50,412	5.7%	

SIGNIFICANT BUDGET CHANGES FOR MCC DOWNTOWN CENTER FOR FY15-16

- MCC Downtown General Fund budget increased \$50,412; this amount was moved from the Red Mt. campus

BUDGET BY OBJECT - MCC Red Mountain Campus				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 5,035,193	\$ 4,708,183	\$ (327,010)	-6.5%
Employee Benefits	1,709,980	1,588,242	(121,738)	-7.1%
Contract Service	227,892	302,950	75,058	32.9%
Supplies & Materials	161,867	62,341	(99,526)	-61.5%
Fixed Charges	4,000	7,000	3,000	75.0%
Comm & Utilities	415,000	390,000	(25,000)	-6.0%
Travel	6,000	6,000	-	0.0%
General Fund Total	\$ 7,559,932	\$ 7,064,716	\$ (495,216)	-6.6%
Auxiliary Fund Total	\$ 463,160	\$ 463,160	\$ -	0.0%
GRAND TOTAL ALL FUNDS:	\$ 8,023,092	\$ 7,527,876	\$ (495,216)	-6.2%

SIGNIFICANT BUDGET CHANGES FOR RED MOUNTAIN FOR FY15-16

Red Mountain's General Fund budget decreased by \$495,216 as a result of the following:

- <\$491,348 > was moved to the Main campus
- <\$51,412> was moved to Mesa Downtown
- \$52,390 for Faculty Professional Growth/Inversion, anniversary and education increases
- <\$5,846> for ASRS rate change from 11.6% to 11.47%

MCC COMBINED GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - MCC Combined					
Expenditures	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 56,602,608	\$ 55,444,606	55.8%	\$ (1,158,002)	-2.0%
Academic Support	9,568,198	9,523,025	9.6%	(45,173)	-0.5%
Administration	5,335,090	5,060,080	5.1%	(275,010)	-5.2%
Student Services	11,578,662	11,733,404	11.8%	154,742	1.3%
Operations/Maintenance	10,033,096	10,754,064	10.8%	720,968	7.2%
General Institutional	5,378,046	5,263,719	5.3%	(114,327)	-2.1%
Scholarships	1,569,592	1,569,592	1.6%	-	0.0%
Total by Function	\$ 100,065,292	\$ 99,348,490	100.0%	\$ (716,802)	-0.7%

General Fund Managerial Function - MCC Combined				
Function Rollup Category	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
College Administration				
College Presidents/Administration	\$ 679,893	\$ 555,039	\$ (124,854)	-18.4%
College Administration Total	\$ 679,893	\$ 555,039	\$ (124,854)	-18.4%
Academic Services/Instructional				
VP Academic Affairs	\$ 732,529	\$ 596,193	\$ (136,336)	-18.6%
Library	2,261,454	2,190,531	(70,923)	-3.1%
Instructional/Academic Support Programs/Svcs	659,632	800,606	140,974	21.4%
Academic Instruction	54,449,178	53,944,606	(504,572)	-0.9%
Learning Assistance/Tutoring Services	692,111	712,102	19,991	2.9%
Faculty Development/Services	795,044	808,238	13,194	1.7%
Academic Services/Instructional Total	\$ 59,589,948	\$ 59,052,276	\$ (537,672)	-0.9%
Student Services				
VP Student Affairs	611,221	567,645	\$ (43,576)	-7.1%
Enrollment Services	7,446,562	7,784,888	338,326	4.5%
Counseling & Guidance	969,380	969,537	157	0.0%
Career Services & Planning	944,959	964,236	19,277	2.0%
Student Life/Activities/Performance	565,465	548,008	(17,457)	-3.1%
Disabled Student Resources	1,150,023	1,120,006	(30,017)	-2.6%
International Education Activities	684,721	707,133	22,412	3.3%
Athletics	1,832,957	1,814,518	(18,439)	-1.0%
Scholarships	1,569,592	1,569,592	-	0.0%
Child Care Center	436,165	340,998	(95,167)	-21.8%
Student Services Total	\$ 16,211,045	\$ 16,386,561	\$ 175,516	1.1%
College Support Services				
VP Administrative Services	\$ 243,133	\$ 239,165	\$ (3,968)	-1.6%
Business Office	1,257,527	1,080,664	(176,863)	-14.1%
General Institutional	2,356,736	1,994,234	(362,502)	-15.4%
Public Safety	2,011,093	2,020,387	9,294	0.5%
Institutional Effectiveness/R&D	478,371	488,053	9,682	2.0%
Maintenance & Operations	7,972,003	8,684,277	712,274	8.9%
Fleet - Employees	176,379	177,682	1,303	0.7%
Technology	3,690,045	3,691,021	976	0.0%
Marketing & Public Relations	1,885,977	1,818,186	(67,791)	-3.6%
College Personnel Office (HR)	831,398	820,371	(11,027)	-1.3%
Legal	103,753	119,871	16,118	15.5%
College Support Services Total	\$ 21,006,415	\$ 21,133,911	\$ 127,496	0.6%
Other Programs/Services				
Resource Development & Community Relations	\$ 424,561	\$ 424,233	\$ (328)	-0.1%
Enrollment Growth Funding	2,153,430	1,500,000	(653,430)	-30.3%
Contingency/Reserves	-	296,470	296,470	NA
Other Programs/Services Total	\$ 2,577,991	\$ 2,220,703	\$ (357,288)	-13.9%
GRAND TOTAL	\$100,065,292	\$ 99,348,490	\$ (716,802)	-0.7%

MCC SOUTHERN & DOBSON CAMPUS BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - MCC				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	292.5	293.5	1.0	0.3%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	108.8	110.8	2.0	1.8%
Support (PSA)	196.1	201.0	4.9	2.5%
Custodians/Grounds (M&O)	20.0	22.0	2.0	10.0%
Crafts	12.0	12.0	-	0.0%
College Safety	11.0	12.0	1.0	9.1%
General Fund Total	641.4	652.3	10.9	1.7%
Auxiliary Fund Total	13.3	13.3	-	0.0%
Restricted Fund Total	5.0	5.0	-	0.0%
GRAND TOTAL ALL FUNDS:	659.7	670.6	10.9	1.7%

SIGNIFICANT STAFFING CHANGES FOR SOUTHERN & DOBSON FOR FY15-16

- Increase in Residential Faculty is a transfer from the Red Mountain Campus
- Increase in MAT for a net increase of 2.0 FTE is attributed to the following:
 - Add a Supervisor in Student Enrollment Services to improve registration/admissions for 23,000 students
 - Add a Supervisor of Curriculum & Scheduling for the purpose of reducing course cancellations affecting faculty and students, and optimizing over 7,000 course sections for class sizes and times
 - Add a Technical Coordinator for the new Performing Arts Center
 - Eliminate a vacant, duplicate Dir Career Education Planning Services position
- Increase in 4.9 FTE for PSA due to the following:
 - Technician for the new Performing Arts Center
 - 3 new positions in Admissions and Records: 1 Coord Student Svcs. plus 2 Student Services Spec
 - The increase of part-time employees from 0.5 FTE to 0.75 FTE
- Increase of 2 Custodian/Grounds positions represent transfers from the Red Mountain Campus
- Increase in College Safety position represents one transfer from the Red Mountain Campus

The Grand Total is a net increase of 10.9 FTE's for MCC Southern & Dobson for FY15-16.

MCC RED MOUNTAIN CAMPUS BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - Red Mt.				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	30.0	29.0	(1.0)	-3.3%
Management (MAT)	6.0	6.0	-	0.0%
Support (PSA)	19.6	18.1	(1.5)	-7.7%
Custodians/Grounds (M&O)	8.0	6.0	(2.0)	-25.0%
Crafts	2.0	2.0	-	0.0%
College Safety	4.0	3.0	(1.0)	-25.0%
GRAND TOTAL :	69.6	64.1	(5.5)	-7.9%

SIGNIFICANT STAFFING CHANGES FOR RED MT. FOR FY15-16

- Due to significant enrollment declines, reduction represents employee transfers to Main Campus as noted above.

SCOTTSDALE COMMUNITY COLLEGE (SCC)

Scottsdale Community College is student-centered, with a focus on active, engaged and intellectually-rigorous learning. The college is known for high quality, accessible educational opportunities and innovative teaching, learning and support services. SCC serves approximately 10,000 students each semester, offering more than 100 degrees and 60 certificates of completion in diverse occupational areas. SCC is a leader in Developmental Education, Open Education Resources, Undergraduate Research, and Service Learning, all designed to improve and facilitate student success.

Through a partnership with the Salt River Pima-Maricopa Indian Community, SCC is honored to be the only two-year public higher education institution located on Native American Land. The college has a robust Native American Indian support program and is establishing an Indigenous Scholars Institute to better serve the growing Native American student population and encourage all students to understand and appreciate the history, contributions and the future of Indigenous peoples.

SCC has twice been a finalist for the prestigious Aspen Award for Community College Excellence, is the winner of the Scottsdale Chamber of Commerce Sterling Award, has been named a Bellwether Finalist for Community College Innovation, and is the first Arizona Community College to be named a Veteran's Supportive Campus.

SCC BUDGET SUMMARY

Budget by Object - Scottsdale Community College (SCC)					
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 33,883,146	\$ 33,559,895	(323,251)	-1.0%	
Employee Benefits	10,613,795	10,457,244	(156,551)	-1.5%	
Contract Service	1,637,432	1,730,040	92,608	5.7%	
Supplies & Materials	1,586,351	1,567,135	(19,216)	-1.2%	
Fixed Charges	445,230	453,813	8,583	1.9%	
Comm & Utilities	1,571,270	1,608,906	37,636	2.4%	
Travel	67,142	59,742	(7,400)	-11.0%	
Contingency, Scholarships, Misc.	2,316,072	2,163,673	(152,399)	-6.6%	
General Fund Total	\$ 52,120,438	\$ 51,600,448	\$ (519,990)	-1.0%	
Auxiliary Fund Total	\$ 7,554,138	\$ 7,650,888	\$ 96,750	1.3%	
Restricted Fund Total	12,516,330	12,453,724	(62,606)	-0.5%	
Plant Fund Total	129,000	129,000	-	0.0%	
GRAND TOTAL ALL FUNDS:	\$ 72,319,906	\$ 71,834,060	\$ (485,846)	-0.7%	

SIGNIFICANT BUDGET CHANGES FOR FY15-16

Scottsdale Community College's General Fund budget decreased \$519,990 as a result of the following:

- <\$869,040> Enrollment Growth (EGF) adjustment for FY13-14 Audited FTSE
- \$106,000 allocation for Student Success Initiative
- \$14,078 adjustment for Faculty transfers from GCC
- \$79,921 for vacant HR position returned from District
- \$188,181 for Faculty Professional Growth/Inversion, anniversary and education increases
- <\$39,130> for ASRS rate change from 11.6% to 11.47%

SCC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - SCC				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	170.0	170.0	-	0.0%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	79.0	78.2	(0.8)	-1.0%
Support (PSA)	109.2	109.7	0.4	0.4%
Custodians/Grounds (M&O)	24.0	22.0	(2.0)	-8.3%
Crafts	8.0	7.0	(1.0)	-12.5%
College Safety	12.0	10.0	(2.0)	-16.7%
General Fund Total	403.2	397.8	(5.4)	-1.3%
Auxiliary Fund Total	6.2	6.2	-	0.0%
Restricted Fund Total	3.0	3.0	-	0.0%
GRAND TOTAL ALL FUNDS:	412.3	407.0	(5.4)	-1.3%

SIGNIFICANT STAFFING CHANGES FOR FY15-16

- Two Programmer MAT positions were eliminated due to mandated budget reductions. One MAT position that had been temporarily reallocated to the District Office was returned to SCC. One Learning Facilitator position was changed to full-time. These changes resulted in a net decrease of 0.8 FTE for MAT
- The Administrative Secretary III PSA position in the Library Division was increased from a .75 FTE, 9 month assignment, to a 1.0 FTE, 12 month assignment, resulting in a total increase of .44 FTE. This change was funded through the increase in operational funds received in support of new construction. One vacant Budget/Planning Analyst PSA position was eliminated due to mandated budget reductions. One Program Advisor PSA position was created from the SSI allocation received from the District Office. The net result of these changes was an increase of 0.4 FTE for PSA
- Two vacant Custodian I M&O positions were eliminated and the budget was reallocated to Contractual Services for increased outsourced services. The result was a loss of 2.0 FTE for M&O
- One vacant Electrician position was eliminated due to budget reductions from decreased enrollment;
- Safety had a decrease of 2.0 FTE's: one vacant Public Safety Aide Supervisor and one vacant Public Safety Dispatcher position were eliminated due to mandated budget reductions; both were third shift positions.

The Grand Total is a net decrease of 5.4 FTE's for Scottsdale for FY15-16.

Over the past six years a decline in enrollment, coupled with a dramatic decrease in state funding, has forced Scottsdale Community College to prioritize its human resources. Adhering to the guiding principles of protecting the student experience for the residents of Maricopa County, SCC has eliminated staff positions while maintaining the number of residential faculty at 170. Despite facing adverse fiscal conditions, Scottsdale has actually shown improvement in their student success metrics. Our FY15-16 budget once again reflects their commitment to aligning their resources to best facilitate student success.

SCC GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - Scottsdale Community College					
Expenditures	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 27,468,038	\$ 27,395,979	53.1%	\$ (72,059)	-0.3%
Academic Support	5,094,121	5,088,180	9.9%	(5,941)	-0.1%
Administration	2,007,644	2,043,780	4.0%	36,136	1.8%
Student Services	6,628,163	6,502,379	12.6%	(125,784)	-1.9%
Operations/Maintenance	6,793,531	6,616,599	12.8%	(176,932)	-2.6%
General Institutional	3,331,442	3,156,032	6.1%	(175,410)	-5.3%
Public Service	15,787	15,787	0.0%	-	0.0%
Scholarships	781,712	781,712	1.5%	-	0.0%
Total by Function	\$ 52,120,438	\$ 51,600,448	100.0%	\$ (519,990)	-1.0%

General Fund Managerial Function - Scottsdale Community College					
Function	Rollup Category	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 412,979	\$ 412,635	\$ (344)	-0.1%
	College Administration Total	\$ 412,979	\$ 412,635	\$ (344)	-0.1%
Academic Services/Instructional					
	VP Academic Affairs	\$ 246,567	\$ 232,291	\$ (14,276)	-5.8%
	Library	901,402	900,550	(852)	-0.1%
	Instructional/Academic Support Programs/Svcs	636,893	677,421	40,528	6.4%
	Academic Instruction	26,927,794	26,841,585	(86,209)	-0.3%
	Learning Assistance/Tutoring Services	803,468	817,310	13,842	1.7%
	Faculty Development/Services	\$ 121,360	\$ 191,753	\$ 70,393	NA
	Academic Services/Instructional Total	\$ 29,637,484	\$ 29,660,910	\$ 23,426	0.1%
Student Services					
	VP Student Affairs	\$ 167,695	\$ 176,073	\$ 8,378	5.0%
	Enrollment Services	3,721,284	3,757,586	36,302	1.0%
	Counseling & Guidance	777,079	781,417	4,338	0.6%
	Career Services & Planning	213,778	243,883	30,105	14.1%
	Student Life/Activities/Performance	374,031	373,664	(367)	-0.1%
	Disabled Student Resources	365,439	193,225	(172,214)	-47.1%
	Athletics	1,346,085	1,338,793	(7,292)	-0.5%
	Scholarships	781,712	781,712	-	0.0%
	Fleet - Students	179,517	227,160	47,643	26.5%
	Student Services Total	\$ 7,926,620	\$ 7,873,513	\$ (53,107)	-0.7%
College Support Services					
	VP Administrative Services	\$ 464,684	\$ 440,932	\$ (23,752)	-5.1%
	Business Office	873,744	815,320	(58,424)	-6.7%
	General Institutional	1,019,535	884,624	(134,911)	-13.2%
	Public Safety	996,658	880,910	(115,748)	-11.6%
	Institutional Effectiveness/R&D	291,024	290,756	(268)	-0.1%
	Maintenance & Operations	5,874,861	5,813,610	(61,251)	-1.0%
	Technology	2,976,607	2,869,374	(107,233)	-3.6%
	Marketing & Public Relations	110,769	110,769	-	0.0%
	College Personnel Office (HR)	340,982	462,822	121,840	35.7%
	Staff Development/Services	163,783	35,000	(128,783)	-78.6%
	College Support Services Total	\$ 13,112,647	\$ 12,604,117	\$ (508,530)	-3.9%
Other Programs/Services					
	Resource Development & Community Relations	\$ 760,551	\$ 819,854	\$ 59,303	7.8%
	Public Service Programs	\$ 106,383	\$ 106,188	\$ (195)	-0.2%
	Contingency/Reserves	163,774	123,231	(40,543)	-24.8%
	Other Programs/Services Total	\$ 1,030,708	\$ 1,049,273	\$ 18,565	1.8%
	GRAND TOTAL	\$ 52,120,438	\$ 51,600,448	\$ (519,990)	-1.0%

RIO SALADO COLLEGE (RSC)

Rio Salado College is one of eleven colleges in the Maricopa County Community College District and one of the largest online public community colleges in the nation. Located in Tempe, Arizona, the college provides the next step in education for nearly 59,000 students annually, with more than 30,000 taking classes online. Established in 1978, Rio Salado College successfully meets the needs of working adults and other specialized populations who find it challenging to pursue higher education through traditional means. Rio Salado reaches out to students who need access, flexibility, and affordability in innovative learning formats.

Rio Salado College is dedicated to serving local, national, and international communities through: college bridge pathways, community-based learning, corporate and government partnerships, early college initiatives, online learning and university transfer. The college offers several convenient locations throughout Maricopa County. In addition, Rio Salado College has created Educational Empowerment Zones in local communities to offer educational programs and services uniquely tailored to the communities they serve. At Rio Salado College, students can select from more than 100 degree, certificate and transfer programs, and take advantage of comprehensive student support services when and where it is most convenient for them.

Rio Salado operates on behalf of the Maricopa Community Colleges Sun Sounds of Arizona, a radio reading service for those who cannot see, hold or understand print due to a disability, as well as 91.5 KJZZ and 89.5 KBAQ radio stations.

RSC BUDGET SUMMARY

Budget by Object - Rio Salado College(RSC)				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 34,525,925	\$ 34,045,875	\$ (480,050)	-1.4%
Employee Benefits	9,536,355	9,575,234	38,879	0.4%
Contract Service	10,950,498	10,112,171	(838,327)	-7.7%
Supplies & Materials	520,382	516,940	(3,442)	-0.7%
Fixed Charges	380,029	351,029	(29,000)	-7.6%
Comm & Utilities	1,567,758	1,388,392	(179,366)	-11.4%
Travel	31,197	28,747	(2,450)	-7.9%
Contingency, Scholarships, Mi	3,419,900	2,490,163	(929,737)	-27.2%
General Fund Total	\$ 60,932,044	\$ 58,508,551	\$ (2,423,493)	-4.0%
Auxiliary Fund Total	\$ 27,649,807	\$ 27,749,900	\$ 100,093	0.4%
Restricted Fund Total	36,717,754	32,427,419	(4,290,335)	-11.7%
Plant Fund Total	300,000	-	(300,000)	-100.0%
GRAND TOTAL ALL FUNDS:	\$ 125,599,605	\$ 118,685,870	\$ (6,913,735)	-5.5%

SIGNIFICANT BUDGET CHANGES FOR FY15-16

Rio Salado College's General Fund budget decreased \$2,423,493 as a result of the following:

- <\$2,700,720> Enrollment Growth (EGF) adjustment for FY13-14 Audited FTSE
- \$76,000 allocation for Student Success Initiative
- \$41,000 for increased Maricopa Grant allocation
- \$192,610 for Faculty Professional Growth/Inversion, anniversary and education increases
- <\$32,383> for ASRS rate change from 11.6% to 11.47%

The Auxiliary Fund increase was due to the addition of new positions.

The Restricted Fund decrease is due to the anticipation of reduced Student Financial Aid.

The Transfer to Plant Fund from Auxiliary was eliminated for FY15-16.

RSC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - RSC				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	27.0	25.0	(2.0)	-7.4%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	165.8	173.9	8.1	4.9%
Support (PSA)	137.3	138.0	0.8	0.5%
Custodians/Grounds (M&O)	18.4	17.4	(1.0)	-5.4%
College Safety	3.8	6.2	2.4	63.2%
General Fund Total	353.2	361.5	8.3	2.3%
Auxiliary Fund Total	127.6	140.7	13.1	10.3%
Restricted Fund Total	1.0	1.0	-	0.0%
GRAND TOTAL ALL FUNDS:	481.8	503.2	21.4	4.4%

SIGNIFICANT STAFFING CHANGES FOR FY15-16

- Two vacant English Faculty positions were eliminated
- A net increase of 8.1 FTE's were added to MAT. A position was added in Financial Aid to help with Rio's fraud prevention initiative. The College also added several positions in student services and in receiving; most of the additions were corrections of positions dropped in FY14-15
- A net increase of 0.8 FTE for PSA is the result of various additions and eliminations of support staff;
- M&O – a vacant Utility Worker position was eliminated;
- Public Safety – a net increase of 2.4 FTEs due to the addition of three Public Safety Aide positions @ 0.8 FTE to help cover the needs at Rio's satellite locations

The General Fund had a net increase of 8.3 FTE's for FY15-16.

- The Auxiliary fund increased by 13.1 FTE's because Rio needed to add specific positions back into their budget to help increase and support their out-of-state enrollment. These positions will help market, recruit, advise, instruct, and maintain classes for out-of-state distance learning students freeing up time for existing personnel to serve in-state students
- A few positions were also added to assist with technical help and institutional research

The Grand Total for Rio Salado is a net increase of 21.4 FTE's for FY15-16.

RSC GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - Rio Salado					
Expenditures	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 26,940,332	\$ 25,688,002	43.9%	\$ (1,252,330)	-4.6%
Academic Support	13,092,289	12,863,003	22.0%	(229,286)	-1.8%
Administration	3,055,417	2,943,902	5.0%	(111,515)	-3.6%
Student Services	5,881,384	5,901,108	10.1%	19,724	0.3%
Operations/Maintenance	2,367,874	2,380,270	4.1%	12,396	0.5%
General Institutional	7,793,393	6,890,580	11.8%	(902,813)	-11.6%
Public Service	681,227	680,558	1.2%	(669)	-0.1%
Scholarships	1,120,128	1,161,128	2.0%	41,000	3.7%
Total by Function	\$ 60,932,044	\$ 58,508,551	100.0%	\$ (2,423,493)	-4.0%

General Fund Managerial Function - Rio Salado					
Function	Rollup Category	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 441,949	\$ 441,552	\$ (397)	-0.1%
	College Administration Total	\$ 441,949	\$ 441,552	\$ (397)	-0.1%
Academic Services/Instructional					
	VP Academic Affairs	\$ 638,701	\$ 453,652	\$ (185,049)	-29.0%
	Library	504,926	479,457	(25,469)	-5.0%
	Instructional/Academic Support Programs/Svcs	4,875,999	4,865,008	(10,991)	-0.2%
	Academic Instruction	26,792,838	25,540,744	(1,252,094)	-4.7%
	Learning Assistance/Tutoring Services	275,890	257,721	(18,169)	-6.6%
	Academic Services/Instructional Total	\$ 33,088,354	\$ 31,596,582	\$ (1,491,772)	-4.5%
Student Services					
	VP Student Affairs	\$ 14,500	\$ 14,500	\$ -	0.0%
	Enrollment Services	6,917,272	7,008,354	91,082	1.3%
	Student Life/Activities/Performance	92,500	92,500	-	0.0%
	Disabled Student Resources	2,779	2,779	-	0.0%
	International Education Activities	7,600	1,500	(6,100)	-80.3%
	Scholarships	1,120,128	1,161,128	41,000	3.7%
	Student Services Total	\$ 8,154,779	\$ 8,280,761	\$ 125,982	1.5%
College Support Services					
	VP Administrative Services	\$ 481,563	\$ 420,248	\$ (61,315)	-12.7%
	Business Office	1,301,586	1,278,701	(22,885)	-1.8%
	General Institutional	2,723,225	1,883,238	(839,987)	-30.8%
	Public Safety	781,663	915,425	133,762	17.1%
	Institutional Effectiveness/R&D	343,997	357,269	13,272	3.9%
	Maintenance & Operations	3,554,485	3,437,209	(117,276)	-3.3%
	Fleet - Employees	70,500	70,500	-	0.0%
	Technology	5,085,438	4,921,517	(163,921)	-3.2%
	Marketing & Public Relations	2,697,191	2,721,647	24,456	0.9%
	College Personnel Office (HR)	1,226,867	1,235,265	8,398	0.7%
	Staff Development/Services	299,220	268,079	(31,141)	-10.4%
	College Support Services Total	\$ 18,565,735	\$ 17,509,098	\$ (1,056,637)	-5.7%
Other Programs/Services					
	Resource Development & Community Relations	\$ 681,227	\$ 680,558	\$ (669)	-0.1%
	Other Programs/Services Total	\$ 681,227	\$ 680,558	\$ (669)	-0.1%
GRAND TOTAL		\$ 60,932,044	\$ 58,508,551	\$ (2,423,493)	-4.0%

SOUTH MOUNTAIN COMMUNITY COLLEGE (SMCC)

South Mountain Community College (SMCC), which takes its name from nearby South Mountain Park, was established in April 1978 to provide higher education opportunities for the communities in southern Maricopa County. SMCC continues to reflect the growing diversity of its surrounding communities - a rich mix of rural, urban, and suburban neighborhoods. With over 68 percent of the student population being a minority status and 46 percent Hispanic, SMCC is a federally-designated Minority- and Hispanic-Serving Institution.

Nearly 7,000 students attend the college annually. The main campus is located on 24th street, just north of Baseline Road in Phoenix. The college operates two offsite centers in Guadalupe and Laveen, which provides the community several options to pursue opportunities in degree and certificate programs, continuing education, and general interest classes.

In recent years, SMCC has recommitted itself to its core values of collaboration, community, excellence, integrity and well-being. Simultaneously, the institution has also worked to be responsive to the changing needs of the community and labor market by offering more technology-related certificates, a development and networking hub for local entrepreneurs, a community center for civic engagement activities, as well as strategic scheduling options for easier degree completion and university transfer. The past year, SMCC has embarked upon collaboration with the Gila River Indian Community to offer a variety of courses and certificates that serve their unique community needs in the areas of education, healthcare and workforce development.

SMCC BUDGET SUMMARY

Budget by Object - South Mountain Community College (SMCC)				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 16,753,163	\$ 16,959,606	\$ 206,443	1.2%
Employee Benefits	5,308,879	5,367,710	58,831	1.1%
Contract Service	1,002,397	1,005,983	3,586	0.4%
Supplies & Materials	566,115	629,416	63,301	11.2%
Fixed Charges	186,187	256,187	70,000	37.6%
Comm & Utilities	962,529	937,529	(25,000)	-2.6%
Travel	141,071	140,571	(500)	-0.4%
Contingency, Scholarships, Misc.	2,145,250	1,588,109	(557,141)	-26.0%
General Fund Total	\$ 27,065,591	\$ 26,885,111	\$ (180,480)	-0.7%
Auxiliary Fund Total	\$ 4,772,210	\$ 5,012,610	\$ 240,400	5.0%
Restricted Fund Total	13,295,258	13,116,790	(178,468)	-1.3%
Plant Fund Total	398,884	403,241	4,357	1.1%
GRAND TOTAL ALL FUNDS:	\$ 45,531,943	\$ 45,417,752	\$ (114,191)	-0.3%

SIGNIFICANT BUDGET CHANGES FOR FY15-16

South Mountain Community College's General Fund budget decreased \$180,480 as a result of the following:

- <\$321,630> Enrollment Growth (EGF) adjustment for FY13-14 Audited FTSE
- \$77,100 allocation for Student Success Initiative
- \$82,597 for Faculty Professional Growth/Inversion, anniversary and education increases
- <\$18,547> for ASRS rate change from 11.6% to 11.47%

The Restricted Fund decrease is due to the anticipation of reduced Student Financial Aid.

SMCC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - SMCC				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	65.0	65.0	-	0.0%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	53.0	53.0	-	0.0%
Support (PSA)	66.0	68.8	2.8	4.2%
Custodians/Grounds (M&O)	17.0	18.0	1.0	5.9%
Crafts	4.0	4.0	-	0.0%
College Safety	5.0	5.0	-	0.0%
General Fund Total	211.0	214.8	3.8	1.8%
Restricted Fund Total	1.0	1.0	-	0.0%
GRAND TOTAL ALL FUNDS:	212.0	215.8	3.8	1.8%

SIGNIFICANT STAFFING CHANGES FOR FY15-16

- The college eliminated both an Advisor position and a Custodian in FY13-14 -- 1.0 FTE in Support (PSA) and 1.0 FTE in Custodians/Grounds (M & O) respectively. These two positions were reinstated for FY15-16.
- One Human Resources Assistant position was added due to increased work load in Human Resources.
- One Admissions Records Tech II position was added to support the Student Success Pilot Program
- One Admin Sec II position was eliminated
- One three quarter time, 0.75 FTE, Administrative Secretary position was added to comply with the requirements of the Residential Faculty Plan for the Library Division.

These changes along with the reinstatement of the Advisor position increased PSA by 2.8 FTE.

The Grand Total is a net increase of 3.8 FTE for South Mountain for FY15-16.

SMCC GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - South Mountain					
Expenditures	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 10,779,628	\$ 10,719,453	39.9%	\$ (60,175)	-0.6%
Academic Support	3,955,167	4,295,267	16.0%	340,100	8.6%
Administration	1,896,497	1,881,430	7.0%	(15,067)	-0.8%
Student Services	3,694,122	3,757,641	14.0%	63,519	1.7%
Operations/Maintenance	3,673,803	3,682,386	13.7%	8,583	0.2%
General Institutional	2,458,691	1,941,251	7.2%	(517,440)	-21.0%
Scholarships	607,683	607,683	2.3%	-	0.0%
Total by Function	\$ 27,065,591	\$ 26,885,111	100.0%	\$ (180,480)	-0.7%

General Fund Managerial Function - SMCC					
Function	Rollup Category	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 511,826	\$ 398,007	\$ (113,819)	-22.2%
	College Administration Total	\$ 511,826	\$ 398,007	\$ (113,819)	-22.2%
Academic Services/Instructional					
	VP Academic Affairs	\$ 485,560	\$ 490,400	\$ 4,840	1.0%
	Library	1,067,583	1,225,403	157,820	14.8%
	Instructional/Academic Support Programs/Svcs	16,150	12,000	(4,150)	-25.7%
	Academic Instruction	10,826,915	10,766,740	(60,175)	-0.6%
	Learning Assistance/Tutoring Services	197,536	259,439	61,903	31.3%
	Faculty Development/Services	275,368	278,579	3,211	1.2%
	Academic Services/Instructional Total	\$ 12,869,112	\$ 13,032,561	\$ 163,449	1.3%
Student Services					
	VP Student Affairs	\$ 392,479	\$ 505,358	\$ 112,879	28.8%
	Enrollment Services	2,621,567	2,797,782	176,215	6.7%
	Counseling & Guidance	319,112	318,771	(341)	-0.1%
	Career Services & Planning	143,479	50,454	(93,025)	-64.8%
	Student Life/Activities/Performance	243,285	243,007	(278)	-0.1%
	Disabled Student Resources	142,792	142,147	(645)	-0.5%
	International Education Activities	47,233	46,524	(709)	-1.5%
	Athletics	711,056	710,415	(641)	-0.1%
	Scholarships	607,683	607,683	-	0.0%
	Fleet - Students	17,800	17,800	-	0.0%
	Student Services Total	\$ 5,246,486	\$ 5,439,941	\$ 193,455	3.7%
College Support Services					
	VP Administrative Services	\$ 277,489	\$ 270,833	\$ (6,656)	-2.4%
	Business Office	685,094	730,771	45,677	6.7%
	General Institutional	1,380,720	1,218,812	(161,908)	-11.7%
	Public Safety	802,300	776,827	(25,473)	-3.2%
	Institutional Effectiveness/R&D	352,252	344,327	(7,925)	-2.2%
	Maintenance & Operations	2,871,503	2,970,641	99,138	3.5%
	Technology	591,774	651,870	60,096	10.2%
	Marketing & Public Relations	609,575	577,282	(32,293)	-5.3%
	College Personnel Office (HR)	205,642	264,788	59,146	28.8%
	Staff Development/Services	13,480	13,480	-	0.0%
	Legal	2,800	-	(2,800)	-100.0%
	College Support Services Total	\$ 7,792,629	\$ 7,819,631	\$ 27,002	0.3%
Other Programs/Services					
	Resource Development & Community Relations	\$ 169,386	\$ 169,971	\$ 585	0.3%
	Contingency/Reserves	476,152	25,000	(451,152)	-94.7%
	Other Programs/Services Total	\$ 645,538	\$ 194,971	\$ (450,567)	-69.8%
GRAND TOTAL		\$ 27,065,591	\$ 26,885,111	\$ (180,480)	-0.7%

CHANDLER-GILBERT COMMUNITY COLLEGE (CGCC)

Founded in 1985, CGCC is a comprehensive community college in Chandler, Arizona, serving the higher education needs of residents at four locations in the Southeast Valley of the Phoenix metropolitan area: the Pecos Campus in Chandler; the Williams Campus in Mesa; the Sun Lakes Center in Sun Lakes; and the Communiversity at Queen Creek. CGCC currently serves more than 21,000 students annually and has been cited by *Community College Week* as the fastest growing large (> 10,000 students) community colleges in America.

CGCC offers degrees and certificates in a variety of fields, university transfer, workforce development programs, and continuing education, along with nationally recognized programs in service learning, learning communities, and civic engagement. The Sun Lakes Center is home to CGCC's Center for Workforce Development, providing specialized training for re-careering adults as well as local business and industry. The Sun Lakes Center also serves the needs of mature adults through non-credit computer literacy and personal enrichment classes.

CGCC's service area reflects a diverse multicultural environment and is experiencing burgeoning population growth. The College has built a culture focused on student success, employee collegiality, collaboration, and service to community. Academic freedom and responsibility are recognized as essential to fulfilling the College's mission of advancing student learning.

CGCC BUDGET SUMMARIES

BUDGET BY OBJECT - Chandler-Gilbert Community College (CGCC)				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 30,617,976	\$ 31,370,048	\$ 752,072	2.5%
Employee Benefits	8,797,191	9,014,806	217,615	2.5%
Contract Service	1,940,596	2,179,509	238,913	12.3%
Supplies & Materials	967,410	1,006,275	38,865	4.0%
Fixed Charges	374,249	389,249	15,000	4.0%
Comm & Utilities	1,102,802	1,341,252	238,450	21.6%
Travel	101,496	101,496	-	0.0%
Contingency, Scholarships, Misc.	2,382,124	2,112,873	(269,251)	-11.3%
General Fund Total	\$ 46,283,844	\$ 47,515,508	\$ 1,231,664	2.7%
Auxiliary Fund Total	\$ 3,697,799	\$ 3,697,799	\$ -	0.0%
Restricted Fund Total	18,194,799	15,019,771	(3,175,028)	-17.5%
Plant Fund Total	879,982	879,982	-	0.0%
GRAND TOTAL ALL FUNDS:	\$ 69,056,424	\$ 67,113,060	\$ (1,943,364)	-2.8%

SIGNIFICANT BUDGET CHANGES FOR FY15-16

Chandler-Gilbert College's General Fund budget increased \$1,231,664 as a result of the following:

- <\$236,430> Enrollment Growth (EGF) adjustment for FY13-14 Audited FTSE
- \$76,000 allocation for Student Success Initiative
- \$757,960 Bond operating funds for Coyote Center
- \$24,859 adjustment for Faculty transfers from MCC
- \$313,313 moved from Williams to Main campus
- \$190,172 for 2 new Faculty positions (60/40 Faculty/Adjunct Ratio Initiative)
- \$137,799 for Faculty Professional Growth/Inversion, anniversary and education increases
- <\$32,009> for ASRS rate change from 11.6% to 11.47%

The Restricted Fund decrease is due to the anticipation of reduced Student Financial Aid.

WILLIAMS CAMPUS (WEC)

The Chandler-Gilbert Community College Williams Campus, located in the heart of the Southeast Valley, is a fully comprehensive campus offering associate degrees, certificates, and university transfer courses. In addition to offering a wide array of general studies and university transfer courses, the Williams Campus is home to a number of specialized programs, including Aviation, Nursing, Fire Science, Law Enforcement Training, and Electric Utility Technology. CGCC at the Williams Campus, partners with ASU Polytechnic for the benefit of students interested in completing their four-year degree in one convenient location.

BUDGET BY OBJECT - Williams					
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 1,772,755	\$ 1,664,277	\$ (108,478)	-6.1%	
Employee Benefits	663,045	618,718	(44,327)	-6.7%	
Contract Service	257,212	102,212	(155,000)	-60.3%	
Supplies & Materials	87,488	73,488	(14,000)	-16.0%	
Fixed Charges	43,054	43,054	-	0.0%	
Comm & Utilities	493,922	493,922	-	0.0%	
Travel	2,300	2,300	-	0.0%	
Contingency, Scholarships, Misc.	236,409	249,682	13,273	5.6%	
General Fund Total	\$ 3,556,185	\$ 3,247,653	\$ (308,532)	-8.7%	
Auxiliary Fund Total	\$ 280,000	\$ 280,000	\$ -	0.0%	
GRAND TOTAL ALL FUNDS:	\$ 3,836,185	\$ 3,527,653	\$ (308,532)	-8.0%	

SIGNIFICANT BUDGET CHANGES FOR FY15-16

The Williams Campus budget decreased \$308,532 as a result of the following:

- <\$313,313> moved from Williams to Main campus
- \$6,630 for Faculty Professional Growth/Inversion, anniversary and education increases
- <\$1,849> for ASRS rate change from 11.6% to 11.47%

CGCC AND WILLIAMS GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - Chandler-Gilbert & Williams Combined					
Expenditures	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 24,848,404	\$ 25,514,066	50.3%	\$ 665,662	2.7%
Academic Support	6,742,250	6,350,721	12.5%	(391,529)	-5.8%
Administration	2,568,829	2,550,168	5.0%	(18,661)	-0.7%
Student Services	4,880,125	5,023,217	9.9%	143,092	2.9%
Operations/Maintenance	6,055,348	6,559,600	12.9%	504,252	8.3%
General Institutional	3,985,326	4,005,814	7.9%	20,488	0.5%
Public Service	188,615	188,443	0.4%	(172)	-0.1%
Scholarships	571,132	571,132	1.1%	-	0.0%
Total by Function	\$ 49,840,029	\$ 50,763,161	100.0%	\$ 923,132	1.9%

General Fund Managerial Function - Chandler-Gilbert & Williams Combined					
Function	Rollup Category	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 424,090	\$ 423,071	\$ (1,019)	-0.2%
	College Administration Total	\$ 424,090	\$ 423,071	\$ (1,019)	-0.2%
Academic Services/Instructional					
	VP Academic Affairs	\$ 289,548	\$ 290,486	\$ 938	0.3%
	Library	944,953	937,533	(7,420)	-0.8%
	Instructional/Academic Support Programs/Svcs	1,690,521	1,251,569	(438,952)	-26.0%
	Academic Instruction	24,910,493	25,568,659	658,166	2.6%
	Learning Assistance/Tutoring Services	589,793	590,351	558	0.1%
	Faculty Development/Services	38,301	38,294	(7)	0.0%
	Academic Services/Instructional Total	\$ 28,463,609	\$ 28,676,892	\$ 213,283	0.7%
Student Services					
	VP Student Affairs	\$ 322,397	\$ 317,926	\$ (4,471)	-1.4%
	Enrollment Services	3,449,222	3,531,466	82,244	2.4%
	Career Services & Planning	383,198	373,470	(9,728)	-2.5%
	Student Life/Activities/Performance	572,593	584,899	12,306	2.1%
	Disabled Student Resources	346,327	345,694	(633)	-0.2%
	International Education Activities	144,863	144,761	(102)	-0.1%
	Athletics	647,334	797,042	149,708	23.1%
	Scholarships	571,132	571,132	-	0.0%
	Fleet - Students	53,146	53,146	-	0.0%
	Student Services Total	\$ 6,490,212	\$ 6,719,536	\$ 229,324	3.5%
College Support Services					
	VP Administrative Services	\$ 599,552	\$ 555,930	\$ (43,622)	-7.3%
	Business Office	972,214	967,798	(4,416)	-0.5%
	General Institutional	2,497,175	2,436,197	(60,978)	-2.4%
	Public Safety	1,261,209	1,234,852	(26,357)	-2.1%
	Institutional Effectiveness/R&D	205,243	215,995	10,752	5.2%
	Maintenance & Operations	5,094,937	5,624,884	529,947	10.4%
	Technology	2,774,000	2,821,074	47,074	1.7%
	Marketing & Public Relations	246,349	245,311	(1,038)	-0.4%
	College Personnel Office (HR)	413,498	444,077	30,579	7.4%
	Staff Development/Services	4,550	4,550	-	0.0%
	College Support Services Total	\$ 14,068,727	\$ 14,550,668	\$ 481,941	3.4%
Other Programs/Services					
	Resource Devel. & Community Relations	\$ 150,430	\$ 150,251	\$ (179)	-0.1%
	Public Service Programs	188,615	188,443	(172)	-0.1%
	Miscellaneous	54,346	54,300	(46)	-0.1%
	Other Programs/Services Total	\$ 393,391	\$ 392,994	\$ (397)	-0.1%
GRAND TOTAL		\$ 49,840,029	\$ 50,763,161	\$ 923,132	1.9%

CGCC BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE)- CGCC				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Residential Faculty	132.5	134.5	2.0	1.5%
Executive (CEC)	1.0	1.0	-	0.0%
Management (MAT)	56.8	62.8	6.0	10.6%
Support (PSA)	103.8	101.9	(1.9)	-1.8%
Custodians/Grounds (M&O)	19.0	24.0	5.0	26.3%
Crafts	3.0	3.0	-	0.0%
College Safety	7.0	7.0	-	0.0%
General Fund Total	323.1	334.2	11.1	3.4%
Restricted Fund Total	5.0	5.0	-	0.0%
GRAND TOTAL ALL FUNDS:	328.1	339.2	11.1	3.4%

SIGNIFICANT STAFFING CHANGES FOR FY15-16

- Two new Faculty positions were added for the 60/40 Faculty/Adjunct Faculty Ratio Initiative
- Two Athletic Specialists MAT positions, three Custodian M&O positions, one Building Maintenance Technician M&O position and one Grounds Keeper M&O position were created using new facility operating funds for the Coyote Center
- One Financial Aid Tech I and one Financial Aid Tech II PSA positions were eliminated and one Financial Aid Assistant MAT position was created
- One Graphic Designer II PSA position was reclassified into a Coordinator of Marketing MAT position
- One Sr. Human Resource Analyst PSA position was reclassified into a Coordinator of Human Resources MAT position
- Three 0.5 FTE and one 0.4 FTE PSA positions were eliminated and transferred to part time wages
- Two Student Services Specialist PSA positions were created using Mandatory Student Services funding and one Student Services Specialist PSA position was created using SSI District Funds
- One Manager of Building Operations MAT position and one Administrative Secretary II PSA position were moved from Williams to the Main campus

The Grand Total is a net increase of 11.1 FTE for Chandler-Gilbert for FY15-16.

WEC BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - Williams				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Management (MAT)	5.0	4.0	(1.0)	-20.0%
Support (PSA)	12.5	11.5	(1.0)	-8.0%
Custodians/Grounds (M&O)	8.0	8.0	-	0.0%
Crafts	2.0	2.0	-	0.0%
College Safety	3.0	3.0	-	0.0%
GRAND TOTAL ALL FUNDS:	30.5	28.5	(2.0)	-6.6%

SIGNIFICANT STAFFING CHANGES FOR FY15-16

- One Manager of Building Operations MAT position and one Administrative Secretary II PSA position were moved from WEC (455) to the Main campus at Pecos (450).

The Grand Total is a net decrease of 2.0 FTE for Williams for FY15-16.

PARADISE VALLEY COMMUNITY COLLEGE (PVCC)

Paradise Valley Community College (PVCC) is a contemporary, thriving campus with a credit headcount of 14,198 for FY13-14. These students have access to over 80 Degree and Certification Programs. They also have the opportunity to join over 5,000 students that have successfully completed transfer programs in disciplines such as Business, Science, Elementary Education, and Fine Arts.

PVCC started in 1985 as the Northeast Valley Education Center with classes taught at local schools. Construction began on the current site in 1986. PVCC opened in 1987 consisting of 10 buildings that provided educational opportunities for approximately 4,000 students which was twice the anticipated enrollment. In 1990, PVCC gained independent accreditation. Recent expansions have increased educational space in excess of 100,000 square feet. The Q Building provides 21 classrooms, half which are dedicated to math instruction. It is also the home of "The Center for Teaching and Learning". The state-of-the-art Life Sciences Building opened in the fall 2009 and includes an exterior instructional area as well as outdoor collaboration pods that allow for group discussion and gatherings. The college opened a new 4,400 square foot Health Sciences Building in 2012 that houses simulation laboratories for the Nursing, EMT and Paramedic programs as well as practice clinical labs.

The Kranitz Student Center expansion/renovation opened September 2013 with an added 11,500 sq. ft. This building is the hub of campus activity outside the classroom and in addition to housing the One-Stop student services Welcome Center and Patayan Community Room was designed with an eye to encourage students to stay on campus and enhance their opportunities for Student Success with a variety of "sticky spots" where students have the opportunity to interact with each other, access Wi-Fi, take part in group activities and programs, or simply relax.

PVCC BUDGET SUMMARIES

Budget by Object - Paradise Valley Community College (PVCC)					
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 24,901,557	\$ 25,308,947	\$ 407,390	1.6%	
Employee Benefits	7,336,297	7,319,992	(16,305)	-0.2%	
Contract Service	1,190,099	1,376,899	186,800	15.7%	
Supplies & Materials	981,831	984,631	2,800	0.3%	
Fixed Charges	263,357	276,257	12,900	4.9%	
Comm & Utilities	1,732,584	1,652,584	(80,000)	-4.6%	
Travel	119,458	120,358	900	0.8%	
Contingency, Scholarships, Misc.	2,012,540	1,516,275	(496,265)	-24.7%	
General Fund Total	\$ 38,537,723	\$ 38,555,943	\$ 18,220	0.0%	
Auxiliary Fund Total	\$ 2,273,703	\$ 2,179,773	\$ (93,930)	-4.1%	
Restricted Fund Total	10,796,972	10,612,890	(184,082)	-1.7%	
GRAND TOTAL ALL FUNDS:	\$ 51,608,398	\$ 51,348,606	\$ (259,792)	-0.5%	

SIGNIFICANT BUDGET CHANGES FOR FY15-16

Paradise Valley College's General Fund budget increased \$18,220 as a result of the following:

- <\$321,630> Enrollment Growth (EGF) adjustment for FY13-14 Audited FTSE
- \$70,600 allocation for Student Success Initiative
- \$19,518 adjustment for Faculty transfers from MCC
- <\$3,655> moved to Black Mountain campus in support of a Public Safety position
- \$27,900 for increased Maricopa Grant allocation
- \$95,086 for a new Faculty position (60/40 Faculty/Adjunct Ratio Initiative)
- \$156,887 for Faculty Professional Growth/Inversion, anniversary and education increases
- <\$26,486> for ASRS rate change from 11.6% to 11.47%

The Restricted Fund decrease is due to the anticipation of reduced Student Financial Aid.

BLACK MOUNTAIN CAMPUS

The campus is a partnership among PVCC, Desert Foothills YMCA and the Foothills Community Foundation (FCF). It is designed as a neighborhood-gathering place for all ages to exercise both their minds and bodies. The partnership provides the unique opportunity for the campus to meet the needs of the northeast valley communities of Carefree, Cave Creek, Anthem, north Phoenix, and north Scottsdale by providing education options, meeting spaces, and recreation facilities in one central location.

PVCC Black Mountain opened in August 2009 and puts higher education within reach of these communities by offering credit and non-credit classes. Other facilities on the campus include the FCF-Holland Community Center, which includes the foundation headquarters, a cafe, and meeting spaces for nonprofit community groups, and a state-of-the-art YMCA that offers health and fitness opportunities, swimming, a gym plus programs for all ages. PVCC has recently started the last project supported by the 2004 GO Bond, an Integrated Learning building at the Black Mountain site. Aquila Hall will add 20,000 sq. ft. to the campus including Multi-purpose classrooms, Science Labs, Science classroom, Computer lab, Tutoring Ctr., Faculty offices and Student study and collaboration areas. It will open in January 2016.

Budget by Object - Black Mt				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 190,989	\$ 191,291	\$ 302	0.2%
Employee Benefits	76,284	81,789	5,505	7.2%
Contract Service	63,417	63,417	-	0.0%
Supplies & Materials	3,500	3,500	-	0.0%
Fixed Charges	3,700	3,700	-	0.0%
Comm & Utilities	8,000	8,000	-	0.0%
Contingency, Scholarships, Misc.	2,387	-	(2,387)	-100.0%
General Fund Total	\$ 348,277	\$ 351,697	\$ 3,420	1.0%
Auxiliary Fund Total	\$ 77,013	\$ 77,013	\$ -	0.0%
GRAND TOTAL ALL FUNDS:	\$ 425,290	\$ 428,710	\$ 3,420	0.8%

SIGNIFICANT BUDGET CHANGES FOR FY15-16

Black Mountain's General Fund budget increased \$3,420 as a result of the following:

- \$3,655 moved from Main campus in support of a Public Safety position
- <\$235> ASRS rate change from 11.6% to 11.47%

PVCC AND BLACK MT. GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - PVCC + Black Mountain Combined					
Expenditures	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 22,085,713	\$ 21,729,153	55.8%	\$ (356,560)	-1.6%
Academic Support	3,326,568	3,136,422	8.1%	(190,146)	-5.7%
Administration	2,017,775	2,009,257	5.2%	(8,518)	-0.4%
Student Services	4,565,941	4,935,594	12.7%	369,653	8.1%
Operations/Maintenance	4,423,631	4,371,544	11.2%	(52,087)	-1.2%
General Institutional	1,947,063	2,178,461	5.6%	231,398	11.9%
Scholarships	519,309	547,209	1.4%	27,900	5.4%
Total by Function	\$ 38,886,000	\$ 38,907,640	100.0%	\$ 21,640	0.1%

General Fund Managerial Function - PVCC + Black Mountain Combined					
Function	Rollup Category	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 374,789	\$ 355,642	\$ (19,147)	-5.1%
	College Administration Total	\$ 374,789	\$ 355,642	\$ (19,147)	-5.1%
Academic Services/Instructional					
	VP Academic Affairs	\$ 263,513	\$ 273,826	\$ 10,313	3.9%
	Library	1,040,246	946,832	(93,414)	-9.0%
	Instructional/Academic Support Programs/Svcs.	264,648	262,695	(1,953)	-0.7%
	Academic Instruction	20,438,375	20,408,357	(30,018)	-0.1%
	Learning Assistance/Tutoring Services	295,310	287,392	(7,918)	-2.7%
	Academic Services/Instructional Total	\$ 22,302,092	\$ 22,179,102	\$ (122,990)	-0.6%
Student Services					
	VP Student Affairs	\$ 526,600	\$ 518,639	\$ (7,961)	-1.5%
	Enrollment Services	1,873,710	1,900,568	26,858	1.4%
	Counseling & Guidance	774,497	872,357	97,860	12.6%
	Career Services & Planning	87,135	94,664	7,529	8.6%
	Student Life/Activities/Performance	349,879	387,401	37,522	10.7%
	Disabled Student Resources	182,577	282,448	99,871	54.7%
	International Education Activities	66,871	94,157	27,286	40.8%
	Athletics	732,979	733,704	725	0.1%
	Scholarships	519,309	547,209	27,900	5.4%
	Fleet - Students	22,909	22,909	-	0.0%
	Student Services Total	\$ 5,136,466	\$ 5,454,056	\$ 317,590	6.2%
College Support Services					
	VP Administrative Services	\$ 367,751	\$ 365,405	\$ (2,346)	-0.6%
	Business Office	404,463	407,534	3,071	0.8%
	General Institutional	866,456	761,353	(105,103)	-12.1%
	Public Safety	666,779	669,021	2,242	0.3%
	Institutional Effectiveness/R&D	223,590	233,822	10,232	4.6%
	Maintenance & Operations	3,723,152	3,668,823	(54,329)	-1.5%
	Fleet - Employees	33,700	33,700	-	0.0%
	Technology	2,357,737	2,314,844	(42,893)	-1.8%
	Marketing & Public Relations	424,739	441,938	17,199	4.0%
	College Personnel Office (HR)	187,665	187,502	(163)	-0.1%
	Staff Development/Services	143,710	123,203	(20,507)	-14.3%
	College Support Services Total	\$ 9,399,742	\$ 9,207,145	\$ (192,597)	-2.0%
Other Programs/Services					
	Resource Devel. & Community Relations	\$ 128,158	\$ 128,033	\$ (125)	-0.1%
	Enrollment Growth Funding	375,926	-	(375,926)	-100.0%
	Contingency/Reserves	1,168,827	1,480,096	311,269	26.6%
	Miscellaneous	\$ -	\$ 103,566	103,566.0	NA
	Other Programs/Services Total	\$ 1,672,911	\$ 1,711,695	\$ 38,784	2.3%

PVCC BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - PVCC					
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Residential Faculty	118.0	119.0	1.0	0.8%	
Executive (CEC)	1.0	1.0	-	0.0%	
Management (MAT)	51.5	52.8	1.3	2.4%	
Support (PSA)	73.4	74.6	1.1	1.5%	
Custodians/Grounds (M&O)	19.0	13.0	(6.0)	-31.6%	
Crafts	2.0	2.0	-	0.0%	
College Safety	6.0	6.0	-	0.0%	
General Fund Total	270.9	268.3	(2.6)	-1.0%	
Restricted Fund Total	1.0	1.0	-	0.0%	
GRAND TOTAL ALL FUNDS:	271.9	269.3	(2.6)	-1.0%	

SIGNIFICANT STAFFING CHANGES FOR FY15-16

- One new Faculty position was added for the 60/40 Faculty/Adjunct Faculty Ratio Initiative
- Two MAT positions were added, one was increased .25 FTE to .75 FTE per HR policy, and one was eliminated, resulting in a net increase of 1.25 FTE. One of the MAT positions was funded through the SSI Initiative.
- Three PSA were added, two were eliminated as a result of an IT reorganization, one increased as a result of a calendar change (10 months to 12 months) resulting in a net increase of 1.13 FTE. Two of the PSA positions were funded through the SSI Initiative.
- Six positions were eliminated in the Maintenance and Operations department to reflect the 40:60 initiative issued by the District Office.

The Grand Total is a net decrease of 2.6 FTE for Paradise Valley for FY15-16.

BLACK MOUNTAIN BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - Black Mt.				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Management (MAT)	1.0	1.0	-	0.0%
Support (PSA)	2.0	2.0	-	0.0%
College Safety	0.5	0.8	0.3	50.0%
GRAND TOTAL	3.5	3.8	0.3	7.1%

SIGNIFICANT STAFFING CHANGES FOR FY15-16

- One Public Safety Aide Supervisor position was increased from 0.50 to 0.75 with funding from the Main campus.

The Grand Total is a net increase of 0.3 FTE at Black Mountain campus for FY15-16.

ESTRELLA MOUNTAIN COMMUNITY COLLEGE (EMCC)

Estrella Mountain Community College (EMCC) has been serving the West Valley community since 1990 and at the Avondale campus since 1992. The college is located on the northwest corner of Dysart and Thomas Roads. Estrella Mountain provides educational opportunities and workforce training to the burgeoning western metropolitan Phoenix population of more than 400,000 residents. Located in one of the fastest growing regions of the country, the college's service area population is expected to grow to more than 1.3 million people by 2030.

Since opening in 1992, Estrella Mountain Community College (EMCC) has worked to create a "sense of place" that expresses the historical and cultural values of the surrounding communities, while providing students with meaningful and engaging learning environments. Estrella Mountain enrolls approximately 15,000 students annually in credit, non-credit, and skill center programs. The College is master planned to be a large comprehensive Learning College and is home to the SouthWest Skill Center (see Section D).

EMCC BUDGET SUMMARIES

BUDGET BY OBJECT - EMCC				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 21,850,836	\$ 23,054,671	\$ 1,203,835	5.5%
Employee Benefits	6,556,515	6,771,701	215,186	3.3%
Contract Service	677,732	655,232	(22,500)	-3.3%
Supplies & Materials	210,969	218,215	7,246	3.4%
Fixed Charges	136,511	136,511	-	0.0%
Comm & Utilities	858,627	925,750	67,123	7.8%
Travel	37,347	37,347	-	0.0%
Contingency, Scholarships, Misc.	2,531,786	2,701,012	169,226	6.7%
General Fund Total	\$ 32,860,323	\$ 34,500,439	\$ 1,640,116	5.0%
Auxiliary Fund Total	\$ 5,158,385	\$ 5,106,035	\$ (52,350)	-1.0%
Restricted Fund Total	19,035,401	20,801,079	1,765,678	9.3%
Plant Fund Total	500,000	500,000	-	0.0%
GRAND TOTAL ALL FUNDS:	\$ 57,554,109	\$ 60,907,553	\$ 3,353,444	5.8%

SIGNIFICANT BUDGET CHANGES FOR FY15-16

Estrella Mountain College's General Fund increased by \$1,640,116 as a result of the following:

- \$847,740 Enrollment Growth (EGF) adjustment for FY13-14 Audited FTSE
- \$76,000 allocation for Student Success Initiative
- \$124,200 for increased Maricopa Grant allocation
- \$295,860 from Bond Operating for Estrella Performing Art Center (PAC)
- \$190,172 for 2 new Faculty positions (60/40 Faculty/Adjunct Ratio Initiative)
- \$129,861 for Faculty Professional Growth/Inversion, anniversary and education increases
- <\$23,717> for ASRS rate change from 11.6% to 11.47%

The Auxiliary fund budget capacity was decreased by \$52,350 due to the closure of some accounts that had been inactive for a number of years (e.g. Marketing Promotions, EMCC Extravaganza, etc.).

The Restricted Fund increase is due to the anticipation of additional Student Financial Aid.

EMCC BUCKEYE CAMPUS

Opening in 2011 and adjacent to Buckeye Union High School, the Estrella Mountain Buckeye Educational Center provides academic, job training and community education courses to the Town of Buckeye and its surrounding communities, including Gila Bend, Harquahala Valley, Palo Verde, Rainbow Valley and Tonopah. The center furthers the College's long-term strategic plans by enhancing Estrella Mountain's presence in its service region. The Center provides course offerings for traditional and non-traditional age students, which range from college credit, degree-seeking pathways, short-term job training programs, and non-credit community education classes.

BUDGET BY OBJECT - EMCC Buckeye					
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 162,383	\$ 162,383	\$ -	0.0%	
Employee Benefits	34,368	34,249	(119)	-0.3%	
Comm & Utilities	20,037	20,037	-	0.0%	
GENERAL FUND TOTAL	\$ 216,788	\$ 216,669	\$ (119)	-0.1%	

SIGNIFICANT BUDGET CHANGES FOR FY15-16

- EMCC Buckeye decreased \$119 as a result of the ASRS rate change from 11.6% to 11.47%

EMCC AND BUCKEYE GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - Estrella Mountain + Buckeye Combined					
Expenditures	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 16,207,892	\$ 16,904,156	48.7%	\$ 696,264	4.3%
Academic Support	5,776,334	6,090,684	17.5%	314,350	5.4%
Administration	1,808,432	1,870,063	5.4%	61,631	3.4%
Student Services	4,003,525	4,291,243	12.4%	287,718	7.2%
Operations/Maintenance	3,534,335	3,755,138	10.8%	220,803	6.2%
General Institutional	1,335,410	1,270,441	3.7%	(64,969)	-4.9%
Scholarships	411,183	535,383	1.5%	124,200	30.2%
Total by Function	\$ 33,077,111	\$ 34,717,108	100.0%	\$ 1,639,997	5.0%

General Fund Managerial Function - Estrella Mountain + Buckeye Combined					
Function	Rollup Category	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
College Administration					
	College Presidents/Administration	\$ 516,577	\$ 515,985	\$ (592)	-0.1%
	College Administration Total	\$ 516,577	\$ 515,985	\$ (592)	-0.1%
Academic Services/Instructional					
	VP Academic Affairs	\$ 606,242	\$ 618,532	\$ 12,290	2.0%
	Library	672,668	672,231	(437)	-0.1%
	Instructional/Academic Support Programs/Svcs	1,294,032	1,316,794	22,762	1.8%
	Academic Instruction	16,207,892	16,904,156	696,264	4.3%
	Learning Assistance/Tutoring Services	383,726	466,837	83,111	21.7%
	Academic Services/Instructional Total	\$ 19,164,560	\$ 19,978,550	\$ 813,990	4.2%
Student Services					
	VP Student Affairs	\$ 457,088	\$ 455,728	\$ (1,360)	-0.3%
	Enrollment Services	2,749,105	3,029,888	280,783	10.2%
	Counseling & Guidance	602,844	579,723	(23,121)	-3.8%
	Career Services & Planning	63,327	63,275	(52)	-0.1%
	Student Life/Activities/Performance	230,988	234,349	3,361	1.5%
	Disabled Student Resources	211,369	215,041	3,672	1.7%
	Athletics	159,074	160,134	1,060	0.7%
	Scholarships	411,183	535,383	124,200	30.2%
	Student Services Total	\$ 4,884,978	\$ 5,273,521	\$ 388,543	8.0%
College Support Services					
	VP Administrative Services	\$ 234,174	\$ 240,094	\$ 5,920	2.5%
	Business Office	726,892	783,002	56,110	7.7%
	General Institutional	118,561	118,561	-	0.0%
	Public Safety	662,622	667,309	4,687	0.7%
	Maintenance & Operations	2,871,713	3,087,829	216,116	7.5%
	Technology	10,808	10,808	-	0.0%
	Marketing & Public Relations	301,802	182,549	(119,253)	-39.5%
	College Personnel Office (HR)	330,789	330,982	193	0.1%
	Legal	4,000	4,000	-	NA
	College Support Services Total	\$ 5,261,361	\$ 5,425,134	\$ 163,773	3.1%
Other Programs/Services					
	Resource Devel. & Community Relations	\$ 850,239	\$ 939,523	\$ 89,284	10.5%
	Contingency/Reserves	2,349,396	2,569,395	219,999	9.4%
	Miscellaneous	50,000	15,000	(35,000)	-70.0%
	Other Programs/Services Total	\$ 3,249,635	\$ 3,523,918	\$ 274,283	8.4%
GRAND TOTAL		\$ 33,077,111	\$ 34,717,108	\$ 1,639,997	5.0%

ESTRELLA MOUNTAIN COLLEGE BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - EMCC					
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Residential Faculty	87.0	89.0	2.0	2.3%	
Executive (CEC)	1.0	1.0	-	0.0%	
Management (MAT)	51.8	52.8	1.0	1.9%	
Support (PSA)	81.8	86.4	4.6	5.6%	
Custodians/Grounds (M&O)	19.0	17.0	(2.0)	-10.5%	
Crafts	3.0	4.0	1.0	33.3%	
College Safety	4.0	4.0	-	0.0%	
General Fund Total	247.6	254.2	6.6	2.7%	
Auxiliary Fund Total	5.5	5.5	-	0.0%	
Restricted Fund Total	3.0	3.0	-	0.0%	
GRAND TOTAL ALL FUNDS:	256.0	262.6	6.6	2.6%	

SIGNIFICANT STAFFING CHANGES FOR FY15-16

- Two new Faculty positions were added for the 60/40 Faculty/Adjunct Faculty Ratio Initiative
- MAT: One new Director of Fine Arts (MAT) position was created for the new Performance Art Center schedule to open in spring of 2015
- Change to PSA resulting in a net increase of 4.6 FTE is due to the following new positions:
 - One Financial Aid Tech position (Estrella Mt. received a \$76,000 allocation for Student Success Initiative from District in support of this position)
 - Two Student Services Specialist positions
 - One Student Life Leadership Program Specialist;
 - One Office Coord at 0.60 FTE in Academic Affairs
- Two Custodial positions were eliminated in M&O
- One HVAC Maintenance Tech position was added in Crafts

These changes resulted in a Grand Total increase of 6.6 FTE for Estrella Mountain College.

EMCC BUCKEYE BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - Buckeye					
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Management (MAT)	1.0	1.0	-	0.0%	
GENERAL FUND TOTAL	1.0	1.0	-	0.0%	

SIGNIFICANT STAFFING CHANGES FOR FY15-16

- There were no FTE changes at Buckeye for FY15-16

NOTE: The SouthWest Skill Center budget is included with the Auxiliary Funds in Section D.

MARICOPA CORPORATE COLLEGE

The newest of the Maricopa Community Colleges, the Maricopa Corporate College (MCOR) was established to play a major role in providing customized technical training to local employers in a manner that is both rapid and strategic. In order to address a skills gap between needed and available trained employees, the Maricopa Corporate College will quickly develop and implement training solutions for new and existing Arizona businesses based on specifically identified needs. The Maricopa Corporate College will provide consultative services to businesses and continuing education to professionals as well as oversee Maricopa District entrepreneurial activities and initiatives such as the Center for Entrepreneurial Innovation (CEI) on the GateWay Community College campus. The Maricopa Corporate College will function independently of the 10 Maricopa Colleges and three skill centers while drawing on their faculty and facility resources when appropriate. It will work toward achieving a sustainable revenue model by offering corporate, non-credit training and brokering credit training through the other Maricopa Colleges.

MARICOPA CORPORATE COLLEGE BUDGET SUMMARY

BUDGET BY OBJECT - Maricopa Corporate College					
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 683,150	\$ 683,150	\$ -	0.0%	
Employee Benefits	178,146	177,291	(855)	-0.5%	
Contract Service	2,000	2,000	-	0.0%	
Contingency, Scholarships, Misc.	344,600	344,600	-	0.0%	
General Fund Total	\$ 1,207,896	\$ 1,207,041	\$ (855)	-0.1%	
Auxiliary Fund Total	\$ 3,279,990	\$ 3,347,257	\$ 67,267	2.1%	
GRAND TOTAL ALL FUNDS:	\$ 4,487,886	\$ 4,554,298	\$ 66,412	1.5%	

SIGNIFICANT STAFFING CHANGES FOR FY15-16

The Corporate College's General Fund decreased by \$855 due to the ASRS rate change from 11.6% to 11.47%

The Auxiliary fund increase of \$67 thousand was a result of the Entrepreneur in Residence (EIR) at the Center for Entrepreneurial Innovation (CEI). This is a contracted vendor position. The EIR will keep MCOR's CEI relevant and meet the demands that are imperative to our clients who will help/assist with employment growth/scaling strategies. Funding for this contracted vendor is coming from donations made to the MCCCD Foundation and new revenue from the Phoenix Analysis Design Technology (PADT) and Clinical Labs

MARICOPA CORPORATE COLLEGE BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - Maricopa Corporate College					
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Executive (CEC)	1.0	1.0	-	0.0%	
Management (MAT)	3.0	3.0	-	0.0%	
Support (PSA)	1.0	1.0	-	0.0%	
General Fund Total	5.0	5.0	-	0.0%	
Auxiliary Fund total	27.0	27.0	-	0.0%	
GRAND TOTAL ALL FUNDS:	32.0	32.0	-	0.0%	

SIGNIFICANT STAFFING CHANGES FOR FY15-16

- There were no FTE changes at the Corporate College for FY15-16

MARICOPA CORPORATE COLLEGE GENERAL FUND SUMMARIES BY FUNCTION
General Fund Function - Maricopa Corporate College

Expenditures	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Academic Support	180,046	179,861	14.9%	(185)	-0.1%
Administration	363,071	362,728	30.1%	(343)	-0.1%
Operations/Maintenance	344,600	344,600	28.5%	-	0.0%
General Institutional	320,179	319,852	26.5%	(327)	-0.1%
Total by Function	\$ 1,207,896	\$ 1,207,041	100.0%	\$ (855)	-0.1%

General Fund Managerial Function - Maricopa Corporate College

Function Rollup Category	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
College Administration				
College Presidents/Administration	\$ 363,071	\$ 362,728	\$ (343)	-0.1%
College Administration Total	\$ 363,071	\$ 362,728	\$ (343)	-0.1%
Academic Services/Instructional				
Instructional/Academic Support Programs/Services	180,046	179,861	(185)	-0.1%
Academic Services/Instructional Total	\$ 180,046	\$ 179,861	\$ (185)	-0.1%
College Support Services				
General Institutional	320,179	319,852	(327)	-0.1%
Maintenance & Operations	344,600	344,600	-	0.0%
College Support Services Total	\$ 664,779	\$ 664,452	\$ (327)	0.0%
GRAND TOTAL	\$ 1,207,896	\$ 1,207,041	\$ (855)	-0.1%

DISTRICT OFFICE (DO)

The District Office (DO) provides administrative support to the ten colleges, the Maricopa Corporate College and the three skill centers, through the following divisions: Governing Board; Chancellor; Academic & Student Affairs; Business Services; Human Resources; Resource Development; Public Affairs; Information Technology; and General Institutional.

DISTRICT OFFICE BUDGET SUMMARIES

BUDGET BY OBJECT - District Office (DO)				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 33,171,170	\$ 35,241,168	\$ 2,069,998	6.2%
Employee Benefits	11,165,769	11,911,581	745,812	6.7%
Contract Service	3,814,677	7,181,953	3,367,276	88.3%
Supplies & Materials	719,203	635,455	(83,748)	-11.6%
Fixed Charges	835,343	840,787	5,444	0.7%
Comm & Utilities	1,165,616	1,163,216	(2,400)	-0.2%
Travel	344,816	877,805	532,989	154.6%
Contingency, Scholarships, Misc.	5,846,080	4,841,338	(1,004,742)	-17.2%
General Fund Total	\$ 57,062,674	\$ 62,693,303	\$ 5,630,629	9.9%
Auxiliary Fund Total	\$ 259,000	\$ 259,000	\$ -	0.0%
Restricted Fund Total	657,000	568,000	(89,000)	-13.5%
Plant Fund Total	235,837,544	190,394,018	(45,443,526)	-19.3%
GRAND TOTAL ALL FUNDS:	\$ 293,816,218	\$ 253,914,321	\$ (39,901,897)	-13.6%

SIGNIFICANT BUDGET CHANGES FOR FY15-16

District Office's General Fund budget increased \$5,630,629 as a result of the following:

- \$30,500 allocations to support expanding Governing Board from 5 to 7 members
- \$1,276,266 allocation for Seamless Student Experience support
- \$267,699 allocation for Arizona course Applicability System (AZCAS) and Chancellor projects
- \$599,578 allocation for the Student Success Initiative
- \$2,905,746 allocation for Information Technology maintenance and support
- \$170,204 budget allocation for Public Safety
- \$260,000 Regional Wireless Commission budget, moved from district-wide account to Public Safety
- \$83,470 Preventive Maintenance budget, moved from district-wide account to Facility
- \$<79,921> transfer back to SCC for District HR position
- \$161,361 for anniversary and education increases
- <\$44,274> for ASRS rate change from 11.6% to 11.47%

The Plant Fund decrease is due to the reduction of GO Bond Debt Service for FY15-16.

DISTRICT OFFICE BUDGETED POSITION SUMMARY

BUDGETED FULL-TIME EQUIVALENT (FTE) - DO				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Executive (CEC)	6.0	6.0	-	0.0%
Management (MAT)	280.9	305.0	24.1	8.6%
Support (PSA)	133.8	143.8	10.0	7.5%
Custodians/Grounds (M&O)	5.0	5.0	-	0.0%
Crafts	1.0	1.0	-	0.0%
College Safety	11.0	12.0	1.0	9.1%
General Fund Total	437.7	472.8	35.1	8.0%
Auxiliary Fund Total	-	-	-	NA
GRAND TOTAL ALL FUNDS:	437.7	472.8	35.1	8.0%

SIGNIFICANT STAFFING CHANGES FOR FY15-16

- The following MAT positions were added: 18.6 FTE in Information Technology; 1 Asst. General Counsel in Legal Services, 1 Chief Strategy Officer in Chancellor Division, 1 VP Student Affairs in Academic/Student Affairs, 1 Proj Coord in Academic & Student Affairs, 1 Sr. Accountant to handle more complex grant reporting in Business Services, 0.49 FTE was added in Public Affairs for a total of 24.1 new positions. In addition, 2 HR positions were reclassified from PSA, plus 2 positions were eliminated (Learning Facilitator position transferred from HR back to SCC; a Res Development position deleted to create a new PSA position). The net result is an increase of 24.1 FTE's for MAT.
- The following PSA positions were added or changed: Seven new Financial Aid Tech positions were added for Academic & Student Affairs, 2 Admin Secretary positions were added for Information Technology, 1 Fiscal Tech position was added to handle additional workload of 3rd party billing and more complex reporting for Business Services, 1 Admin Asst. I position was added in Academic Affairs; and 1 Fiscal Tech position was created in Res Development from a MAT position. These changes resulted in a net increase of 12.0 new positions; however, 2 HR FTE's were reclassified to MAT, resulting in a net increase of 10.0 FTE for PSA.
- One Public Safety Police Officer position was added in College Safety.

The Grand Total is a net increase of 35.1 FTEs for the District for FY15-16.

DISTRICT OFFICE GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - District Office (DO)					
Expenditures	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 28,528	\$ 28,528	0.0%	\$ -	0.0%
Academic Support	5,833,919	5,893,726	9.4%	59,807	1.0%
Administration	29,514,167	33,855,651	54.0%	4,341,484	14.7%
Student Services	4,743,213	6,587,619	10.5%	1,844,406	38.9%
Operations/Maintenance	3,408,107	3,841,693	6.1%	433,586	12.7%
General Institutional	12,087,123	11,095,889	17.7%	(991,234)	-8.2%
Public Service	1,447,617	1,390,197	2.2%	(57,420)	-4.0%
Total by Function	\$ 57,062,674	\$ 62,693,303	100.0%	\$ 5,630,629	9.9%

General Fund Managerial Function - DO

Function Rollup Category	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Governing Board				
Governing Board	\$ 173,428	\$ 203,843	\$ 30,415	17.5%
Governing Board Total	\$ 173,428	\$ 203,843	\$ 30,415	17.5%
College Administration				
Chancellor's Office	\$ 3,327,181	\$ 4,608,483	\$ 1,281,302	38.5%
College Administration Total	\$ 3,327,181	\$ 4,608,483	\$ 1,281,302	38.5%
Academic Services/Instructional				
Academic Affairs	\$ 737,591	\$ 753,366	\$ 15,775	2.1%
Instructional/Acad. Support Programs	5,674,203	5,853,023	178,820	3.2%
Academic Instruction	28,528	28,528	-	0.0%
Academic Services/Instructional Total	\$ 6,440,322	\$ 6,634,917	\$ 194,595	3.0%
Student Services				
Student Affairs	\$ 1,129,875	\$ 1,736,266	\$ 606,391	53.7%
Enrollment Services	1,241,827	1,420,821	178,994	14.4%
Student Life/Activities/Performance	20,000	20,000	-	0.0%
Student Services Total	\$ 2,391,702	\$ 3,177,087	\$ 785,385	32.8%
College Support Services				
Administrative Services	\$ 401,923	\$ 401,554	\$ (369)	-0.1%
Business Office	6,546,083	6,614,743	68,660	1.0%
General Institutional	1,407,999	1,407,958	(41)	0.0%
Public Safety	1,668,395	2,102,436	434,041	26.0%
Institutional Effectiveness/R&D	1,176,886	1,175,862	(1,024)	-0.1%
Maintenance & Operations	2,132,794	2,132,189	(605)	0.0%
Fleet - Employees	20,111	20,111	-	0.0%
Technology	12,436,510	14,969,592	2,533,082	20.4%
Planning	1,574,440	1,661,644	87,204	5.5%
Internal Audit	830,986	835,506	4,520	0.5%
Marketing & Public Relations	3,179,840	3,181,493	1,653	0.1%
College Personnel Office (HR)	6,576,739	6,741,504	164,765	2.5%
Staff Development/Services	1,873,199	1,766,200	(106,999)	-5.7%
Legal	1,576,191	1,731,747	155,556	9.9%
College Support Services Total	\$ 41,402,096	\$ 44,742,539	\$ 3,340,443	8.1%
Other Programs/Services				
Community Partnerships	\$ 154,442	\$ 154,442	\$ -	0.0%
Resource Devel. & Community Relations	1,985,821	1,984,310	(1,511)	-0.1%
Public Service Programs	1,137,682	1,137,682	-	0.0%
Insurance	50,000	50,000	-	0.0%
Other Programs/Services Total	\$ 3,327,945	\$ 3,326,434	\$ (1,511)	0.0%
GRAND TOTAL	\$ 57,062,674	\$ 62,693,303	\$ 5,630,629	9.9%

DISTRICT-WIDE PROGRAMS

The budget for District-wide programs includes accounts that cannot be allocated to specific units. The accounts include district-wide technology software and hardware maintenance, networking, library databases; employee tuition waivers; reserves such as Governing Board Contingency and Uncollected Tax Levy contingency; as well as district-wide programs for Compensated Absences and Employee Professional Growth.

DISTRICT-WIDE BUDGET SUMMARIES

Budget by Object - Districtwide					
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 5,524,098	\$ 5,538,187	\$ 14,089	0.3%	
Employee Benefits	987,168	991,164	3,996	0.4%	
Contract Service	9,384,603	15,252,927	5,868,324	62.5%	
Supplies & Materials	97,114	99,821	2,707	2.8%	
Fixed Charges	3,168,610	3,741,703	573,093	18.1%	
Comm & Utilities	972,528	3,972,528	3,000,000	308.5%	
Travel	1,148,350	1,148,350	-	0.0%	
Contingency, Scholarships, Misc.	156,941,073	99,160,037	(57,781,036)	-36.8%	
General Fund Total	\$ 178,223,544	\$ 129,904,717	\$ (48,318,827)	-27.1%	
Auxiliary Fund Total	\$ 42,906,895	\$ 42,800,158	\$ (106,737)	-0.2%	
Restricted Fund Total	79,227,778	51,182,898	(28,044,880)	-35.4%	
Plant Fund Total	215,000,000	143,126,000	(71,874,000)	-33.4%	
GRAND TOTAL ALL FUNDS:	\$ 515,358,217	\$ 367,013,773	\$ (148,344,444)	-28.8%	

SIGNIFICANT BUDGET CHANGES FOR FY15-16

The District-wide budget decreased \$48,318,827 as a result of the following:

- \$1 million new revenue from SRP tax
- \$4.95 million net new revenue from: new construction less reductions in tuition, fees, bookstore, other revenue
- \$<41.5> million reduction in use of fund balance
- \$<7.4> million reduction of State Aid funding
- \$3.7 million net recovery from Enrollment Growth funding returns and reallocation
- \$0.42 million ASRS recovery due to reduction from 11.6% to 11.47% rate
- \$<2.9> million allocated to Information Technology for new positions and reorganization
- \$<2.4> million Bond operating allocations for support of new buildings and related support
- \$<0.6> million Student Success Initiative reallocation
- \$<2.1> million allocations to college for Faculty Inversion/Prof. Growth, non-faculty Education/Anniversaries
- \$<0.48> million for 5 new Faculty positions for the 60/40 Faculty/Adjunct Ratio Initiative
- \$<0.54> million allocated to colleges for Maricopa Grant supplements
- \$<0.5> million for Public Safety and Preventive maintenance allocations

The Restricted Fund decrease is due to the anticipation of reduced Student Financial Aid.

The Plant Fund decrease is due to less carry forward funding for General Obligation Bond projects.

DISTRICT-WIDE TRANSFERS, PROFESSIONAL GROWTH, AND SUPPLEMENTS

General Fund Budget by Major Category - Districtwide				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Professional Growth *	\$ 4,945,653	\$ 4,945,305	\$ (348)	0.0%
Supplement **	54,215,173	45,612,190	(8,602,983)	-15.9%
Enrollment Growth Funding	19,279,752	22,891,595	3,611,843	18.7%
Budgeted Use of Fund Balance	73,621,215	32,145,682	(41,475,533)	-56.3%
Designated for Uncollected Tax Levy	5,916,502	3,916,502	(2,000,000)	-33.8%
Basic Contingency	900,000	900,000	-	0.0%
Interfund Transfers:				
Trf. to Aux. Fund (M&C)	2,294,405	2,213,078	(81,327)	-3.5%
Trf. To Aux. Fund (Skill Centers)	6,650,844	6,880,365	229,521	3.5%
Trf. To Restricted Fund (LEAP Match)	400,000	400,000	-	0.0%
Fund Bal Trf. To Plant Fund	10,000,000	10,000,000	-	0.0%
Subtotal Interfund Transfers	\$ 19,345,249	\$ 19,493,443	\$ 148,194	0.8%
General Fund Total	\$ 178,223,544	\$ 129,904,717	\$ (48,318,827)	-27.1%

*Detailed information for Professional Growth is below; ** Districtwide Supplements are shown on the next page.

PROFESSIONAL GROWTH - Districtwide				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Instruction				
Faculty Professional Growth	\$ 1,937,398	\$ 1,937,398	\$ -	0.0%
Subtotal Instruction	\$ 1,937,398	\$ 1,937,398	\$ -	0.0%
Academic Support				
Professional Growth Part-time Faculty	\$ 132,866	\$ 132,866	\$ -	0.0%
Adj. Faculty Reassigned Time	46,177	46,146	(31)	-0.1%
Faculty Association President	86,507	86,425	(82)	-0.1%
Faculty Reassigned Time	80,639	80,626	(13)	0.0%
Subtotal Academic Support	\$ 346,189	\$ 346,063	\$ (126)	0.0%
Administration				
Professional Growth - Professional Staff	\$ 762,157	\$ 760,107	(2,050)	-0.3%
Professional Growth - PSA Pres	63,862	65,804	1,942	3.0%
Professional Growth - MAT	1,055,602	1,055,602	-	0.0%
Professional Growth - Crafts	88,125	88,125	-	0.0%
Professional Growth - M&O	91,454	91,454	-	0.0%
Professional Growth - Safety	48,737	48,737	-	0.0%
Craft Reassigned Time	8,500	8,500	-	0.0%
M&O Reassigned Time	11,000	11,000	-	0.0%
MAT Reassigned Time	116,286	116,172	(114)	-0.1%
Safety Reassigned Time	2,500	2,500	-	0.0%
Subtotal Administration	\$ 2,248,223	\$ 2,248,001	\$ (222)	0.0%
Operations/Maintenance				
M&O/Crafts Apprenticeship Program	\$ 413,843	\$ 413,843	-	0.0%
Subtotal Operations/Maintenance	\$ 413,843	\$ 413,843	\$ -	0.0%
Total Professional Growth	\$ 4,945,653	\$ 4,945,305	\$ (348)	-0.01%

The Professional Growth changes shown above are due to the ASRS benefit rate decrease from 11.6% to 11.47%.

Districtwide- Supplement

Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
3rd Party Short Term Disability - FICA Contribution	\$ 50,000	\$ 50,000	\$ -	0.0%
Anniversaries & Education payments	1,337,355	850,861	(486,494)	-36.4%
AZCAS (ATASS)	269,000	-	(269,000)	-100.0%
Bank Charges	200,000	200,000	-	0.0%
Capital Development Operating Costs	3,268,703	912,010	(2,356,693)	-72.1%
Compensated Absences	4,050,000	4,050,000	-	0.0%
DISTRICT-WIDE TECHNOLOGY				
Computer System Maintenance	5,915,542	8,052,042	2,136,500	36.1%
Cloud Service/Project Mgmt	-	4,765,492	4,765,492	100.0%
Data Center	65,605	65,605	-	0.0%
DW Telephone Cost	81,455	81,455	-	0.0%
DW Networking	904,573	3,904,573	3,000,000	331.6%
Library Contract 24/7	62,000	62,000	-	0.0%
Library Database	895,386	973,886	78,500	8.8%
Student Support Center	2,205,000	1,778,802	(426,198)	-19.3%
District Tournament Fund	850,000	850,000	-	0.0%
Gen. Institutional	600,000	600,000	-	0.0%
Hoop of Learning Support/Scholarships	356,875	356,875	-	0.0%
Insurance Supplements	1,297,224	1,636,724	339,500	26.2%
International Education	100,000	100,000	-	0.0%
Life Science, Private Instruction Scholarships, Proj Challenge, W.Wilson	533,503	533,503	-	0.0%
Preventive Maintenance	83,470	-	(83,470)	-100.0%
Public Safety - Districtwide	250,000	-	(250,000)	-100.0%
Revenue Reserve	15,155,213	-	(15,155,213)	-100.0%
Scholarships: (Chancellor's, Honors Fee, President's)	8,177,800	8,177,800	-	0.0%
Student Accident Insurance	1,040,000	1,144,093	104,093	10.0%
Student Bad Debt Recovery	2,702,939	2,702,939	-	0.0%
Tuition Waivers	3,044,700	3,044,700	-	0.0%
Unemployment Insurance	718,830	718,830	-	0.0%
Total Supplement	\$ 54,215,173	\$ 45,612,190	\$ (8,602,983)	-15.9%

DISTRICT-WIDE GENERAL FUND SUMMARIES BY FUNCTION

General Fund Function - District Wide					
Expenditures	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Instruction	\$ 30,589,239	\$ 34,288,881	26.4%	\$ 3,699,642	12.1%
Academic Support	4,841,278	2,293,959	1.8%	(2,547,319)	-52.6%
Administration		4,765,492	3.7%	4,765,492	0.0%
Student Services	4,582,721	4,260,616	3.3%	(322,105)	-7.0%
Operations/Maintenance	755,813	422,343	0.3%	(333,470)	-44.1%
General Institutional	34,991,619	24,886,085	19.2%	(10,105,534)	-28.9%
Scholarships	12,025,157	12,025,157	9.3%	-	0.0%
Contingency	90,437,717	46,962,184	36.2%	(43,475,533)	-48.1%
Total by Function	\$ 178,223,544	\$ 129,904,717	100.0%	\$ (48,318,827)	-27.1%

General Fund Managerial Function - District Wide					
Function Rollup Category	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Academic Services/Instructional					
Skill Center Transfer	\$ 6,650,844	\$ 6,880,365	\$ 229,521	3.5%	
Instructional/Academic Support Programs/Srvcs	269,000	-	(269,000)	-100.0%	
Academic Instruction	326,840	266,445	(60,395)	-18.5%	
Academic Services/Instructional Total	\$ 7,246,684	\$ 7,146,810	\$ (99,874)	-1.4%	
Student Services					
Enrollment Services	\$ 487,721	\$ 487,721	\$ -	0.0%	
International Education Activities	100,000	100,000	-	0.0%	
Athletics	850,000	850,000	-	0.0%	
Scholarships	12,025,157	12,025,157	-	0.0%	
Student Services Total	\$ 13,462,878	\$ 13,462,878	\$ -	0.0%	
College Support Services					
General Institutional	\$ 3,502,939	\$ 3,502,939	\$ -	0.0%	
Public Safety	250,000	-	(250,000)	-100.0%	
Maintenance & Operations	83,470	-	(83,470)	-100.0%	
Technology	10,129,561	19,683,855	9,554,294	94.3%	
Bond Projects	3,268,703	912,010	(2,356,693)	-72.1%	
College Personnel Office (HR)	718,830	718,830	-	0.0%	
College Support Services Total	\$ 17,953,503	\$ 24,817,634	\$ 6,864,131	38.2%	
Other Programs/Services					
Salary/Benefits Adjustments	\$ 7,354,920	\$ 6,847,494	\$ (507,426)	-6.9%	
Professional Growth Transfer Funds	4,945,653	4,945,305	(348)	0.0%	
Enrollment Growth Funding	19,279,752	22,891,595	3,611,843	18.7%	
Insurance	2,387,224	2,830,817	443,593	18.6%	
Contingency/Reserves	105,592,930	46,962,184	(58,630,746)	-55.5%	
Other Programs/Services Total	\$ 139,560,479	\$ 84,477,395	\$ (55,083,084)	-39.5%	
GRAND TOTAL	\$ 178,223,544	\$ 129,904,717	\$ (48,318,827)	-27.1%	

DISTRICT-WIDE BUDGETED POSITION SUMMARY

Budgeted Full-Time Equivalent (FTE) - Districtwide				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Crafts	5.0	5.0	-	0.0%
GRAND TOTAL	5.0	5.0	-	0.0%

- There are no significant Districtwide FTE changes for FY15-16.



Adopted Budget
FY2015-16

Section D: Current Auxiliary Fund 2

SECTION D – CURRENT AUXILIARY FUND 2

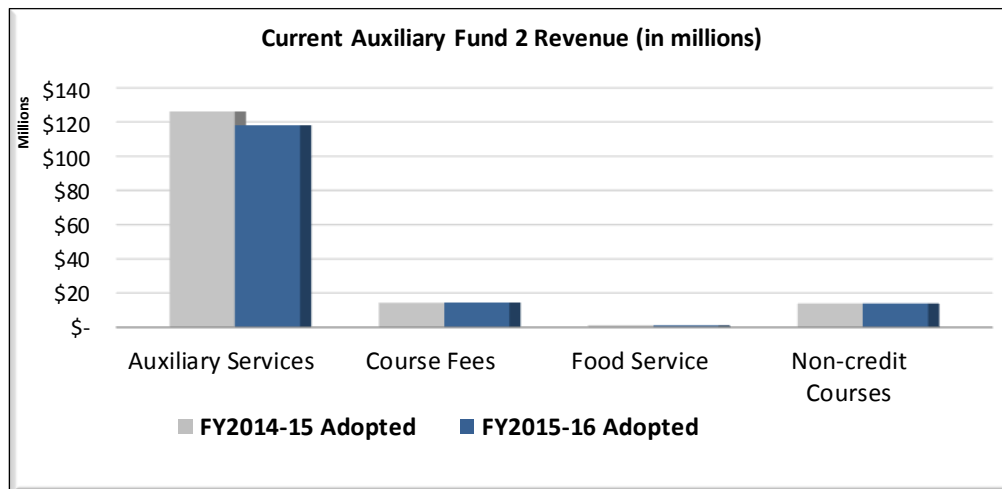
The Current Auxiliary Fund (Fund 2) includes revenues and expenditures that support a variety of student services and activities. These auxiliary enterprises are essentially self-supporting activities financed by fees that cover the cost of goods and services. The Revenue and Expenditure summary for all Auxiliary Funds is shown in Section B.

There are now four major funds within the Current Auxiliary group, since the Activity Fees for College Athletics is incorporated under the General Fund.:

- Other Auxiliary – includes Maricopa and Southwest Skill Centers, Rio Salado educational partnerships and contracts with corporations, Distance Learning and other self-funded activities
- Course Fees – includes all revenue and expenditures related to course fees
- Food Service – includes cafeteria operations at Scottsdale (outside management contract), Rio Salado and Estrella Mountain.
- Non-credit –includes revenue and expenditures related to all non-credit courses, such as Lifelong Learning and Continuing Education programs, National Chair Academy, Fitness Centers, Council for Teacher Education, summer camps, culinary seminars, etc.

The revenue for each fund is summarized below comparing FY15-16 Adopted with the FY14-15 Adopted Budget.

	Auxiliary Services	Course Fees	Food Service	Non-credit Courses	Transfers out	Total
FY2014-15 Adopted	126,248,828	14,366,311	1,212,769	13,915,033	(657,000)	\$ 155,085,941
FY2015-16 Adopted	118,066,806	14,538,746	1,209,916	13,901,779	(357,000)	\$ 147,360,247
Increase (Decrease)	(8,182,022)	172,435	(2,853)	(13,254)	300,000	\$ (7,725,694)
% change	-6.5%	1.2%	-0.2%	-0.1%	-45.7%	-5.0%



The overall auxiliary budget decreased by \$7.7 million as a result of:

- \$8.7 million of enrollment related reductions at the Skill Centers offset by cost increases at Scottsdale CC, Rio Salado and SMCC for a net reduction of \$8.1 million.
- A \$206 thousand increase in Course Fees at Glendale.
- A \$300 thousand reduction in Transfers Out to Plant Fund.

The following expenditure summary shows the Adopted FY15-16 budget by college, with details for each of the major Auxiliary funds, plus how the Adopted FY15-16 budget compares with the FY14-15 Adopted Budget.

AUXILIARY FUND 2 EXPENDITURE DETAIL - BY COLLEGE							
College / District	FY14-15 Adopted	Other Auxiliary	Course Fees	Food Service	Non-Credit	FY15-16 Adopted	Increase/ (Decrease) % Change
Phoenix	\$ 5,089,944	\$ 2,081,866	\$ 1,238,076		\$ 1,770,002	\$ 5,089,944	\$ - 0.0%
PC Downtown	68,500	60,000	8,500			68,500	- 0.0%
Glendale	4,717,962	2,783,930	1,711,785		834,340	5,330,055	612,093 13.0%
GCC North	105,238	37,002				37,002	(68,236) -64.8%
GateWay	6,627,819	4,232,585	1,510,758		884,476	6,627,819	- 0.0%
Maricopa Skill Ctr	13,960,404	11,175,712			324,020	11,499,732	(2,460,672) -17.6%
Northwest Skill Ctr	8,473,169	2,928,764				2,928,764	(5,544,405) -65.4%
Mesa	13,095,111	4,551,235	3,645,879		4,799,803	12,996,917	(98,194) -0.7%
Downtown Mesa Ed Ctr	663,683	450,724			212,959	663,683	- 0.0%
Red Mountain	463,160	29,883	433,277			463,160	- 0.0%
Scottsdale	7,554,138	5,095,071	1,736,653	65,000	754,164	7,650,888	96,750 1.3%
Rio Salado	27,649,807	24,914,489	1,161,399	1,071,632	602,380	27,749,900	100,093 0.4%
South Mountain	4,772,210	3,635,000	690,610		687,000	5,012,610	240,400 5.0%
Chandler-Gilbert	3,697,799	1,865,978	748,500		1,083,321	3,697,799	- 0.0%
Williams Educ. Ctr.	280,000	280,000				280,000	- 0.0%
Paradise Valley	2,273,703	684,964	1,057,809		437,000	2,179,773	(93,930) -4.1%
Black Mountain	77,013	-			77,013	77,013	- 0.0%
Estrella Mountain	5,158,385	3,626,950	595,500	73,284	810,301	5,106,035	(52,350) -1.0%
Southwest Skill Ctr	4,569,011	3,851,238				3,851,238	(717,773) -15.7%
District Office	259,000	259,000				259,000	- 0.0%
Dist Wide Programs	42,906,895	42,175,158			625,000	42,800,158	(106,737) -0.2%
Maricopa Corporate College	3,279,990	3,347,257				3,347,257	67,267 2.1%
Subtotals	\$ 155,742,941	\$ 118,066,806	\$ 14,538,746	\$ 1,209,916	\$ 13,901,779	\$ 147,717,247	\$ (8,025,694) -5.2%
Transfers out	(657,000)	(357,000)				(357,000)	300,000 -45.7%
TOTALS	\$ 155,085,941	\$ 117,709,806	\$ 14,538,746	\$ 1,209,916	\$ 13,901,779	\$ 147,360,247	\$ (7,725,694) -5.0%

OTHER AUXILIARY

The following Expenditure Detail Auxiliary (fund 230) includes budgeted expenditures by College for Facilities Rental & Other Auxiliary Programs and District-wide Supplements. District-wide supplements are budgeted centrally and later transferred to the colleges. Maricopa Skill Center, Northwest Skill Center and the Southwest Skill Center are included in this summary, but are shown in greater detail on the pages that follow.

EXPENDITURE DETAIL FOR OTHER AUXILIARY PROGRAMS					
College / District	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Phoenix	\$ 2,081,866	\$ 2,081,866	\$ -	0.0%	
PC Downtown	60,000	60,000	-	0.0%	
Glendale	2,482,930	2,783,930	301,000	12.1%	
GCC North	37,003	37,002	(1)	0.0%	
GateWay	4,232,585	4,232,585	-	0.0%	
Maricopa Skill Ctr	13,636,384	11,175,712	(2,460,672)	-18.0%	
Northwest Skill Ctr	8,473,169	2,928,764	(5,544,405)	-65.4%	
Mesa	4,645,282	4,551,235	(94,047)	-2.0%	
Downtown Mesa Ed Center	450,724	450,724	-	0.0%	
Red Mountain	29,883	29,883	-	0.0%	
Scottsdale	4,964,835	5,095,071	130,236	2.6%	
Rio Salado	24,767,192	24,914,489	147,297	0.6%	
South Mountain	3,394,600	3,635,000	240,400	7.1%	
Chandler-Gilbert	1,865,978	1,865,978	-	0.0%	
Williams Campus	280,000	280,000	-	0.0%	
Paradise Valley	774,967	684,964	(90,003)	-11.6%	
Estrella Mountain	3,681,534	3,626,950	(54,584)	-1.5%	
Southwest Skill Ctr	4,569,011	3,851,238	(717,773)	-15.7%	
District Office	259,000	259,000	-	0.0%	
Maricopa Corporate College	3,279,990	3,347,257	67,267	2.1%	
Subtotal Colleges	\$ 83,966,933	\$ 75,891,648	\$ (8,075,285)	-9.6%	
District Programs / Transfers:					
Compensated Absences	\$ 300,000	\$ 300,000	\$ -	0.0%	
DSSC Printshop / Copy Center	153,643	153,643	-	0.0%	
Think Tank - Excel & Mariserve	55,000	55,000	-	0.0%	
Women's Leadership Group Council	6,300	6,300	-	0.0%	
DW Initiatives, IT Capital Needs, IT Security	41,766,952	41,660,215	(106,737)	-0.3%	
Subtotal Programs / Transfers	\$ 42,281,895	\$ 42,175,158	\$ (106,737)	-0.3%	
TOTAL	\$ 126,248,828	\$ 118,066,806	\$ (8,182,022)	-6.5%	

SIGNIFICANT BUDGET CHANGES FOR FY15-16

- Glendale's budget increase of \$301 thousand was driven by a \$285K increase in carryforward reserve for projects in Fund 2 and Fund 7.
- \$8.7 million of enrollment related reductions at the Skill Centers are detailed in following sections.
- Mesa's budget reflects a \$91 thousand reduction in Campus Rentals.
- Scottsdale budget increase of \$130 thousand was driven by increases in Technology Renewal and Replacement, Non-Credit Scholarships and Professional Services in the President's account.
- Rio Salado's budget increase of \$147 thousand reflects an increase in General Administration \$649 thousand offset by a \$500 thousand reduction in out of state marketing.
- South Mountain's budget increase is due to a \$200 thousand increase in Campus Remodel.
- Paradise Valley's budget reflects a \$56 thousand reduction in Special Projects, and a \$45 thousand reduction in Traffic Fines.
- Estrella Mountain's budget reflects a \$50 thousand reduction in Copy Center Commissions, and a \$10 thousand reduction in Fitness Center Promotion.
- The Auxiliary fund increase at Maricopa Corporate College of \$67 thousand was a result of the Entrepreneur in Residence (EIR) at the Center for Entrepreneurial Innovation (CEI). This is a contracted vendor position. The EIR will keep MCOR's CEI relevant and meet the demands that are imperative to our clients which will help/assist with employment growth/scaling strategies. Funding for this contracted vendor is coming from donations made to the MCCC Foundation and new revenue from the Phoenix Analysis Design Technology (PADT) and Clinical labs. The PADT and CLIA labs fall under the science and biotech incubator program on the GateWay Community College campus. The PADT lab is a 3-D printing lab which allows program participants to make prototype or demo products in plastic or alloy materials. The CLIA lab is a very new, cutting edge live tissue lab for bioscience product development. CLIA defines a clinical laboratory as any facility which performs laboratory testing on specimens derived from humans. Clinical Laboratory Improvement Amendments of 1988 (CLIA) requires all entities that perform even one test, including waived test on ... "materials derived from the human body for the purpose of providing information for the diagnosis, prevention or treatment of any disease or impairment of, or the assessment of the health of, human beings" to meet certain Federal requirements. If an entity performs tests for these purposes, it is considered under CLIA to be a laboratory and must register with the CLIA program.

MARICOPA SKILL CENTER

Maricopa Skill Center (MSC), a division of GateWay Community College, has been the Valley's leading workforce development center since 1962. Through competency based hands-on training, MSC graduates possess the industry-identified skills necessary to obtain employment and economic independence. MSC offers a variety of short-term certificate training programs for careers in business and technology, cosmetology, health care, and trades that are developed and evaluated by Valley employers. The Maricopa Skill Center takes pride in serving the community with effective and affordable job training.

MARICOPA SKILL CENTER BUDGET SUMMARIES

REVENUE AND EXPENDITURE SUMMARY - MARICOPA SKILL CENTER				
REVENUES	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Tuition	\$ 5,257,000	\$ 4,292,000	\$ (965,000)	-18.4%
Training Materials / Lab Fee/Course Fees	1,675,000	1,195,000	(480,000)	-28.7%
Registration Fee	20,000	20,000	-	0.0%
Sales of Auxiliary Enterprises	149,500	149,500	-	0.0%
Rental Income and Other	263,733	263,733	-	0.0%
Carryforward	1,277,795	268,901	(1,008,894)	-79.0%
Transfers From MCCCCD General Fund	4,993,356	4,986,578	(6,778)	-0.1%
Total Anticipated Revenue	\$ 13,636,384	\$ 11,175,712	\$ (2,460,672)	-18.0%
EXPENDITURES	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 5,529,588	\$ 5,725,232	\$ 195,644	3.5%
Employee Benefits	2,181,166	2,257,575	76,409	3.5%
Contract Service	675,460	675,460	-	0.0%
Supplies & Materials	2,081,920	1,940,539	(141,381)	-6.8%
Fixed Charges	180,753	180,753	-	0.0%
Comm & Utilities	374,262	324,262	(50,000)	-13.4%
Travel	45,000	45,000	-	0.0%
Misc & Transfers	2,568,235	26,891	(2,541,344)	-99.0%
Total Expenditures	\$ 13,636,384	\$ 11,175,712	\$ (2,460,672)	-18.0%
ENROLLMENT / TUITION				
Number of Days in Session	243	243	-	0.0%
Hourly Tuition Rate (Except Nursing)	\$ 5.00	\$ 5.00	-	0.0%
Hourly Tuition Rate (Nursing Program)	\$ 6.00	\$ 6.00	-	0.0%

SIGNIFICANT BUDGET CHANGES FOR FY15-16

Budget was adjusted to more accurately reflect anticipated revenues based on current enrollment trends and historic expense patterns. During the past year, there has been significant restructuring at MSC including the hiring of a new Executive Director. We believe enrollment trends will continue their gradual increase as the Year Up agreement matures and changes instituted by the new director take hold. Year Up is a national program to match employers with a specific need, tailored public sector training programs and job seekers. American Express is an example of an employer participating in this program. Program turnaround is very quick. Job seekers are typically trained in a 3-6 month period, and are then ready to start work.

MARICOPA SKILL CENTER BY FUNCTION				
EXPENDITURES BY FUNCTION	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Instruction	\$ 7,196,980	\$ 5,909,683	\$ (1,287,297)	-17.9%
Academic Support	3,332,899	2,213,412	(1,119,487)	-33.6%
Student Services	1,193,028	1,225,021	31,993	2.7%
Administration	1,006,634	963,719	(42,915)	-4.3%
Operation and Maintenance of Plant	906,843	863,877	(42,966)	-4.7%
Total Expenditures	\$ 13,636,384	\$ 11,175,712	\$ (2,460,672)	-18.0%

Budgeted Full-Time Equivalent (FTE) - MARICOPA SKILL CENTER				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Management (MAT)	69.0	69.4	0.4	0.6%
Support (PSA)	30.8	34.0	3.2	10.4%
Custodians/Grounds (M&O)	5.0	5.0	-	0.0%
Maricopa Skill Center Total	104.8	108.4	3.6	3.4%

SIGNIFICANT STAFFING CHANGES FOR MARICOPA SKILL CENTER FY15-16

For MAT the following position was added:

- The FTE of 0.4 was added for a Bursar to assure cash handling practices at four sites are consistent and in compliance. The position is split funded with .6 FTE at GWCC.

For PSA, the following positions were added:

- A Public Relations assistant position was increased to 0.49 to correctly charge a portion of this position to MSC.
- 1 FTE was added for office support for the Essentials Skills program.
- 1 FTE was added for office support for the Business and Technology program.
- 0.75 FTE was added for office support for the West Cosmetology program.

The Grand Total was a net 3.6 FTE for Maricopa Skill Center for FY15-16.

MARICOPA SKILL CENTER – NORTHWEST

Starting July 2013, MSC expanded programs and services at its new Northwest Campus in an effort to meet the diverse needs of the Northwest Valley. Building on its current success, MSC's Northwest Campus will offer similar programs including but not limited to Aesthetician, Cosmetologist and Health Care certificates.

NORTHWEST SKILL CENTER BUDGET SUMMARIES

REVENUE AND EXPENDITURE SUMMARY - NORTHWEST SKILL CENTER					
REVENUES	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Tuition	\$ 6,565,350	\$ 2,174,650	\$ (4,390,700)	-66.9%	
Training Materials / Lab Fee/Course Fees	1,750,000	675,000	(1,075,000)	-61.4%	
Sales of Auxiliary Enterprises	150,000	75,000	(75,000)	-50.0%	
Transfers From MCCCDC General Fund	7,819	4,114	(3,705)	-47.4%	
Total Anticipated Revenue	\$ 8,473,169	\$ 2,928,764	\$ (5,544,405)	-65.4%	
EXPENDITURES	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Salaries & Wages	\$ 2,958,551	\$ 1,359,813	\$ (1,598,738)	-54.0%	
Employee Benefits	1,249,373	579,236	(670,137)	-53.6%	
Contract Service	157,700	154,300	(3,400)	-2.2%	
Supplies & Materials	1,864,450	351,715	(1,512,735)	-81.1%	
Fixed Charges	345,000	345,000	-	0.0%	
Comm & Utilities	123,500	123,500	-	0.0%	
Travel	15,000	15,000	-	0.0%	
Misc & Transfers	1,759,595	200	(1,759,395)	-100.0%	
Total Expenditures	\$ 8,473,169	\$ 2,928,764	\$ (5,544,405)	-65.4%	
ENROLLMENT / TUITION					
Number of Days in Session	243	243	-	0.0%	
Hourly Tuition Rate (Except Nursing)	\$ 5.00	\$ 5.00	\$ -	0.0%	
Hourly Tuition Rate (Nursing Program)	\$ 6.00	\$ 6.00	\$ -	0.0%	

SIGNIFICANT BUDGET CHANGES FOR FY15-16

Enrollment has not increased as fast as originally planned. Budget was adjusted to more accurately reflect anticipated revenue based on current enrollment trends and anticipated expense patterns. Adjustments for salaries and benefits were the result of eliminating budget for several positions that were not filled. Supply budgets were also adjusted to reflect needs based on current enrollments.

NORTHWEST SKILL CENTER BY FUNCTION				
EXPENDITURES BY FUNCTION	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Instruction	\$ 4,660,929	\$ 1,296,543	\$ (3,364,386)	-72.2%
Academic Support	2,301,241	292,584	(2,008,657)	-87.3%
Student Services	472,652	290,234	(182,418)	-38.6%
Administration	390,275	401,428	11,153	2.9%
Operation and Maintenance of Plant	648,072	647,975	(97)	0.0%
Total Expenditures	\$ 8,473,169	\$ 2,928,764	\$ (5,544,405)	-65.4%

Budgeted Full-Time Equivalent (FTE) - NORTHWEST SKILL CENTER				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Management (MAT)	46.3	19.3	(27)	-58.3%
Support (PSA)	14.0	8.0	(6)	-42.9%
Custodians/Grounds (M&O)	2.0	2.0	-	0.0%
Maricopa Skill Center Total	62.3	29.3	(33.0)	-53.0%

SIGNIFICANT STAFFING CHANGES FOR FY15-16

These 33 positions were eliminated because they were never filled, as enrollment is not at anticipated levels. As enrollment increases, positions will be budgeted as needed.

SOUTHWEST SKILL CENTER

The SouthWest Skill Center (SWSC) at Estrella Mountain Community College serves the growing community of the West Valley with short-term, hands-on training that prepares students for current and future job opportunities by utilizing the most up-to-date technology, taught by industry professionals. The SouthWest Skill Center has provided more than 4,000 students with quality training for immediate job entry into healthcare and industry. The Skill Center offers the following programs in Nursing: Practical Nurse; and Nursing Assistant Programs; in Allied Health: Medical Assistant; Phlebotomy; and Medical Billing & Coding Programs; in Emergency Medicine: Emergency Medical Technician Program; in Industrial Skills: Industrial Electronics Technician, Precision Manufacturing, Distribution Logistics Technician; and Project Search Distribution Logistics Programs; and the Spanish Medical Interpreter Program.

SOUTHWEST SKILL CENTER BUDGET SUMMARIES

REVENUE AND EXPENDITURE SUMMARY - SOUTHWEST SKILL CENTER				
REVENUES	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Tuition	\$ 2,215,432	\$ 1,322,650	\$ (892,782)	-40.3%
Training Materials / Lab Fee	277,770	224,470	(53,300)	-19.2%
Registration Fee	11,040	8,080	(2,960)	-26.8%
Graduation	11,115	8,830	(2,285)	-20.6%
Rentals/Misc	9,000	9,000	-	0.0%
Testing & Transcript	12,950	6,500	(6,450)	-49.8%
Carryforward	382,035	382,035	-	0.0%
Transfers From General Fund 1	1,649,669	1,889,673	240,004	14.5%
Total Anticipated Revenue	\$ 4,569,011	\$ 3,851,238	\$ (717,773)	-15.7%
EXPENDITURES	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Salaries & Wages	\$ 2,751,851	\$ 2,041,536	\$ (710,315)	-25.8%
Employee Benefits	931,394	639,979	(291,415)	-31.3%
Contract Service	203,418	217,068	13,650	6.7%
Supplies & Materials	272,180	246,900	\$ (25,280)	-9.3%
Fixed Charges	500	11,500	11,000	2200.0%
Comm & Utilities	107,000	106,000	(1,000)	-0.9%
Travel	26,168	21,510	\$ (4,658)	-17.8%
Equipment, Misc & Transfers	276,500	566,745	290,245	105.0%
Total Expenditures	\$ 4,569,011	\$ 3,851,238	\$ (717,773)	-15.7%
ENROLLMENT / TUITION				
Number of Days in Session	243	243	-	0.0%
Hourly Tuition Rate (Except Nursing)	\$ 5.00	\$ 5.00	-	0.0%
Hourly Tuition Rate (Nursing Program)	\$ 6.00	\$ 6.00	-	0.0%

SIGNIFICANT BUDGET CHANGES FOR FY15-16

Southwest Skill Center's Budget has declined \$717 thousand for FY15-16 versus the FY14-15 Adopted Budget. The revenue decline is \$946 thousand in student tuition and course fee reflecting enrollment decline offset by a \$240 thousand increase in transfers from the general fund. The corresponding expense reductions are primarily in the Practical Nursing program with offsetting increases in Medical Billing and Coding.

SOUTHWEST SKILL CENTER BY FUNCTION				
BY FUNCTION:	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Instruction	\$ 4,228,041	\$ 3,501,179	\$ (726,862)	-17.2%
Academic Support	102,677	102,191	(486)	-0.5%
Student Services	10,000	10,000	-	0.0%
Administration	22,293	31,868	9,575	43.0%
Operation and Maintenance of Plant	206,000	206,000	-	0.0%
Total Expenditures	\$ 4,569,011	\$ 3,851,238	\$ (717,773)	-15.7%

Budgeted Full-Time Equivalent (FTE) - SOUTHWEST SKILL CENTER				
Description	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Management (MAT)	31.6	22.8	(8.8)	-27.8%
Support (PSA)	9.6	5.1	(4.5)	-46.9%
Southwest Skill Ctr Total	41.2	27.9	(13.3)	-32.3%

SIGNIFICANT STAFFING CHANGES FOR FY15-16

The decline of the Southwest Skill Center FTSE growth/revenues and the elimination of the Licensed Practical Nurse (LPN) Program resulted in a decrease of 8.8 MAT FTE and 4.5 PSA FTE. These changes resulted in a grand total decrease of 13.3 FTEs for the Southwest Skill Center (SWSC).

COURSE FEES

The following Expenditure detail includes projected potential expenditures by College for Course Fees.

EXPENDITURE DETAIL - COURSE FEES					
College	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Phoenix	\$ 1,238,076	\$ 1,238,076	\$ -	0.0%	
PC Downtown	8,500	8,500	-	0.0%	
Glendale	1,505,692	1,711,785	206,093	13.7%	
GateWay	1,510,758	1,510,758	-	0.0%	
Mesa	3,645,879	3,645,879	-	0.0%	
Red Mountain Campus	433,277	433,277	-	0.0%	
Scottsdale	1,759,794	1,736,653	(23,141)	-1.3%	
SCC Business Institute	-	-	-	N/A	
Rio Salado	1,158,425	1,161,399	2,974	0.3%	
South Mountain	690,610	690,610	-	0.0%	
Chandler-Gilbert	748,500	748,500	-	0.0%	
Paradise Valley	1,071,300	1,057,809	(13,491)	-1.3%	
Estrella Mountain	595,500	595,500	-	0.0%	
TOTAL	\$ 14,366,311	\$ 14,538,746	\$ 172,435	1.2%	

The Glendale budget increase of \$206 thousand reflects increases in Food and Nutrition, Nursing, Technology/Consumer Science, Chemistry and automotive course fees.

The Scottsdale budget decrease of \$23 thousand reflects a reduction in advanced EMT and EMT course fees.

The Paradise Valley decrease of \$13 thousand reflects a decrease in John C. Lincoln Hospital Nursing offset by increases in Art and Nutrition Fees.

FOOD SERVICE

The following Expenditure Detail includes budgeted expenditures by College for Food Service. There are no material changes in this fund for FY15-16.

EXPENDITURE DETAIL - FOOD SERVICE					
College	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Scottsdale	\$ 65,000	\$ 65,000	\$ -	0.0%	
Rio Salado	1,074,485	1,071,632	(2,853)	-0.3%	
Estrella Mountain	73,284	73,284	-	0.0%	
TOTAL	\$ 1,212,769	\$ 1,209,916	\$ (2,853)	-0.2%	

NON-CREDIT

The Expenditure Detail on the following page includes budgeted expenditures by College for Non-credit/Special Interest Programs. Fees for each class are determined by the amount necessary to cover all associated costs. If sufficient revenues are not generated, the class will not be offered or expenditures will be reduced accordingly.

EXPENDITURE DETAIL - NON-CREDIT/SPECIAL PROGRAMS					
College	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
Phoenix	\$ 1,770,002	\$ 1,770,002	\$ -	0.0%	
Glendale	729,340	834,340	105,000	14.4%	
GCC North	68,235	-	(68,235)	-100.0%	
GateWay	884,476	884,476	-	0.0%	
Maricopa Skill Center	324,020	324,020	-	0.0%	
Mesa	4,803,950	4,799,803	(4,147)	-0.1%	
Downtown Mesa Ed Ctr	212,959	212,959	-	0.0%	
Scottsdale	764,509	754,164	(10,345)	-1.4%	
SCC Business Institute	-	-	-	N/A	
Rio Salado	649,705	602,380	(47,325)	-7.3%	
South Mountain	687,000	687,000	-	0.0%	
Chandler-Gilbert	1,083,321	1,083,321	-	0.0%	
Paradise Valley	427,436	437,000	9,564	2.2%	
Black Mountain Campus	77,013	77,013	-	0.0%	
Estrella Mountain	808,067	810,301	2,234	0.3%	
District-Wide	625,000	625,000	-	0.0%	
TOTAL	\$ 13,915,033	\$ 13,901,779	\$ (13,254)	-0.1%	

- The Glendale increase of \$105 thousand reflects program growth at The Institute for Industry, Business and Technology, the Corporate Fitness Center, and the Center for Learning
- The GCC North decrease of \$68 thousand reflects the transfer of the GED Testing Coordinator to Fund 1
- The Rio Salado decrease of \$47 thousand is primarily due to elimination of the budget for the Mind in the Making program due to lack of activity
- The Paradise Valley increase of \$10 thousand reflects an increase in Summer School Fitness Non-Credit offset by a decline in the Fire Science charge center

AUXILIARY FUND 2 BUDGETED POSITIONS

The following summary compares budgeted positions by college/district and by employee group for all Fund 2 FTE's.

AUXILIARY FUND2 FULL-TIME EQUIVALENT (FTE) SUMMARY - BY COLLEGE

College/District	FY14-15 Adopted					FY15-16 Adopted					Incr/ (Decr)
	MAT	PSA	M&O	Safety	TOTAL	MAT	PSA	M&O	Safety	TOTAL	
Phoenix	1.0	1.3			2.3	1.0	1.3			2.3	0.0
Glendale/GCCNorth	0.5	0.0			0.5	0.0				0.0	(0.5)
GateWay		0.6			0.6		0.6			0.6	0.0
Maricopa Skill Ctr	69.0	30.8	5.0		104.8	69.4	34.0	5.0		108.4	3.6
Northwest Skill Ctr	46.3	14.0	2.0		62.3	19.3	8.0	2.0		29.3	(33.0)
Mesa	6.0	7.3			13.3	6.0	7.3			13.3	0.0
Scottsdale	2.0	4.1			6.1	2.0	4.1			6.1	0.0
Rio Salado	55.4	71.2	1.0		127.6	57.2	82.5	1.0		140.7	13.1
South Mountain	0.0				0.0					0.0	0.0
Chandler-Gilbert	0.0				0.0					0.0	0.0
Paradise Valley		0.0			0.0					0.0	0.0
Estrella Mountain	3.0	2.5			5.5	3.0	2.5			5.5	0.0
Southwest SkillCtr	31.6	9.6			41.2	22.8	5.1			27.9	(13.3)
District Office					0.0					0.0	0.0
Maricopa Corporate College	18.0	9.0			27.0	18.0	9.0			27.0	0.0
Totals	232.8	150.4	8.0	0.0	391.2	198.7	154.4	8.0	0.0	361.1	(30.1)

The Grand Total for Auxiliary Fund was 361.1 FTE's for FY15-16.

These changes resulted in a Grand Total of 30.1 fewer FTE's among all Auxiliary Fund 2 accounts.

- Rio Salado's increase of 13.1 FTE's reflects addition of 13 PSA positions in General Administration. The PSA positions include Administrative Secretary, Graphic Designer, Office Coordinator, Testing Technician, Course Production Specialist, Program Advisor, Research Assistant, Web Tech and Student Services Specialist.
- Maricopa Skill Center's increase of 3.6 FTE's includes a .4 FTE MAT Bursar position, and 3.2 PSA FTE's. The PSA positions include Administrative Secretary, Administrative Assistant and Lead Instructor.
- Northwest Skill Center's decline of 33 FTE's reflects positions that were never filled as enrollment is not at anticipated levels. As enrollment increases, positions will be budgeted as needed.
- The decline of the Southwest Skill Center FTSE growth/revenues and the elimination of the Licensed Practical Nurse (LPN) Program resulted in a decrease of 8.8 MAT FTE and 4.5 PSA FTE. These changes resulted in a grand total decrease of 13.3 FTEs for the Southwest Skill Center (SWSC).



Adopted Budget
FY2015-16

Section E: Restricted Fund 3

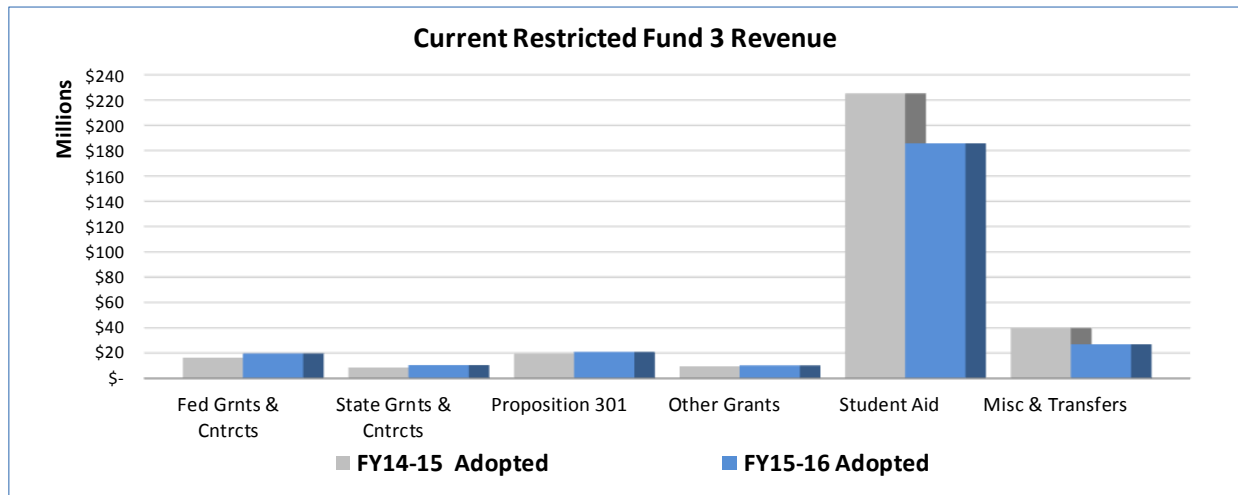
SECTION E – RESTRICTED FUND 3

Revenues that are restricted in use are budgeted in the Current Restricted Fund (Fund 3). The Restricted Fund budget reflects potential financial aid awards, grants, contracts and Proposition 301 sales tax revenues (for workforce development and training).

REVENUE BUDGET

The chart below compares the FY15-16 Adopted Budget with the FY14-15 Adopted Budget by revenue source.

	Fed Grnts & Cntrcts	State Grnts & Cntrcts	Proposition 301	Other Grants	Student Aid	Misc & Transfers	Total
FY14-15 Adopted	\$ 16,433,786	8,685,037	19,356,605	9,665,087	225,229,200	39,701,044	\$ 319,070,759
FY15-16 Adopted	\$ 19,811,848	10,498,006	20,965,051	10,242,057	185,894,298	27,009,639	\$ 274,420,899
Increase (Decrease)	3,378,062	1,812,969	1,608,446	576,970	(39,334,902)	(12,691,405)	\$ (44,649,860)
% change	20.6%	20.9%	8.3%	6.0%	-17.5%	-32.0%	-14.0%



STUDENT FINANCIAL AID: Without these funds, many students would be unable or more limited in their ability to attend college. The single largest source of financial aid is Pell Grants from the Federal government. The higher projected federal financial aid is based on the increased maximum Pell Grant amount and increased utilization.

GRANTS AND CONTRACTS: The Maricopa Community Colleges receive numerous grants and contracts that advance teaching and learning, and the district's commitment to public service, including:

- Carl Perkins Grant funds
- ABE/GED/ESOL Grants from the Department of Education
- National Science Foundation
- Small Business Administration Grants for business training and counseling
- The Gateway Early College High School and the Teacher Prep Charter High School
- Title V Grant
- ASSETS Grants from Corporation for National and Community Service
- State and Private Grants for Nursing Programs
- First Things First funds from the Arizona Early Childhood and Health Development Board

EXPENDITURE BUDGET BY COLLEGE

The FY 15-16 Fund 3 Expenditure Detail Summary by College/Unit is shown on the next page in three sections. Projections for Restricted budgets are estimates only, based on: 1) carryover of existing grants & contracts; 2) historic allocations for financial aid; and 3) potential grants and contracts which may be awarded.

FY15-16 EXPENDITURES BY COLLEGE

Expenditure Category	Phoenix College	Glendale College	GateWay College	Mesa College	Scottsdale College
Grants & Contracts					
Federal Grants & Contracts	\$ 295,862	\$ 129,689	\$ 4,604,355	\$ 657,045	\$ 2,139,383
State Grants & Contracts	257,690	296,006	1,145,890	291,654	384,607
Charter Schools	720,816	-	2,116,516	-	-
Prop. 301: Faculty Workforce Initiatives	115,609	374,039	-	637,830	380,939
Other Grants & Contracts	175,848	400,832	362,563	97,127	133,376
Total Grants & Contracts	\$ 1,565,825	\$ 1,200,566	\$ 8,229,324	\$ 1,683,656	\$ 3,038,305
Student Financial Aid					
FWS - Federal	\$ 496,738	\$ 303,797	\$ 208,141	\$ 603,211	\$ 152,973
FWS - Inst. Matching (25%)	165,579	101,266	69,380	201,070	50,991
Pell Grants	22,741,562	32,975,372	8,248,823	30,580,292	8,262,556
FSEOG - Federal	417,404	624,464	115,550	631,501	165,408
FSEOG - Inst. Matching (25%)	139,135	208,155	38,517	210,500	55,136
LEAP - Federal	-	-	-	-	-
LEAP - State	39,115	50,354	25,750	60,601	52,607
LEAP - District Matching	39,115	50,354	25,750	60,601	-
Scholarships	1,091,715	965,443	331,700	1,470,045	633,639
Total Student Financial Aid	\$ 25,130,363	\$ 35,279,205	\$ 9,063,611	\$ 33,817,821	\$ 9,373,310
Admin. Overhead (9710)	60,943	61,884	21,579	82,314	21,225
Other Restricted Activity	\$ 243,293	\$ 316,311	\$ 65,959	\$ 502,291	\$ 127,011
Total Restricted Fund	\$ 27,000,424	\$ 36,857,966	\$ 17,380,473	\$ 36,086,082	\$ 12,559,851

FY15-16 EXPENDITURES BY COLLEGE

Expenditure Category	Rio Salado College	South Mt. College	Chandler Gilbert College	Paradise Valley College	Estrella Mt. College
Grants & Contracts					
Federal Grants & Contracts	\$ 2,981,773	\$ 378,476	\$ 427,241	\$ 44,569	\$ 3,273,736
State Grants & Contracts	1,803,914	380,783	241,784	971,827	275,079
Charter Schools	-	-	-	-	-
Prop. 301: Faculty	133,178	128,796	651,994	124,199	338,927
Workforce Initiatives					
Other Grants & Contracts	8,385,999	24,190	877	9,432	2,165
Total Grants & Contracts	\$ 13,304,864	\$ 912,245	\$ 1,321,896	\$ 1,150,027	\$ 3,889,907
Student Financial Aid					
FWS - Federal	\$ -	\$ 102,444	\$ 148,428	\$ 170,088	\$ 277,816
FWS - Inst. Matching (25%)	16,667	34,148	49,476	56,696	92,605
Pell Grants	18,507,267	10,095,648	12,453,990	8,848,901	15,780,315
FSEOG - Federal	86,127	212,258	161,293	157,315	249,787
FSEOG - Inst. Matching (25%)	66,667	70,753	53,764	52,438	83,262
LEAP - Federal	-	-	-	-	-
LEAP - State	60,692	21,542	29,799	24,691	29,069
LEAP - District Matching	60,692	21,542	29,799	24,691	29,069
Scholarships	262,692	1,713,881	734,316	195,350	345,359
Total Student Financial Aid	\$ 19,060,804	\$ 12,272,216	\$ 13,660,865	\$ 9,530,170	\$ 16,887,282
Admin. Overhead (9710)	8,473	15,230	20,648	21,827	35,174
Other Restricted Activity	\$ 136,612	\$ 22,000	\$ 119,602	\$ 20,000	\$ 164,583
Total Restricted Fund	\$ 32,510,753	\$ 13,221,691	\$ 15,123,011	\$ 10,722,024	\$ 20,976,946

FY15-16 EXPENDITURES BY COLLEGE

Expenditure Category	Maricopa Skill Center	Southwest Skill Center	District Office/ District Wide	Maricopa Corporate College	Grand Total
Grants & Contracts					
Federal Grants & Contracts	\$ 55,881	\$ 44,588	\$ 3,865,499	\$ 913,751	\$ 19,811,848
State Grants & Contracts	98,540	98,545	545,747	868,608	7,660,674
Charter Schools	-	-	-	-	2,837,332
Prop. 301: Faculty	-	-	-	-	2,885,511
Workforce Initiatives	-	-	18,079,540	-	18,079,540
Other Grants & Contracts	-	-	649,648	-	10,242,057
Total Grants & Contracts	\$ 154,421	\$ 143,133	\$ 23,140,434	\$ 1,782,359	\$ 61,516,962
Student Financial Aid					
FWS - Federal	\$ -	\$ -	\$ -	\$ -	\$ 2,463,636
FWS - Inst. Matching (25%)	-	-	-	-	837,878
Pell Grants	1,010,564	665,350	-	-	170,170,640
FSEOG - Federal	18,948	-	-	-	2,840,055
FSEOG - Inst. Matching (25%)	6,316	-	-	-	984,643
LEAP - Federal	-	-	-	-	-
LEAP - State	-	-	5,780	-	400,000
LEAP - District Matching	-	-	58,387	-	400,000
Scholarships	42,379	10,927	-	-	7,797,446
Total Student Financial Aid	\$ 1,078,207	\$ 676,277	\$ 64,167	\$ -	\$ 185,894,298
Admin. Overhead (9710)	1,263	-	\$ -	\$ -	\$ 350,560
Other Restricted Activity	-	-	24,941,417	-	26,659,079
Total Restricted Fund	\$ 1,233,891	\$ 819,410	\$ 48,146,018	\$ 1,782,359	\$ 274,420,899

SIGNIFICANT BUDGET CHANGES FOR FY15-16

The reduction in the FY15-16 Adopted Fund 3 Budget of \$45 million is primarily due to a decline in Pell Grant scholarships awarded, as reflected in the trends for the past few years. Total Fund 3 actual expenses peaked at \$248 million in FY11-12, declining to \$222 million in FY13-14. Pell Grants awarded in FY11-12 were \$193 million, and declined to \$165 million in FY13-14. Pell Grant projections and contingency reserves have been adjusted to reflect these trends.

PROPOSITION 301

Proposition 301 is a statewide November 2000 referendum that raised sales taxes for education. Community colleges are required to use the funds for workforce development and training. The Department of Revenue started collecting an additional 0.6% sales tax beginning June 1, 2001. The money is first to be used to pay the annual debt service on outstanding School Facilities Revenue Bonds. Three percent of the remaining money is allocated to the Community College Districts based on the latest available Audited FTSE figures.

The legislature also established a 13 year capital distribution in which an annual \$1 million is given to a single different community college campus on a rotating basis. Maricopa received \$1 million in FY04-05, in FY07-8 and FY09-10, FY10-11 and FY11-12 for a total of \$5 million. The end of this distribution in FY13-14 also helps Maricopa which has 61% of statewide audited FTSE. This has improved Maricopa's FY15 share of collections by about \$606K.

The Maricopa Community Colleges anticipate receiving \$ 9.6 million in Proposition 301 sales tax revenues to support workforce development initiatives. This increase reflects the end the capital distribution and a trend of improving sales tax collections.

The Quality Instruction line of \$2.9 million represents the costs of 23 faculty. Three million dollars has been allocated to College Workforce Initiatives at individual colleges in areas such as aerospace and aviation, bioscience and biotechnology, business and financial services, health care, teacher education, public safety and homeland security, career pipeline development, apprenticeships/internships and retraining, response to local workforce needs and sustainability and green technologies. \$1 million is reserved for special project development such as the GateWay Incubator or Maricopa Corporate College. Significant fund balance is in reserve to address capital shortages or rapid response to workforce needs.

REVENUE AND EXPENDITURE SUMMARY - PROPOSITION 301				
REVENUES	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Prop 301 Sales Tax Revenue	\$ 7,975,000	\$ 9,579,425	\$ 1,604,425	20.1%
Interest Income	25,000	25,000	-	0.0%
Fund Balance Carryforward Estimate	11,356,605	11,360,626	4,021	0.0%
Total Revenues	\$ 19,356,605	\$ 20,965,051	\$ 1,608,446	8.31%
EXPENDITURES	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change
Quality Instruction	\$ 2,848,603	\$ 2,885,511	\$ 36,908	1.3%
Small Business Development Ctr.	315,000	315,000	-	0.0%
GPEC Dues	42,000	42,000	-	0.0%
College Workforce Initiatives	2,550,000	3,000,000	450,000	17.6%
21st Century Maricopa Career Software	300,000	-	(300,000)	-100.0%
Maricopa Corporate College	1,000,000	-	(1,000,000)	-100.0%
Workforce Information Systems	-	211,000	211,000	NA
Special Projects	-	1,000,000	1,000,000	NA
Reserve	2,244,397	2,150,914	(93,483)	-4.2%
Carryforward	10,056,605	11,360,626	1,304,021	13.0%
Total Expenditures	\$ 19,356,605	\$ 20,965,051	\$ 1,608,446	8.31%

PHOENIX COLLEGE PREPARATORY ACADEMY

REVENUE AND EXPENDITURE SUMMARY - PHOENIX COLLEGE PREPARATORY ACADEMY					
REVENUES	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
State Grants and Contracts	\$ 671,467	\$ 720,816	\$ 49,349	7.3%	
Total Revenues	\$ 671,467	\$ 720,816	\$ 49,349	7.3%	
EXPENDITURES					
Salaries/Wages	\$ 417,936	\$ 351,881	\$ (66,055)	-15.8%	
Employee Benefits	129,446	125,476	(3,970)	-3.1%	
Purchase Services	36,498	52,920	16,422	45.0%	
Supplies and Materials	33,972	52,500	18,528	54.5%	
Transportation	19,346	24,000	4,654	24.1%	
Miscellaneous & Transfers	34,269	114,039	79,770	232.8%	
Total Expenditures	\$ 671,467	\$ 720,816	\$ 49,349	7.3%	

GATEWAY EARLY COLLEGE HIGH SCHOOL

REVENUE AND EXPENDITURE SUMMARY - GATEWAY EARLY COLLEGE HIGH SCHOOL					
REVENUES	FY14-15 Adopted	FY15-16 Adopted	Increase/ (Decrease)	% Change	
State Grants and Contracts	\$ 1,967,373	\$ 2,116,516	\$ 149,143	7.6%	
Total Revenues	\$ 1,967,373	\$ 2,116,516	\$ 149,143	7.6%	
EXPENDITURES					
Salaries/Wages	\$1,127,062	\$1,135,016	\$ 7,954	0.7%	
Employee Benefits	384,722	367,054	(17,668)	-4.6%	
Contract Services	220,370	158,950	(61,420)	-27.9%	
Supplies and Materials	90,203	52,138	(38,065)	-42.2%	
Transportation	37,352	50,000	12,648	33.9%	
Miscellaneous & Transfers	107,664	353,358	245,694	228.2%	
Total Expenditures	\$1,967,373	\$2,116,516	\$ 149,143	7.6%	



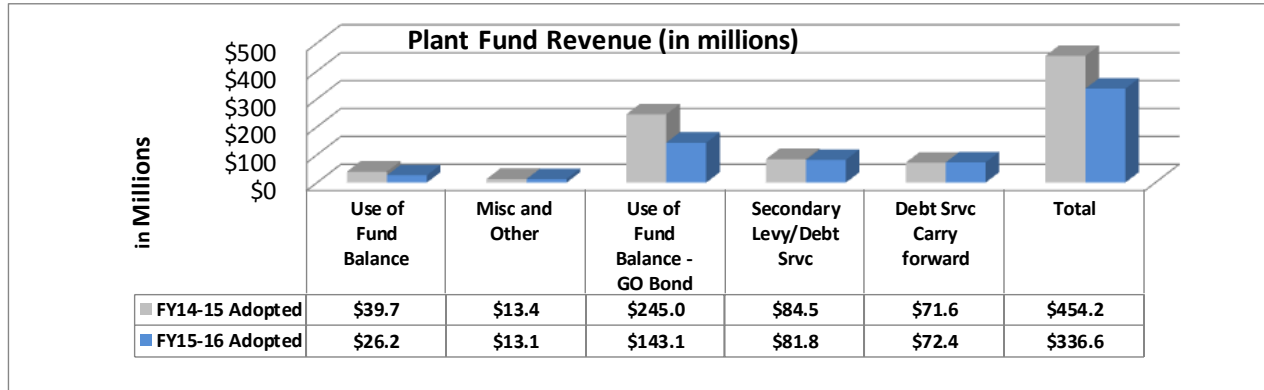
Adopted Budget

FY2015-16

Section F: Plant Fund 7

SECTION F – PLANT FUND 7

The Plant Fund (Fund 7) is MCCCDC's Capital Budget Fund; it includes transfers for capital expenditures, the 2004 General Obligation bonds issued, and debt services related to those bonds. The major source of funding comes from General Obligation (GO) Bonds, and transfers from the General Fund for capital equipment.



STATE AID

Since FY08-09, the State of Arizona has suspended Capital State Aid formula funding, due to its own budget pressures. In FY13-14 formula funding for capital aid was eliminated from state statutes.

BOND PROCEEDS

In 2004, Maricopa County voters overwhelmingly approved a \$951 million General Obligation Bond Program. Bonds totaling \$951 million have been issued as of June, 2013. Table 1 below identifies the planned uses of Bond by program category. The intent of the bond proceeds is to support the construction/purchase of new building space as well as the renovation of existing space.

As of January 30, 2015, approximately 1.7 million square feet of new buildings have been constructed or purchased, plus 99.6 thousand square feet of potential construction projects; about 928 thousand square feet of buildings have been remodeled, and 290 acres of land were acquired. Additionally, funding has been/ will be used to support new technology initiatives, enhance and improve occupational programs, and provide preventative maintenance for existing structures.

As of December, 2014 about 89% of Bond funding has been spent or encumbered on capital projects.

Table 1

**2004 G.O. Bond Program
Projected Amounts by Program
(data as of March 31, 2015)**

Program Categories of Expense	Program Budget	Total Exp/Encumb to date	Budget Bal Available
Construction & Remodel	\$ 706,076,916	\$ 641,208,089	\$ 64,868,827
Maintenance and Improvement Projects	78,116,001	58,160,872	19,955,129
Compliance & Conservation	13,644,284	9,152,575	4,491,709
Technology (ITAC)	94,996,550	98,657,657	(3,661,107)
Occupational Education	58,525,249	51,019,245	7,506,004
Grand Total	\$ 951,359,000	\$ 858,198,438	\$ 93,160,562

PLANT FUND SUMMARIES

The Plant fund revenue and expenses comparing FY15-16 Adopted with the FY14-15 Adopted Budget are shown below.

PLANT FUND REVENUE SUMMARY					
General Revenue	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Interest Income	\$ 15,000	\$ 15,000	0.0%	-	0.0%
College Fund Transfers	3,380,526	3,099,883	1.7%	(280,643)	-8.3%
Districtwide Potential Fund Transfer	10,000,000	10,000,000	5.5%	-	0.0%
Use of Fund Balance	39,675,000	26,151,061	14.3%	(13,523,939)	-34.1%
Subtotal General Revenues	\$ 53,070,526	\$ 39,265,944	21.5%	\$ (13,804,582)	-26.0%
G.O. Bond Program					
Carryforward Bond Proceeds	245,000,000	143,126,000	78.5%	(101,874,000)	-41.6%
Total Unexpended Plant Fund	\$ 298,070,526	\$ 182,391,944	100.0%	\$ (115,678,582)	-38.8%
Debt Service					
Secondary Tax Levy	\$ 82,901,341	\$ 80,036,848	51.9%	(2,864,493)	-3.5%
SRP in lieu Tax	1,605,322	1,752,778	1.1%	147,456	9.2%
Prior Year Debt Service Carryforward	71,640,881	72,438,331	47.0%	797,450	1.1%
Total Debt Service	\$ 156,147,544	\$ 154,227,957	100.0%	\$ (1,919,587)	-1.2%
TOTAL PLANT FUND REVENUE	\$ 454,218,070	\$ 336,619,901	100.0%	\$ (117,598,169)	-25.9%

PLANT FUND EXPENDITURE SUMMARY					
College Initiatives/General Expenditures	FY14-15 Adopted	FY15-16 Adopted	% of Total	Increase/ (Decrease)	% Change
Phoenix College Transfers for Capital Projects	\$ 860,000	\$ 875,000	0.5%	15,000	1.7%
Glendale College Transfers for Capital Projects	312,660	312,660	0.2%	-	0.0%
Scottsdale College Transfers for Capital Projects	129,000	129,000	0.1%	-	0.0%
Rio Salado Transfers for Capital Projects	300,000	-	0.0%	(300,000)	-100.0%
South Mountain Transfers for Capital Projects	398,884	403,241	0.2%	4,357	1.1%
Chandler-Gilbert Transfers for Capital Projects	879,982	879,982	0.5%	-	0.0%
Estrella Mt. Transfers for Capital Projects	500,000	500,000	0.3%	-	0.0%
Districtwide Transfer for New Initiatives	10,015,000	10,015,000	5.5%	-	0.0%
Use of Fund Balance for Capital Projects	39,675,000	26,151,061	14.3%	(13,523,939)	-34.1%
Subtotal General Expenditures- Capital	\$ 53,070,526	\$ 39,265,944	21.5%	\$ (13,804,582)	-26.0%
G.O. Bond Capital Development Program					
Carryforward Bond Proceeds	245,000,000	143,126,000	78.5%	(101,874,000)	-41.6%
Total Unexpended Plant Fund	\$ 298,070,526	\$ 182,391,944	100.0%	\$ (115,678,582)	-38.8%
Debt Service					
G. O. Bond Debt Service Current Yr (July 2015)	\$ 71,640,881	\$ 72,438,331	47.0%	797,450	1.1%
G. O. Bond Debt Service Current Yr (January,2016)	12,068,332	\$ 11,097,313	7.2%	(971,019)	-8.0%
G.O. Bond Debt Service Future Yr (July,2016)	72,438,331	\$ 70,692,313	45.8%	(1,746,018)	-2.4%
Subtotal Debt Service	\$ 156,147,544	\$ 154,227,957	100.0%	\$ (1,919,587)	-1.2%
TOTAL PLANT FUND EXPENDITURE	\$ 454,218,070	\$ 336,619,901	100.0%	\$ (117,598,169)	-25.9%

PLANT FUND EQUIPMENT ALLOCATION SUMMARY

A portion of the 2004 GO Bond Proceeds is allocated to colleges for specific programs

- ❖ Information Technology Allocation to Colleges (ITAC) is based on schedules provided by the colleges;

As shown on the table below, the ITAC had been fully allocated as of FY15 budget; consequently, there are no allocations for FY15-16. In the past, colleges also received a pro-rata share of the State-Aid Equipment Allocation; however, these funds were suspended since FY09-10. Rio Salado was the last college to received funding in FY14-15.

FY2015-16 Adopted ALLOCATIONS TO COLLEGES			
College	2004 GO BOND ITAC ALLOCATION		
	FY2014-15 Adopted	FY2015-16 Adopted	Percent Change
Rio Salado	605,000	-	-100%
TOTAL	\$ 605,000	\$ -	-100.0%

CAPITAL EQUIPMENT REQUESTS

The following college summaries represent potential purchases of capital equipment **over \$50,000** in FY15-16.

Maricopa Community Colleges Capital Equipment Requests over \$50,000

FY15-16

College	Fund Source	Equipment Description	Unit Cost	#	Total Cost
PC	2004 GO Bond (College Mngd Tech)	Core Switches	\$200,000	2	\$ 400,000
	2004 GO Bond (College Mngd Tech)	Next Generaton Firewalls	\$100,000	2	\$ 200,000
	2004 GO Bond (College Mngd Tech)	Uninterruptible Power Supply	\$150,000	1	\$ 150,000
PC SUBTOTAL					\$750,000
GWC	2004 GO Bond (Occ Ed Equipment)	3D Printer	\$ 140,410	1	\$ 140,410
	2004 GO Bond (Occ Ed Equipment)	Refurbished GE Infinia Hawkeye Gamma Camera system	\$ 349,634	1	\$ 349,634
	2004 GO Bond (Occ Ed Equipment)	Ultrasound Imaging System	\$ 253,000	1	\$ 253,000
GWC SUBTOTAL					\$743,044
RSC	2004 GO Bond (College Mngd Tech)	Backup Appliance and Software	\$ 250,000	1	\$ 250,000
	2004 GO Bond (College Mngd Tech)	CISCO Chassis	\$ 370,000	1	\$ 370,000
	2004 GO Bond (College Mngd Tech)	Fibre Channel Switches	\$ 62,500	4	\$ 250,000
	2004 GO Bond (College Mngd Tech)	SAN Appliance	\$ 200,000	1	\$ 200,000
	2004 GO Bond (College Mngd Tech)	VDI Hardware	\$ 100,000	1	\$ 100,000
RSC SUBTOTAL					\$1,170,000
GRAND TOTAL					\$2,663,044

Capital Equipment Requests are not submitted for items that are included in construction or ITAC projects.



Adopted Budget

FY2015-16

Section G: Legal Budget

SECTION G - LEGAL BUDGET
SCHEDULE A – SUMMARY OF BUDGET DATA

**MARICOPA COUNTY COMMUNITY COLLEGE DISTRICT
MARICOPA COMMUNITY COLLEGES
BUDGET FOR FISCAL YEAR 2016
SUMMARY OF BUDGET DATA**

	<u>Budget 2016</u>	<u>Budget 2015</u>	<u>Amount</u>	<u>%</u>
I. CURRENT GENERAL AND PLANT FUNDS				
A. Expenditures:				
Current General Fund	\$ 731,059,890	\$ 774,136,932	\$ (43,077,042)	-5.56%
Unexpended Plant Fund	182,391,944	298,070,526	(115,678,582)	-38.81%
Retirement of Indebtedness Plant Fund	154,227,957	156,147,544	(1,919,587)	-1.23%
TOTAL	\$ <u>1,067,679,791</u>	\$ <u>1,228,355,002</u>	\$ <u>(160,675,211)</u>	<u>-13.08%</u>
B. Expenditures Per Full-Time Student Equivalent (FTSE):				
Current General Fund	\$ 9,025 /FTSE	\$ 8,747 /FTSE	\$ 278 /FTSE	3.18%
Unexpended Plant Fund	\$ 2,252 /FTSE	\$ 3,368 /FTSE	\$ (1,116) /FTSE	-33.14%
Projected FTSE Count	<u>81,000</u>	<u>88,500</u>		
II. TOTAL ALL FUNDS ESTIMATED PERSONNEL COMPENSATION				
Employee Salaries and Hourly Costs	\$ 411,823,784	\$ 403,333,810	\$ 8,489,974	2.10%
Retirement Costs	38,410,676	37,929,316	481,360	1.27%
Healthcare Costs	52,064,510	51,697,583	366,927	0.71%
Other Benefit Costs	33,618,994	32,951,305	667,689	2.03%
TOTAL	\$ <u>535,917,964</u>	\$ <u>525,912,014</u>	\$ <u>10,005,950</u>	<u>1.90%</u>
III. SUMMARY OF PRIMARY AND SECONDARY PROPERTY TAX LEVIES AND RATES				
A. Amount Levied:				
Primary Tax Levy	\$ 437,227,709	\$ 429,857,856	\$ 7,369,853	1.71%
Secondary Tax Levy *	81,789,626	84,506,663	(2,717,037)	-3.22%
TOTAL LEVY	\$ <u>519,017,335</u>	\$ <u>514,364,519</u>	\$ <u>4,652,816</u>	<u>0.90%</u>
B. Rates Per \$100 Net Assessed Valuation:				
Primary Tax Rate	\$ 1.2628	\$ 1.2824	\$ -0.0196	-1.53%
Secondary Tax Rate	0.2312	0.2363	-0.0051	-2.16%
TOTAL RATE	\$ <u>1.4940</u>	\$ <u>1.5187</u>	\$ <u>-0.0247</u>	<u>-1.63%</u>
IV. MAXIMUM ALLOWABLE PRIMARY PROPERTY TAX LEVY FOR FISCAL YEAR 2016 PURSUANT TO A.R.S. §42-17051				\$ <u>469,150,732</u>
V. AMOUNT RECEIVED FROM PRIMARY PROPERTY TAXES IN FISCAL YEAR 2015 IN EXCESS OF THE MAXIMUM ALLOWABLE AMOUNT AS CALCULATED PURSUANT TO A.R.S. §42-17051				\$ -

* Includes Salt River Project In-Lieu FY15-16=\$1,752,778; FY14-15 = \$1,605,322

SCHEDULE B - RESOURCES

**MARICOPA COUNTY COMMUNITY COLLEGE DISTRICT
MARICOPA COMMUNITY COLLEGES
FISCAL YEAR 2016
RESOURCES --**

	CURRENT FUNDS			PLANT FUNDS		Other Funds 2016	Total All Funds 2016	Total All Funds 2015	% Increase/Decrease
	General Fund 2016	Restricted Fund 2016	Auxiliary Fund 2016	Unexpended Plant Fund 2016	Retirement of Indebtedness 2016				
BEGINNING BALANCES-July 1									
Restricted	\$	\$ 15,550,000		153,126,000	72,438,331	732,000	241,846,331	\$ 125,882,143	92.1%
Unrestricted	166,321,007	6,035,756	129,512,212	108,867,145		36,356,880	447,093,000	430,387,522	3.9%
Total Beginning Balances	\$ 166,321,007	\$ 21,585,756	\$ 129,512,212	\$ 261,993,145	\$ 72,438,331	\$ 37,088,880	\$ 688,939,331	\$ 556,269,665	23.8%
REVENUES AND OTHER INFLOWS									
Student Tuition and Fees									
General Tuition	\$ 218,855,940		12,531,169				\$ 231,387,109	\$ 256,199,520	(9.7%)
Out-of-District Tuition	246,215						246,215	291,528	(15.5%)
Out-of-State Tuition	15,160,431		15,518,517				30,678,948	15,160,431	102.4%
Student Fees	4,593,131		19,792,160				24,385,291	33,296,114	(26.8%)
State Appropriations									
Maintenance Support								8,809,500	(100.0%)
Property Taxes									
Primary Tax Levy	437,227,709						437,227,709	429,857,856	1.7%
Secondary Tax Levy					80,036,848		80,036,848	82,901,341	(3.5%)
Gifts, Grants, and Contracts		225,746,209	1,574,550				227,320,759	256,872,776	(11.5%)
Sales and Services			4,054,658				4,054,658	7,271,270	(44.2%)
Investment Income	505,000	25,000	15,000	15,000			560,000	30,560,000	(98.2%)
State Shared Sales Tax		9,579,425					9,579,425	7,975,000	20.1%
Other Revenues	12,325,782	27,709,639	5,677,048		1,752,778		47,465,247	263,304,934	(82.0%)
Total Revenues/Other Inflows	688,914,208	263,060,273	59,163,102	15,000	81,789,626		1,092,942,209	1,392,500,270	(21.5%)
TRANSFERS									
Transfers In			26,535,261	13,099,883			39,635,144	36,086,203	9.8%
(Transfers Out)			(357,000)				(357,000)	(657,000)	(45.7%)
Total Transfers			26,178,261	13,099,883			39,278,144	35,429,203	10.9%
LESS Reserves:									
Financial Stability	(61,929,439)		(3,200,000)	(3,200,000)			(68,329,439)	(65,038,181)	5.1%
Health Spending / Worker's Comp Reserve						(34,600,000)	(34,600,000)	(34,779,657)	(0.5%)
Enrollment Growth/Retention	(10,462,300)						(10,462,300)		--
Indirect Costs Recovery									
Gifts, Grants, & Student Aid						(2,488,880)	(2,488,880)	(2,474,592)	0.6%
SSI/SSE/Safety/Other	(18,596,664)		(27,516,550)				(46,113,214)	(13,210,980)	249.1%
College Priority Initiatives	(5,019,880)	(748,000)	(10,814,330)	(1,980,000)			(18,562,210)	(9,706,563)	91.2%
Maricopa Corporate College				(20,000,000)			(20,000,000)	(24,387,390)	(18.0%)
Bond Operating Costs	(5,818,524)						(5,818,524)		--
Future Bond Projects								(39,652,908)	(100.0%)
Future IT Initiatives			(1,698,336)				(1,698,336)	(15,576,767)	(89.1%)
Cap Equip Replacement Plan		(62,000)	(5,952,527)	(17,305,436)			(23,319,963)	(15,344,904)	52.0%
Student Bad Debt	(3,000,000)						(3,000,000)		--
Other Future Capital Projects	(500,000)	(9,415,130)	(18,311,585)	(50,230,648)			(78,457,363)	(36,873,301)	112.8%
Reserves for Potential Claims /Contingency	(18,848,518)						(18,848,518)	(24,642,193)	(23.5%)
Total Resources Available for the Budget Year	\$ 731,059,890	\$ 274,420,899	\$ 147,360,247	\$ 182,391,944	\$ 154,227,957	\$ 0	\$ 1,489,460,937	\$ 1,702,511,702	(12.5%)

SCHEDULE C –EXPENDITURES AND OTHER OUTFLOWS
**MARICOPA COUNTY COMMUNITY COLLEGE DISTRICT
MARICOPA COMMUNITY COLLEGES
BUDGET FOR FISCAL YEAR 2016
EXPENDITURES AND OTHER OUTFLOWS**

	CURRENT FUNDS			PLANT FUNDS		Total All Funds 2016	Total All Funds 2015	% Increase/ Decrease
	General Fund 2016	Restricted Fund 2016	Auxiliary Fund 2016	Unexpended Plant Fund 2016	Retirement of Indebtedness 2016			
TOTAL RESOURCES AVAILABLE FOR THE BUDGET YEAR (from Schedule B)	\$ 731,059,890	274,420,899	147,360,247	182,391,944	\$ 154,227,957	\$ 1,489,460,937	\$ 1,702,511,702	(12.5%)
EXPENDITURES/OTHER OUTFLOWS								
Instruction	\$ 308,519,557	11,158,065	41,197,858		\$	\$ 360,875,480	\$ 366,579,597	(1.6%)
Public Service	3,007,749	27,038,194	5,114,370			35,160,313	33,615,440	4.6%
Academic Support	74,742,776	21,969,212	5,248,617			101,960,605	100,162,395	1.8%
Student Services	75,788,073	11,756,354	48,968,557			136,512,984	132,131,324	3.3%
Institutional Support (Admin.)	136,709,533	4,871,451	19,148,542			160,729,526	171,848,142	(6.5%)
Operation/Maintenance of Plant	63,705,144	20,745	3,870,576			67,596,465	66,037,407	2.4%
Scholarships	21,624,874	186,246,252	7,382,663			215,253,789	267,678,290	(19.6%)
Auxiliary Enterprises			15,458,014			15,458,014	15,877,332	(2.6%)
Capital Assets				156,240,883		156,240,883	245,000,000	(36.2%)
Debt Service - General Obligation Bonds					83,535,644	83,535,644	83,709,213	(0.2%)
Debt Service/Other Long Term Debt						-	-	0.0%
Other Expenditures						-	13,395,526	(100.0%)
Contingency	46,962,184	11,360,626	971,050	26,151,061	70,692,313	156,137,234	206,477,036	(24.4%)
Total Expenditures and Other Outflows	\$ 731,059,890	\$ 274,420,899	\$ 147,360,247	\$ 182,391,944	\$ 154,227,957	\$ 1,489,460,937	\$ 1,702,511,702	(12.5%)



Adopted Budget
FY2015-16

Section H: Appendix

SECTION G - APPENDIX

STUDENT ENROLLMENT

Historic Student Enrollment									
Headcount	ACTUAL						PROJECTED		PROJECTED
	FISCAL 2007-08	FISCAL 2008-09	FISCAL 2009-10	FISCAL 2010-11	FISCAL 2011-12	FISCAL 2012-13	FISCAL 2013-14	FISCAL 2014-15	FISCAL 2015-16
Phoenix	18,709	18,874	20,247	21,392	19,525	19,476	19,008	18,436	19,032
Glendale	29,936	29,840	32,378	32,962	32,854	31,666	30,926	30,926	31,926
GateWay	14,350	13,549	14,159	13,266	11,674	10,962	10,444	10,444	10,782
Mesa	39,860	39,605	41,759	41,836	40,070	38,602	36,054	34,372	35,484
Scottsdale	17,618	17,343	17,492	17,702	17,474	16,527	15,384	14,889	15,370
Rio Salado	49,806	50,784	52,634	57,746	56,031	52,685	48,333	49,931	51,546
South Mountain	7,799	8,905	9,490	10,186	8,027	7,338	6,801	6,801	7,021
Chandler-Gilbert	15,101	15,696	16,388	17,938	19,611	19,791	19,297	19,671	20,308
Paradise Valley	14,159	14,633	15,673	16,046	15,246	14,380	14,198	14,387	14,852
Estrella Mountain	10,026	10,551	11,636	12,612	12,508	12,475	13,009	13,058	13,480
Subtotal	217,364	219,780	231,856	241,686	233,020	223,902	213,454	212,914	219,801
Maricopa Skill Center	1,001	1,237	1,512	1,477	1,336	1,176	1,038	1,116	1,152
Southwest Skill Center	526	860	959	819	680	572	643	908	938
ABE/GED/ESL	10,243	9,223	9,113	11,264	11,128	12,297	11,244	12,621	13,029
Subtotal	11,770	11,320	11,584	13,560	13,144	14,045	12,925	14,645	15,119
Total Headcount	229,134	231,100	243,440	255,246	246,164	237,947	226,379	227,560	234,920

Full-Time Student Equivalent (FTSE)	ACTUAL						PROJECTED		PROJECTED
	FISCAL 2007-08	FISCAL 2008-09	FISCAL 2009-10	FISCAL 2010-11	FISCAL 2011-12	FISCAL 2012-13	FISCAL 2013-14	FISCAL 2014-15	FISCAL 2015-16
Phoenix	5,848	5,911	6,821	7,576	7,137	7,001	6,977	6,767	6,986
Glendale	10,023	10,428	11,959	12,777	12,728	12,473	12,326	12,326	12,725
GateWay	3,677	3,661	3,823	3,897	3,567	3,415	3,482	3,482	3,595
Mesa	13,653	13,792	15,501	16,097	15,363	14,709	13,845	13,199	13,626
Scottsdale	5,949	5,896	6,312	6,397	6,350	6,030	5,622	5,441	5,617
Rio Salado	12,230	11,937	12,220	14,378	14,263	13,815	12,584	13,000	13,421
South Mountain	2,086	2,251	2,746	2,954	2,778	2,737	2,586	2,586	2,670
Chandler-Gilbert	5,326	5,677	6,465	7,206	7,830	8,047	7,936	8,090	8,352
Paradise Valley	4,368	4,826	5,505	5,715	5,503	5,260	5,109	5,177	5,344
Estrella Mountain	3,087	3,416	4,184	4,739	4,709	4,932	5,330	5,350	5,523
Subtotal	66,247	67,795	75,536	81,736	80,228	78,419	75,797	75,418	77,858
Maricopa Skill Center	425	907	1,081	1,064	844	931	866	931	961
Southwest Skill Center	204	402	449	407	343	240	354	500	516
ABE/GED/ESL	1,179	995	1,083	1,337	1,609	1,628	1,437	1,613	1,665
Subtotal	1,808	2,304	2,613	2,808	2,796	2,799	2,657	3,044	3,142
Total FTSE	68,055	70,099	78,149	84,544	83,024	81,218	78,454	78,462	81,000

HISTORIC TUITION & FEES

MCCCD Historic Tuition & Fees

Fiscal Year	Per Credit Hr	Annual	Increase/Decrease	
	General Tuition	Annual Cost	Dollars	Percent
FY 2006-07	\$65.00	\$1,950	\$150	8.3%
FY 2007-08	\$65.00	\$1,950	\$0	0.0%
FY 2008-09	\$71.00	\$2,130	\$180	9.2%
FY 2009-10	\$71.00	\$2,130	\$0	0.0%
FY 2010-11	\$71.00	\$2,130	\$0	0.0%
FY 2011-12	\$76.00	\$2,280	\$150	7.0%
FY 2012-13	\$76.00	\$2,280	\$0	0.0%
FY 2013-14	\$81.00	\$2,430	\$150	6.6%
FY 2014-15	\$84.00	\$2,520	\$90	3.7%
FY 2015-16	\$84.00	\$2,520	\$0	0.0%

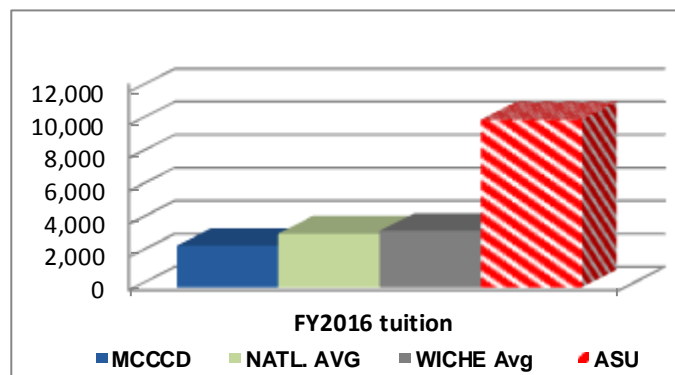
The tables show Maricopa's tuition over a 10-year time period, as well as compared with the Public 2-yr National Average, Western state institutions and Arizona State University. Locally Maricopa is a bargain compared to Arizona State University (ASU), where their tuition exceeds \$10,000 per year.

The FY15-16 tuition rate for Maricopa reflects the same tuition rate as FY14-15.

Local, National, and WICHE Comparisons

Fiscal Year	MARICOPA DISTRICT		NATL. AVG. PUBLIC 2YR INST.		WICHE AVG. PUBLIC 2YR INST.		AZ STATE UNIVERSITY	
	Annual Cost	Percent Change	Annual Cost	Percent Change	Annual Cost	Percent Change	Annual Cost	Percent Change
FY 2006-07	\$1,950	8.3%	\$2,266	3.8%	\$2,300	5.6%	\$4,686	8.7%
FY 2007-08	\$1,950	0.0%	\$2,361	4.2%	\$2,395	4.1%	\$4,969	6.0%
FY 2008-09	\$2,130	9.2%	\$2,372	0.5%	\$2,488	3.9%	\$5,659	13.9%
FY 2009-10	\$2,130	0.0%	\$2,558	7.8%	\$2,648	6.4%	\$6,840	20.9%
FY 2010-11	\$2,130	0.0%	\$2,727	6.6%	\$2,847	7.5%	\$8,844	29.3%
FY 2011-12	\$2,280	7.0%	\$2,959	8.5%	\$3,119	9.6%	\$9,716	9.9%
FY 2012-13	\$2,280	0.0%	\$3,131	5.8%	\$3,319	6.4%	\$9,720	0.0%
FY 2013-14	\$2,430	6.6%	\$3,264	4.2%	\$3,424	3.2%	\$10,002	2.9%
FY 2014-15	\$2,520	3.7%	\$3,264	0.0%	\$3,424	0.0%	\$10,157	1.5%
FY 2015-16	\$2,520	0.0%	\$3,264	0.0%	\$3,424	0.0%	\$10,477	3.2%

NOTE: FY15-16: Rates are approved for Maricopa, ASU includes the one-time \$320 surcharge fee, and estimated for National and WICHE.. Sources for past years include: National Average from "Trends in College Pricing", College Board; WICHE (Western Interstate Commission for Higher Education) and ASU from "Tuition and Fees in Public Higher Education in the West".



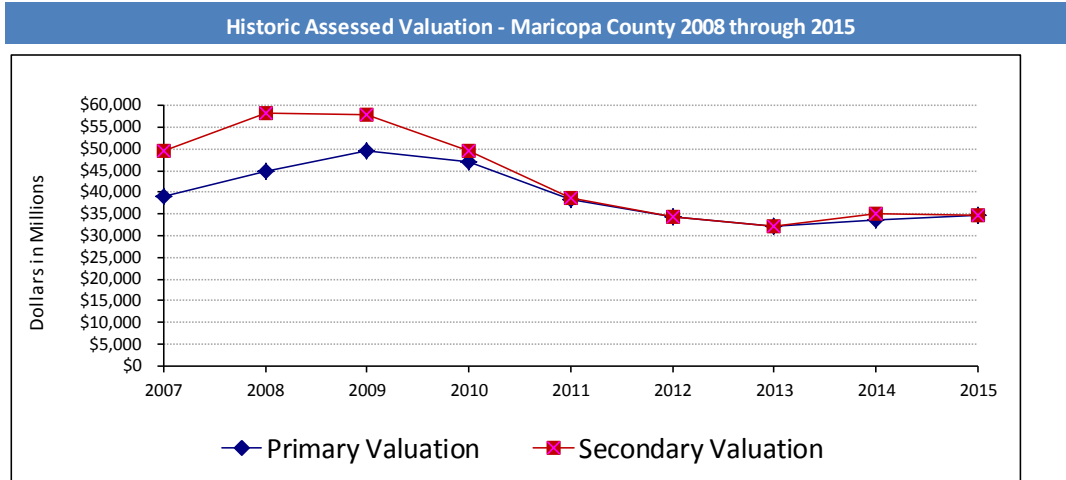
PROPERTY TAX

Property taxes represent a major source of support for the general operations and capital needs of the Maricopa Community Colleges. The following illustrates the property tax that owners of homes with varying assessed valuations may expect to pay in FY15-16, **based 0% levy rate increase.**

FY15-16 ADOPTED PROPERTY TAXES FOR VARIOUS HOME VALUES							
Approx. Value for Taxes	\$50,000	\$100,000	\$150,000	\$200,000	\$250,000	\$300,000	
Assessment Ratio @ 10%	\$5,000	\$10,000	\$15,000	\$20,000	\$25,000	\$30,000	
FY 15-16 Tax	Rate per \$100						
Primary Tax	\$1.2628	\$63.14	\$126.28	\$189.42	\$252.56	\$315.70	\$378.84
Secondary Tax	\$0.2312	\$11.56	\$23.12	\$34.68	\$46.24	\$57.80	\$69.36
Combined Tax	\$1.4940	\$74.70	\$149.40	\$224.10	\$298.80	\$373.50	\$448.20

HISTORIC PROPERTY ASSESSMENT

The chart and table below show the history of assessed valuation of property in Maricopa County. This valuation is a factor in determining the primary and secondary tax levies of the Maricopa Community Colleges. The net assessment values had declined for several years due to the economy. NOTE: Effective 2015 the voters of Arizona passed Proposition 117 which amended the Constitution of Arizona to establish a single limited property value as the bases for determining all property tax. Consequently, the Primary Net Assessed Value is used to calculate both the Primary and Secondary taxes.



Tax Yr	PRIMARY			SECONDARY		
	Assessed Valuation	Increase / (Decrease)		Assessed Valuation	Increase / (Decrease)	
		Amount	Percent		Amount	Percent
2008	44,881,602,698	5,951,335,148	15.3%	58,303,635,287	8,769,061,456	17.7%
2009	49,679,450,134	4,797,847,436	10.7%	57,984,051,718	(319,583,569)	-0.5%
2010	46,842,818,990	(2,836,631,144)	-5.7%	49,662,543,618	(8,321,508,100)	-14.4%
2011	38,492,098,635	(8,350,720,355)	-17.8%	38,760,296,714	(10,902,246,904)	-22.0%
2012	34,263,842,274	(4,228,256,361)	-11.0%	34,400,455,716	(4,359,840,998)	-11.2%
2013	31,996,204,979	(2,267,637,295)	-6.6%	32,229,006,810	(2,171,448,906)	-6.3%
2014	33,519,795,354	1,523,590,375	4.8%	35,079,646,593	2,850,639,783	8.8%
2015	34,623,670,323	1,103,874,969	3.3%	34,623,670,323	(455,976,270)	-1.3%

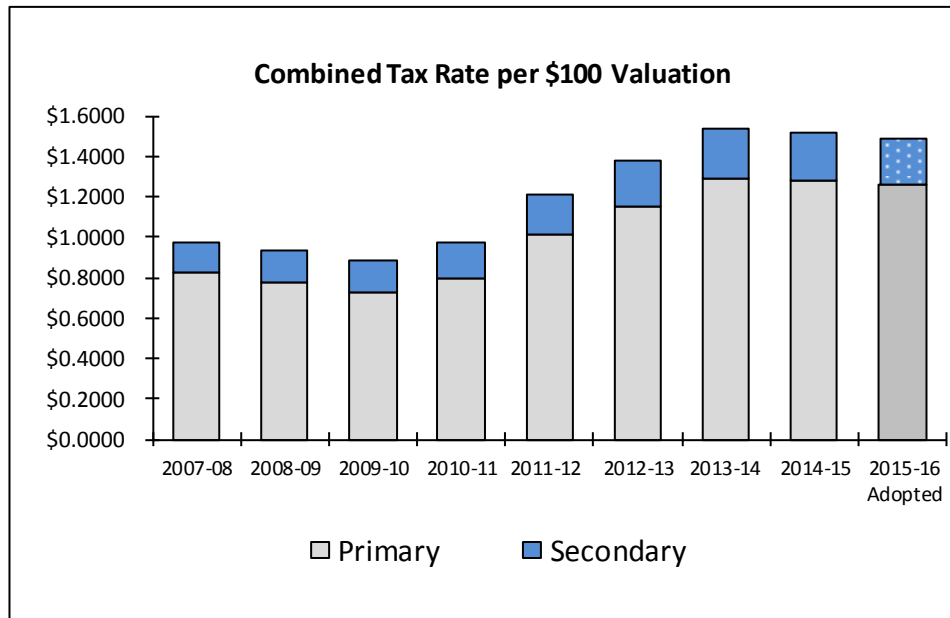
HISTORIC PROPERTY TAX RATES

The chart and table below provide historic information on the primary and secondary property tax rates for the Maricopa Community Colleges. The Primary Tax Rate includes the property tax for FY15-16 with the proposed 0% levy increase on existing property.

It should be noted that the higher Assessed Valuation for 2015 (see prior page) have resulted in lower rates than last year, for both Primary and Secondary.

MCCCD Property Tax Rates per \$100 of Assessed Valuation

Fiscal Year	Primary	Secondary	Total
2007-08	\$0.8246	\$0.1514	\$0.9760
2008-09	\$0.7752	\$0.1634	\$0.9386
2009-10	\$0.7246	\$0.1598	\$0.8844
2010-11	\$0.7926	\$0.1802	\$0.9728
2011-12	\$1.0123	\$0.1959	\$1.2082
2012-13	\$1.1563	\$0.2215	\$1.3778
2013-14	\$1.2896	\$0.2459	\$1.5355
2014-15	\$1.2824	\$0.2363	\$1.5187
2015-16 Adopted	\$1.2628	\$0.2312	\$1.4940
FY16 vs FY15: % decr	-1.5%	-2.2%	-1.6%



ESTIMATED TAX RATES AND ASSESSED VALUATION

In 1980 Arizona citizens amended the State Constitution and capped primary property tax revenue increases from existing property to 2% per year. This is an additional means of limiting tax increases to small marginal amounts. With the exception of FY09-10, F10-11 and FY12-13, the Maricopa Governing Board has approved an increase on property tax revenues. The Constitution permits the Governing Board to levy the unused capacity from the past. The following chart shows the proposed levy and the potential tax rates for primary and secondary taxes, **assuming 0% increase in the Primary levy**. It should be noted that the Maximum Levy for MCCCDC from the Maricopa County Assessor for 2015 is \$469 Million, which would have result in a tax increase of about 9%.

MARICOPA COMMUNITY COLLEGES ADOPTED TAX RATES AND LEVIES for FY 2015-16			
MAXIMUM LEVY AND TAX RATE CALCULATIONS (for comparative purposes)		Adopted PRIMARY TAX LEVY AND RATE CALCULATIONS	
1. Maximum Prior Year Levy	\$452,182,039	9. Actual Primary Levy Amount FY 2014-15	\$429,857,856
2. Line 1 increased by 2%	\$461,225,680	10. Primary Tax Rate FY 2014-15	\$1.2824
3. Current Assessed Value of Last Year's Property	\$34,039,460,577	11. Line 9 increased by 0%	\$429,857,856
4. Line 3 divided by 100	\$340,394,606	12. Adopted Primary Tax Rate FY15-16(line 11/line 4)	\$1.2628
5. Maximum Tax Rate FY 2015-16 (Line 2 / Line 4)	\$1.3550	13. Adopted Primary Tax Levy (line 7 x line 12)	\$437,227,709
6. Current Assessed Value including New Property	\$34,623,670,323	14. Adopted Primary Levy FY 2015-16	\$437,227,709
7. Current Assessed Value divided by 100	\$346,236,703	SRP In-lieu Tax Amount FY 2015-16	\$9,575,128
8. Maximum Levy Amount FY15-16 (Line 7 X Line 5)	\$469,150,732	Total Primary Levy & In-lieu FY 2015-16	\$446,802,837
SALT RIVER PROJECT CENTRALLY ASSESSED VALUATION (CAV)**		15. Adopted Primary Tax Rate FY 2015-16	\$1.2628
SRP CAV at 2014 Values *	\$679,290,980	SECONDARY TAX LEVY AND RATE CALCULATIONS	
SRP CAV at 2015 Values **	\$758,245,769	Current Assessed Valuation for 2015	\$34,623,670,323
SRP CAV at 2015 Values / 100	\$7,582,458	Est. SRP Current Assessed Valuation for 2015	\$758,245,769
SRP In-lieu Tax Amount FY 2015-16	\$9,575,128	Total to calculate Secondary Tax Rate/Levy Amts	\$35,381,916,092
* 2014 SRP CAV Actual was received March 7, 2014		Levy Amount Needed (G.O. Bond Principal/Interest)	\$80,036,848
** 2015 SRP CAV Actual was received April 1, 2015		SRP In-lieu Needed (G.O. Bond Principal/Interest)	\$1,752,778
		Total Secondary Levy & In-Lieu FY2015-16	\$81,789,626
		16. Secondary Tax Rate FY 2015-16	\$0.2312
COMBINED TAX RATES FOR FY 2015-16 [PER \$100 OF ASSESSED VALUATION]			
		17. Primary Levy Rate w 0% incr	\$1.2628
		18. Secondary Levy Rate using Primary Assessed Value	\$0.2312
		Combined Levy Rate FY15-16	\$1.4940

EXPENDITURE LIMITATION REPORT WORKSHEET
Annual Budgeted Expenditure Limitation Report Worksheet
 Fiscal Year Ending June 30, 2016

	Current Funds			Plant Funds		Total
	General Oper.	Auxiliary Enter.	Restricted	Unexpended	Ret. of Debt	
A. Total Budgeted Expenditures	\$ 753,296,216	\$ 138,623,804	\$ 274,020,899	\$ 169,292,061	\$ 154,227,957	\$ 1,489,460,937
Transfers	\$ (22,236,326)	\$ 8,736,443	\$ 400,000	\$ 13,099,883	\$ -	\$ -
A. Net Total Expenditures	\$ 731,059,890	\$ 147,360,247	\$ 274,420,899	\$ 182,391,944	\$ 154,227,957	\$ 1,489,460,937
B. Less Exclusions Claimed:						
Bond Proceeds				\$ 143,126,000		\$ 143,126,000
Debt Service Requirements on Bonded Indebtedness					\$ 81,789,626	\$ 81,789,626
Dividends, Interest And Gains on Sale of Securities	\$ 505,000	\$ 15,000	\$ 25,000	\$ 15,000		\$ 560,000
Grants And Aid From Federal Gov't			\$ 197,108,700			\$ 197,108,700
Grants, Aid, Contributions or Gifts From Private Agency, Organization or Individual Except Those Amounts Received in Lieu of Taxes			\$ 18,039,503			\$ 18,039,503
Interfund Transfers	\$ -	\$ 28,109,811	\$ 400,000	\$ 13,099,883		\$ 41,609,694
Tuition And Fees	\$ 238,855,717	\$ 47,581,718				\$ 286,437,435
Monies Received A.R.S. 15-1472			\$ 9,579,425			\$ 9,579,425
Prior Years Carry-Forward	\$ 56,895,682	\$ 62,018,884	\$ 45,325,000	\$ 23,151,061	\$ 72,438,331	\$ 259,828,958
Total Exclusions Claimed	\$ 296,256,399	\$ 137,725,413	\$ 270,477,628	\$ 179,391,944	\$ 154,227,957	\$ 1,038,079,341
C. Budgeted Exp. Subject to Limitation	\$ 434,803,491	\$ 9,634,834	\$ 3,943,271	\$ 3,000,000	\$ -	\$ 451,381,596
D. Expenditure Limitation Fiscal Year 2015-16						\$ 451,524,053
Unused (Overcommitted) Legal Limit						\$ 142,457



Adopted Budget

FY2015-16

Section I: Glossary

SECTION H- GLOSSARY**Academic Support**

A functional category of expenditures reflective of support services for instructional programs and academic functions such as funding for learning centers, libraries, and honor programs.

Administration

This is a functional category of expenditures to identify cost related to management, business and human resources operations, and planning of the organization. Examples include: office of the president, fiscal operations, human resources offices, information technology staff and legal services.

College Activities

College Activities is an Auxiliary Fund (Fund 2) division. It includes the activity fee portion of the per credit hour charge to students, other student fees, and the use of Fund 2 fund balances for one-time capital and operational projects. Funds are used for a variety of activities including athletic programs, scholarships, student insurance, counseling, business office operations, drama and music, intramurals and the repayment of revenue bond debt (see section D for detail). It is the District's practice to dedicate all student activity fee revenues resulting from enrollment growth to the Enrollment Growth Funding program; the funds, therefore, are budgeted as a transfer from Current Auxiliary (Fund 2) to the General Fund (Fund 1).

Communications and Utilities

All costs related to telephone, postage, electricity, water, sewer, etc. are charged to communications and utilities object code.

Contingency, Scholarships, Misc, Transfers:

The contingency, miscellaneous and transfers object code includes reserve, holding and transfers accounts. Examples are: a contingency for taxes that are budgeted but not collected; a basic contingency for unexpected needs as prioritized by the Governing Board; allocations for the Enrollment Growth Funding program reserved to help fund additional courses for increased student enrollment; funds for incremental costs from capital development facilities; a reserve for insurance costs, college carryforward and student scholarships

Contractual Services

Expenditures such as funding for professional services, advertising, marketing, etc. are budgeted in the contractual services object code series. Additionally, the cost of teaching services and course development for concurrent enrollment as well as employer-sponsored programs may be charged to this object code.

Course Fees

Course fees are budgeted in the Auxiliary Fund. They cover the cost of materials for credit courses that rely on special equipment or supplementary materials

Employee Benefits

These object codes account for the employee paid costs of employee health insurance, District retirement contributions, social security and Medicare, life insurance, worker's compensation, etc.

Enrollment Growth Funding

A formula based funding allocation based on full time student equivalent (FTSE) growth. Effective FY2010-11 Budget, funding were distributed to the colleges based on estimated FTSE growth at the rate of \$2,130 per FTSE.

Expenditure Limitation

This is a provision of the State Constitution and Arizona Revised Statutes that limits the expenditure of local tax revenues (e.g. primary property taxes and State Aid). The limitation is set by the Economic Estimates Commission (EEC) by applying growth in enrollment (FTSE) and inflation over a base budget year.

Fixed Charges

Expenditures for facilities rentals, etc. are budgeted in fixed charges object code.

Food Service

This Auxiliary Fund division includes revenues and expenditures from directly operated food service operations.

Full-time Student Equivalents (FTSE)

A calculated estimate of enrollment, based on credit hours divided by 30 (the number of credits in a year that is considered to be full-time). In the case of Skill Center or ABE/GED students, clock hours are used and divided by 640.

Functional Categories

To ensure comparability and standardization in the presentation of financial information, all colleges and units are required to budget and account for the expenditure of funds by functional categories

General Institutional Support

A functional expense category that includes expenses for the day-to-day operational and general administrative support of the institution such as safety, security, insurance, software licensing and computer repair, mail and copy services, etc.

Headcount

The number of students enrolled in classes. Headcount may be duplicated or unduplicated.

Instruction

This is a functional category of expenditures accounting for instructional activities. An example is salaries and wages of faculty and supplies and other department chairs.

Non Credit/Special Interest Courses

These are fees that support the costs of these course offerings. This is an Auxiliary Fund division.

Object codes

Expenditures are budgeted and accounted for by object code categories to detail the use of funds. Revenues also are budgeted in object codes to distinguish different types of resources

Operations/Maintenance

A functional category of expenditures allocated for the operation and maintenance of the physical plant, such as utility costs and staff responsible for the maintenance of buildings and grounds for all units.

Other Auxiliary Programs

The activities of this Auxiliary Fund division are supported by several sources including interest on cash balances, bookstore commissions and facility rentals. Expenditures are for such purposes as scholarships, rental costs, faculty training (Lodestar), campus security training, and revenue bond repayment costs.

Public Services

A functional category of expenditures that account for non-instructional services of benefit to the community; examples include public lectures, and community service programs.

Salaries and Wages

Compensation provided to all regular Governing Board approved faculty and staff, and also temporary staff is recorded in salaries and wages object codes.

State Aid

The State of Arizona provides financial support to community college districts based on formulas that are set in statute. These formulas largely are based on enrollment levels. The formulas use the most recent audited full-time student equivalents; hence state aid is provided for enrollment growth that occurred two years before the fiscal year under development.

Student Services

A functional category of expenditures reflective of support services provided to students, such as counseling, testing, admissions, student financial aid, and career development.

Supplies & Materials

The cost of classroom and office supplies and materials, software, audiovisual aids, etc. is budgeted in supplies and materials object code.

Tax Levy Limit

This is a provision of the Arizona State Constitution and statute that limits growth in taxes on existing property.

Travel

Travel related object codes include mileage, in and out of state travel, registration, hotels, airfare, etc.

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